

**HUDSON TOWN OFFICES
TELEPHONE NUMBERS**

POLICE DEPARTMENT	EMERGENCIES ONLY.....	911
	BUSINESS NUMBER	886-6011
	FAX.....	886-0605
FIRE DEPARTMENT	EMERGENCIES ONLY	911
	BUSINESS NUMBER	886-6021
AMBULANCE	EMERGENCIES	911
SELECTMEN/TOWN ADMINISTRATOR'S OFFICE		886-6024
	FAX.....	598-6481
ALVIRNE HIGH SCHOOL.....		886-1260
ASSESSOR		886-6009
DR. H. O. SMITH SCHOOL		886-1248
ENGINEERING		886-6008
FINANCE.....		886-6000
HEALTH OFFICER.....		886-6005
HIGHWAY GARAGE/ROAD AGENT		886-6018
	FAX.....	594-1143
GEORGE H. AND ELLA M. RODGERS MEMORIAL LIBRARY		886-6030
INFORMATION TECHNOLOGY		886-6000
LIBRARY STREET SCHOOL.....		886-1255
MEMORIAL SCHOOL		886-1240
NOTTINGHAM WEST ELEMENTARY SCHOOL		595-1570
COMMUNITY DEVELOPMENT.....		886-6005
	FAX.....	594-1142
RECREATION CENTER (OAKWOOD)		880-1600
SEWER UTILITY		886-6029
SUPERINTENDENT OF SCHOOLS.....		883-7765
TOWN CLERK		886-6003
WATER UTILITY		886-6002

Visit our Web Page at <http://www.hudsonnh.gov>

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Annual Report Hudson, New Hampshire



for year ending
June 30, 2012

HUDSON ORGANIZATIONS

Alvirne Chapel	Mary Ellen Reed	-888-7005
American Legion	-----	-889-9777
American Legion Auxiliary	-----	-889-9777
St. Vincent de Paul Society	-----	-883-6048
Boy Scouts Troop 20	Steve Quinn	-880-5192
Boy Scouts Troop 21	Ben Dibble	-305-7492
Boy Scouts Troop 252	George Gleason	-880-3549
Cub Scouts Pack 252	Nick Leary	-886-0140
Friends of the Library of Hudson	Suzanne Richard	-886-6030
GFWC Hudson Community Club	Linda Kipnes	-881-9128
GFWC Hudson Junior Woman's Club	Sandra Rumbaugh	-546-8343
Girl Scouts of Swiftwater Council	----- (800) -	654-1270
Hudson Chamber of Commerce	Brenda Collins	-889-4731
Hudson Firefighters Relief Assoc.	Dave Morin	-886-6021
Hudson Fish & Game Club	-----	-889-9875
Hudson Grange #11	Gerald LeClerc	-882-8602
Hudson Historical Society	Ben Nadeau	-930-5418
Hudson Kiwanis	Dan Zelonis	-883-0374
Hudson Lions Club	Michelle Anctil	-582-9727
Hudson Rotary Club	Karen Dudley	-889-8649
Hudson Senior Council on Aging	Lucille Boucher	-889-1803
Hudson VFW Post	-----	-598-4594
Hudson VFW Ladies Auxiliary	-----	-598-4594

OFFICE HOURS

Assessing	Monday through Friday 8:00 am – 4:30 pm
Community Development (Bldg/Zoning/Planning)	Monday through Friday 8:00 am – 4:30 pm
Engineering	Monday through Friday 8:00 am – 4:30 pm
Finance	Monday through Friday 8:00 am – 4:30 pm
Information Technology	Monday through Friday 8:00 am – 4:30 pm
Recreation	Monday through Friday 8:00 am – 4:30 pm
Selectmen/Town Administrator	Monday through Friday 8:00 am – 4:30 pm
Sewer Utility/Water Utility	Monday through Friday 8:00 am – 4:30 pm
Town Clerk/Tax Collector	Monday through Friday 8:00 am – 4:30 pm Thursdays 8:00 am – 4:30 pm
Rodgers Memorial Library (*Summer hours July and August*)	Monday through Thurs. 9:00 am – 9:00 pm Friday 9:00 am- 6:00 pm/ Sat. 9:00 am – 5:00 pm

SCHEDULE OF MEETINGS OF TOWN BOARDS AND COMMITTEES

**Benson Park Committee	7:00 pm -- 1 st and 3 rd Thursday
**Board of Selectmen	7:00 pm -- 1 st , 2 nd and 4 th Tuesday
**Budget Committee	7:30 pm -- 3 rd Thursday
**Cable Utility Committee	7:00 pm -- 3 rd Tuesday
**Conservation Commission	7:00 pm -- 2 nd Monday
**Energy Committee	7:00 pm -- 3 rd Monday
Library Trustees (Hills Memorial Library Bldg)	6:00 pm -- 3 rd Wednesday
**Recreation Committee	6:30 pm -- 1 st Thursday
**Planning Board	7:00 pm -- 1 st , 2 nd and 4 th Wednesday
**Recycling Committee	7:00 pm -- 4 th Monday
**Senior Affairs Committee	7:00pm -- 3 rd Wednesday
**Sewer Utility Committee	5:00 pm -- 2 nd Thursday
**Trustees of Trust Fund	2:45 pm -- 4 th Thursday
**Water Utility Committee	5:00 pm -- 3 rd Wednesday
**Zoning Board of Adjustment	7:30 pm -- 2 nd and (if necessary) 4 th Thursday

****This Committee/Board meets at Town Hall each month****



Robert Avery Jasper
89

(June 25, 1922 – February 4, 2012)

Served on Hudson School Board as well as a School Representative
to the Budget Committee in the 1950s

Served as Chairman on the Solid Waste Study Committee in the 1970s

Member on the Hills Memorial Library Building Committee, 1977

Served as an Alvirne Trustee for over 25 years

Life Member of Hudson Historical Society

Planning Board, 1977 - 1984



Howard L. Dilworth, Jr.

58

(February 19, 1954 - August 19, 2012)

Hudson Call Firefighter, 1973 - 2000

Selectman, 1994 - 1997

Budget Committee, 1993, 1998 - 2008

Member of the Hudson Historical Society

Sewer Utility Committee, 1998 - 2007, 2010 - 2011

Nashua Regional Planning Commission, 2000 - 2012

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PART II

Auditor's Report

PART III

Budget, Proposed, FY 2014	
Default Budget FY 2014	
DRA MS-7	
Budget Proposal Summary	
Revenue Summary	
Warrant, Town Meeting, Budget, Final Proposed FY2013	
2013 Sample Ballot	
Office Hours/Schedule of Meetings	ISFC
Organizations and Leaders	ISBC

TOWN OFFICERS

SELECTMEN

Roger E. Coutu, Chairman, 2013
Benjamin J. Nadeau, Vice Chairman, 2015
Nancy Brucker, 2015
Ted Luszey, 2014
Richard J. Maddox, 2013

MODERATOR

Paul Inderbitzen, 2014

TOWN CLERK/TAX COLLECTOR

Patti Barry, 2014

TREASURER

Gary J. Rodgers, 2015 (Resigned)
Karen Burnell (Appointed until 3/13)

REPRESENTATIVES TO THE GENERAL COURT (2014)

Lars T. Christiansen	Patrick Culbert	Bob Haefner
Shawn N. Jasper	MaryAnn Knowles	Richard D. LeVasseur
Lynne Ober	Russell T. Ober III	Andrew Renzullo
Charlene F. Takesian	Jordan Ulery	

STATE SENATOR

Sharon M. Carson, 2014

SUPERVISORS OF THE CHECKLIST

Lisa E. Donovan, 2018
Joyce Cloutier, 2014
Sandra LeVasseur, 2016

BENSON PARK COMMITTEE

Harry A. Schibanoff, Chairman, 2015	Patricia Nichols, 2012
James Barnes, 2015	Natalie S. Undercofler, 2013
Richard Empey, 2012	Ralph Alio, Alt., 2013
Crista Gagnon, 2013	David Briand, Alt., 2012
Ann Kinneen-Desrosiers, 2013	Ben Nadeau, Selectman Member
John Leone, 2015	Roger E. Coutu, Selectman Alt.

BUDGET COMMITTEE

Charlotte S. Schweiss, Chairman, 2013	Stephen Nute, 2013
Randall S. Brownrigg, Jr., 2015	Stuart Schneiderman, 2014
Michael Buczynski, 2014	Nancy Brucker, Selectman Member
John Drabinowicz, 2014	Ted Luszey, Selectman Alt.
Joyce Goodwin, 2013	Amy Sousa, School Bd. Member
Shawn N. Jasper, 2013	Laura Bisson, School Bd. Alt.
Jonathan S. Maltz,, 2015	

BUILDING BOARD OF APPEALS

Mark Leach, 2013
Timothy Malley, 2012
Bernie Manor, 2015

Michael A. Pitre, 2013
Vincent Russo, 2015

CABLE UTILITY COMMITTEE

Michael O'Keefe, Chairman, 2015
Leo Bernard, 2012
Michael Blau, 2012 (Resigned 8/12)
Rupert Cote, 2015 (Resigned 9/12)
Stewart Kroner, 2013

Susan Limpert, 2014
Jim McIntosh, Facilitator, 2013
Roger E. Coutu, Selectman Liaison
Lee Lavoie, School Board Rep.

CEMETERY TRUSTEES

David J. Alukonis, 2013
Laura DeAngelis, 2015

Brad Seabury, 2014

CODE OF ETHICS COMMITTEE

Diane Emanuelson, Chairman, 2014
Suellen Seabury Quinlan, 2015
Robert Olson, 2013

Cheryl Sibley, 2013
Diane Sirvydas, 2014

CONSERVATION COMMISSION

James Battis, Chairman, 2013
Timothy Boland, 2014
Kenneth Dickinson, 2013
Patricia Dubay, 2013

Nancy Lamoureux, 2014
Timothy Quinn., 2012
Sandra Rumbaugh, 2012
Nancy Brucker, Selectman
Liaison

ENERGY COMMITTEE

Linda Walkley-Kipnes, Chairman, 2012
Tim Boland, 2014
Margaret Femia, 2012

Lori Vallante, 2012
Ben Nadeau, Selectman Liaison

PLANNING BOARD

Vincent Russo, Chairman, 2012
James Barnes, 2014
Glenn Della-Monica, 2013
George Hall, 2012
Timothy Malley, 2014
Marilyn McGrath, Alt., 2014

Irene L. Merrill, Alt., 2013
Jordan Ulery, Alt., 2012
Ed Van der Veen, 2013
Richard Maddox, Selectman Member
Nancy Brucker, Selectman Alt.

RECREATION COMMITTEE

Robert Iannaco, Chairman, 2012
Keith Bowen, 2013
Carl Dubois, Alt., 2012
Rupert Cote, 2015 (Resigned 9/12)
Roger Coutu, Selectman Liaison

Jeremy Griffus, 2015
Eric Horton, 2013
Susan LaRoche, 2015
Michael Regan, 2012

RECYCLING COMMITTEE

Leo Bernard, Chairman, 2015
Tianna Begonis, 2013
Lisza Elliot, 2012
L. Cheryl Freed, 2013

David R. Jelley, 2013
Milly Lacey, 2016
Frank Rosier, 2015
Ben Nadeau, Selectman Liaison

SENIOR AFFAIRS COMMITTEE

Andrew Renzullo, Chairman, 2015
Therese A. Coughlin, 2013
Susanne Hovling, 2015
Dorothy Jacobs, Alt., 2014
Ted Luszey, Selectman Member

Shirley Lafreniere, 2014
Edith Paradis, 2013
Joanne S. Snook, 2014
Diane Weild, 2013

SEWER UTILITY COMMITTEE

Bernie Manor, Chairman, 2013
Leo Bernard, 2013
Donald Gowdy, 2012
Roger Coutu, Selectman Liaison

Jeff Rider, 2015
Catherine Valley, 2012
William Abbott, Alt., 2013

LIBRARY TRUSTEES

Connie Owen, Chairman, 2014
Jennifer Chafe, 2014
Arlene Creeden, 2015
Ben Nadeau, Selectman Liaison

Linda Kipnes, 2013
Robin Rodgers, 2013
Charles Matthews, Lib. Dir.

TRUSTEES OF THE TRUST FUNDS

Ed Dushesne, 2015
Len Lathrop, 2013

Harry A. Schibanoff, 2014

WATER UTILITY COMMITTEE

Jeff Rider, Chairman, 2013
Leo Bernard, 2012
David Jelley, 2012 (Resigned 10-12)

Bernie Manor, 2015
David Shaw, 2013
Nancy Brucker, Selectman Liaison

ZONING BOARD OF ADJUSTMENT

J. Bradford Seabury, Chairman, 2012
Normand Martin, 2012
James Pacocha, 2014
Michael Pitre, 2013
Donna Shuman, 2014
Ben Nadeau, Selectman Liaison

Maryellen Davis, Alt., 2013
Gerald Dearborn, Alt., 2013
Kevin Houle, Alt., 2012
Marilyn McGrath Alt., 2014
Maurice Nolan, Alt., 2014

ASSESSING DEPARTMENT

James Michaud, Assistant Assessor
Mike Pietraskiewicz, Assessment Technician
Amy McMullen, Part-time Administrative Aide
Al Marcelle, Part-time Appraisal Technician

COMMUNITY DEVELOPMENT

(Building/Zoning, Engineering, Planning)

John Cashell, Town Planner
Susan Fiorenza, Secretary (Resigned 9-12)
Elizabeth J. Holt, Administrative Aide (Retired 2-12)
Juliette Kennedy, Administrative Aide
Pamela Lavoie, Administrative Aide
Blake Miller, Part-time Building Inspector (Resigned 6-12)
William Oleksak, Zoning Administrator
Patrick Colburn, Town Engineer
Gary L. Webster, Town Engineer (retired as full time 12-31-12)

INFORMATION TECHNOLOGY DEPARTMENT

Lisa Nute, Information Technology (IT) Director
John Beike, IT Specialist
Vincent Guarino, IT Specialist

FINANCE DEPARTMENT

Kathryn Carpentier, Finance Director
Lisa Labrie, Town Accountant
Barbara Doyle, Senior Accounting Clerk
Kathleen Wilson, Human Services Specialist

RECREATION DEPARTMENT

David Yates, Director
Susan Kaempf, Part-time Secretary
John Barry, Part-time Maintenance

SELECTMEN'S OFFICE

Stephen A. Malizia, Town Administrator
Donna Graham, Executive Assistant
Linda Corcoran, Administrative Aide
Wayne Madeiros, Custodian
Joyce Williamson, Temporary Clerical Support
Betty Holt, Temporary Clerical Support

SEWER DEPARTMENT

Donna Staffier-Sommers, Administrative Aide

TOWN CLERK/TAX COLLECTOR

Donna Melanson, Deputy Clerk
Pam Bisbing, Assistant Clerk
Christine Curtin, Assistant Clerk
Diane Morrisette, Assistant Clerk

WATER DEPARTMENT

Valerie Marquez, Water Utility Clerk
Barbara O'Brien, Part-time Water Utility Clerk

HUDSON FIRE DEPARTMENT EMPLOYEE ROSTER

As of November 1, 2012

FULL TIME PERSONNEL

Captain	4
Captain, Training	1
Deputy Fire Chief	2
Dispatcher	4
Fire Chief	1
Fire Inspector	1
Fire Prev. Officer	1
Firefighter	26
Lieutenant	4
Secretary, Executive	1
Secretary, Aide	1
<i>Total Full Time</i>	<i>46</i>

FIRE CHIEF

Shawn Murray, FF/EMT-B

EXECUTIVE SECRETARY

Jennifer Riel

ADMINISTRATIVE AIDE

Helen Cheyne

DEPUTY CHIEF OF SUPPORT SERVICES

John O'Brien

Fire Prevention

Steve Dube, Fire Prevention Officer, FF/EMT-B

Joseph Triolo, Inspector, FF/EMT-B

Dispatch

Amanda Cormier	Gayle Robertson
Warren Glenn	Kathryn Saunders

DEPUTY CHIEF OF OPERATIONS

Robert Buxton

Central Fire Station

Group 1

Captain

David Morin, EMT-I

Firefighter

Glen Bradish, EMT-I
Dennis Haerinck, EMT-I
Dean Sulin, EMT-I
Thomas Sullivan, EMT-P

Group 2

Captain

Scott Tice, EMT-P

Firefighter

James Bavaro, EMT-I
David Cormier, EMT-I
Sarah Graham, EMT-I
Toby Provencal, EMT-I

Group 3

Captain

Todd Hansen, EMT-B

Firefighter

Martin Conlon, EMT-I
Benjamin Crane, EMT-P
Michael Mallen, EMT-I
Sean Mamone, EMT-I

Group 4

Captain

Stephen Gannon, EMT-P

Firefighter

James Lappin, EMT-I
Michael Mulcay, EMT-I
Leslie Scott, EMT-P
Alan Winsor, EMT-I

Burns Hill Fire Station

Lieutenant

James Paquette, EMT-P

Firefighter

Mike Armand, EMT-I
Todd Berube, EMT-P

Lieutenant

Everett Chaput, EMT-I

Firefighter

Kevin Blinn, EMT-P
Eric Lambert, EMT-I

Lieutenant

Timothy Kearns, EMT-P

Firefighter

Dave Brideau, EMT-I
Erich Weeks, EMT-P

Lieutenant

Allan Dube, EMT-I

Firefighter

Gregory Rich, EMT-P
Jeff Sands, EMT-I

Robinson Road Fire Station

Training Captain

Kevin Grebinar, EMT-I

Firefighter

Craig Benner, EMT-P
Lenny Brown, EMT-I

Call Force – Part Time Personnel

Call Fire Fighter	8
Call On Leave	2
Call Lieutenant	2
<i>Total Call</i>	<i>12</i>

Call Lieutenant
Michelle Rudolph, EMS Supervisor
Patrick Weaver, EMT-I

Call Firefighters on Leave
Allen Peck, EMT-P
David Pierpont, EMT-B

Call Firefighter
Brian Alley
Matthew Emanuelson
Robert Haggerty
Scott Larose
Kevin Maier
Corey Morin
Peter O'Sullivan
Brian Surette

HIGHWAY DEPARTMENT

ROAD AGENT

Kevin Burns

HIGHWAY SUPERVISOR

Jess Forrence

Priscilla Zakos, Operations Assistant

Cheryl Beaulieu, Clerk Dispatcher

STREET DIVISION

Jason Twardosky, Foreman

Kenneth Adams, Equipment Operator

John Cialek

Daniel Clarke, Jr.

Bruce Daigle

Gilles Dube

Jeremy Falkner

Jeff Ferentino, Equipment Operator

Scott Fuller

Kevin Hussey

Julian Squires

Timothy Lamper, Traffic Technician

DRAIN/SEWER DIVISION

Joseph Anger, Equipment Operator

Robert Chamberlain

Matthew Costa

Derek Desrochers

Eric Dionne, Equipment Operator

Timothy Greenwood

Duane Morin

MAINTENANCE DIVISION

Claude Coulombe Jr. Chief Mechanic

Richard Melanson, Mechanic

HUDSON POLICE DEPARTMENT

(as of December 2012)

Chief of Police

Jason J. Lavoie (1991)

Administrative Secretary

Dorothy Carey (1986)

Department Chaplain

Reverend David Howe

Field Operations Bureau

Captain William Avery (1996)

Patrol Division

Lieutenant David Bianchi (1996)
Lieutenant Kevin DiNapoli (1998)
Lieutenant Charles Dyac (1996)
Sergeant Donna Briggs (1993)
Sergeant Tad Dionne (1998)
Sergeant Michael Gosselin (1995)
Sergeant Michael Niven (1998)
Officer Daniel Dolan (1996)
Officer James Connor (1998)
Officer Scott MacDonald (1998)
Officer Michael Davis (2000)

Officer Jason Downey (2000)
Officer Pharith Deng (2001)
Officer Allison Cummings (2001)
Officer Kevin Riley (2002)
Officer Thomas Scotti (2003)
Officer Roger Lamarche (2004)
Officer Cassandra Avery (2005)
Officer Alan Marcotte (2006)
Officer Patrick McStravick (2006)
Officer Steven McElhinney (2007)
Officer Derek Lloyd (2008)

Officer Kevin Ducie (2008)
Officer Adam Lischinsky (2009)
Officer Christopher Manni (2009)
Officer Brian Morgan (2010)
Officer William Kew (2010)
Officer Larisa Johnson (2010)
Officer Patrick Morrissey (2012)
Officer Charles Katsikides (2012)
Officer Colby Morton (2012)
Officer Sean West (2012)

Criminal Investigation Division

Det. Sergeant Jason Lucontoni (1996)
Detective William Emmons (1993)
Detective David Cayot (2002)
Detective Matthew Keller (2000)
Detective Joseph Hoebeke (2001)
Detective Patrick Broderick (2004)

Legal Division

Attorney Kalie Lydon (2006)
Officer Daniel Conley (2007)
Tracy Carney, Legal Clerk (1987)
* Lori Grant, VWA (2006)

Administrative Bureau

Captain Robert Tousignant (1980)

Support Services Division

Sergeant John McGregor (1998)
Officer James Stys (1996)
Officer Rachelle Megowen (2000)
Officer Christopher Cavallaro (2002)
Officer John Mirabella (2010)

Animal Control Division

Jana McMillan (1998)
* Thomas Traverso (2012)

School Crossing Guards

* Denise Pettinato (1992)
* Georgia Palmer (1997)
* Marilyn Patinskas (2004)
* Philip Durand (2008)
* Hector St. Gelais (2009)
* Gary Rodgers (2010)
* Lisa Lyons (2010)
* Joseph Fleming (2010)
* Jean Coolidge (2011)
* Diane Spillane (2011)

Records Division

Jamie Lee Iskra, Information Manager (2002)
Michelle Vachon, Records Clerk (1995)
Debra Graham, Records Clerk (1998)

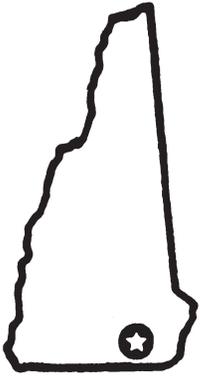
Communications Division

Heather Poole (1995)
Brian DePloey (1998)
Angela Allen (2001)
Janelle Sargent (2005)
Sheri Macpherson (2006)
Erica Crawford (2006)
Colleen Jefferson (2005)
Tracey Rancourt (2009)
* Gladys MacDonald (1998)
* Donna Rosso (2011)
* Karen Lawton (2011)

Facilities Management

Daniel Clarke (1995)
* Joshua Keller (2011)
* Zachary Keller (2011)

* Indicates Part-Time



TOWN OF HUDSON

Board of Selectmen

12 School Street Hudson, New Hampshire 03051 603/886-6024 FAX 603/598-6481



CHAIRMAN'S REPORT

Have you ever wondered what the single greatest asset we have within the municipal structure? One would quickly look at all of our hard goods such as vehicles or buildings or, perhaps, our infrastructure such as roads or utilities.

Your elected officials, Selectmen, School Committee, and Budget Committee go through extensive review and discussion relative to the amount of money we need in order to maintain the services we, as taxpayers and shareholders in our municipality, have come to expect. It is an exhaustive practice but necessary in order to vet the requests and assure that the costs truly reflect the need of the community.

The greatest cost to any municipality is the investment we make in our public servants. We need to maintain an educational system which is second to none within our environs. We want a public safety network that will respond professionally to all of our public safety needs. We need to maintain a sewer and water system that doesn't fail us. We want and need to have well maintained roads to travel on safely. We also need people within our municipal structure that can be there to assist us when we need help from our local government.

We invest a great deal of capital in our public servants and we expect nothing less than a professional work force. This investment, combined with the professionalism exhibited by our public servants, renders our Municipal work force, without any doubt, the single greatest asset we have.

The greatest pride an elected public official such as a Selectman or School Committee member can experience is hearing how well the public is served. We are proud of our hard working public servants and we demonstrated that through our efforts to make the necessary concessions in order to be successful with getting well deserved contracts on the ballot this year for all of our employees.

These negotiations were two sided as we witnessed the unselfishness of our employees who made concessions on insurance which will save the Town of Hudson thousands of dollars in the coming years. We all realize that the cost of insurance never comes down. It has always been an unknown escalation in our budget from year to year and, now, we have an opportunity to get it under control and, in fact, save money.

We also need to realize that the cost of negotiating contracts is an expensive proposition. There are teams of negotiators on both sides of the table. These teams include, in some cases, an attorney along with a professional negotiator who meet several times before a contract can be successfully negotiated. The contracts then go to our respective municipal attorneys be it the Town or the School Attorney.

We would hope that you will see the value of our work force and recognize how great that asset is to our great Town of Hudson. We hope you will join with us and support the contracts as they are being proposed.

Hudson Board of Selectmen

Roger E. Coutu, Chairman

TOWN OF HUDSON

Office of the Assessor



Jim Michaud
Assistant Assessor, CAE
email: jmichaud@hudsonnh.gov

www.hudsonnh.gov

12 School Street · Hudson, New Hampshire 03051 · Tel: 603-886-6009 · Fax: 603-594-1160

The year 2012 saw an overall decrease of foreclosure and other non-arms-length sales transactions in the general residential real-estate market. Further, the volume of real estate sales transactions increased, and construction activity appears to have stabilized and ceased its freefall. As of the statutory assessment date for 2012, April 1, the Town conducted its first town-wide revaluation since 2007, with notices having been mailed out during the month of August. The overall tax base of the community declined by over 15%, with single family residential values declining by over 20%, and commercial/industrial assessments declining by less than 1%.

The Assessing Department is continuing to seek adequate appropriations to conduct the Town's next reassessment. The 5 years previous to 2007 had seen more frequent reassessment updates accomplished by our department and we hope to return to that more stable representation of the Town's tax base. A more frequent readjustment of property assessments conforms with State statutes and rules and has the practical and conservative effect of leveling out the amount of decrease or increase to property assessments in any given property tax year. More frequent reassessments enabled our community to have fair and equitable property assessments; assessments that reflected the complexities of real estate markets and the diverse effects that it has on property assessments of all classes of property.

In order for the Town to protect its tax base from being targeted by non-certified and unlicensed property tax reps, and in order to maintain its multi-year investments in assessment performance, the Board of Selectmen have continued to approve funding of defense of assessment initiatives in regards to property tax appeals in the NH judicial system. This is an important allocation of resources by the Board of Selectmen as the Assessing Department's continued success in this area will continue to serve to lessen the Town's property tax abatement overlay account exposure.

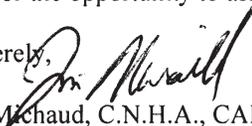
In closing, we would not be as responsive to your needs and questions without the valued assistance of Mike Pietraskiewicz, Assessment Technician, part-time Administrative Aide, Amy McMullen, as well as part-time Appraisal Technician, Al Marcelle. Their skills have saved both time and money for the Town's taxpayers before, during, and after the tax bills go out.

The department continues to provide quality, professional and timely service to the taxpayers that come into our office for help with applications for Elderly Exemptions, Veterans' Tax Credits, Disability Exemptions, etc., as well as to work on the myriad of processes that are part of the Assessing Department's responsibilities.

In summary, this department prides itself on providing the best service and support to its constituency, the taxpayers of Hudson. As always, the public is invited to visit our office to access the assessment data available on our office PCs. In addition, we have been able to continue internet access to both the Town's assessment database and property tax maps on the web to members of the general public, as well as those who may be homebound or not easily mobile. (Go to <http://www.hudsonnh.gov>).

The Department has been fortunate to have the support of the Board of Selectmen, the Town Administrator, other elected officials, all town departments as well as the citizens of the Town of Hudson over the past year. Thank you for the opportunity to assist you during the prior year.

Sincerely,



Jim Michaud, C.N.H.A., CAE, AAS
Assistant Assessor

EXEMPTIONS

Effective with the 1996 property tax year, the laws governing the various forms of property tax relief available to landowners had been standardized. Under the new process, taxpayers have until April 15th prior to the June tax bill to file an application for exemption, credit, or tax deferral.

Exemption for the Blind – RSA 72:37

1. Determined legally blind by the Administrator of Blind Services of the Vocational Rehabilitation Division of the State of New Hampshire Education Department.
2. Exempt each year on assessed value for property tax purposes of his/her residential real estate to the value of \$105,000 (approved March 13, 2007 Town Ballot Vote).

Exemption for the Elderly – RSA 72:39-a & b

1. Have to reside in the State of New Hampshire for at least three (3) years preceding April 1st in which the exemption is claimed.
2. Have a net income from all sources of less than \$35,000, if single, including Social Security, or if married, less than \$45,000, including Social Security. The net income shall be determined by deducting from all monies received, from any source including social security or pension payments, the amount of any of the following or the sum thereof:
 - (a) Life insurance paid on the death of an insured;
 - (b) Expenses and costs incurred in the course of conducting a business enterprise;
 - (c) Proceeds from the sale of assets
3. Applicant's net assets shall not exceed \$150,000, excluding the value of the person's actual residence. "Net assets" means the value of all assets, tangible and intangible, minus the value of all good faith encumbrances. "Residence" means the housing unit, and related structures such as an unattached garage or woodshed, which is the person's principal home, and which the person in good faith regards as his/her home to the exclusion of any other places where a person may temporarily live. "Residence" shall exclude attached dwelling units and unattached structures used or intended for commercial or other nonresidential purposes.
4. Additional requirements for an exemption under RSA 72:39-b shall be that the property is:
 - (a) Owned by the applicant; or
 - (b) Owned by the applicant jointly or in common with the resident's spouse, either of whom meets the age requirement for the exemption claimed; or
 - (c) Owned by the applicant joint or in common with a person not the applicant's spouse, if the applicant meets the applicable age requirements for the exemption claimed; or
 - (d) Owned by a resident, or the resident's spouse, either of whom meets the age requirement for the exemption claimed, and when they have been married to each other for at least five (5) years.
5. Is at least 65 years of age or older on or before April 1st. An exemption of \$105,000 for residents 65 years of age up to 75; \$125,000 from 75 years of age up to 80; and \$150,000 from 80 years of age and older is applied to the assessed value of the property. (Approved at Town Ballot Vote March 13, 2007.)

Exemption for the Disabled – RSA 72:37-b

1. Any person determined eligible under the federal Social Security Act for benefits to the totally and permanently disabled shall receive a yearly exemption in the amount of \$105,000 off of the assessed value of the residential property. Have to have resided in the State of New Hampshire for at least five (5) years preceding April 1st in which the exemption is claimed.
2. Have a net income, from all sources, of less than \$35,000 including Social Security, or if married a net income of less than \$45,000 including Social Security. The net income shall be determined by deducting from all monies received, from any source including social security or pension payments, the amount of any of the following or the sum thereof:
 - (a) Life insurance paid on the death of an insured;
 - (b) Expenses and costs incurred in the course of conducting a business enterprise;

- (c) Proceeds from the sale of assets
- Applicant's net assets shall not exceed \$150,000, excluding the value of the person's actual residence. "Net assets" means the value of all assets, tangible and intangible, minus the value of all good faith encumbrances. "Residence" means the housing unit, and related structures such as an unattached garage or woodshed, which is the person's principal home, and which the person in good faith regards as his/her home to the exclusion of any other places where a person may temporarily live. "Residence" shall exclude attached dwelling units and unattached structures used or intended for commercial or other nonresidential purposes. (Approved at Town Ballot Vote on March 13, 2007.). Please contact the Assessing Department on the above for further details.

Veterans' Tax Credit – RSA 72:28

- Have to be a resident of the State of New Hampshire for at least one (1) year previous to April 1st in the year which the credit is applied for.
- Have to have served not less than ninety (90) active duty days in the Armed Forces of the United States in a war or conflict as outlined in RSA 72:28. The credit in the amount of \$500.00 is applied to the amount of taxes owed. A Disabled Veteran's Credit of \$2,000 is also available to a Veteran if he/she is rated totally and permanently disabled as a result of a service-connected injury. A copy of the DD214, a discharge paper and any other sufficient proof is required when applying for these credits. A credit of \$2,000 is also available to the surviving spouses of veterans killed in the line of duty. The Veteran's Credit was approved at a Town Ballot Vote on March 13, 2007. The Disabled Veteran's Credit and the Surviving Spouse Credit listed above was approved at a Town Ballot Vote on March 11, 2004. Please contact the Assessing Department on the above for further details.

Current Use

In order to encourage appreciation for the environment, conserve land and other resources, and to maintain open space, there are provisions for placing land in Current Use status where it is assessed at significantly lower values. Many requirements must be met and various restrictions do apply, including, in most cases, a 10 acre minimum requirement. If you desire to investigate further, you will want to look up RSA 79-A and/or also stop in the Assessing Department to get assistance. For more information regarding Current Use, Tax Assessing laws in the State of NH, please visit <http://www.nh.gov/revenue>.

Assessor's Office Statistics

Tax Year	Net Valuation	Increase in Assessed Value	Tax Rate Per \$1,000	Assessment Ratio - %
2012	\$2,525,898,591	(\$383,497,875)	\$19.95	100% (EST)
2011	\$2,909,396,466	(\$2,221,622)	\$16.62	116.2%
2010	\$2,911,618,088	\$16,585,543	\$16.11	114.5%
2009	\$2,895,032,545	\$21,060,723	\$15.34	110.4%
2008	\$2,873,971,822	\$22,491,407	\$15.96	101.6%
2007	\$2,851,480,415	\$350,379,063	\$15.01	97.9%
2006	\$2,501,101,352	\$30,470,066	\$17.22	84.3%
2005	\$2,470,631,286	\$29,335,284	\$16.50	85.2%
2004	\$2,441,296,002	\$508,810,229	\$15.95	93.3%
2003	\$1,935,485,773	\$13,465,104	\$19.18	82%
2002	\$1,922,020,669	\$648,423,756	\$17.45	92%
2001	\$1,273,596,913	\$26,313,058	\$25.41	67%
2000	\$1,247,283,855	\$45,062,041	\$23.04	80%

Tax Rate Summary

	Schools		County	Municipal	Total
	State	Local			
2003	\$4.92	\$7.54	\$1.37	\$5.35	\$19.18
% of Rate	(25.66%)	(39.31%)	(7.14%)	(27.89%)	+9.91%
2004	\$2.89	\$7.37	\$1.10	\$4.59	\$15.95
% of Rate	(18.12%)	(46.21)	(6.9%)	(28.77)	(-20.25%)
2005	\$2.78	\$8.08	\$1.15	\$4.49	\$16.50
% of Rate	(16.8%)	(49%)	(7%)	(27.2%)	(+3.34%)
2006	\$2.67	\$8.67	\$1.14	\$4.74	\$17.22
% of Rate	(16%)	(50%)	(7%)	(27%)	(+4.18%)
2007	\$2.33	\$7.23	\$1.01	\$4.44	\$15.01
% of Rate	(15.52%)	(48.17%)	(6.73%)	(29.58%)	(-14.72%)
2008	\$2.28	\$7.99	\$1.03	\$4.66	\$15.96
% of Rate	(14.29%)	(50.06%)	(6.45%)	(29.2%)	(+6.33%)
2009	\$2.22	\$7.13	\$1.02	\$4.97	\$15.34
% of Rate	(14.47%)	(46.48%)	(6.65%)	(32.4%)	(-4.04%)
2010	\$2.20	\$7.75	\$.97	\$5.19	\$16.11
% of Rate	(13.66%)	(48.11%)	(6.02%)	(32.21%)	(+5.0%)
2011	\$2.11	\$8.35	\$.98	\$5.18	\$16.62
% of Rate	(12.69%)	(50.24%)	(5.90%)	(31.17%)	(+3.17%)
2012	\$2.49	\$10.04	\$1.15	\$6.27	\$19.95
% of Rate	(12.49%)	(50.33%)	(5.76%)	(31.43%)	(+20.04%)

Valuation Summary

	2011	2012
Land – Value Only	\$1,020,680,882	\$816,693,825
Residential Buildings	\$1,465,316,526	\$ 1,289,772,073
Commercial/Industrial Bldgs.	\$330,888,858	\$333,480,797
Utilities	\$118,621,400	\$117,422,896
Manufactured Housing	\$10,537,600	\$7,246,000
Exempt Properties + Land	\$161,142,184	\$160,157,900
Gross Valuation	\$3,106,271,150	\$2,724,773,491
Exempt Properties (Minus)	\$161,142,184	\$160,157,900
Exemptions (Minus)	\$35,732,500	\$37,955,000
Net Valuation	\$2,909,396,466	\$2,525,898,591



Note: for ease of use please begin at the last section and work backwards

SUMMARY INVENTORY OF VALUATION

DUE DATE: SEPTEMBER 1, 2012

Municipality Name

HUDSON

Original Date (mm/dd/yy)

0 9 2 5 2 0 1 2

County Name

HILLSBOROUGH

Revision Date (mm/dd/yy)

This is to certify that the information provided in this report was taken from the official records and is correct to the best of our knowledge and belief (Rev 1707).

Assessor's Name

A s s i s t a n t A s s e s s o r J i m M i c h a u d

Municipal Official Name 1

R o g e r E . C o u t u

[Handwritten Signature]

Municipal Official Name 2

B e n N a d e a u

[Handwritten Signature]

Municipal Official Name 3

R i c h a r d J . M a d d o x

[Handwritten Signature]

Municipal Official Name 4

T e d L u s z e y

[Handwritten Signature]

Municipal Official Name 5

N a n c y B r u c k e r

[Handwritten Signature]

Municipal Official Name 6

Preparer Name

J i m M i c h a u d

Preparer Email

j m i c h a u d @ h u d s o n n h . g o v

Preparer Phone

(6 0 3) 8 8 6 - 6 0 0 9

By checking this box, I declare that I have examined the information contained in this report and to the best of my belief it is true, correct and complete under penalties of perjury.

Municipal Officials

Assessing Official

Preparer

REPORTS REQUIRED: RSA 21-J:34 as amended, provides for certification of valuations, appropriations, estimated revenues and such other information as the Department of Revenue Administration may require upon reports prescribed for that purpose.

NOTE: The values and figures provided represent the detailed values that are used in the city/towns tax assessments and sworn to uphold under Oath per RSA 75:7. Please complete all applicable pages and refer to the instructions for individual items.



1 VALUE OF LAND ONLY-EXCLUDE AMOUNT LISTED IN LINES 3A, 3B and 4	NUMBER OF ACRES	2012 ASSESSED VALUATION
A. Current Use (At Current Use Values) RSA 79-A (p6)	3 3 2 7 . 5 4	4 2 2 5 8 2
B. Conservation Restriction Assessment (Current Use Values) RSA 79-B (p7)		
C. Discretionary Easements RSA 79-C (p7)	1 1 . 1 5	5 1 0
D. Discretionary Preservation Easements RSA 79-D (p8)	0	0
E. Taxation of Land Under Farm Structures RSA 79-F (p8)	0	0
F. Residential Land (Improved and Unimproved Land)	7 6 3 1	6 4 5 6 7 0 6 6 7
G. Commercial/Industrial Land (DO NOT Include Utility Land)	2 6 5 7	1 7 0 6 0 0 0 6 6
H. Total of Taxable Land (Sum of Lines 1A, 1B, 1C, 1D, 1E, 1F and 1G)	1 3 6 2 6 . 6 9	8 1 6 6 9 3 8 2 5
I. Tax Exempt and Non-Taxable Land	3 7 0 0	4 8 1 1 8 9 0 0
2 VALUE OF BUILDINGS ONLY-EXCLUDE AMOUNT LISTED IN LINES 3A, and 3B	# of STRUCTURES	2012 ASSESSED VALUATION
A. Residential		1 2 8 9 7 7 2 0 7 3
B. Manufactured Housing as defined in RSA 674:31		7 2 4 6 0 0 0
C. Commercial & Industrial (Do not include utility buildings)		3 3 3 4 8 0 7 9 7
D. Discretionary Preservation Easements RSA 79-D (p8)	0	0
E. Taxation of Farm Structures RSA 79-F (p8)	0	0
F. Total of Taxable Buildings (Sum of Lines 2A, 2B, 2C, 2D, and 2E)		1 6 3 0 4 9 8 8 7 0
G. Tax Exempt & Non-Taxable Buildings		1 1 1 2 7 7 0 0 0
3 UTILITIES-See RSA 83-F:1 V for complete definitions		2012 ASSESSED VALUATION
A. Utilities (From p5 Grand Total of All A Utilities)		1 1 7 4 2 2 8 9 6
B. Other Utilities (From p5 Total of All Other Utilities)		
4 MATURE WOOD and TIMBER RSA 79:5		
5 VALUATION BEFORE EXEMPTIONS (Total of Lines 1H, 2F, 3A, 3B and 4)		2 5 6 4 6 1 5 5 9 1



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	TOTAL # GRANTED	2012 ASSESSED VALUATION
6 CERTAIN DISABLED VETERANS RSA 72:36-a (Paraplegic & Double Amputees Owning Special Adapted Homesteads with VA Assistance)	3	7 6 2 0 0 0
7 IMPROVEMENTS TO ASSIST THE DEAF RSA 72:38-b V	0	0
8 IMPROVEMENTS TO ASSIST PERSONS WITH DISABILITIES RSA 72:37-a	0	0
9 SCHOOL DINING/DORMITORY/KITCHEN EXEMPTION RSA 72:23-IV (Standard Exemption Up To \$150,000 For Each)	0	0
10a NON UTILITY WATER AND AIR POLLUTION CONTROL EXEMPTION RSA 72:12-a	0	0
10b UTILITY WATER AND AIR POLLUTION CONTROL EXEMPTION RSA 72:12-a	0	0
11 MODIFIED ASSESSED VALUATION OF ALL PROPERTIES (Line 5 Minus Lines 6, 7, 8, 9, 10a, and 10b) (This Figure Will Be Used To Calculate The Total Equalized Value For The Municipality)		2 5 6 3 8 5 3 5 9 1
	AMOUNT PER EXEMPTION	TOTAL # GRANTED
12 BLIND EXEMPTION RSA 72:37	1 0 5 0 0 0	1 9
13 ELDERLY EXEMPTION RSA 72:39-a & b (p6)		2 4 6
14 DEAF EXEMPTION RSA 72:38-b	0	0
15 DISABLED EXEMPTION RSA 72:37-b	1 0 5 0 0 0	4 6
	TOTAL # GRANTED	2012 ASSESSED VALUATION
16 WOOD HEATING ENERGY SYSTEMS EXEMPTION-RSA 72:70	0	0
17 SOLAR ENERGY SYSTEMS EXEMPTION-RSA 72:62	0	0
18 WIND POWERED ENERGY SYSTEMS EXEMPTION-RSA 72:66	0	0
19 ADDITIONAL SCHOOL DINING/DORMITORY/KITCHEN EXEMPTIONS-RSA 72:23 IV	0	0
20 TOTAL DOLLAR AMOUNT OF EXEMPTIONS (Sum of Lines 12-19)		3 7 9 5 5 0 0 0
21 NET VALUATION Used To Compute Municipal, County, and Local Education Tax Rates (Line 11 minus Line 20)		2 5 2 5 8 9 8 5 9 1
22 LESS UTILITIES (Line 3A) Do not include the value of other utilities listed in Line 3B		1 1 7 4 2 2 8 9 6
23 NET VALUATION WITHOUT UTILITIES TO COMPUTE STATE EDUCATION TAX (Line 21 minus Line 22)		2 4 0 8 4 7 5 6 9 5

NOTES:



UTILITY SUMMARY: ELECTRIC, HYDROELECTRIC, RENEWABLE-MISC., NUCLEAR, GAS/PIPELINE, WATER & SEWER

List by individual company/legal entity the valuation of operating plants employed in the production, distribution, and transmission of electricity, gas pipeline, water and petroleum products. Include ONLY the names of the companies listed on the Instructions Sheets (See instruction page 12)

Who Appraises/Establishes The Utility Value in The Municipality? (If Multiple, Please List)

Board of Selectmen and Skip San Soucy

If the Municipality Uses DRA Utility Values is it Equalized By The Ratio?

Yes No

SECTION A

LIST ELECTRIC COMPANIES-See page 12 in the instructions

2012 ASSESSED VALUATION

PUBLIC SERVICE COMPANY OF NEW HAMPSHIRE	7 6 2 3 4 9 9 6
NEW ENGLAND HYDRO TRANSMISSION CORP	1 4 6 5 9 9 0 0
NEW ENGLAND POWER COMPANY	2 1 5 8 8 0 0

A1 TOTAL OF ALL ELECTRIC COMPANIES LISTED IN THIS SECTION:

			9	3	0	5	3	6	9	6
--	--	--	---	---	---	---	---	---	---	---

LIST GAS COMPANIES-See page 12 in the instructions

2012 ASSESSED VALUATION

ENERGY NORTH NATURAL GAS	2 0 2 9 8 3 0 0
TENNESSEE GAS PIPELINE COMPANY	4 0 7 0 9 0 0

A2 TOTAL OF ALL GAS COMPANIES LISTED IN THIS SECTION:

			2	4	3	6	9	2	0	0
--	--	--	---	---	---	---	---	---	---	---

LIST WATER AND SEWER COMPANIES-See page 12 in the instructions

2012 ASSESSED VALUATION



LIST WATER AND SEWER COMPANIES-See page 12 in the instructions

A3 TOTAL OF ALL WATER AND SEWER COMPANIES LISTED IN THIS SECTION:

--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--

GRAND TOTAL VALUATION OF ALL A UTILITY COMPANIES (Sum of Lines A1-3 Must Agree With Page 3 Line 3A)

SECTION B

LIST OTHER UTILITY COMPANIES (Exclude telephone companies):

2012 ASSESSED VALUATION

B1 TOTAL OF ALL OTHER COMPANIES LISTED IN THIS SECTION (Must Agree With Page 2 Line 3B)

--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--

VETERANS' TAX CREDITS

LIMITS

* NO. OF INDIVIDUALS

ESTIMATED TAX CREDITS

RSA 72:28 Veterans' Tax Credit/ Optional Veterans' Tax Credit

\$50 Standard Credit
\$51 up to \$500 upon adoption by city/town

5 0 0

1 0 3 2

RSA 72:29-a Surviving Spouse

"The surviving spouse of any person who was killed or died while on active duty in the armed forces of the United States..."

\$700 Standard Credit
\$701 up to \$2,000 upon adoption by city or town

--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--

RSA 72:35 Tax Credit for Service-Connected Total Disability

"Any person who has been honorably discharged from the military service of the United States and who has total and permanent service-connected disability, or who is a double amputee or paraplegic because of service-connected injury..."

\$700 Standard Credit
\$701 up to \$2,000 upon adoption by city or town

2 0 0 0

3 2

TOTAL NUMBER AND AMOUNT

*If both husband and/or wife qualify for the credit they count as 2.

*If someone is living at a residence such as a brother & sister, and one qualifies count as 1, not one-half.

DISABLED EXEMPTION REPORT - RSA 72:37-b

DEAF EXEMPTION REPORT - RSA 72:38-b

	SINGLE	MARRIED
INCOME LIMITS	3 5 0 0 0	4 5 0 0 0
ASSET LIMITS	1 5 0 0 0 0	1 5 0 0 0 0

	SINGLE	MARRIED
INCOME LIMITS		
ASSET LIMITS		



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ELDERLY EXEMPTION REPORT - RSA 72:39-a

NUMBER OF FIRST TIME FILERS GRANTED ELDERLY EXEMPTION FOR CURRENT TAX YEAR		PER AGE CATEGORY	TOTAL NUMBER OF INDIVIDUALS GRANTED AN ELDERLY EXEMPTION FOR THE CURRENT TAX YEAR & TOTAL AMOUNT OF EXEMPTIONS GRANTED			
AGE	#	AMOUNT PER INDIVIDUAL	AGE	#	MAXIMUM ALLOWABLE EXEMPTION AMOUNT	TOTAL ACTUAL EXEMPTION AMOUNT GRANTED
65-74	2 0	1 0 5 0 0 0 0	65-74	9 2	9 6 6 0 0 0 0 0	9 6 0 7 5 0 0
75-79	2	1 2 5 0 0 0 0	75-79	5 8	7 2 5 0 0 0 0 0	7 2 5 0 0 0 0
80+	7	1 5 0 0 0 0 0	80+	9 6	1 4 4 0 0 0 0 0	1 4 3 2 5 0 0 0
			TOTAL	2 4 6	3 1 3 1 0 0 0 0	3 1 1 8 2 5 0 0

INCOME LIMITS	SINGLE	3 5 0 0 0 0	ASSET LIMITS	SINGLE	1 5 0 0 0 0
	MARRIED	4 5 0 0 0 0		MARRIED	1 5 0 0 0 0

COMMUNITY REVITALIZATION TAX RELIEF INCENTIVE - RSA 79-E

Adopted: Yes No IF YES, NUMBER ADOPTED:

CURRENT USE REPORT - RSA 79-A

	TOTAL NUMBER OF ACRES RECEIVING CURRENT USE	ASSESSED VALUATION	OTHER CURRENT USE STATISTICS	TOTAL NUMBER OF ACRES
FARM LAND	1 5 5 1 . 0 9	3 1 0 8 1 5	RECEIVING 20% RECREATION ADJUST.	0
FOREST LAND	1 1 6 5 . 2	1 0 0 7 7 3	REMOVED FROM CURRENT USE DURING CURRENT TAX YEAR	4 2 . 2 5
FOREST LAND w/ DOCUMENTED STEWARDSHIP	0	0		
UNPRODUCTIVE LAND	3 6 8 . 3 3	6 5 0 7		TOTAL NUMBER
WET LAND	2 4 2 . 9 2	4 4 8 7	TOTAL NUMBER OF OWNERS IN CURRENT USE	5 6
TOTAL (must match p2)	3 3 2 7 . 5 4	4 2 2 5 8 2	TOTAL NUMBER OF PARCELS IN CURRENT USE	1 9 1



LAND USE CHANGE TAX										
GROSS MONIES RECEIVED FOR CALENDAR YEAR (JAN 1, 2011 THROUGH DEC 31, 2011)			1	3	5	5	0	7		
CONSERVATION ALLOCATION: PERCENTAGE	5	0	AND/OR	DOLLAR AMOUNT	1	0	0	5	0	9
MONIES TO CONSERVATION FUND	67,753				1	0	0	5	0	9
MONIES TO GENERAL FUND	67,754				7	0	7	4	0	

CONSERVATION RESTRICTION ASSESSMENT REPORT - RSA 79-B (Must File PA-60)				
	TOTAL NUMBER OF ACRES RECEIVING CONSERVATION	ASSESSED VALUATION	OTHER CONSERVATION RESTRICTION ASSESSMENT STATISTICS	TOTAL NUMBER OF ACRES
FARM LAND			RECEIVING 20% RECREATION ADJUSTMENT	
FOREST LAND			REMOVED FROM CONSERVATION DURING CURRENT YEAR	
FOREST LAND W/ DOCUMENTED STEWARDSHIP				
UNPRODUCTIVE LAND				TOTAL NUMBER
WET LAND			TOTAL NUMBER OF OWNERS IN CONSERVATION RESTRICTION	
TOTAL (must match page 2)			TOTAL NUMBER OF PARCELS IN CONSERVATION RESTRICTION	

DISCRETIONARY EASEMENTS - RSA 79-C									
TOTAL NUMBER OF ACRES	# OF OWNERS	ASSESSED VALUATION	DESCRIPTION OF DISCRETIONARY EASEMENTS GRANTED (i.e.: Golf Course, Ball Park, Race Track, etc.)						
1	1	1	5	4	5	1	0	ball field, bird & wildlife sanctuary	historic land

TAXATION OF FARM STRUCTURES & LAND UNDER FARM STRUCTURES - RSA 79-F									
TOTAL NUMBER GRANTED	TOTAL NUMBER OF STRUCTURES	TOTAL NUMBER OF ACRES	ASSESSED VALUATION LAND	ASSESSED VALUATION STRUCTURES					
	0		0		0		0		0

**Town of Hudson, NH
2012 Tax Rate Calculation**

	<u>2011 Tax Calculation</u>	<u>2011 Tax Rate</u>	<u>2012 Tax Calculation</u>	<u>2012 Tax Rate</u>	<u>Tax Rate Incr/(Decr)</u>
<u>Town of Hudson</u>					
Gross Appropriations	28,495,157	\$9.80	29,415,196	\$11.65	\$1.84
Less: Revenues	(14,141,111)	(\$4.86)	(14,355,375)	(\$5.67)	(\$0.81)
Less: Shared Revenues					
Add: Overlay	84,504	\$0.03	182,088	\$0.07	\$0.04
War Service Credits	603,080	\$0.21	578,580	\$0.23	\$0.02
Net Town Appropriations/Approved Tax Effort	15,041,630	\$5.18	15,820,489	\$6.27	\$1.09
<u>School</u>					
Net School Budget (Gross Approp. - Revenue)	39,502,236		40,666,181		
Regional School Apportionment					
Less: Adequate Education Grant	(9,304,212)		(9,304,212)		
State Education Taxes	(5,894,011)		(5,999,366)		
Approved School Tax Effort	24,304,013	\$8.35	25,362,603	\$10.04	\$1.69
<u>State Education</u>					
Equalized Valuation (no utilities)	5,894,011	\$2.11	5,999,366	\$2.49	\$0.38
<u>County</u>					
Due to County	2,864,224		2,916,835		
Less: Shared Revenues	-		-		
Approved County Tax Effort	2,864,224	\$0.98	2,916,835	\$1.15	\$0.17
Total Property Taxes Assessed	48,103,878	\$16.62	50,099,293	\$19.95	\$3.33
Tax Rate % Increase			20.0%		
Net Valuation	2,909,396,466		2,525,898,591		(383,497,875)

DEPARTMENT OF REVENUE ADMINISTRATION
Municipal Services Division
2012 Tax Rate Calculation

TOWN/CITY: HUDSON

No Audit Received - RSA 41:31-d

Gross Appropriations	29,415,196
Less: Revenues	14,355,375
	0
Add: Overlay (RSA 76:6)	182,088
War Service Credits	578,580

Net Town Appropriation	15,820,489
Special Adjustment	0

Approved Town/City Tax Effort	15,820,489
-------------------------------	------------

TOWN RATE
6.27

SCHOOL PORTION

Net Local School Budget:			
Gross Approp. - Revenue	45,789,228	5,123,047	40,666,181
Regional School Apportionment			0
Less: Education Grant			(9,304,212)

Education Tax (from below)	(5,999,366)
Approved School(s) Tax Effort	25,362,603

LOCAL SCHOOL RATE
10.04

EDUCATION TAX

Equalized Valuation(no utilities) x	\$2.390	
2,510,195,031		5,999,366
Divide by Local Assessed Valuation (no utilities)		
2,408,475,695		

STATE SCHOOL RATE
2.49

COUNTY PORTION

Due to County	2,916,835
	0

Approved County Tax Effort	2,916,835
----------------------------	-----------

COUNTY RATE
1.15

Total Property Taxes Assessed	50,099,293
Less: War Service Credits	(578,580)
Add: Village District Commitment(s)	0
Total Property Tax Commitment	49,520,713

TOTAL RATE
19.95

PROOF OF RATE

Local Assessed Valuation	Tax Rate	Assessment
Education Tax (no utilities)	2.49	5,999,366
All Other Taxes	17.46	44,099,927
		50,099,293

TRC#
120

TRC#
120

State of NH
State-owned Property

MAP/LOT	Location	Land Value	Building Value	Total Value
121-003-000	8 R CIRCLE DR	\$23,300	\$0	\$23,300
122-003-000	OLD DERRY RD	\$156,600	\$0	\$156,600
128-009-000	301 WEBSTER ST	\$97,800	\$103,600	\$201,400
139-051-000	179 DERRY RD	\$157,000	\$2,100	\$159,100
153-014-000	353 CENTRAL ST	\$13,500	\$0	\$13,500
153-015-000	361 CENTRAL ST	\$868,100	\$0	\$868,100
153-016-000	367 CENTRAL ST	\$322,700	\$0	\$322,700
159-006-000	64 GREELEY ST	\$94,200	\$0	\$94,200
159-026-000	4 BARRETTS HILL RD	\$135,200	\$0	\$135,200
159-029-000	2 BARRETTS HILL RD	\$112,900	\$0	\$112,900
159-034-000	BARRETTS HILL RD	\$3,700	\$0	\$3,700
169-012-000	41 WINDHAM RD	\$122,200	\$0	\$122,200
169-014-000	261 CENTRAL ST	\$75,900	\$0	\$75,900
169-015-000	CENTRAL ST	\$296,200	\$0	\$296,200
178-012-000	76 KIMBALL HILL RD	\$112,800	\$0	\$112,800
178-022-000	89 KIMBALL HILL RD	\$186,300	\$0	\$186,300
178-026-000	75 KIMBALL HILL RD	\$173,300	\$0	\$173,300
186-014-000	SPEARE RD	\$104,500	\$0	\$104,500
194-005-000	REAR BUSH HILL RD	\$203,000	\$0	\$203,000
212-005-000	94 WASON RD	\$102,700	\$134,100	\$236,800
212-007-000	98 WASON RD	\$102,900	\$139,800	\$242,700
212-022-000	121 R WASON RD	\$305,200	\$0	\$305,200
217-034-001	5 A MARK ST	\$71,700	\$97,000	\$168,700
217-034-002	5 B MARK ST	\$71,700	\$96,700	\$168,400
218-001-000	TRIGATE RD	\$121,500	\$0	\$121,500
218-009-000	5 MUSQUASH RD	\$107,500	\$0	\$107,500
218-030-000	21 TRIGATE RD	\$99,800	\$0	\$99,800
222-044-000	232 LOWELL RD	\$8,002,200	\$0	\$8,002,200
223-031-000	39 WASON RD	\$96,700	\$127,400	\$224,100
223-032-000	37 WASON RD	\$99,500	\$103,700	\$203,200
223-033-000	35 WASON RD	\$102,700	\$133,300	\$236,000
223-034-000	33 WASON RD	\$101,500	\$0	\$101,500
224-007-000	MUSQUASH RD	\$57,300	\$0	\$57,300
234-002-000	1 RIVER RD	\$62,300	\$0	\$62,300
	Count=34	\$12,764,400	\$937,700	\$13,702,100

Town of Hudson
Inventory of
Town-Owned Property

Map/Lot	Location	Land Value	Building Value	Total Value
100-002-000	26 WEST RD	\$581,500	\$24,900	\$606,400
100-004-000	PHYSICAL PROPERTY	\$0	\$19,137,800	\$19,137,800
102-011-000	38 R BOYD RD	\$6,200	\$0	\$6,200
105-035-000	8 R TWIN MEADOW DR	\$1,800	\$0	\$1,800
110-040-000	126 OLD DERRY RD	\$86,700	\$0	\$86,700
111-017-000	151 ROBINSON RD	\$77,500	\$0	\$77,500
111-019-000	149 ROBINSON RD	\$100,000	\$0	\$100,000
111-065-000	24 CHAGNON LANE	\$108,100	\$0	\$108,100
116-022-000	8 R HENRY DR	\$104,300	\$0	\$104,300
118-008-000	40 KIENIA RD	\$127,600	\$0	\$127,600
125-005-000	41 R BEECHWOOD RD	\$19,800	\$0	\$19,800
125-006-000	ROBINSON RD	\$148,500	\$0	\$148,500
129-003-000	14 ADAM DR	\$17,400	\$0	\$17,400
130-005-000	49 ADAM DR	\$128,700	\$0	\$128,700
133-028-000	TERRA LANE EXT	\$10,400	\$0	\$10,400
134-016-000	19 WOODCREST DR	\$10,400	\$0	\$10,400
135-004-000	52 ROBINSON RD	\$530,100	\$750,900	\$1,281,000
136-022-000	5 HOPKINS DR	\$23,400	\$0	\$23,400
138-016-000	13 FOREST RD	\$103,900	\$0	\$103,900
138-063-000	8 ALVIRNE DR	\$107,500	\$0	\$107,500
138-089-000	194 DERRY RD	\$847,800	\$2,857,100	\$3,704,900
142-024-000	10 R HAZELWOOD RD	\$262,400	\$0	\$262,400
144-001-000	ROBINSON RD	\$16,600	\$0	\$16,600
145-004-000	415 CENTRAL ST	\$18,400	\$0	\$18,400
149-036-000	REAR SOUSA BLVD	\$46,800	\$0	\$46,800
151-054-000	0 RANGERS DR	\$0	\$53,800	\$53,800
154-030-000	32 SULLIVAN RD	\$4,300	\$0	\$4,300
156-064-000	WEBSTER ST	\$8,300	\$0	\$8,300
158-024-000	169 HIGHLAND ST	\$93,900	\$95,000	\$188,900
160-031-000	49 RANGERS DR	\$59,100	\$0	\$59,100
160-048-000	70 RANGERS DR	\$234,700	\$0	\$234,700
161-038-000	19 INDUSTRIAL DR	\$73,800	\$9,700	\$83,500
161-039-000	17 INDUSTRIAL DR	\$177,800	\$0	\$177,800
161-040-000	9 INDUSTRIAL DR	\$389,600	\$0	\$389,600
165-001-000	78 WEBSTER ST	\$6,700	\$0	\$6,700
165-002-000	88 WEBSTER ST	\$4,200	\$0	\$4,200
165-003-000	GAMBIA ST	\$1,900	\$0	\$1,900
165-004-000	GAMBIA ST	\$2,000	\$0	\$2,000
165-005-000	94 WEBSTER ST	\$4,000	\$0	\$4,000
165-016-000	3 GAMBIA ST	\$700	\$0	\$700
165-028-000	16 CAMPBELLO ST	\$44,000	\$0	\$44,000
165-038-000	1 KENYON ST	\$7,800	\$0	\$7,800
165-057-000	17 FEDERAL ST	\$60,300	\$0	\$60,300
165-064-000	17 MERRIMACK ST	\$64,600	\$0	\$64,600
165-064-001	19 MERRIMACK ST	\$61,900	\$0	\$61,900
165-066-000	24 FEDERAL ST	\$80,800	\$10,100	\$90,900
165-128-000	11 SUMMER AVE	\$82,600	\$0	\$82,600
165-152-000	98 DERRY ST	\$116,700	\$73,500	\$190,200

Town of Hudson
Inventory of
Town-Owned Property

Map/Lot	Location	Land Value	Building Value	Total Value
167-058-001	HIGHLAND ST	\$88,300	\$0	\$88,300
167-084-000	14 MONROE ST	\$10,800	\$0	\$10,800
168-001-000	8 GREELEY ST	\$124,200	\$0	\$124,200
168-085-000	11 R DANIEL WEBSTER DR	\$93,800	\$0	\$93,800
168-124-001	6 W WINDHAM RD	\$0	\$16,000	\$16,000
169-002-000	36 WINDHAM RD	\$124,700	\$0	\$124,700
169-003-000	WINDHAM RD	\$148,400	\$0	\$148,400
169-022-000	REAR WINDHAM RD	\$7,600	\$0	\$7,600
170-030-000	2 CONSTITUTION DR	\$1,590,300	\$1,952,200	\$3,542,500
170-044-000	1 CONSTITUTION DR	\$470,000	\$2,327,400	\$2,797,400
171-055-000	142 KIMBALL HILL RD	\$190,900	\$0	\$190,900
173-017-000	16 TOLLES ST	\$18,100	\$0	\$18,100
174-106-000	49 R LEDGE RD	\$166,900	\$0	\$166,900
175-007-000	12 GEORGE ST	\$73,500	\$0	\$73,500
175-011-000	83 R HIGHLAND ST	\$3,800	\$0	\$3,800
175-017-000	79 HIGHLAND ST	\$93,500	\$0	\$93,500
175-034-032	126 FERRY ST	\$0	\$30,500	\$30,500
175-046-000	12 WATERLILY PATH	\$6,100	\$0	\$6,100
175-058-000	LAKESIDE AVE	\$15,600	\$0	\$15,600
175-068-000	LAKESIDE AVE	\$7,700	\$0	\$7,700
175-074-000	162 FERRY ST	\$188,400	\$0	\$188,400
175-082-001	8 CLIFF AVE	\$85,700	\$0	\$85,700
175-089-000	11 CLIFF AVE	\$7,700	\$0	\$7,700
175-118-000	6 R RIDGE AVE	\$1,900	\$0	\$1,900
175-120-000	8 RIDGE AVE	\$16,600	\$0	\$16,600
176-035-000	239 CENTRAL ST	\$158,400	\$0	\$158,400
178-004-000	6 A - B CATALPA DR	\$127,800	\$0	\$127,800
180-009-000	REAR KIMBALL HILL RD	\$5,800	\$0	\$5,800
182-005-000	55 CENTRAL ST	\$3,100	\$0	\$3,100
182-009-000	15 R REED ST	\$4,000	\$0	\$4,000
182-023-000	45 R CENTRAL ST	\$3,200	\$0	\$3,200
182-042-000	23 MAPLE AVE	\$188,800	\$0	\$188,800
182-073-000	15 WEBSTER ST	\$300	\$0	\$300
182-083-000	3 DERRY ST	\$136,000	\$7,200	\$143,200
182-094-000	18 LIBRARY ST	\$157,100	\$561,400	\$718,500
182-095-000	39 FERRY ST	\$100,500	\$145,200	\$245,700
182-101-000	12 SCHOOL ST	\$261,200	\$1,125,800	\$1,387,000
182-170-000	2 OAKWOOD ST	\$194,400	\$180,000	\$374,400
182-175-000	12 LIONS AVE	\$237,900	\$404,700	\$642,600
182-182-000	R LIONS AVE	\$4,700	\$0	\$4,700
182-183-000	7 R LIONS AVE	\$5,700	\$0	\$5,700
182-184-000	13 LIONS AVE	\$20,800	\$0	\$20,800
182-189-000	15 HURLEY ST	\$90,500	\$0	\$90,500
182-214-000	8 MELENDY RD	\$122,500	\$25,100	\$147,600
182-218-000	73 CENTRAL ST	\$32,800	\$0	\$32,800
182-221-000	LIONS AVE	\$6,700	\$0	\$6,700
183-084-000	11 GORDON ST	\$91,100	\$0	\$91,100
184-007-000	8 R GORDON ST	\$2,200	\$0	\$2,200

Town of Hudson
Inventory of
Town-Owned Property

Map/Lot	Location	Land Value	Building Value	Total Value
184-032-101	24 TIFFANY CIRCLE	\$0	\$0	\$0
185-040-000	19 KIMBALL HILL RD	\$133,100	\$83,200	\$216,300
186-001-000	33 BEAR PATH LANE	\$114,100	\$0	\$114,100
190-094-000	RIVERVIEW ST	\$88,600	\$0	\$88,600
190-108-000	9 GILLIS ST	\$106,500	\$0	\$106,500
191-051-000	5 R D ST	\$8,400	\$0	\$8,400
191-157-000	2 MERRILL ST	\$76,300	\$0	\$76,300
191-187-091	3 OVERLOOK CIR	\$0	\$34,800	\$34,800
193-023-000	55 BUSH HILL RD	\$116,000	\$0	\$116,000
197-002-000	8 RADCLIFFE DR	\$58,500	\$0	\$58,500
197-012-000	28 RADCLIFFE DR	\$45,900	\$0	\$45,900
197-040-000	BIRCH ST	\$8,100	\$0	\$8,100
197-194-000	21 BRENTON AVE	\$27,100	\$0	\$27,100
197-196-000	17 BRENTON AVE	\$7,300	\$0	\$7,300
197-199-000	8 BRENTON AVE	\$7,100	\$0	\$7,100
197-200-000	10 BRENTON AVE	\$3,600	\$0	\$3,600
197-201-000	12 BRENTON AVE	\$7,300	\$0	\$7,300
197-202-000	14 BRENTON AVE	\$3,500	\$0	\$3,500
197-203-000	16 BRENTON AVE	\$3,500	\$0	\$3,500
197-204-000	18 BRENTON AVE	\$7,300	\$0	\$7,300
197-205-000	20 BRENTON AVE	\$7,100	\$0	\$7,100
197-209-000	19 ATWOOD AVE	\$7,100	\$0	\$7,100
197-212-000	16 ATWOOD AVE	\$5,700	\$0	\$5,700
198-009-000	14 R ATWOOD AVE	\$6,500	\$0	\$6,500
198-112-000	13 CHARBONNEAU DR	\$9,700	\$0	\$9,700
198-146-000	20 COUNTY RD	\$89,400	\$0	\$89,400
198-149-000	20 R COUNTY RD	\$340,100	\$0	\$340,100
201-009-000	112 BUSH HILL RD	\$61,800	\$0	\$61,800
203-003-000	34 ATWOOD AVE	\$4,300	\$0	\$4,300
203-004-000	36 R ATWOOD AVE	\$4,700	\$0	\$4,700
203-005-000	36 ATWOOD AVE	\$4,500	\$0	\$4,500
203-006-000	4 WILLARD ST	\$18,800	\$0	\$18,800
203-008-000	6 WILLARD ST	\$4,500	\$0	\$4,500
203-009-000	8 WILLARD ST	\$4,500	\$0	\$4,500
203-010-000	10 WILLARD ST	\$4,600	\$0	\$4,600
203-011-000	12 WILLARD ST	\$1,600	\$0	\$1,600
203-012-000	14 WILLARD ST	\$4,500	\$0	\$4,500
203-013-000	5 WILLARD ST	\$29,000	\$0	\$29,000
203-014-000	40 ATWOOD AVE	\$10,200	\$0	\$10,200
203-015-000	31 ATWOOD AVE	\$9,300	\$0	\$9,300
203-016-000	33 ATWOOD AVE	\$9,800	\$0	\$9,800
203-017-000	32 BRENTON AVE	\$21,800	\$0	\$21,800
203-018-000	35 ATWOOD AVE	\$9,100	\$0	\$9,100
203-019-000	37 ATWOOD AVE	\$86,100	\$0	\$86,100
203-068-000	25 SYCAMORE ST	\$134,900	\$8,600	\$143,500
204-010-000	4 PELHAM RD	\$103,600	\$0	\$103,600
204-029-000	65 GLEN DR	\$10,800	\$0	\$10,800
204-031-000	66 GLEN DR	\$125,800	\$0	\$125,800

Town of Hudson
Inventory of
Town-Owned Property

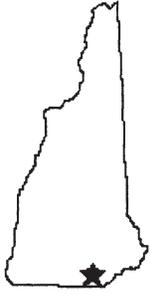
Map/Lot	Location	Land Value	Building Value	Total Value
205-043-000	17 WOODRIDGE DR	\$9,700	\$0	\$9,700
205-044-000	15 WOODRIDGE DR	\$9,700	\$0	\$9,700
205-045-000	13 WOODRIDGE DR	\$9,700	\$0	\$9,700
205-059-000	20 PARKHURST DR	\$9,700	\$0	\$9,700
205-060-000	22 PARKHURST DR	\$9,700	\$0	\$9,700
205-095-001	33 GLEN DR	\$112,000	\$36,700	\$148,700
205-102-000	65 R PELHAM RD	\$188,700	\$0	\$188,700
211-066-000	62 BURNS HILL RD	\$206,600	\$0	\$206,600
212-017-000	99 WASON RD	\$112,500	\$0	\$112,500
216-015-000	204 LOWELL RD	\$341,800	\$0	\$341,800
216-018-074	16 HOLLY LANE	\$0	\$10,400	\$10,400
218-010-000	88 BURNS HILL RD	\$97,000	\$353,800	\$450,800
219-003-000	67 TRIGATE RD	\$1,098,900	\$0	\$1,098,900
220-002-000	1 R WOODLAND DR	\$34,500	\$0	\$34,500
223-026-000	55 WASON RD	\$109,900	\$0	\$109,900
224-004-000	20 MUSQUASH RD	\$180,500	\$0	\$180,500
226-002-000	51 R TRIGATE RD	\$260,000	\$0	\$260,000
227-002-001	25 SAGAMORE PARK RD	\$0	\$8,600	\$8,600
227-007-000	45 SAGAMORE PARK RD	\$6,200	\$0	\$6,200
228-040-000	1 R ROSE DR	\$4,100	\$0	\$4,100
229-001-000	12 RENA AVE	\$27,700	\$0	\$27,700
231-040-000	75 GOWING RD	\$92,300	\$0	\$92,300
235-007-000	25 DAVENPORT RD	\$33,300	\$0	\$33,300
235-008-000	288 R LOWELL RD	\$32,300	\$0	\$32,300
235-012-001	12 GROVES FARM RD	\$160,400	\$778,000	\$938,400
236-019-000	74 MUSQUASH RD	\$1,049,800	\$0	\$1,049,800
237-013-000	49 R GOWING RD	\$40,500	\$0	\$40,500
237-047-000	5 BROOK DR	\$97,200	\$0	\$97,200
237-058-000	30 R RICHMAN DR	\$13,400	\$0	\$13,400
237-059-000	REAR WINDING HOLLOW RD	\$700	\$0	\$700
237-060-000	REAR WINDING HOLLOW RD	\$5,300	\$0	\$5,300
241-066-000	52 DRACUT RD	\$11,300	\$0	\$11,300
241-069-000	33 R DRACUT RD	\$3,500	\$0	\$3,500
242-050-000	90 R MUSQUASH RD	\$38,800	\$0	\$38,800
243-034-000	R RICHMAN DR	\$59,000	\$0	\$59,000
246-088-000	CHALIFOUX RD	\$2,000	\$0	\$2,000
247-045-000	4 CHESTNUT ST	\$137,900	\$0	\$137,900
247-051-000	3 CHESTNUT ST	\$108,900	\$0	\$108,900
247-075-000	17 R EAYRS POND RD	\$112,400	\$0	\$112,400
247-077-000	EAYRS POND RD	\$1,800	\$0	\$1,800
248-076-000	9 GOWING RD	\$51,300	\$0	\$51,300
251-022-000	92 RIVER RD	\$53,000	\$0	\$53,000
252-001-000	37 WINSLOW FARM RD	\$177,100	\$0	\$177,100
252-055-000	ANNA LOUISE DR	\$700	\$0	\$700
253-006-000	10 SCHAEFFER CIR	\$74,300	\$0	\$74,300
253-066-000	9 SCHAEFFER CIR	\$55,100	\$0	\$55,100
253-079-000	ANNA LOUISE DR	\$2,700	\$0	\$2,700
253-080-000	SCHAEFFER CIR	\$3,300	\$0	\$3,300

Town of Hudson
 Inventory of
 Town-Owned Property

Map/Lot	Location	Land Value	Building Value	Total Value
253-081-000	SCHAEFFER CIR	\$900	\$0	\$900
258-017-000	REAR DRACUT RD	<u>\$2,600</u>	<u>\$0</u>	<u>\$2,600</u>
Count= 194		\$17,758,200	\$31,102,400	\$48,860,600

Town of Hudson
School District- Owned Property

Map/Lot	Location	Land Value	Building Value	Total Value
130-003-000	200 DERRY RD	\$2,375,600	\$13,330,200	\$15,705,800
130-015-000	211 DERRY RD	\$651,700	\$354,200	\$1,005,900
139-009-000	190 DERRY RD	\$991,800	\$9,380,800	\$10,372,600
182-102-000	20 LIBRARY ST	\$180,200	\$1,173,200	\$1,353,400
182-109-000	33 SCHOOL ST	\$856,100	\$3,873,500	\$4,729,600
182-110-000	22 LIBRARY ST	\$169,700	\$2,650,100	\$2,819,800
183-087-000	1 MEMORIAL DR	\$1,046,700	\$12,425,800	\$13,472,500
198-151-000	10 PELHAM RD	<u>\$1,083,700</u>	<u>\$8,995,700</u>	<u>\$10,079,400</u>
	Count= 8	\$7,355,500	\$52,183,500	\$59,539,000



TOWN OF HUDSON

Benson Park Committee



Harry A. Schibanoff, Chairman

Ben Nadeau, Selectmen Liaison

12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6024 • Fax: 603-598-6481

Annual Report 2012

Benson Park continued to grow in popularity during 2012. Numerous improvements have been made within the park. These were accomplished by volunteers along with the cooperation of the highway department and town officials. These efforts are the major reason for the park's success.

The biggest event in the park in 2012 was the opening of the Dog Park in September. The Dog Park Subcommittee was active in their fundraising in 2012 and was able to collect the necessary funds to purchase the fencing and other materials needed to open the dog park. It has become a popular feature within the park.

New areas of the park were opened and/or improved in 2012. In the Bear Area, stumps were removed, and new grass was planted. In the Overlook area, stone walls were rebuilt and restored to their original condition. New walkways were built below the Overlooks, and pathways cleaned and a new ramp was built at the Overlook steps. The stone wall next to the Bear Area and facing the lake was dismantled and rebuilt under the guidance of a volunteer stone mason and several dedicated volunteers. The Duck Pond was cleared, and the water fall enhanced by a volunteer. Finally, the largest park project was the building of a new picnic area near Swan Lake that used some of the remaining asphalt from the old animal farm to be future bases for picnic tables.

The kiosk was moved and the parking lot was expanded and redesigned to accommodate approximately 200 cars. New handicap parking was created in the lower parking lot as part of this expansion. This fall the park received a donation of 10 trees from Countrybrook Farms, of which eight maple trees were planted to separate the lot from the lower dumping area of the park.

Scouts contributed to the park in many ways in 2012. Three Eagle Scout projects were completed including a wildlife blind, the restoration of the last two bridges on Story Book Hill and the laying of engraved bricks for a walkway to the entrance of the Gorilla House. In addition, a local Brownie troop has volunteered to refurbish the interior of the Old Woman in the Shoe and plans to have this project completed in 2013.

A new trail was created in 2012 known as Acorn Trail. This has increased the size of the trail system and has created additional opportunities to observe the wild life within the park. Trail maintenance continued all year, due to the efforts of several volunteers. Four new trail maps were placed in the park to replace the paper maps. The Trails Subcommittee in coordination with the Friends of Benson Park, Inc. also received a grant in 2012 which provided for additional tools and devices to help maintain the trails in the future.

Unfortunately, there was an incident within the park damaging the Gorilla House and defacing park structures. However, through the generosity of Home Depot on Coliseum Avenue in Nashua, the materials and labor needed for the repairs were donated by them and the buildings were restored in less than four days. The vandals were ultimately apprehended by Hudson Police.

The park's Butterfly Garden has been certified as a Monarch Waystation and a metal sign from MonarcWatch will be placed in the garden area to recognize this distinction.

In late summer of 2012, the park was named the number one park in New Hampshire by WMUR viewers. This is a major accomplishment for the Town of Hudson, and it was thanks to the many efforts of hundreds of volunteers, contributions by individuals, scouts and local businesses and a sense of dedication to the park by many, many people. The park has come a very long way in just three and a half years!

Sincerely,

Harry A. Schibanoff
Chairman, Benson Park Committee



TOWN OF HUDSON
CABLE UTILITY COMMITTEE



12 SCHOOL STREET HUDSON, NEW HAMPSHIRE 03051 603/886-6024 FAX 603/598-6481

2 0 1 2 Annual Report

During 2012 the Cable Utility Committee and HCTV continued to expand the resources available to the community for producing local television programs. Additional studio and field equipment was purchased for use by local residents.

Our television access center at 98 Old Derry Road continues to be utilized for productions, editing, equipments loans, and meetings. The access center provides a state of the art television facility for the community and is a significant resource for producing local access programming.

The HCTV web site remains a popular resource to view live Internet streaming of our three local access channels as well as on-demand access to our library of local programming. This expands our availability to viewers who are not Comcast subscribers. Please visit our web site at www.HudsonCTV.com.

Jim McIntosh continues as our HCTV Facilitator. Jim's experience in local access as well as professional broadcast television has been extremely helpful in managing our access center and teaching members of the community. Free training classes are available to anyone who wants to learn how to use any of the HCTV resources. Kristofor Georgeou joined HCTV as the part-time production assistant to assist Jim with the day to day operations of HCTV. His primary responsibility is to oversee the recording of all the government meetings in town.

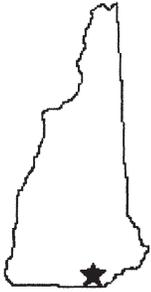
The Cable Utility Committee welcomed new members Bryan Donovan, Susan Limpert, Robert Paul, and Scott Pearson. With a full committee we look forward to new ideas to move HCTV forward.

During 2012, the town concluded negotiations with Comcast for a renewal of the franchise agreement that had previously expired. Members of the Cable Utility Committee, the Board of Selectmen, HCTV, and the town administrator worked with Comcast to reach an agreement that is in the best interest of the town and its cable television subscribers. The new agreement will allow continued support of HCTV and local access programming including a fourth access channel.

Work also continues on the efforts to build a new HCTV Access Center in Hudson. A plan was developed for a combined Hudson Senior Center / HCTV Access Center to be located at Benson Park. Resident will have the opportunity to approve this project, with little to no tax impact, at the voting booth this March. We look forward to support and groundbreaking this fall.

The Cable Utility Committee and HCTV encourage the Hudson community to take advantage of the powerful and free communications medium that local access television affords. Anyone interested in producing a program, receiving training, or volunteering "behind the scenes" should contact the HCTV Access Center at 943-5636 or email us at HCTV@hudsonctv.com.

Michael O'Keefe
Chairman, Cable Utility Committee



TOWN OF HUDSON

Hudson Cemetery Trustees



12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6000 • Fax: 603-594-1142

David Alukonis (Chairman)

Lara DeAngelis

J. Bradford Seabury (Bookkeeper)

Annual Report of the Hudson Cemetery Trustees –2012

Your Cemetery Trustees spent no money this past year. During the annual spring inspection of the Town cemeteries by the trustees, we did find five stones that had fallen because of winter storms (although we suspect one, at Blodgett Cemetery, more likely was pushed over by persons unknown—a constant worry because of West Nottingham schoolboys waking through the cemetery on their way home), but the combination of several factors led to delay in identifying the face-down stones and their correct location, and repairs were moved into the next fiscal year.

During the year, we fielded several inquiries both from citizens of Hudson and from far-away non-citizens asking about relatives' burial locations. A large number of these inquiries, unfortunately, pertained to other cemeteries, out of the Town's control.

For the record, the Town owns and maintains five of the eleven cemeteries in Hudson, with all five of these having been closed to plot sales for many years, as follows:

- Ford Cemetery Off Musquash Road
- Blodgett Cemetery Pelham Road and Lowell Road
- Centre Cemetery Route 111 and Kimball Hill Road
- Senter Cemetery Old Derry Road and Robinson Road
- Poor Farm Cemetery Off Twin Meadow Drive

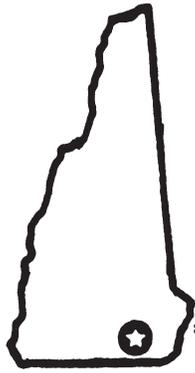
In addition, there are a couple small private family plots about the town.

The other six cemeteries are private cemeteries having their own separate trustees:

- Hills Farm Cemetery Derry Lane, behind Alvirne Chapel (Contact: George LaRocque (603-579-5400)
- Westview Cemetery Burnham Road (Contact: Ruth Parker, 603-882-7506)
- Sunny Side Cemetery Central Street (Contact: Fred Fuller, 603-889-0407)
- St. Patrick's Cemetery 102 Derry Road (Contact: 603-881-3131)
- Holy Cross Cemetery Ledge Street (Contact : 603-881-3131)
- Presentation of Mary's Cemetery for the Nuns 182 Lowell Road (contact PMA, 603-889-6054)

The Trustees wish to express continuing appreciation for the Hudson Highway Department's efforts in maintaining our cemeteries—another one of the many things that Kevin Burns and his crew does that no one ever knows about.

Respectfully submitted by J. Bradford Seabury, Bookkeeper



TOWN OF HUDSON

COMMUNITY DEVELOPMENT DEPARTMENT



12 School Street • Hudson, New Hampshire 03051 • 603-886-6005 • Fax 603-594-1142

Community Development Department

FY2012 Annual Report

The Community Development Department (CDD) is comprised of the following municipal divisions: Planning, Zoning, Building, Code Enforcement, and Engineering. Together, these divisions provide support for the following elected and appointed municipal boards and commissions: Board of Selectmen, Planning Board, Zoning Board of Adjustment, Conservation Commission, Sewer Utility Committee, and Water Utility Committee. All of the aforementioned political subdivisions provide a multitude of municipal and land use services to the residents and businesses in Hudson.

The CDD is staffed by Zoning Administrator, William Oleksak, Town Planner, John Cashell, Town Engineer, Gary Webster, Electrical Inspector, Joseph Bourque, Administrative Aides, Betty Holt, Pam Lavoie, and Julie Kennedy, and Secretary Susan Fiorenza, who resigned September 2012. NOTE: until his resignation in June 2012, Blake Miller served as the Building/Electrical Inspector and the Deputy Health Officer.

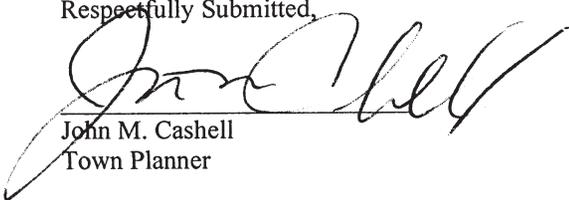
The Zoning Administrator oversees Zoning, Code Enforcement, Electrical and Building Inspectors, as well as holding the title of Health Officer. Electrical Inspector, Joseph Bourque, conducts both residential and commercial electrical inspections.

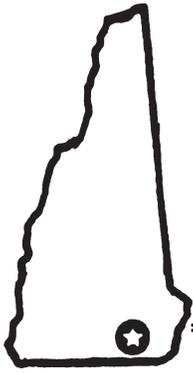
Throughout the year many code enforcement violations were acted upon, with the majority resolved via voluntary compliance. Zoning enforcement is a daily priority for the department. As a longstanding policy by the elected and appointed officials, effective zoning enforcement helps ensure that all Hudson residents enjoy a sustainable and aesthetically pleasing quality of life. If residents have any questions or concerns regarding zoning enforcement issues, please contact the department and staff will gladly answer your questions and address your concerns.

FY2012 proved to be another year of challenging economic times, not only Hudson, but also for the state and country as a whole. The number of building permits issued by the CDD increased slightly year-over-year, with 1,140 issued in 2012 versus 1,131 permits issued in 2011. Please note, in 2012 the CDD no longer issued mechanical permits, which contributed to such a small increase in the number of permits being issued from the previous year. Note: since 2012 the Hudson Fire Department has been charged with the task of issuing mechanical permits.

During FY 2012 economic development activity increased, relative to the previous three years, and measured in-part by the increase in Site Plans and Subdivision Plans reviewed by the Planning Board, and the increase in development plans presented to CDD staff by developers and business owners. To-date, the CDD staff remains optimistic that said planning and building indicators will continue to develop during the next several years, resulting in stronger economic growth for Hudson.

Respectfully Submitted,


John M. Cashell
Town Planner



TOWN OF HUDSON

COMMUNITY DEVELOPMENT DEPARTMENT



12 School Street • Hudson, New Hampshire 03051 • 603-886-6005 • Fax 603-594-1142

COMMUNITY DEVELOPMENT DEPARTMENT ZONING, BUILDING, CODE ENFORCEMENT AND HEALTH DIVISION FY2012 ANNUAL REPORT

The department has experienced a transformation of its staff. The Town lost Building Inspector, Blake Miller in June to another community and the Town is wrestling with how to replace the loss. Electrical Inspector, Joseph Bourque and Zoning Administrator, William Oleksak have kept pace with the building activity, with code enforcement cases not getting full attention. Permits for the year were 1,140, which led to 1,524 inspections.

Code Enforcement cases for FY2012 were 662. The Town was successful with the cases brought before the court system.

Administrative Aide, Juliette Kennedy continues to create new reports and programs with the help of our IT Department. This has helped the inspectors to keep better track of outside permits and inspections.

Septic rules from the State of New Hampshire have changed again and we are now getting used to new series of requirements for replacing failed systems. Schools, home daycares, daycare centers, and foster care inspections continue to be handled by Zoning Administrator/Health Officer William Oleksak.

We would like to stress the importance of getting permits for work done at your home and places of work. Generators have been a prime problem, with improper installation and used illegally. We have had two fires that have been attributed to faulty wiring. If you have any questions please contact this office so that we can make sure you have had proper installation of your generator.

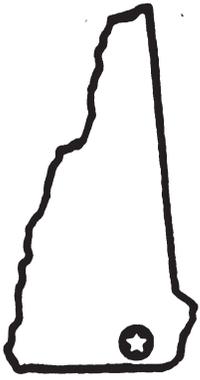
If you are in doubt of anything related to building, environmental health, zoning, and code enforcement, or for that matter, any question you have, we will answer or direct you to the proper department.

Please remember the Town's goal is the health, safety and welfare of the community.

William Oleksak
Zoning Administrator/Health Officer

FISCAL YEAR 2012
PERMITS ISSUED

Accessory Living Unit	1		
Barn	1		
Canvas Structures	4		
Commercial-Addition	1		
Commercial-fire damage	0		
Commercial-interior fit up	21		
Commercial-new building	6		
Commercial-shell only	0		
Deck	91		
Demolition	5		
Driveway	9		
Electrical	263		
Electronic Changing Signs	3		
Entryway	0		
Fence	0		
Fire Service	0		
Foundation only-commercial	8		
Foundation only-industrial	0		
Foundation only-residential new	25		
Garage-attached	4		
Garage-detached	7		
Generator-Electrical	133		
Generator-Mechanical	100		
Health	6		
Industrial-addition	0		
Industrial-interior fit up	0		
Industrial-new building	0		
Industrial-shell only	0		
Manufactured home-new	1		
Mechanical	32		
Miscellaneous	16		
Municipal Buildings	0		
New Tenant (Commercial)	15		
Plumbing	92		
Pool-above ground	23		
Pool-in-ground	5		
Front porch	5		
Repairs	12		
Residential-addition	20		
Residential-finish basement	15		
Residential-fire damage	3		
Residential-new	16		
Residential remodel	30		
Residential-remodel & addition	1		
Residential-shell only	0		
Septic	37		
Sewer	19		
Shed	30		
Sign	44		
Three Season Room	13		
Water	23		
		Number of permits and revenue	
		# New Construction	458
		Cost New Construction	\$8,106,884.00
		Fee New Construction	\$62,595.50
		# Change Construction	682
		Cost Change Construction	\$10,808,731.00
		Fee Change Construction	\$76,829.00
		Grand Total # of Permits	1,140
		Grand Total of Cost	\$18,915,615.00
		Grand Total of Fee	\$139,424.50



TOWN OF HUDSON

ENGINEERING DEPARTMENT



12 School Street • Hudson, New Hampshire 03051 603-886-6008 • Fax 603-594-1142

2012 ANNUAL REPORT

The function of the Engineering Department is to manage two broad categories of activities. The first is to provide technical support to the Town's governing bodies including the Board of Selectmen, Planning Board, Sewer Utility Committee, Water Utility Committee, Conservation Commission, and the Zoning Board of Adjustment. The second is to provide for the review and inspection of development projects.

The status of a few of the department's major projects and programs are as follows:

- **Industrial Discharge Program.** This program monitors all sanitary sewer discharge, excluding residential waste into the Town sewer distribution system. The Environmental Protection Agency mandates this program. There are currently 60 entities in the program.
- **Water Utility.** The Town has entered into a contract with our water consultant Weston & Sampson Engineers for a replacement well at the Weinstein Well location in Litchfield. In 2012, the Ducharme well was revitalized and an old pump was replaced. Test wells are being explored at various locations within Hudson's borders to add to our current water supply capacity.
- **The Burns Hill Road landfill and the West Road landfill.** These closed landfills continue to be monitored per environmental requirements. Additional remediation is scheduled for the Burns Hill Road landfill in the near future. A new test well was installed in Litchfield for monitoring water quality at the West Road landfill. A special thanks to the Highway Department for their assistance on this installation. Also thanks to Continental Paving for allowing the Town access through their property in order to enter onto the site.
- **The EPA Stormwater Program.** Known as NPDES-II, the Stormwater Program is a federally mandated program, which is being coordinated by the Engineering Department. This is a comprehensive Best Management Practices (BMP) program, which requires significant effort and annual documentation. We are in the sixth year of an aggressive 6-year implementation program. Once implemented, this program will be with us for the foreseeable future. We are in the process of completing the permit for 2012.
- **Pelham Road Dam/Bridge –** A new design was proposed to put this project in the bridge program due to funding constraints. We received approval from NHDOT to construct the bridge. The total cost of the project is \$752,579 and the Town's share is \$150,516. The previous design for a dam would have caused upstream flooding of property and the Town didn't want to have that happen. We are in the preliminary engineering stages of the bridge design.

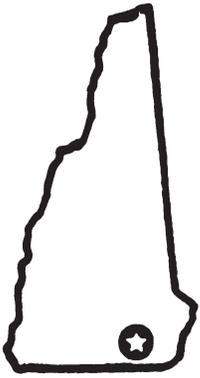
kitchen. I would like to thank Jim Barnes for his hard work in coordinating this effort to get the office building back to its original condition.

- The Engineering Department is also involved in the proposed Senior Center/Hudson Cable Television Center at Benson Park and has prepared site plans for the Board of Selectmen's review and consideration.
- The Engineering Department has been approved for a CMAQ Grant for the Library Park traffic signals which include Library and Ferry Street, Library, Highland and Derry Road, Derry Road to Ferry Street and Chase and Ferry Street. This will be an upgrade to the existing traffic controllers that are 30-years old. This project should be completed by October 2013. We are now in preliminary engineering phase #1 of the project. We are also adding another lane from Rte. 102 to Ferry Street, with two traffic lanes going into Nashua.
- The Engineering Department plays an integral role with site plan, subdivision, planning, and construction activities. This role includes plan review as required, inspections during construction, the coordination of off-site Capital Improvements and the administration of driveway, sewer and water permits, as well as street acceptances. Engineering also manages the municipal projects funded by NHDOT.
- The Engineering Department is currently managing approximately \$1,012,505.50 in performance sureties and Letter of Credits relating to residential and commercial developments.
- Street Acceptance. No streets were accepted by the Board of Selectmen in 2012.
- Action was taken on the following:
 - 13 Driveway permits
 - 46 Water permits
 - 28 Sewer permits (residential/commercial/industrial)

The Engineering Department has two (2) full time employees and two (2) summer interns. Due to the amount of work in the Engineering Department, Administrative Aide Betty Holt picked up a lot of the extra work that I have passed on to her. Betty retired this year (2012) which has left a big void in this department. I wish her well as she has been a very dedicated employee for the Town of Hudson and the Engineering Department. She will be greatly missed. Betty is filling in this year part-time as we are still in the process of hiring her replacement. This will be my last report as I will be retiring on December 31, 2012. I will be working part-time to give the new Town Engineer some help in getting up to speed on the many projects the Engineering Department is working on.

Respectfully submitted:


Gary L. Webster
Town Engineer



TOWN OF HUDSON

ENGINEERING DEPARTMENT



12 School Street • Hudson, New Hampshire 03051 603-886-6008 • Fax 603-594-1142

2012 ANNUAL TOWN REPORT

STORMWATER MANAGEMENT

The Stormwater Management Committee met once during 2012. Committee members are the Town Engineer Gary Webster, Town Planner John Cashell, Road Agent Kevin Burns and Highway Supervisor Jess Forrence.

Weekly inspections have been conducted of all active construction sites in Town. If deficiencies were found regarding stormwater management controls, prompt action by the Engineering Department staff was taken to remedy the situation. The Engineering Department has made a strong effort to provide and require compliance with NPDES phase II, as mandated by the EPA.

The Stormwater Management Committee hired CLD Consulting Engineers, Inc. in 2006 to provide awareness and outreach to Fire Department personnel and to the Highway Department. The Highway Department has an excellent record with being in compliance with the regulations.

The Committee also provides a set of Stormwater Management guidelines which are distributed with every building permit and read as follows:

STORM WATER MANAGEMENT GUIDELINES

Most states are authorized to implement the NPDES program and thus have their own requirements. In New Hampshire, the NPDES requirements apply. Three basic steps comprise the construction general permitting process:

1. Create a storm water pollution prevention plan, or SWPPP. This document describes how you intend to prevent runoff during construction. Generally, a SWPPP is prepared by an engineer or landscape architect familiar with storm water management. While the permit does not require EPA or state approval of the SWPPP, it does expect that you keep the plan up to date and on site.

The ease of developing a SWPPP depends on the permitting you've already done. If you've applied for a wetlands protection permit, you have already collected much of the information needed for the SWPPP. The EPA publishes best practices for storm water management. Use these guidelines as an outline for your SWPPP.

2. File a Notice of Intent (NOI) with NHDES. This one-page form provides project information and declares that you have completed a SWPPP and have storm water management measures in place. Many state agencies offer on-line filing of the NOI, as does the EPA.
3. File a Notice of Termination (NOT). This form indicates that runoff is no longer an issue at the site and the permit can be terminated. You can submit an (NOT) when disturbed soils are stabilized, temporary control measures have been removed, storm water discharges have been eliminated, or you're no longer the site operator.

Fulfilling the Permit

Once you've applied for the permit, there are several actions you'll need to take to comply with its requirements. First, determine when you can begin construction. You can begin after you receive written approval within 7 days of your application.

Next, keep a "living" SWPPP on the construction site at all times. As conditions or procedures that affect storm water change, update your SWPPP, documenting all changes. Also include any related documents, such as your signed (NOI).

You must also conduct regular inspections of the site to be sure your SWPPP is being effectively applied. The EPA recommends performing these inspections once every 7 days or once every 14 days and within 24 hours of storm events. Keep an inspection record with your SWPPP to prove they've been completed.

Compliance with the Permit

The EPA has increased its enforcement of stormwater management in recent years as part of a national enforcement initiative. The Town of Hudson will strictly enforce storm water management requirements and strongly encourages compliance.

In the summer of 2006, the Town hired two College interns who mapped 1,045 drainage outfalls in the Town of Hudson. This information is required by EPA. In 2008 & 2009 our interns started mapping the drainage system in town with Public Works; they found another 52 outfalls totaling 1,097 drainage outfalls. In 2011 we found more outfalls. In 2012 the interns, with the support of the Highway Department, surveyed every catch basin and drain manhole in the Town of Hudson, and prepared a plan using computer aided drafting software that depicts the results of their survey efforts. In addition, a catalog of the drainage structures was created that lists the inlets and outlets and the present condition of each structure. This information will be used by both the Engineering and Highway Departments in years to come to keep track of maintenance efforts and to plan for improvement projects.

The Town of Hudson adopted new stormwater regulations in 2007 in accordance with the EPA stormwater program requirements. These are now part of the Town of Hudson, NH Development Regulations.

Obtaining this permit requires extra planning steps, so be sure to take them into account as you set a project budget. While the whole process might seem like a lot of extra work, there are several resources to help you. Visit the EPA's web site at www.epa.gov/npdes/ for links to dozens of helpful materials, or call the Hudson Engineering Department at 603-886-6008.

This will be my last report as I will be retiring on December 31, 2012. I will be working part-time to give the new Town Engineer some help in getting up to speed on the many projects the Engineering Department is working on.

Respectfully Submitted,



Gary L. Webster
Town Engineer

CONSERVATION COMMISSION
Annual Report for 2012

The Conservation Commission was established by the town for the proper utilization and protection of the natural resources and for the protection of watershed resources of the town. The activities of the commission include:

1. The review of all requests for Wetland Special Exceptions submitted to Zoning Board of Adjustment (ZBA) for determination.
2. Research into local land and water areas and recommends to the selectmen for the protection, development or better utilization of all such areas.
3. The coordination of activities of unofficial bodies organized for similar purposes.

The activated of the Commission during calendar year 2012 are summarized in the following sections:

Wetland Special Exception Reviews

During this past calendar year only three Wetland Special Exception Requests were reviewed by the Conservation Commission.

2012 Wetland Special Exception Reviews

Date	Map-Lot	Address	Favorable Recommendation		
			For	Opposed	Abstain
07/09/12	177-006	44 Kimball Hill Road	7	0	0
08/13/12	115-005	85 Greeley Street	3	1	0
08/13/12	251-010	75 River Road	5	0	0

Open Space Plan

During the past several years, the Conservation Commission has conducted a review of undeveloped lands within Hudson with the objectives of maintaining an inventory of presently protected land parcels and constructing an inventory of unprotected parcels greater than 10 acres that have potential for open space protection. These inventories were updated and published in the Open Space Report as revised in January 2012. In addition to the inventories, a method for evaluating potential open space parcels was detailed along with methods for stewardship of existing open space parcels. The Open Space Report was distributed to relevant town boards and copies were made available at the Rodgers Memorial Library and as a downloadable file at the Conservation Commission website (<http://www.hudsonnh.gov/docs/hcc/hcc-Open-Space-Report.pdf>).

Stewardship of Lands

Early in 2012 the Board of Selectmen requested that the Conservation Commission become more active in managing conservation lands within the Town. In 2012 the Commission responded to this request by conducting a review of the status of the Musquash Conservation Land and initiating a subcommittee, under the Chairmanship of Commissioner Rumbaugh, to develop a plan to improve the trail system on this property. A public meeting was held to seek input on potential improvements, building on previous work by various Boy and Girl Scout groups. Subsequent to this meeting, trail cleanup days were conducted. At the end of the year, the Town received a Trail Grant from the State of New Hampshire to assist development of trail improvements at Musquash and other town conservation lands, such as the Town Forest. As part of this improvement process, GPS mapping of the trails at Musquash was accomplished by the summer interns in the Engineering Department and additional mapping was performed by volunteers. It is intended that the GPS trail survey will be used to enhance the marking of trails.

Finally, members of the Commission assisted the Community Development Department by conducting an annual state mandated stewardship inspection of the Ingersoll Tri-Town Tree Farm off Bockes and Griffin Road.

Exotic Aquatic Plant Control

The Conservation Commission budget funds the exotic aquatic plant control efforts at Ottarnic and Robinson Pond. These efforts include the volunteer Lake Host Program that attempts to educate the boaters using these ponds on the steps to prevent the transfer of exotic plants into or out of these ponds and active control efforts, partially subsidized by the New Hampshire Department of Environmental Services including Diver Assisted Suction Harvesting (DASH) and, in previous years, herbicide treatments for both ponds. The benign winter of 2011-2012 allowed the explosive growth of the exotics in these ponds, overcoming the capabilities of the DASH control techniques that had been used successfully in previous years. At the conclusion of the 2012 season, it appears that further control efforts will require renewed herbicide treatments. As the year draws to a close, the Conservation Commission is reviewing its options for 2013.

Circumferential Corridor Evaluation

The Planning Board has undertaken studies on constructing a limited access roadway between the Sagamore Bridge and Route 111, largely inside the state owned right-of-way for the Circumferential Highway. In September, Selectman Richard Maddox requested that the Conservation Commission review the right-of-way to highlight areas the Commission considers sensitive or undesirable for roadway construction. The commission has assembled relevant documents and, in December, started a series of site walks to review the circumferential right-of-way for sensitive areas. The Commission will continue these site walks over the next year and will provide the Planning Board with its evaluation when our study is complete.



James Battis

Chairman – Conservation Commission

Lower Merrimack River Local Advisory Committee 2012 Annual Report

The Lower Merrimack River Local Advisory Committee was created in 1990 after the Lower Merrimack was designated a protected river in the State of NH. As a designated river, the Lower Merrimack is protected under RSA 483, administered by the New Hampshire Department of Environmental Services (NH DES) Rivers Management and Protection Program.

Members are nominated by each riverfront municipality and are approved by the DES Commissioner. Representatives come from a broad range of interests, including but not limited to local government, business, conservation, recreation, agriculture, and riparian landowners. All members are volunteers. This diversity helps bring a variety of perspectives to bear on resource protection and development issues.

The main responsibilities of the LACs are: 1) develop and implement a local river corridor management plan, 2) advise local, state and federal governing bodies and agencies of activities which may affect the water quality or flow of the protected river or segment, and 3) review and comment on any federal, state or local governmental plans within 1,320 feet (¼ mile) of either side of the designated river that would alter the resource values and characteristics for which the river or segment is designated.

Members:

Kathryn Nelson (Chair) – Nashua
Michael Redding (Vice Chair)- Merrimack
Karen Archambault (Secretary) -- Nashua
Jim Barnes (Treasurer) – Hudson
David Scaer--Hudson
George May – Merrimack
Nelson Disco – Merrimack
Michael Croteau- Litchfield

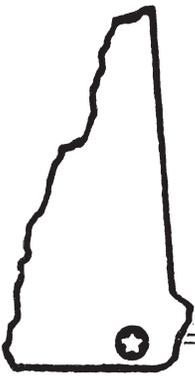
Meetings are held at the Nashua Public Library on the 4th Thursday of the month at 7pm
Volunteer hours **contributed for river protection activities: 400**

We encourage new membership. Applications and information can be found at
<http://www.nashuarpc.org/LMRLAC/index.htm>

In 2012 LMRLAC commented to local boards and DES on several permit applications and projects within ¼ mile of the river. Improved stormwater management practices were encouraged as well as public access to the river. A presentation was heard from Renaissance Downtown in Nashua. LMRLAC worked with NRPC on a river continuity survey. Water Quality Monitoring was conducted from spring to fall, twice a month with results reported in the Nashua Telegraph

Respectfully submitted by Kathryn Nelson, Chair 1-14-2013

TOWN OF HUDSON
FINANCE DEPARTMENT



12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6000 • Fax: 603-881-3944

The Town of Hudson Finance Department is responsible for all financial aspects of the Town. The department responsibilities include: Accounts Payable, Accounts Receivable, Payroll, Purchasing, Water Utility, Human Services, Budgeting and Financial Reporting. The primary function of this department is to manage the Town's finances. We provide financial services, information and training to elected officials, fellow employees and the citizens and volunteers of Hudson. I am pleased to report that Fiscal Year 2012 ended in good financial condition with stable fund balances. The elected officials and Town staff continue to take steps to ensure that the Town will be able to maintain the current level of services that are essential to the citizens of Hudson while maintaining a prudent management of operations. For an accurate and complete accounting of the Town's finances, please see the Audit section of this report for Fiscal Year 2012 year end results.

The employees that support the Finance department are a dedicated team that works to serve the Board of Selectmen, Town employees and the citizens of Hudson. Lisa Labrie has been the Town Accountant for over 9 years. Lisa has the responsibility for maintaining the Town's ledgers, which provide a detailed accounting of all revenues and expenditures incurred by the Town. Lisa also maintains the accounting ledgers for the Sewer Utility, Water Utility and all other Special Revenue funds. Lisa is responsible for the payroll reporting for the town. Lisa is meticulous in her work and takes pride in meeting her deadlines. Barbara Doyle is the Senior Accounting Clerk who joined the department in December. Barb is responsible for the processing of weekly payroll and processing the Town's Accounts Payable. Barb is a great addition to the department. Kathleen Wilson is the Human Services Specialist and has worked for the Town for over 16 years. Kathy handles the department's administrative tasks, processing cash receipts, and administrating personnel benefits. Kathy also has the responsibility of the Town Welfare program. She is compassionate and fair in executing her responsibilities. She is able to help those in need with thorough process management and strong networking. The Finance department is utilized by employees, Department Heads, elected officials, boards, committees and residents.

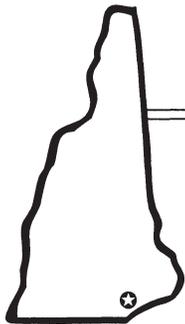
The Town of Hudson's Water Utility billing and customer service functions are handled by Valerie Marquez and Barbara O'Brien. Valerie is the full-time Water Utility Clerk and she is responsible for billing and coordinating collection efforts. Barbara is the part-time Water Utility Clerk and she is responsible for cash management and customer service. Valerie and Barbara continue to work aggressively on collections. The Water Utility bills approximately 6,200 customers per month. The Water Utility continues to grow since the Town took over the Utility in April 1998.

The Finance department plans to continue to improve efficiencies and strengthen internal controls. I plan to continue to work with the Budget Committee, Trustees of Trust Fund and the Library Trustees to improve and strengthen our professional relationships and by assisting to automate and standardize reporting.

I want to thank the employees of the Finance department for their dedication and commitment in their roles as a resource to employees, Department Heads, Water customers and Town volunteers and residents. I would also like to thank the Town Administrator and the Board of Selectmen for their continued support.

Respectfully submitted on behalf of the Finance Department,


Kathryn Carpentier
Finance Director



**TOWN OF HUDSON
FIRE DEPARTMENT**



39 FERRY STREET
HUDSON, NEW HAMPSHIRE 03051

Emergency
911

Business
886-6021

Fax
594-1164

Shawn P. Murray
Chief of Department

HUDSON FIRE DEPARTMENT
2012 ANNUAL REPORT
To the Town of Hudson
Submitted by
Fire Chief Shawn P. Murray

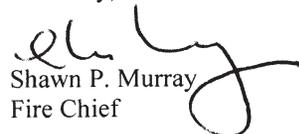
The Hudson Fire Department is pleased to present to you, the Citizens of Hudson, this Annual Report on your Fire Department's activities and progress. In this year's annual report I will focus on the future needs of the department with the goal of continuing to protect each of you and making Hudson a safe place to live and work. Our pictures this year focus on some of our dedicated employees and the recognition they received, as well as the many hours our employees have given of their own time to give back to the community.

The mission of the Hudson Fire Department is to preserve life, property and the environment from man made and natural disasters while providing emergency medical services, fire and rescue operations, communications, public education and fire prevention programs. This mission statement reflects both our emergency and non-emergency values that we commit to provide for you, the Citizens of Hudson, in order for you to have a safe community to work and live in.

The Hudson Fire Department continues to see a trend where our emergency medical calls exceed the number of fire calls during the year. The shifting of call reasons has not reduced the number of calls; in fact, we've noted that calls continue to rise. Your fire department continues to provide the highest levels of emergency medical care to those in need. I encourage you to stop by and thank your Firefighters for the work they do. Their dedication and service to the community is second to none.

On behalf of the members of the Hudson Fire Department, I thank each of you for your continued support and recognition of our work as we move forward to serve you. I thank the Board of Selectmen, the Town Administrator, the various Town Departments, Committees and Boards for their direction, support and understanding of our needs and our mission to the Town of Hudson. As I enter my tenth year as your Fire Chief, I am proud to have the opportunity to serve you and the dedicated men and women within this highly professional organization.

Sincerely,


Shawn P. Murray
Fire Chief

FIRE ADMINISTRATION

The Fire Administration has completed a number of projects and initiatives during this past year. In August Torrey Demanche, our long tenured Executive Secretary, left the department to work for the Town of Amherst. Torrey dedicated over 13 years to the department and was instrumental in streamlining all aspects of our administrative duties and responsibilities. I want to thank Torrey for her service and dedication and wish her well in her new ventures. We were fortunate to transfer Jennifer Riel from our Finance Department to the Executive Secretary position. Jennifer has strong financial and organizational skills which will help us to continue to streamline our administrative and inspectional services to the public. Jennifer, a Hudson resident, lives with her husband Scott, and their two young boys. Welcome aboard Jennifer!

SUPPORT SERVICES - FIRE PREVENTION

The Support Services - Fire Prevention Division plays a critical role in the overall reduction of structure fires, locally and across the United States of America. The comprehensive building plan reviews and review of commercial projects keep both the Fire Prevention Officer and Fire Inspector busy throughout the year. The division is also tasked with providing public education and information on fire safety. In June of this year, we hired John O'Brien to fill the position of Deputy Chief for the Support Services Division. Deputy O'Brien brings forward extensive experience and knowledge in fire department organization and fire safety. In addition, Deputy O'Brien was a team leader for a regional Hazardous Material Team in Massachusetts. His expertise in this area will enhance our response to Hazardous Material Incidents here in Hudson. Fire Prevention Officer Steve Dube and Fire Inspector Joe Triolo, under the direction of Deputy Chief O'Brien, continue to conduct residential and business inspections, annual public safety inspections, and plan reviews for new construction projects. In addition to these projects, they also conduct public assembly inspections, new residential inspections, and conduct public fire safety and school fire prevention education activities.

Fire prevention inspections and educational programs have a direct impact in reducing the number of people killed or injured by fire. The Fire Prevention Division is available to assist any resident or business owner in answering or addressing fire safety questions or problems. The division can provide advice regarding where to place smoke detectors within your home or business or assist you with creating a home fire escape plan. We can also answer questions on proper home heating installation and other fire safety topics. Fire Inspector Joe Triolo continues to research the benefits of fire sprinkler systems in residential buildings and we will continue to provide education to the public regarding this lifesaving fire prevention system over the next year. For information on this program or any fire prevention related matter, please don't hesitate to call us. It may save a life!

The Fire Administration is currently in the process of evaluating the benefits of combining fire inspectional services with the Community Development Department. We believe this will result in costs savings as well as efficiencies in assisting the public with their building projects and inspections.

EMERGENCY MEDICAL SERVICES

The Fire Department continues to experience an increase in calls for medical assistance. An aging population, as well as changes in funding at the state level has resulted in a reduction of services to the public. Recently we have heard about a lack of mental health services due to these state cuts. This has a trickle-down effect to the local community and we have experienced an increase in requests for ambulance and EMS services due to mental health issues.

Over the next three years your emergency medical personnel will complete the training required to enhance their emergency medical skills and knowledge in order to remain certified at a national level. This training updates the curriculum and skills used in order to provide the highest levels of emergency care to you the public. Our ability to provide advanced life saving medication and treatment at the scene or enroute to the hospital gives you, the citizen, quicker access to treatment for your medical emergency. Faster access to medical intervention reduces the recovery time and mortality rates of victims of accidents or illness. Our EMTs and Paramedics with advanced treatment skills provide this care every day. You as a citizen will not see any specific change in the way we respond to your medical

emergency with the exception that the EMT responding will now have more skills and abilities to provide the excellent care you receive today.

I am pleased to report that the Town of Hudson was designated a HeartSafe Community by the State of New Hampshire. This designation is given to communities who make a commitment to place Automatic External Defibrillators (AED) in Town Buildings and Schools, and the promotion of AED placement in the community. The program places these life saving devices in businesses that often see a large number of customers patronizing their businesses. The AED units will allow for the rapid defibrillation of someone who experiences a cardiac arrest. The devices significantly improve the percentage of saving someone who experiences a cardiac arrest. While not always successful, the units have been proven to save lives. It is this type of business/community partnership which makes Hudson a great place to live.

As part of our ongoing ambulance replacement program, this year we went out to bid and are awaiting delivery of a new ambulance. This new vehicle will replace the departments 2003 Ford Ambulance. We are currently on a nine year replacement schedule which, to date has worked out well in keeping the vehicles in good service and minimizing repairs. We have found that keeping ambulances longer than 9 years results in an immediate increase in repair and maintenance costs. These ambulances experience continual use 24 hours per day responding to medical emergencies. This program has been fully supported by both the Board of Selectmen and Budget Committee.

EMS FUTURE NEEDS:

The EMS Division will continue to see increased activity in the areas of emergency medical requests for service. The number of requests for emergency medical services comes from the largest risk group for illness and injury - the older adult population. The U.S. Census Bureau reports that the older (60+) population will grow rapidly in the coming years. In addition, we have noted during the past year that due to unemployment, changes in State of New Hampshire funding for Health and Human Services, and the aforementioned aging population, requests for emergency medical services has risen. When citizens lose their health insurance or cannot access state health programs, their health declines and results in the need for emergency medical response. In addition, we have seen an increase in domestic abuse along with an increase in drug and alcohol abuse in the community. We continue to focus our public education initiatives towards safety and health programs for the older adult population.

The Fire Department continues to offset the property tax cost of emergency medical services through the revenues collected from insurance companies, Medicare, and Medicaid programs. The revenues collected from ambulance services goes back into the general fund to offset taxes. The EMS Division is available to groups and organizations to speak and deliver programs that focus on the older adult population, CPR, and other health related topics. Please contact Lt. Michelle Rudolph to arrange these presentations.

The Citizens of Hudson are fortunate to have the highest levels of Advanced Life Support medical care available to them. The compassion and care provided by our Emergency Medical Technicians and Paramedics is the best in the State of New Hampshire. The continued support of the Board of Selectmen and you, the Citizens of Hudson, makes this possible.

SUPPRESSION

The Fire Suppression Division is the primary division within the organization that provides response to both fire and medical emergencies. Employees assigned to the Suppression Division are trained and skilled in areas such as firefighting, varying skill levels of Advanced Life Support in EMS, rescue and Hazardous Materials Levels of certification, and skills in technical rescue areas such as below grade rescue, confined spaces, rescue from heights, and water rescue. All full-time employees are required to alternate between the fire and EMS sides of operations to maintain their skills in both areas. The Suppression Division is divided into two (2) groups of employees; full-time Career Firefighters and part-time Call Force Firefighters. The full-time employees are further broken down into four (4) shifts of eight (8) employees. We are also entering our fourth year in the staffing of the Robinson Road Fire Station Tuesday through Friday 7:30 AM to 6 PM. The Call Force is broken down into companies that are assigned to Central Fire Station and Robinson Road Fire Station.

Deputy Chief Rob Buxton is assigned and responsible for the Operations Division. This past year Deputy Buxton was recognized with the Fire Chief's award for his hard work and support of the Hudson Fire Department. The Suppression Division is the largest division within the fire department and is responsible for responding to fire and EMS emergencies. Being a 24 hour a day operation, it is critical that this division is consistent and continually operating at their highest levels of proficiency. This involved task is designated to Deputy Chief Buxton. Under his leadership he assures that our services remain of the highest quality and efficiency. I appreciate his work as part of the Hudson Fire Department leadership team.

Department members continue to actively participate in a number of various community activities. Local 3154 Professional Firefighters of Hudson, Hudson Firefighters Relief Association, and our Fire Explorer's are continually active in giving back to the community. Examples include: the annual bell ringing for the Salvation Army, Muscular Dystrophy Association's (MDA) with the annual boot drive, Special Olympics Program, the glow necklace program at Halloween, Old Home Days, Red Cross Blood Drives, and support of other voluntary civic organizations. During this past holiday season, on Thanksgiving and Christmas, our Firefighters donated meals and adopted families for Christmas. Because of their efforts, families who were struggling financially were able to celebrate thanksgiving and provide gifts to their children that otherwise would not have been possible. I am proud and honored by the unselfish acts of kindness and assistance that our Firefighters give back to the community.

This year three labor contracts for the Fire Department will be put before you asking for your support. Collective bargaining agreements allow the Town and its employees to contractually define wages, health care benefits, earned time (alternative to vacation and sick time), and certain working conditions. Collective bargaining agreements benefit both parties, as it provides clarity and presents clear future costs for implementation of these agreements rather than peaks and valleys in labor costs, and provides a significant contribution towards moral, retention, and recruitment of our employees. The collective bargaining agreements also help to define and show the support of the community towards our dedicated and professional employees.

There are varying lengths that the three collective bargaining units have been without a contract. The Firefighters have been without an agreement for four years. It takes many hours of negotiating, research, developing proposals, and calculating the cost of these contracts. These negotiations involve the Department Head, Town Administrator, Finance Director, and a labor negotiator. In addition, a member of the Board of Selectmen is assigned as part of the negotiating team. The Selectman is your representative.

During the past year, the Town and Collective Bargaining Units made significant progress and inroads relative to stabilizing the continual rise in the cost of health care. With your approval of these collective bargaining agreements there will be an immediate cost savings due to the elimination of one of the highest cost plans by switching to a median cost plan, a reduction or in some cases the freezing of flex benefit participants as reimbursement for not taking health insurance, and other savings because of caps in reimbursement for new employees. The cost savings continue forward over the life of the contracts. Some of these savings actually offset the cost of living increases outlined in the agreements. The end result is an overall savings in healthcare costs and minimal cost of living increases. Some contracts also make changes that effect new employees which further result in long term savings.

The three contracts for the fire department are: *Local 3154 Professional Firefighters of Hudson, Hudson Police, Fire, and Supervisors Association, and Local 1801 Hudson Administrative and Support Staff.* Each of these employees interact with you, the citizens, on a daily basis. Both the Town and Collective Bargaining Units have had to make tough choices in order to come to a fair and equitable agreement. As a member of the negotiating team who spent many hours bringing forth these positive collective bargaining agreements, I am asking for your support of their contracts. If you have a question regarding these contracts, please feel free to contact me and I will make myself available to you.

I want to thank the Officers and Firefighter/EMT's of the Suppression Division for their continued professionalism, care, and compassion for those in need. Your service to the community is appreciated and honorable!

COMMUNICATIONS

The Department's Communication Division is the first division you come in contact with when calling the Fire Department. The employees of this division receive specialized training in the area of communications and handling of all emergency calls for service received by the department. We continue to evaluate the space needs and feasibility of a combined dispatch center. Last year, the Board of Selectmen asked us to work with the Police Department to conduct a feasibility study to consider combining the police and fire dispatch centers. As we started our work in this area, we discovered that we needed to first evaluate the hardware and framework of the equipment of both entities. The Selectmen have placed funding in next year's budget to evaluate our equipment needs for this critical infrastructure and continue to evaluate combined dispatch. In addition, we are finalizing estimated costs for such a project and will need to identify funding sources.

We have placed a warrant article to establish a Communications Infrastructure Capital Reserve Account in the amount of \$10,000. In the next 5 to 8 years, the current equipment we have will become obsolete and will no longer be supported by the vendors of the equipment. The account begins to build funds now rather than result in a funding request in a few years that could create a significant impact on the tax rate. The Fire Department currently has capital reserve accounts for ambulances, fire apparatus, and fire equipment. All of these accounts have worked very well in keeping spikes in the tax rate down. I ask for your support of this warrant article.

CALL FIREFIGHTER FORCE

Call Force participation and number of personnel continued to decline during the past year. The department currently has 12 Call Firefighters on its roster. After being informed to submit another zero based budget increase this year, an evaluation of the call force, their emergency and training activity, the overall cost/benefit related to keeping this part of the fire department active had to be done. Based on this evaluation a decision to reduce the number of Call Firefighters was recommended to the Board of Selectmen. Here in Hudson, statewide, and nationally, there has been a steady decline in the number of part time and volunteer firefighters. Call Firefighters have for many years provided a means to supplement the firefighting force, been recruited for fulltime positions, and allowed individuals to give back to their community.

In today's economy and the need for people to work out of town, remain at their fulltime jobs, and to obtain overtime hours from their employer has resulted in a change in the way that our part time Call Firefighters are utilized. When we evaluated the cost to retain, train, and equip our Call Firefighters, we discovered that we were expending funds that did not result in a cost/benefit as we were not getting the coverage needed for emergencies. Due to the budget parameters and need to contain costs, the decision to recommend reducing the call force during this next fiscal year was made. The majority of reductions will occur from those who have been on a leave of absence, not met their training and participation requirements, or those who had previously planned to step down prior to this budget recommendation.

The reduction and role change of the Call Firefighter in no way reflects on them personally, their skill levels, or their contributions to the Hudson Fire Department. The Call Firefighters for many years have supplemented the full-time force and contributed greatly to the success of the Hudson Fire Department. These Firefighters dedicated many hours of their personal time and spent time away from their families so that they could give back to the community. Many of our Call Firefighters went on to make a career of firefighting and EMS. I would like to thank our members of the Call Force who continue to give us their valuable time. It is through their dedication and commitment that we can depend on them as a resource during larger emergencies and incidents. I appreciate their continued support of the ride along program and meeting the stringent requirements of being a Call Firefighter.

FACILITIES AND MAINTENANCE

A fire station is an integral part of the community. It not only provides shelter for personnel, fire apparatus, and equipment, it also identifies the character and values the community places in protecting its citizens. Our current fire stations are aging with the Lenny Smith Central Fire Station being the oldest at over 58 years old. Today's modern fire equipment, 24 hour operations, and the increasing maintenance costs and repairs to our facilities require us to start addressing the repair and replacement of our fire department infrastructure. The Fire Department

continues to expend funds to keep up with the increasing maintenance issues with our facilities. My goal as Fire Chief is to continue the forward progress towards a new Central Fire Station that addresses our needs. We are entering the six year mark from when a facility study was completed in 2007. As time progresses, the costs to build a new fire station will continue to rise.

APPARATUS

The Fire Department over the past six years has evaluated its apparatus and equipment needs. Last year we replaced the two tankers with one tanker, while maintaining the same amount of water. This results in ongoing cost savings in maintenance and repair. We have modified our response of engines to medical emergencies reducing the amount of times this apparatus responds, which has resulted in lower maintenance costs. This year in an effort to further reduce the maintenance and repair costs on our fire apparatus, we are proposing to purchase a squad vehicle which will carry 300 gallons of water and act as a mini-pumper to respond to those emergencies that do not need the resources of a large fire engine. This concept is becoming common in fire departments across the country and resulting in significant savings and wear and tear on our half million dollar fire apparatus. We will use funds from the Apparatus Replacement Capital Reserve Account and ask for \$18,000 from the unexpended fund balance. This will have less than a \$0.01 impact on the tax rate. We are continually evaluating the firefighting fleet to find ways to reduce higher capital costs associated with fire department response.

INFORMATION TECHNOLOGY FUTURE NEEDS:

The Fire Department is currently working with the IT Department in identifying our future needs in technology. Technology in the fire and EMS service literally changes every day. The ability to share information throughout the department is critical in meeting our service objectives. During this past year the IT Department assisted us with the connection of fiber optic cable to the high school and in support of our digital radio project. We are currently working with a local software vendor who has created specialized software for fire departments for use in their response and on scene activities. They have asked us to consider being a beta test site with this technology. The software will allow us to quickly locate the closest emergency unit, take real time images and video of active emergency scenes to transmit to the hospital or dispatch, and many other technological advances that will make our work more efficient and safe. While these improvements take time, in the long run the town will have an effective internet and communications system. I would like to thank Lisa Nute, Vin Guarino, and John Beike for their continued support of these projects.

SUMMARY

The Fire Department is committed to continue meeting the challenges of a recovering economy. We have had a productive year in accomplishing our goals and objectives which we see as important to the services we provide to you the community. Our work is only possible through your support of the fire department. We would like to thank you, the citizen, for your kindness, compassion, and recognition of the work we do. Without your support, we could not accomplish our mission. I ask for your support of the collective bargaining agreements up for consideration this year. I am proud of the Hudson Fire Department's Firefighters/EMTs, Officers, and Staff.

The Hudson Fire Department has a long and proud history of serving the community. Our organization is molded by the many people that come and go throughout the years. This past year we lost Howard Dilworth and George Cady. Both former Call Firefighters who dedicated years of service to the Hudson Fire Department. Howard served this community in many ways, but his passion and true dedication was being a Call Firefighter. I was honored to participate in his funeral escort and celebration of his life with his family. George Cady is one of the many firefighters who made Hudson Fire what it is today. I want to thank Howard and George's family for their sharing of dedicated public servants with the Hudson Fire Department and the Hudson Community. I would also like to keep those currently serving in the military and past wars in our thoughts and remember those who made the ultimate sacrifice.

In closing, I would be remiss if I did not take a moment to express my deepest appreciation and thanks to the Members of the Hudson Fire Department who continue to “pay it forward” with their volunteer activities in the Community. Your job alone is noble and honorable, but to go above and beyond is commendable and humbling.

Thank You!

On behalf of all of the members of the Hudson Fire Department, I would like to thank the Board of Selectmen, Town Administrator, Fire Department Liaison Roger Coutu, all Town Departments, the families and friends of our employees, and the citizens and businesses of Hudson for their continued support in making this past year a safe and successful one for all of us.

Respectfully Submitted,

Shawn P. Murray, Fire Chief

Call Reason Breakdown

<u>Call Reason</u>	<u>Self</u>	<u>Disp</u>	<u>Total</u>	<u>%</u>	<u>Avg. Arrive</u>	<u>Avg. Time @ Scene</u>
Abdominal Pain	0	45	45	1.6	5.59	14.77
Abrasion/ Laceration/ Puncture	1	68	69	2.4	5.95	14.00
Allergic Reaction	0	17	17	< 1	5.62	13.68
Attempted Suicide	0	52	52	1.8	7.74	13.21
Back Injury	0	40	40	1.4	5.79	15.99
Breathing Difficulty	0	176	176	6.2	5.70	13.75
Cardiac Arrest	0	6	6	< 1	5.50	18.25
Chest Pain / Heart Attack	0	153	153	5.4	5.68	13.59
Child Birth	0	1	1	< 1	9.00	9.00
Diabetic / Insulin Reaction	0	45	45	1.6	5.73	19.92
Dizziness / Fainting	0	91	91	3.2	5.24	16.93
Fracture / Sprain / Dislocate	0	90	90	3.2	5.36	16.64
General Illness	0	171	171	6.0	5.69	16.47
Head Injury	0	50	50	1.8	5.95	13.32
Hemorrhaging	0	32	32	1.1	5.43	13.77
Miscarraige	0	1	1	< 1	5.00	14.00
Multiple Injuries	0	16	16	< 1	6.17	10.96
Overdose / Drug Reaction	0	58	58	2.0	6.28	12.08
Psychological Problem	0	53	53	1.9	9.02	13.75
Seizure	0	83	83	2.9	5.99	14.90
Stroke	0	40	40	1.4	5.37	12.47
Unconscious/ Unresponsive/ D O A	0	66	66	2.3	5.02	14.22
Unknown Medical	0	80	80	2.8	5.37	7.59
Alarms in Building	0	51	51	1.8	7.19	8.55
Fire, Auto (no exposure)	0	12	12	< 1	6.53	25.55
Fire, Auto (exposure)	0	1	1	< 1	4.00	8.50
Fire, Brush	1	30	31	1.1	6.01	16.79
Fire, Chimney	0	10	10	< 1	8.61	26.44
Fire, Dumpster (no exposure)	0	1	1	< 1	10.00	12.00
Fire, Explosion (noise only)	0	1	1	< 1	6.00	4.00
Fire, Illegal Burn/ Camp Fire	0	103	103	3.6	7.37	8.83
Fire Master Box	0	149	149	5.2	5.50	10.96
Smoke/ Gas Odor	1	39	40	1.4	6.40	9.31
Smoke/ Gas Confirmed	0	32	32	1.1	6.07	12.08
Fire, Structure	0	22	22	< 1	7.62	30.26
Hazmat Incident	0	2	2	< 1	6.00	50.00
Gas Spill Large >5 gal	0	4	4	< 1	5.13	21.50
Gas Spill Small <5 gal	0	3	3	< 1	8.00	3.00
Mutual Aid Ambulance	0	3	3	< 1	16.50	136.50
Mutual Aid Nashua	0	4	4	< 1	10.00	84.33
Mutual Aid Other	0	51	51	1.8	20.46	66.94
Mutual Aid Nashua Spit Brook R	0	4	4	< 1	34.75	111.75
Mutual Aid Windham	0	2	2	< 1	18.50	78.50
Arching Wires / Wires Down	0	106	106	3.7	7.66	9.45
Carbon Monoxide Alarm	0	55	55	1.9	8.45	12.87
Carbon Monoxide W/ Symptoms	0	4	4	< 1	6.00	9.13
Electrical Problem	0	13	13	< 1	5.96	19.77
Motor Vehicle Accident	2	240	242	8.5	4.96	11.75
Motor Vehicle - Extricaiton	0	8	8	< 1	6.36	19.55
Water Rescue Person in Water	0	3	3	< 1	6.67	43.00
Assist Citizen	2	68	70	2.5	8.16	40.62
Blasting Log	0	36	36	1.3	0	0
Fire Alarm Box Detail/ Box Tst	1	231	232	8.1	6.45	36.67
Inspection	0	2	2	< 1	16.50	50.00
Lockout Emerg / Non Emerg	0	29	29	1.0	5.96	7.82
Lift Assist	0	48	48	1.7	6.20	11.72
Ambulance Transfer	0	16	16	< 1	7.22	13.44
Water Problem	0	16	16	< 1	6.13	24.28
System Trouble	0	15	15	< 1	7.00	6.86
TOTAL	8	2848	2856	100	6.40	16.42

Call Reason Breakdown

<u>Call Reason</u>	<u>Self</u>	<u>Disp</u>	<u>Total</u>	<u>%</u>	<u>Avg. Arrive</u>	<u>Avg. Time @ Scene</u>
Abdominal Pain	0	10	10	3.0	9.70	15.30
Abrasion/ Laceration/ Puncture	0	10	10	3.0	10.07	13.17
Allergic Reaction	0	4	4	1.2	8.63	18.75
Attempted Suicide	0	2	2	< 1	12.00	15.00
Back Injury	0	8	8	2.4	9.10	18.64
Breathing Difficulty	0	39	39	11.7	9.40	15.99
Cardiac Arrest	0	6	6	1.8	7.50	20.72
Chest Pain / Heart Attack	0	27	27	8.1	11.34	17.74
Child Birth	0	1	1	< 1	10.50	9.50
Diabetic / Insulin Reaction	0	1	1	< 1	8.00	26.00
Dizziness / Fainting	0	8	8	2.4	10.75	25.63
Drowning	0	1	1	< 1	9.00	16.00
Fracture / Sprain / Dislocate	0	12	12	3.6	9.29	18.54
General Illness	0	25	25	7.5	10.09	16.37
Gunshot Wound	0	1	1	< 1	6.40	43.80
Head Injury	0	7	7	2.1	7.29	15.98
Hemorrhaging	0	7	7	2.1	10.33	15.02
Miscarraige	0	1	1	< 1	9.50	10.00
Multiple Injuries	0	7	7	2.1	7.67	11.53
Overdose / Drug Reaction	0	8	8	2.4	8.04	14.77
Psychological Problem	0	3	3	< 1	12.75	20.75
Seizure	0	7	7	2.1	8.64	14.55
Stroke	0	7	7	2.1	8.07	17.07
Reaction to Surgery	0	2	2	< 1	6.25	12.75
Unconscious/ Unresponsive/ D O A	0	6	6	1.8	9.18	21.11
Unknown Medical	0	14	14	4.2	12.40	12.90
Motor Vehicle Accident	0	32	32	9.6	9.27	25.15
Motor Vehicle - Extricaiton	0	1	1	< 1	7.00	7.33
Assist Citizen	0	55	55	16.5	7.28	175.03
Lift Assist	1	17	18	5.4	8.74	11.49
Ambulance Transfer	0	3	3	< 1	8.83	11.33
TOTAL	1	332	333	100	9.13	43.43

Hudson Fire Department Year in Review 2012



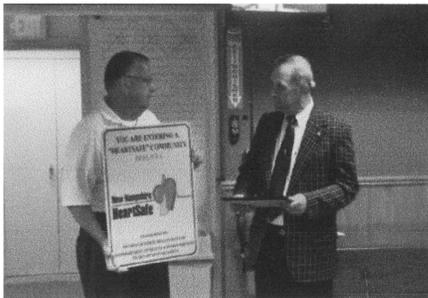
HFD is saddened by the passing of Captain George Cady (service years: 1948 – 1976)



HFD Call Firefighter Howard Dilworth passes away (service years: 1975 – 2000)



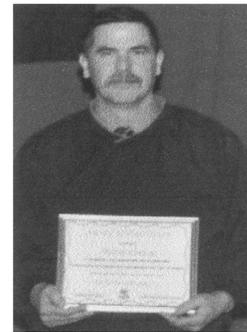
2012 Relay For Life Breakfast Crew



2012 Hudson HeartSafe Community Presentation



2012 VFW Loyalty Day Award Michelle Rudolph



2012 Wattonick Grange Award Martin Conlon



HFD St. Vincent De Paul Volunteers



FF Graham handing out glow necklaces on Halloween



HFD members building a wheelchair ramp for a resident



HFD welcomes Deputy Chief John O'Brien – 6/3/2012



HFD welcomes Firefighter Lenwood Brown – 9/30/2012



HFD welcomes Executive Secretary Jennifer Riel – 9/30/2012

Report of Forest Fire Warden and State Forest Ranger

Fire Warden Chief Shawn Murray, your local Fire Department, and the State of New Hampshire Division of Forests & Lands, work collaboratively to reduce the risk and frequency of wildland fires in New Hampshire. To help us assist you, please contact your local Forest Fire Warden or Fire Department to determine if a permit is required before doing ANY outside burning. Under State law (RSA 227-L:17) a fire permit is required for all outside burning, unless the ground is completely covered with snow. The New Hampshire Department of Environmental Services also prohibits the open burning of household waste. Citizens are encouraged to contact the local fire department or DES at 603-271-1370 or www.des.state.nh.us for more information. Safe open burning requires diligence and responsibility. Help us to protect New Hampshire's forest resources. For more information please contact the Division of Forests & Lands at (603) 271-2214, or online at www.nhdf.org.

Due to a record warm winter and little snow, our first fire occurred on February 4th with several more early fires to follow. Normally a large percentage of the warm windy days with low humidity occur when the ground is saturated from a long snow covered winter. By the time the surface fuels and ground dry out enough to burn, we only have a few weeks until "green up". This year however we had an extended period of these favorable spring fire conditions. Our largest fire in the state was 86 acres. The average size fire was .6 acres. Extensive summer rains kept total acreage burned to near normal levels

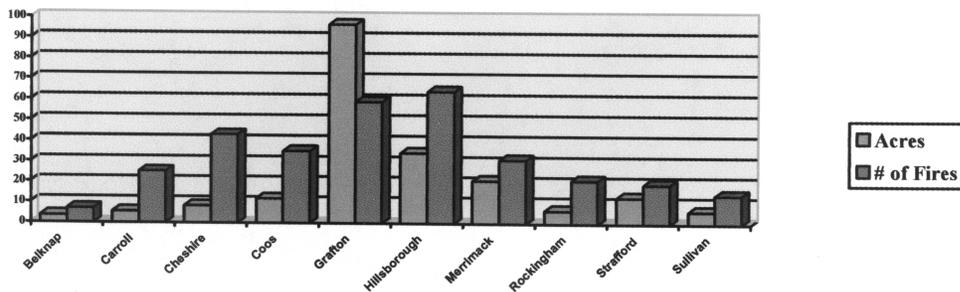
As has been the case over the last few years, state budget constraints have limited the staffing of our statewide system of 16 fire lookout towers to Class III or higher fire danger days. Despite the reduction in the number of days staffed, our fire lookouts are credited with keeping most fires small and saving several structures due to their quick and accurate spotting capabilities. The towers fire spotting was supplemented by the NH Civil Air Patrol when the fire danger was especially high. Several of the fires during the 2012 season threatened structures, a constant reminder that forest fires burn more than just trees. Please help Smokey Bear, your local fire department, and the state's Forest Rangers by being fire wise and fire safe!

2012 FIRE STATISTICS

(All fires reported as of October 2012)

(figures do not include fires under the jurisdiction of the White Mountain National Forest)

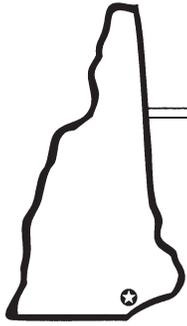
COUNTY STATISTICS		
County	Acres	# of Fires
Belknap	3.6	7
Carroll	5.5	25
Cheshire	8.3	43
Coos	11.8	35
Grafton	96.5	59
Hillsborough	34.2	64
Merrimack	20.8	31
Rockingham	6.4	21
Strafford	12.9	19
Sullivan	6	14



CAUSES OF FIRES REPORTED

		Total	Fires	Total Acres
Arson	14	2012	318	206
Debris	105	2011	125	42
Campfire	14	2010	360	145
Children	15	2009	334	173
Smoking	17	2008	455	175
Railroad	0			
Equipment	6			
Lightning	7			
Misc.*	140 (*Misc.: power lines, fireworks, electric fences, etc.)			

ONLY YOU CAN PREVENT WILDLAND FIRE



**TOWN OF HUDSON
FIRE DEPARTMENT**



39 FERRY STREET
HUDSON, NEW HAMPSHIRE 03051

Emergency
911

Business
886-6021

Fax
594-1164

Shawn P. Murray
Chief of Department

HUDSON EMERGENCY MANAGEMENT DIVISION
2012 ANNUAL REPORT
To the Town of Hudson
Submitted by
Fire Chief Shawn Murray

The Emergency Management Division consists of representatives from all departments within the Town that are tasked with duties and responsibilities during a disaster situation.

The Towns Emergency Management operations during disaster situations or at times when emergency resources are taxed beyond their limits is dependent on one critical document. This document is known as the Town of Hudson Emergency Management Plan. During this last year we tested this written plan during a number of weather related events.

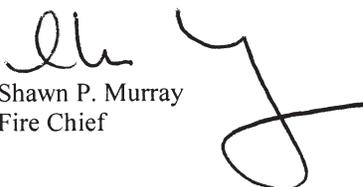
We were fortunate to not experience the full impact of the hurricane and were able to recover quickly from it. Once again the Emergency Management Plan and the response of town personnel demonstrated the effectiveness of the plan.

This past year we accomplished the replacement of the emergency generator at the Central Fire Station / Town Hall complex. The old generator was well over 25 years old and had failed during a number of critical power outages. We are pleased that the new generator is installed and working well.

This year we also introduced the Town of Hudson Emergency Management page on Facebook. This has been a success with over six hundred followers. In addition, we have also established a Twitter account to keep you informed and educated on disaster response, planning, and preparation. Please visit us on Facebook at: Town of Hudson NH Emergency Management or on Twitter: @HudsonNHEMA.

I would like to thank Chairman Coutu, Deputy Emergency Management Director Lavoie, the Town Administrator, all Town Departments, and the members of the Emergency Management Staff and the many Town employees that have taken part in the response to the events of this past year.

Respectfully Submitted,


Shawn P. Murray
Fire Chief

HUDSON GREEN TEAM

Annual Report 2012

Background

At the election in March 2007, Hudson voters passed the NH Climate Change resolution, which called for the Selectmen to appoint “a voluntary energy committee to recommend local steps to save energy and reduce emissions”. In June of 2007, the sponsor of the warrant article, Linda Kipnes, requested that the Selectmen establish such a committee and appoint 5 members. Original members were Linda Kipnes, Jean Serino, and Margaret Femia. Gordon Osgood and Kevin Kuhns were appointed later in the year.

During 2012, three members were not able to attend many of the meetings and were not able to be active on the Committee. We have a new participant on the committee who has expertise in the energy field but is only able to participate occasionally. Because of lack of participation, the Committee was limited in what it accomplished during 2012.

The voluntary energy committee voted to be known as the Hudson Green Team. The Green Team meets on the 3rd Monday of each month in the Community Development Room at Town Hall at 7:00PM.

Green Team Mission

The Green Team has two basic goals:

Goal #1: Investigate energy usage in the buildings and services of the Town of Hudson and recommend ways to save energy and money.

Goal #2: Inform citizens and businesses in Hudson of ways they can reduce emissions and save energy and money.

Results for 2012

Energy Technical Assistance and Planning (ETAP) projects

The federal funding for the ETAP Program ended in December 2012, and data that was inventoried in the ETAP inventory tool was returned to the Green Team to be entered into the EPA Portfolio Manager. The Green Team will endeavor to keep this data up to date, if members are able to be more active.

The town received the final report, *Energy Efficiency Opportunities for Municipal Buildings, Town of Hudson NH*, in April 2012. The report was a finalization of the preliminary report received in 2011, recommending many opportunities for energy and money saving projects in many of the Town buildings. Each opportunity was described, with an approximate cost and estimated energy savings, as well as the Annual Cost Avoidance and the Simple Payback Years. These opportunities were presented to the Selectmen, who recommended that they be passed on to the appropriate Department manager. Simple projects like weatherstripping and programmable thermostats were recommended for immediate implementation.

Because of the collaboration with NRPC and other local towns regarding the use of alternative electricity sources, the Town entered into a 1-year contract for electricity at the rate of \$0.0601, for a potential savings of nearly \$20000 per year in electricity costs. The Green Team hopes to get

the usage data entered into the EPA Portfolio Manager, to verify the actual savings. The contract will be renegotiated for 2013.

Research and Education

In pursuit of the mission goals, the Green Team has accomplished the following:

- provide flyers at Town Hall that describe the engine idling laws in NH, urging people not to idle their car engines, and also a flyer about Automobile Energy Saving Tips. The Green Team hope that people will see these as they come in to register their cars
- provide information in the form of flyers and pamphlets describing various ways to save energy and money at Green Team displays at Town Meeting and Town Election Day
- provide displays of energy-saving equipment and devices, such as reel lawn mowers, a wheel-driven push snow remover, pipe wrap, compact fluorescent light bulbs, and programmable thermostats at Town Meeting
- make available a website which lists the Green Team members and describes our goals, as well as provide information about ways to save energy and links to other websites with further information

Members of the Green Team have attended seminars and workshops, including several regional Energy Committee workshops sponsored by NRPC

Kill-A-Watt Device and Information available at the Library

The Green Team has made packages containing a Kill-A-Watt device and information about its use and other energy saving tips at the Rodgers Memorial Library. Library patrons can check out the bag and use the device for 3 weeks to measure the energy usage of various appliances in their homes. They can read and/or keep copies of the energy saving tips that are part of the package.

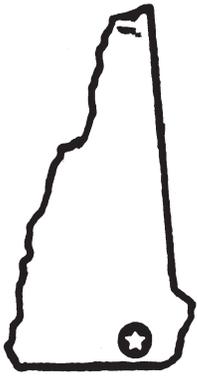
Ongoing Projects

We continue to look for speakers and plan to have more televised talks as we find speakers. We welcome suggestions for speakers and/or topics of interest to Hudson residents.

We are also always looking for new ways to save energy, and new ways to inform and educate people about how to save energy and money. Anyone is welcome to attend our meetings at any time.

Respectfully Submitted by

Linda Kipnes
Chairman



TOWN OF HUDSON

Highway Department

2 Constitution Drive Hudson, New Hampshire 03051 603/886-6018 Fax 603/594-1143



Fiscal year 2012 was again a busy and productive year. The highlight or I suppose lowlight of the year was the October Halloween blizzard. The storm hit us with extremely heavy wet snow and with the leaves still on the trees caused major problems. Hundreds and hundreds of trees and limbs came down blocking many roads and knocking out power to almost 100% of the town. It took a week to get the power restored and the roads opened up. School was canceled for four days. The Highway Department crews worked around the clock for days clearing snow and debris from the roads, parks and town owned facilities. Fortunately, this winter came in like a lion with this storm but quickly turned into a lamb. We had very little snow the remainder of the winter which was fortunate. It took us six months to eventually clean up all of the damage from the October storm.

When all was said and done the estimated cost of that October storm was \$280,000. The President declared the area a disaster, and we were able to request reimbursement from the Federal Emergency Management Agency. The Highway Department took the lead in submitting the town's application and was able to secure a reimbursement of \$210,000 for our expenses.

The next big highlight of the year was the construction of the 9/11 Memorial at Benson Park. With a limited time window, the Highway Department worked with the 9/11 Committee and created a beautiful memorial. The department performed all of the site prep work, and continued to work on the site until it was finished on September 10, 2011, one day before it was officially dedicated on September 11, 2011. I would like to thank the members of 9/11 Committee, other volunteers, and of course my crews, for doing an outstanding job on this beautiful project.

Shortly after we finished this project, the department started the site work and ultimately constructed the larger play structure at Benson Park. We are very proud of the way the project turned out. This structure is enjoyed daily by many of our area youngsters and we are proud to have contributed to it.

The Highway Department was successful in updating our fleet this year. We were able to replace our last three older six wheel dump/plow trucks with three new 2011 Mack 10 wheel dump trucks equipped with plows and sanders. This marks the end of the smaller, less efficient six wheeled trucks in our fleet. We started to phase out the older trucks in 2001 and the process is now complete with 11 units purchased over eleven years.

For the first time ever, the Highway Department was able to purchase an aerial bucket truck. The October storm had showed us lacking in adequate equipment to deal with tree work. With the approval of the Board of Selectmen and Budget Committee, we were able to use some of the Federal Emergency Management funds we received to purchase a new 50 foot aerial bucket truck. Though housed here at the Highway Department, the truck is made available to all town departments and the School District to reduce their cost in equipment rental. This will also reduce our cost as we will be able to reduce our need to hire outside contractors for aerial tree work in most cases.

Our paving budget was very limited in the fiscal year, but with some impact fees and with our budget we able to complete some much needed projects. First, Derry Street from McDonald to Elm Street was milled off and

repaved. A new traffic island was added to Elm Street along with an additional turning lane. The approaches to both the inbound and outbound bridges on Ferry Street were also milled off and repaved completing all of Ferry Street. Central Street from Burnham Road towards Greeley Street was reclaimed and repaved. Much of the material removed from this project was used to construct the parking lot expansion at Benson Park which was done in the spring of 2012. Adelaide Street was reclaimed and repaved along with Winnhaven Drive. Sanders, Elaine and Winding Hollow all received a coat of finish pavement to complete those projects.

The department also replaced the sewer system on Greentrees Street and a section of A Street. Greentrees was also reclaimed and repaved. The department was also kept busy rebuilding and resetting hundreds of manhole covers and catch basin covers throughout the town. This is a time consuming but necessary job, especially in preparing for repaving work.

This was the 5th year of our initial five year solid waste contract with Pinard Waste for our automated solid waste collection and disposal. The contract was very successful and saved us in excess of 3.5 million dollars over the life of the contract compared to previous operations. During this year we also studied and eventually went out to bid for a new solid waste contract that would continue our automated solid waste collection but would also include automated single stream recycling. This bid was awarded to Pinard Waste as the low bidder and this program will begin in July 2012.

Also falling under our solid waste operations is the landfill clean up days. The department instituted a new ticket system for disposal at the landfill beginning in January of 2012. Each household is limited to three tickets in an effort to control our spiraling disposal costs at the landfill. The program has been a success in reducing our cost by 50% and eliminating contractor and industrial trash from our waste stream.

In an effort to assist residents with disposal of yard waste, the department now opens the landfill every Saturday from the beginning of April through the end of November for leaf and yard waste disposal.

Many recurring annual jobs also kept the Highway Department busy. These tasks include but are not limited to brush and tree removal, pavement markings, street patching, the landscaping of parks and cemeteries, lawn care, litter removal, installation and repair traffic lights, road shoulder maintenance, roadside mowing, equipment maintenance, sign installation and repair, along with overseeing the solid waste contract.

I would also like to announce the retirement of Tom Ricker after almost 25 years service to the town and the Highway Department. Tom was a dedicated worker and an all around nice guy. He will be missed.

In closing, I want to thank all members of the Highway Department for their hard work and dedication during the difficult year. I also wish to thank the Board of Selectmen, Budget Committee, Town Administrator, my fellow Department Heads, and you the citizens of Hudson, for your continued support.

Respectfully submitted,



Kevin Burns
Road Agent



TOWN OF HUDSON

Information Technology Department



Annual Report for 2012

Introduction

This fiscal year was a trying time for the Information Technology Department with the failure of the main Fire/Town Hall generator on the heels of a major storm that took out power for a good portion of Hudson that included several Town owned buildings. Fire Dispatch went off-line on more than one occasion while temporary equipment was situated and the Board of Selectmen worked out a long-term replacement plan.

There were major weather events that affected our area in the past few years and tested our ability to keep technology working for emergency responders –ice storms Dec 2008 and 2010, snow storm October 29-30 2011, and Hurricane Sandy October 2012 just to name a few. With each of these, the IT Department strengthened its disaster recovery processes and we minimized each possible point of failure as they developed. With the support of the Board of Selectmen, we increased our storage capacity to allow for more snapshots of our systems for improved disaster recovery.

Responsibilities and Work Load

The IT Department is responsible for supporting approximately 250 users: employees, volunteers and elected members and guests who use Town resources. We maintain technology within 11 Town-owned buildings, 7 remote sites, two 24/7 dispatch centers, and the Emergency Operation Center. We are responsible for the procurement, management, and replacement of Town-wide hardware, software and phone systems, with system security, emergency services, and data backup and disaster recovery being some of our most important responsibilities. We are on call 24/7 and have a large workload for a staff of 2 IT Specialists and a director.

Working Smarter

Our operations have remained level funded for 5 consecutive years. That is not easy when supplies, shipping cost, software maintenance and subscriptions continue to rise. To offset those increases we have been diligent in finding new ways to reduce energy, phone costs, and hardware. We look for opportunities to streamline processes and implement technology that can provide a return on investment.

On behalf of the IT Department I would like to thank the Board of Selectmen, IT Liaison Ted Luszey, Town Administrator Steve Malizia, and Department Heads for their support and cooperation with progressive change.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Lisa Nute", followed by a long horizontal flourish.

Lisa Nute
Information Technology Director



2012 ANNUAL REPORT OF NRPC ACTIVITIES FOR THE TOWN OF HUDSON

The Nashua Regional Planning Commission (NRPC) is formed by the thirteen communities of Hudson, Pelham, Litchfield, Merrimack, Nashua, Amherst, Hollis, Brookline, Milford, Mont Vernon, Lyndeborough, Wilton, and Mason. NRPC serves as a resource to support and enhance local planning, provides a forum for communities to coordinate land use, environmental and transportation planning at the regional level, and provides a clear voice for the region at the state and federal levels. Our core planning programs are transportation, land use, environment, and mapping. NRPC is also the designated Metropolitan Planning Organization (MPO) for the region and is responsible for developing and maintaining the region's official transportation planning program for transportation projects that are funded through Federal or State sources.

In 2012, NRPC provided the assistance summarized below directly to Town Departments, land use boards and commissions and the Board of Selectmen. Town officials, staff and board members also have access to the many training and educational programs NRPC offers and may request customized services through NRPC programs.

TRANSPORTATION

NRPC is responsible for developing the region's portion of the State Transportation Improvement Program (STIP), maintaining the regional traffic model, and performing required air quality analyses. In addition, NRPC MPO funds are used to provide municipal technical assistance on transportation issues.

In 2012 NRPC has initiated discussions between the City of Nashua and Town of Hudson to coordinate proposed improvements along NH 111 on both sides of the Taylor Falls Bridge. This has provided the opportunity to work cooperatively with Nashua to address one of the most congested road segments in the region. Work on this will continue into 2013. In addition, NRPC attended a Planning Board Workshop to provide an update on the Hudson Bypass proposal and support the town's interest in studying the NH 3A corridor. NRPC has proposed to provide travel demand model analysis, traffic counting services and GIS services to support this initiative.

Congestion Management Process – The NRPC has developed a Congestion Management Plan (CMP) designed to identify areas of congestion and develop solutions for more effective management of the transportation system. This plan provides information to municipal decision makers to assess the effectiveness of strategies and identify investment priorities. In 2012, NRPC collected travel time data on NH 111, Route 3A and the Taylor Falls Bridge which will be used to support prioritization of transportation improvements in the region. Corridor reports are available on the NRPC website <http://www.nashuarpc.org/publications/transpo.htm>.

Traffic Data Collection – NRPC continued its robust traffic data collection program. These traffic counts are available for use by the Town and NRPC can conduct special counts upon request. The count data is available to anyone through the NRPC website using the Google Maps feature and more detailed data from each count is available upon request. In 2012, NRPC collected traffic counts at 14 locations within Hudson to support the federal Highway Performance Monitoring System (HPMS) program; the count data is used to support a data driven decision process that defines the scope and size of the Federal-aid Highway Program.

Highway Safety Improvement Program (HSIP) – NRPC, in cooperation with NHDOT and Hudson town staff, initiated a Road Safety Audit at Sherburne Road and Dracut Road intersection in 2011. The process required NRPC to collect traffic volume and crash data used in the development of intersection operation and traffic accident diagrams. Staff also coordinated meetings and an onsite field review with federal, state and local officials. The data analysis and field review results were used by the team to develop safety improvement strategies that were presented in a final report to the town. Hudson's Highway Safety Committee reviewed the report and presented their

recommendations to the Board of Selectmen, who, in July 2012, unanimously voted to approve the improvements as presented in the final report. The report is available at:
http://www.nashuarpc.org/publications/transportation/Hudson_RSA_DracutSherburne_11182011.pdf.

Transportation Improvement Program – As the designated MPO for the region, NRPC maintains the Transportation Improvement Program (TIP). The TIP is a document required under federal transportation regulations that shows that there are sufficient resources to fund the proposed projects. All federally funded highway improvements must be included in the region's TIP in order to receive federal funding.

NRPC is responsible for the development and maintenance of the TIP so that federal highway transportation dollars are available to Hudson and the rest of the region. Throughout 2012, NRPC carefully monitored the status of Hudson projects in the TIP to ensure that project information and changes initiated by NHDOT were communicated to the Town planning and community development staff. Specifically, NRPC staff coordinated with NHDOT regarding the intersection related improvements to Ferry St. and Library St.; Derry St., Ferry St. and Chase St.; and Derry St., Highland St. and Library St. as well as the relocation of the former Hudson Train Depot.

Congestion Mitigation Air Quality (CMAQ) Program - The CMAQ program provides funding opportunities for communities to address transportation needs that have a direct and beneficial impact on air quality in the region. NRPC developed presentation materials for town staff and took the lead role in presenting a successful CMAQ application grant to acquire funding for intersection related improvements at Ferry St. and Library St.; Derry St., Ferry St. and Chase St.; and Derry St., Highland St. and Library St. Throughout 2012 NRPC continued to support town of Hudson staff by monitoring the project to ensure expeditious and efficient implementation.

Road Inventory – During 2012, NRPC staff prepared the updated data in the town Road Inventory. This data set allows officials from the Town and NH DOT to have the most up to date information on Hudson's roads and will be used for planning road improvements in the community. This data also forms the basis for the Town's allocation of Transportation Block Aid from the State.

Metropolitan Transportation Plan (MTP) – During 2012, NRPC began a major update to the region's Metropolitan Transportation Plan. The purpose of this document is to identify the long term transportation needs of the region. It provides a mechanism for the communities of the region to have a voice in the transportation planning process and decisions. NRPC staff worked closely with Town of Hudson staff to identify local transportation improvements that benefit the Town. Including these projects in the MTP will provide the opportunity for future funding through the states Ten Year Plan Process.

NH Capitol Corridor Passenger Rail Project – During the course of 2012 NRPC continued to work toward the development of the NH Capitol Corridor project. Activities this year included participation on the New Hampshire Rail Transit Authority, the operating entity for the rail project, and pursuing options to study the feasibility of passenger rail in the corridor.

Regional Traffic Model – NRPC is nearing completion of a large-scale update to the regional traffic model in conjunction with the release of new U.S. Census data, new regional employment data, and NRPC's updated community-by-community population projections through 2040 (see below). This update will also allow NRPC to provide morning and afternoon peak hour traffic forecasts, as well as more accurately model traffic signalization and intersection issues. NRPC can then provide more specific information to the town when assessing the impact of traffic from new development. This capability is available for town use whenever there is interest, without cost, and the town staff has utilized NRPC traffic expertise on several occasions to help study critical intersections and development issues.

Population Projections – In the absence of updated projections from the NH Office of Energy and Planning State Data Center, NRPC staff have developed population projections for the Town of Hudson that will aid in community planning through 2040. Additionally, NRPC developed similar projections for all towns in the region as has Southern NH Planning Commission, allowing Hudson to track its future in comparison with neighboring communities.

Human Service Transit Coordination –The NRPC has been the leader in the state in this process and was recognized as the first Regional Coordinating Council. In the coming years it is anticipated that this project will lead to increased transit service throughout the NRPC region and help meet the transportation needs of many seniors and disabled adults without transportation options.

Safe Routes to Schools Program - The Safe Routes program encourages children to bike or walk to school through education and incentives that remind children how much fun biking and walking can be. The program also addresses the safety concerns of parents by encouraging greater enforcement of traffic laws, exploring ways to create safer streets, and educating the public about safe biking, walking, and driving practices. NRPC continues to pursue Safe Routes to School funding for communities and school districts in the region.

LAND USE AND ENVIRONMENT

Comprehensive Economic Development Strategy (CEDS) – NRPC Staff provides analysis and staff support to the Regional Economic Development Center (REDC) of Southern New Hampshire to develop the Regional Comprehensive Economic Development Strategy (CEDS). A CEDS is the result of a local planning process designed to guide the economic growth of a region and is required to qualify for assistance from the U.S. Economic Development Administration (EDA) under its Public Works and Planning Programs. Hudson recently received a Brownfields grant through REDC toward Zach's Field.

Hazard Mitigation Program – In 2012, NRPC staff in conjunction with town staff completed an update to the existing Hudson Hazard Mitigation Plan originally approved in 2004. Hazard mitigation plans identify critical facilities and areas of concern throughout the town, analyze potential hazards and risks to these facilities, and prioritize mitigation measures to address the hazards. The Disaster Mitigation Act of 2000 encourages natural disaster planning to reduce property damage costs and injuries. Completion of a Hazard Mitigation Plan and participation in the National Flood Insurance Program enables a community to apply for fully funded hazard mitigation grants. Staff from numerous town departments and elected officials participated in three meetings to collect data, update sections and review maps. The Hudson Hazard Mitigation Plan Update 2012 was adopted by the Hudson Board of Selectmen on June 12, 2012 and approved by FEMA on July 17, 2012.

NRPC Energy Program – In 2012, NRPC utilized funding from the Energy Technical Assistance and Planning (ETAP) program to work with the Town of Hudson along with 10 additional towns and 6 school districts to form an aggregation to procure a competitive electricity supply. As a result of a successful bidding process, the Town saw an estimated annual savings of \$20,153 on its municipal electricity bills. Although the ETAP program ended in April 2012, NRPC was able to continue working with the aggregation to help members renew their electricity supply contracts for 2013. Consequently, Hudson's anticipated electricity savings in 2013 are \$15,560.

Resources and Training – Through the innovative iTRaC (Integrating Transportation and Community Planning) program the NRPC provided a wide array of resources to town volunteers and staff. Fact sheets are available on our website and cover numerous topics relevant to local boards and staff. In addition, presentations were offered on Form Based Codes and Green Streets.

Household Hazardous Waste Program – Household Hazardous Waste (HHW) comes from everyday products used in the home, yard, or garden. By definition, they are corrosive, flammable, toxic, or reactive. Non-latex paint, solvents, oven cleaner, pool chemicals, pesticides, drain opener, and auto chemicals are just a few examples. The Nashua Regional Planning Commission holds HHW Collections each year to allow residents to properly dispose of these products. During these events, participants can also recycle unwanted electronics.

The Nashua Regional Solid Waste Management District held six collections during the 2012 Household Hazardous Waste season. In 2012, a total of 1,280 households participated in the HHW collections District-wide; of those, 114 households came from Hudson. A total of 79,819 pounds of material was collected in 2012. Hudson residents comprised 8.91% of the total participation, which equates to roughly 7,112 pounds of waste removed from the Town's waste stream.

Granite State Future – In 2012 Nashua Regional Planning Commission was awarded a grant from the US Department of Housing and Urban Development to fund NH's regional plan updates. NRPC, acting as the program's lead and collaborating with the eight other RPCs in NH, is developing a common set of data to be made available statewide to aid municipalities in their own planning efforts. Additionally under development are a set of online public participation tools, which can be found at www.granitestatefuture.org.

Regional Plan – The NRPC began the three-year process of updating the comprehensive regional plan for the Nashua Region, as required by state law. Much of 2012 was spent getting the word out about the plan and gathering input. In addition to meeting with municipal officials from each NRPC town, staff attended numerous public events and collected approximately 1,000 survey responses from people around the region. In Hudson, we gathered public input at Hudson Old Home Days. The top two things that people stated were best about Hudson were: (1) location and amenities and (2) natural setting. The top two things that people stated could make Hudson better were: (1) public transportation and (2) more businesses and conveniences. In 2013 NRPC will be working on specific topics areas such as transportation, housing, economic development, and environment.

GEOGRAPHIC INFORMATION SYSTEMS (GIS)

General Mapping and Spatial Data Maintenance - The GIS staff at NRPC continues to maintain a diverse collection of mapping information and databases including local roads, real property parcels, zoning, land use, and environmental conditions. This data is applied extensively to provide mapping and analysis for local and/or regional projects. NRPC continued its quarterly updates to the town parcels layer, using the Registry of Deeds database to update the town digital parcel map to include all changes to property data. This item is a critical component of many projects conducted in the town and is always available to the town from NRPC free of charge. NRPC also worked with the assessing department to acquire the latest set of land use and housing data to join geographically for improved mapping and data analysis.

Specific mapping assistance was also provided to the Town in the following capacities:

- Conservation land and trail mapping updates, as NRPC staff helped Conservation Commission members download trail data from their GPS units and bring it in to a GIS for future mapping needs.
- GPS and GIS support to Lower Merrimack River culvert assessment project.
- GPSed new roads off of Belknap Road upon Town request.

GIS Discovery Sessions - The GIS group met with the Town of Hudson to discuss how the Town can best take advantage of NRPC's GIS services. Meeting topics covered included a review of the overall technical investment in GIS at the local level, community need for GIS services, a discussion of NRPC's GIS capabilities, and recommendations to the Town for future options.

New Standard Maps – At the end of 2012, NRPC released an update to its poster-sized standard map series. These maps are available as PDFs on the NRPC website, and hard copies are being printed and delivered to every community in our region, including Hudson. The standard maps are: 1) Street Index and Town Features, 2) Land Use, 3) Zoning, and 4) Environmental Features.

The standard zoning map doubles as Hudson’s official zoning map, and NRPC staff worked closely with the Town of Hudson to ensure that all zoning boundaries and names were current and accurate. Free hard and digital copies have been provided to the Town whenever updates are made to any of the features on the map, and a special version with a street lookup index has also been customized at the Town’s request.

Census Data – NRPC collected and processed datasets from the ongoing US Census Bureau American Community Survey estimate program at various geographic levels, including: state, county, town, tracts, block groups and blocks. Census data is very important in planning efforts and decision making for communities. Updated estimates in categories such as population, race, language, employment, poverty and housing are used in regional and local plans, and will be the inputs to the updated travel demand model.

Broadband Mapping – NRPC provided data collection support to the New Hampshire Broadband Mapping and Planning Program. This year, tasks included updating the Community Anchor Institution database with new emails, and filling in contact information for new facilities. Thanks to this effort, the proper contacts at all anchor institutions, such as schools, town halls, and libraries, are now being emailed to update their broadband survey information over the web.

NRPC also continues to coordinate the rural addressing project, which is mapping every household in a rural census block throughout the state. Hudson has 1 such block with 312 reported households, and it was completed by NRPC staff using on-screen methods during the summer.

Broadband Planning – In 2012, NRPC worked closely with the Greater Nashua Region Broadband Stakeholder Group (BSG) on a variety of Broadband Planning tasks for the region. The BSG is comprised of diverse regional stakeholders representing a variety of sectors such as health, education, economic development, public safety, local government, communications/media, etc. Specifically, NRPC, with support from the BSG, identified barriers to broadband in the region, began a draft for a regional broadband plan, conducted community outreach and education to municipalities, businesses, etc., and conducted a sector based analysis, through surveys and interviews, to help better understand the current and future broadband needs/barriers of sectors in the Region.

Additionally, NRPC created a summary brochure on broadband technology and the New Hampshire Broadband Mapping and Planning Project. The brochure is available on the NRPC website at http://www.nashuarpc.org/home_page/pdf/BBOverviewBrochure. A free GPS training session for all volunteers interested in assisting with data collection was held in the Fall.

For more information about NRPC programs please contact Kerrie Diers, Executive Director at 603-424-2240, ext. 12 or via email at kerried@nashuarpc.org or visit the NRPC website at www.nashuarpc.org.

PLANNING BOARD FY2012 ANNUAL REPORT

In accordance with New Hampshire Planning and Land Use Regulations (RSA 674:1, 5, 35 & 43), the duties and responsibilities of municipal planning boards include:

- Preparing and updating municipal master plans
- Recommending amendments to municipal zoning ordinances
- Preparing Capital Improvement Programs (CIP)
- Updating subdivision and site plan regulations
- Review and approval/disapproval of subdivision and site plans

The Hudson Planning Board meets in Town Hall **two - three times a month, i.e., on the 1st, 2nd, and 4th Wednesdays. On a per-need basis**, the first meeting of the month is typically a workshop meeting, while the other two meetings are focused on reviews of site plans and subdivisions.

Master Plan

The Hudson Master Plan was updated in 2006 and consists of a comprehensive review and analysis of Hudson's past, present and future infrastructure needs and capacities. The Master Plan is available for review at the Rodgers Memorial Library, the Community Development Department Office in Town Hall, and on the NRPC web site at http://www.nashuarpc.org/landuse/landuseproj_hudsonmp.htm. **This year the Planning Board plans to start updating the Master Plan, with the goal of updating individual chapters on a rotating basis so that the document is kept up-to-date.**

Capital Improvements Program

The Planning Board is authorized by New Hampshire RSA 674:5-674:7 to develop a Capital Improvements Program (CIP) to rank proposed capital projects for the Town and School District for the upcoming fiscal year. In addition to the proposed projects for the next fiscal year, each town department is requested to look ahead for the next 5 years and list expected capital projects during that time. The CIP report is provided to the Board of Selectmen and Budget Committee as input to the next year's fiscal plan.

A CIP was not produced by the Planning Board for FY2014. The foregoing decision was made by the Board of Selectmen (BOS), taking into consideration the ongoing recession and resulting local fiscal constraints. That is, the BOS determined that it would be prudent for the Town to complete the already approved capital projects before proceeding with planning for additional infrastructure improvement projects. **NOTE: as of this writing, December 2012, it is anticipated that the Board of Selectman will request the Planning Board to conduct a CIP for FY2015.**

Zoning Ordinance Changes

The Planning Board continues to work to update the Zoning Ordinance. Public hearings are held to review the proposed changes. The final version of changes must be approved by a vote of the Town during the Town elections in the spring. During FY2012 the Planning Board focused on some minor issues which eliminated conflicts in the zoning ordinances.

Subdivision/Site Plan Regulations

The Planning Board also worked on revisions to the Subdivision and Site Plan Regulations. After conducting the appropriate public hearings, changes to these regulations are voted on and approved by the Planning Board. This year we again made a few minor changes to the regulations as they pertain to filing forms and conducting procedures.

The Zoning Ordinance (Chapter 334), Site Plan (Chapter 275), and Subdivision (Chapter 289) regulations of the Hudson Town Code can be reviewed on the Town’s Website, within the “Town Code” dropdown list each of the aforementioned chapters is listed separately.

Development Activity

FY2012 showed signs that residential and commercial development conditions were beginning to stabilize in Hudson. For example, as shown in the below table approved subdivisions, new house lots, other housing units and commercial site plans were similar in number over the most recent two fiscal years (FY2011 and FY2012), with these same approvals far greater in number than the previous three years cited in the table (FY2008, 9, and10). Note: these latter three previous years are now recognized as the deepest years of the most recent recession, with the two most recent years, again, FY2011 and 12, indicating slow, but steady improvement in the economy, relative to residential and commercial development activity.

	FY2008	FY 2009	FY 2010	FY 2011	FY2012
Approved Subdivision Plans	8	6	3	7	8
Approved New House Lots	22	15	39	52	49
Approved Other Housing Units	0	0	0	138	73
Approved Commercial Site Plans	23	8	15	18	18

Election of Planning Board Officers

The election of Planning Board officers is held annually during the second regular meeting in January. The following members were elected as officers for the year.

Chairman	Vincent Russo
Vice-Chairman	George Hall
Secretary	Ed van der Veen

Other members of the Planning Board during this past year include:

- Jim Barnes, Member
- Timothy Malley, Member
- Glenn Della Monica, Member
- Marilyn McGrath, Alternate
- Irene L. Merrill, Alternate
- Jordan Ulery, Alternate
- Richard Maddox, Selectmen Rep.
- Nancy Brucker, Selectmen Rep. (Alt.)
- Brad Seabury, Recorder

Community Development Department Staff FY 2012

- Mark A. Pearson, Assistant Town Administrator (resigned February 14, 2012)
- John Cashell, Town Planner

William A. Oleksak, Zoning Administrator/Health Officer/Code Enforcement Officer
Blake Miller, Building Inspector (resigned June 6, 2012)
Joseph Bourque, Electrical Inspector
Pamela Lavoie, Administrative Aide
Julie Kennedy, Administrative Aide
Susan Fiorenza, Secretary (resigned September 21, 2012)
Stephen Buckley, Esq., Town Counsel and Counsel to the Planning Board
Brad Seabury, Recorder, Hudson Minutemen

As in the past like to express my sincere thanks and gratitude to the Planning board members, alternates, as well as CDD staff for their support and continued efforts with the planning of past, present, and future growth and development of Hudson. It is through their conviction that Hudson remains a community with one of the lowest tax rates in NH, while providing enterprising businesses a place to call their home, and residents with exceptional community services.

Respectfully Submitted,

Vincent A. Russo Jr.,
Planning Board Chairman

NOTICE

If you own real estate lots that were involuntarily merged by municipal action, you may be able to have those lots restored to their pre-merger status.

Your property may qualify if two or more lots were merged for zoning, assessing, or taxation purposes and the merger occurred:

- During your ownership, without your consent; or
- Prior to your ownership, if no previous owner consented to the merger.

To restore your property to pre-merger status, you must:

- Make a request to the local governing body
- No later than December 31, 2016

Once restored:

- Your properties will once again become separate lots; however, they must still conform to applicable land use ordinances. Restoration does not cure non-conformity.

This notice must be:

- *Posted continuously in a public place from January 1, 2012 until December 31, 2016, and*
- *Published in the 2011 through 2015 Annual Report.*

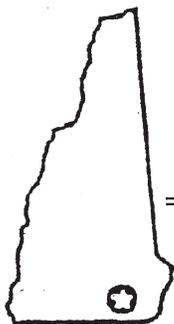
Read the full statute at [RSA 674:39-aa Restoration of Involuntarily Merged Lots.](#)

TOWN OF HUDSON

Police Department

Partners with the Community

1 Constitution Drive, Hudson, New Hampshire 03051
Voice/TTY (603) 886-6011/Crime Line (603) 594-1150/Fax (603) 886-0605



Jason J. Lavoie
Chief of Police

Captain William M. Avery, Jr.
Operations Bureau

Captain Robert M. Tousignant
Administrative Bureau

Hudson Police Department FY 2012 Town Report

Preface:

It gives me pleasure to share with the citizens of Hudson, your Police Department's FY 2012 Annual Town Report. The following information will summarize the year in a few short pages.

We are where we are today because of the diligence of our police department employees; along with assistance from the town of Hudson community, the Board of Selectmen, Town Departments, the School District, many businesses, and many individual contributions. To all of you, thank you.

The Town of Hudson has a unique police department; members are very involved with the community and work closely to solve problems, provide programs, and are committed to assisting charitable organizations. I can assure you there are not many police department's that are as close with the community. This partnership will keep Hudson a great place to own a business and an even better place to raise a family.

When I took over as Chief of Police in January of 2009, we were already Nationally Accredited. One of my goals was to achieve National Accreditation with Excellence. Accreditation with Excellence is used as an additional indication of an agency's effective use of accreditation as a model for enhanced public safety service delivery. In December of 2011, a team of two assessors spent four days with us, observing and reviewing the practices of your police department. A total of 400 standards, which include over 1,100 specific criteria, have to be met. Sergeant John McGregor and Information Manager Jamie Iskra took the lead to ensure we maintain compliance with National and International standards. There are approximately 18,000 state and local law enforcement agencies that are eligible to become Nationally Accredited. In March of 2012 we became the 47th Police Department to become Nationally Accredited **with Excellence**. I am very proud that we were able to achieve this prestigious recognition for the excellent work that is done on a daily basis.

Statistics:

The Police Department utilizes many policing models to help reduce, prevent and solve crimes. From January to December 2012, the Police Department responded to 38,561 calls for service. The Police Department is at full complement with forty-seven sworn officers although we currently have two vacancies, with sixteen full time and seven part-time non-sworn members.



A NATIONALLY ACCREDITED LAW ENFORCEMENT AGENCY

Activity	7/1/10-6/30/11	7/1/11-6/30/12	% Δ
Total Arrests	1,223	1,051	-14%
Juvenile Arrests	186	108	-42%
DWI Arrests	197	128	-35%
Drug Arrests	134	90	-33%
Crime against Person			
Homicide	0	2	N/C
Aggravated Assault	18	14	-22%
Simple Assault	143	172	20%
Sexual Assault	12	13	8%
Robbery	2	6	200%
Crime against Property			
Arson	7	2	-71%
Burglary	60	55	-8%
Criminal Mischief	141	217	54%
MV Theft	21	29	38%
Theft/Larceny	288	376	31%
Theft/Fraud	92	78	-15%
Motor Vehicle			
State Reportable MVA's	596	520	-13%
MV Citations	1,481	1,504	2%
MV Warnings	7,150	7,606	6%
Domestic Disturbances	428	414	-3%

*N/C- not capable of being computed, zero incidents to calculate against for the prior year.

Community Programs and Events:

Citizen Police Academy: In June our fourteenth Citizen Police Academy graduated twenty participants. The graduates spent time learning about narcotics investigations, DWI patrols, Crime Investigations, Emergency 911, and our hiring and recruiting process. We would encourage any resident or business owner to call and reserve your spot for the next academy scheduled for April 2013.

AARP: We conducted three AARP Safe Driving classes during the year. This two day (four hours each day) is personalized for people over 55 years of age, and many may benefit with a discounted insurance rate for taking the course. Participants are reminded of safe driving habits and are made aware of various dangers encountered while driving.

We conducted two successful Red Cross sponsored blood drives, hosted the Special Olympics Torch Run, sponsored CHiPS "Fright Night", participated in the "Toys for Tots" drive, collected donations at the annual Salvation Army Bell Ringing, and participated in many other charity events.



A NATIONALLY ACCREDITED LAW ENFORCEMENT AGENCY

Goings and Comings:

Moving On:

Officer Brent Smith left us in February of 2012. He chose to find a different career path. We wish him and his family the very best in his new endeavors.

Goals and Objectives for 2012:

- To continue to ensure our officers receive the best training in modern day police practices.
- Host community based programs to reduce crime and to foster our Partnership with the Community.
- Through education, motor vehicle enforcement and police presence reduce the number of motor vehicle collisions on the three main arteries in Hudson.
- Continue to identify and arrest sexual predators and to provide educational programs to parents and children through our schools.
- Continue to focus our resources on identifying and arresting drug dealers in our Community.
- Continue coordination and collection of CALEA proofs of standard compliance in preparation for future re-accreditation.
- Continue to utilize the Police Department's Directed Patrol System with emphasis on neighborhood presence to reduce criminal activity.

Closing:

On behalf of the Hudson Police Department I would like to thank the Citizens of Hudson, the Board of Selectmen, Town Administrator Steve Malizia, and Department Heads for their continued support.

To the employees of the Hudson Police Department; thank you for all your efforts in keeping our agency one of the best in the State. The honor is mine to represent you. I look forward to working with the community in (as I said earlier) keeping Hudson a great place to own a business and an even better place to raise a family.

Sincerely,



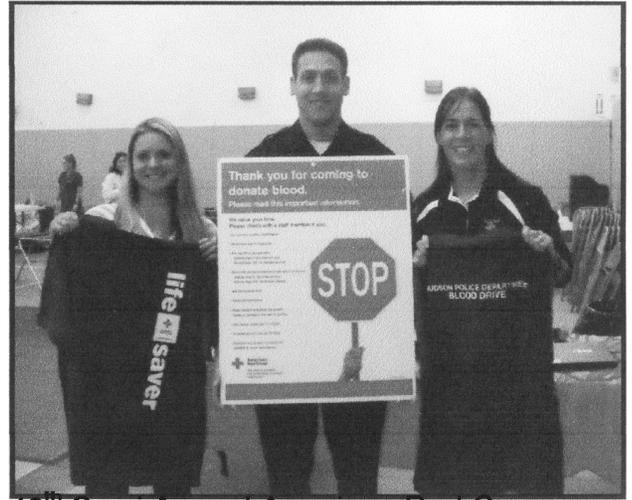
Jason J. Lavoie
Chief of Police
Town of Hudson, NH



A NATIONALLY ACCREDITED LAW ENFORCEMENT AGENCY



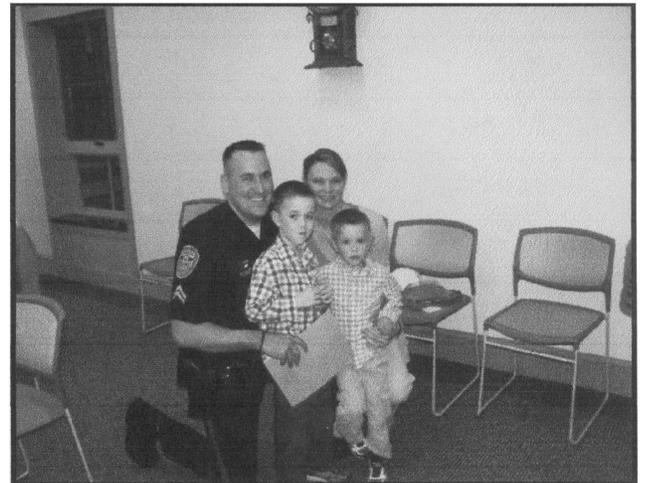
Graduating members of the 14th Citizen Police Academy



48th Semi Annual American Red Cross Blood Drive (Janelle Sargent, MPO John Mirabella and Michelle Vachon)



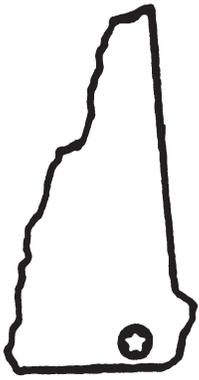
HPD running for the Special Olympics Torch Run Fund Raiser



MPO Alan Marcotte and family (receiving his Lifesaving with Valor Award)



Vice-Chairman Ben Nadeau swears in new officers: Patrick Morrissey, Charles Katsikides, Colby Morton and Sean West



TOWN OF HUDSON

RECREATION DEPARTMENT



2 Oakwood Street Hudson, New Hampshire 03051 603/880-1600

It is my pleasure to present the 2012 Annual Town Report of the Hudson Recreation Department. This department continues to support, plan and coordinate many activities for the constructive use of leisure time for Hudson residents of all ages. It is estimated that over 9,000 residents used our programs this year.

ADMINISTRATION

Susan Kaempf continues to provide outstanding administrative support to this department. Her management of the Recreation Department website is excellent, as well as constant updates to the public access channel, always providing the residents of Hudson with updated information. In addition to her daily duties, Susan manages our monthly Movie Nights and assists throughout the year with numerous sponsored activities.

John Barry successfully completed his second year masterfully maintaining both the Recreation Center and the Community Center. In addition to his daily duties John completed several self help projects improving the quality and safety aspects of town facilities. His maintenance and grooming of the infields at Jette and Sousa Field have received many positive responses from the players ensuring a safe playing field.

The Recreation Committee continues to meet the first Thursday of each month, 6:30pm in the Board of Selectman Meeting Room. This committee provides outstanding insight and guidance to this department. Additionally, members can be seen volunteering and assisting at recreation sponsored activities.

Background checks are conducted on all employees and volunteers. These checks help to protect the children that participate in our programs. In the past we used the New Hampshire State Police for our checks. This year we changed to a private company that completes a nationwide screening.

FACILITIES AND MAINTENANCE

This department manages and maintains a busy schedule of all facility use to include the Recreation Center, Community Center, Robinson Pond Recreation Area, Merrifield Park, Skate Park, Jette Field, Sousa Field and Greeley Field. Recreation Director serves as the Board of Selectman's Benson Park Liaison to assist with day to day operations and institute town policies, procedures and budgeting issues. Additionally, all group outing requests are reviewed and disapproved/approved with all events posted to the Benson Calendar. As liaison, reporting quarterly to the Board of Selectman on park progress and developments.

All field and park maintenance, landscaping and daily upkeep continues to be professionally maintained by the Highway Department, taking great pride in their work.

Numerous projects was completed to improve and maintain our facilities. At the Recreation Center a new water heater and aerator were installed. Additionally, the old swing set was removed, loam was brought in and the complete grounds were reseeded.

Robinson Pond Recreation Area continues to be popular with constant use throughout the summer, with over 100 participants using it on a regular basis. Water quality tests continue to be accomplished on a routine basis, counts were higher than the past season, the swimming area was closed several times, residents were informed of water conditions. The Recreation Area continues to be monitored on weekends ensuring use by residents only.

The Community Center continues to be a major asset to the success of the Recreation Department. This department can now meet many of the needs and provide safe, quality services to the many residents of the town. All floor markings were repainted during the year. All civic activities that had used the building in the past continue to meet at the facility.

CURRENT PROGRAMS

Tot Playgroup meets every Thursday morning at the Recreation Center and during summer months at Merrifield Park. This program is for parents and their toddlers under the age of five years old. Weekly topics are discussed and activities are planned in this very informal and relaxing setting.

Our 60 and Over Coffee Club continues to grow, meeting every Tuesday from 9am – 11am at the Recreation Center. Complimentary coffee, donuts and juice are provided to all attendees in a relaxed setting.

Movie Nights are held the first Friday of each month at 7:00pm at the Community Center. Attendance for this program averages 150 with recent attendance rising to as many as 200 participants. This program is for children six years and up. Children under six years may attend if accompanied by a parent. Families are welcome to come and relax and watch the movie. Popcorn and drinks are served to all at no charge.

Teen Dances continue to be extremely popular. During the year, four separate dances were held at the Community Center. The dances were very successful with attendance rising to as many as 400 children per dance. Dances were offered to students in 5th and 6th grade, a small fee was charged at the door. A special Father/Daughter Dance was held selling out four days prior to the event. All participants had a great time and were given a picture and souvenir carnation.

Community Activities gives the Recreation Department the flexibility and opportunity to give the residents activities of choice. These totally self-supporting activities are extremely popular and positive. Adult Comedy Nights have proved to be very popular with an average of 250 people attending each show. Tai Chi and Chi Kung classes continue to be offered every Saturday morning at the Recreation Center, due to the popularity of these classes a Wednesday morning class has been added. Thank you to Mr. Jim Huang for volunteering. Our second annual Easter Egg Hunt was held at Benson Park with nearly 1000 participants attending this fun filled family event.

Winter Basketball continues to have the highest overall participation with over 500 boys and girls in grades 3-8 participating. Weeknights throughout the season Memorial School and all of the elementary schools and the Community Center are filled with athletes practicing skills and teamwork. Games are played on weekends throughout the winter at Memorial, Nottingham West and Hills-Garrison Schools. Following the regular season grades 5 - 8 participated in a double elimination playoff. Individual trophies were awarded to all players on the championship and runner-up teams. All championship games were recorded and televised by Hudson Community Television. Grades 3 and 4 participated in a jamboree with all participants receiving medals. This program was coordinated by Steve Porter and Lori Bowen. The season went off without any problems due to the high level of assistance received by all of the volunteer coaches. In addition to our regular season, we hosted the 35th Annual Hudson Invitational Basketball Tournament where a total of 43 teams from neighboring towns participated over two weekends.

Our Travel Basketball Program continues to strive, with ten teams in grades 4 – 8 participating with over 100 boys and girls in the Manchester Suburban Basketball League. Additionally, teams enter into numerous neighboring town sponsored tournaments throughout the season.

As part of our Winter Basketball Program, our Instructional Program was offered to first and second grade children and was held at the Community Center each Saturday morning for ten weeks. This program had over 172 participants. Under the outstanding coordination of Ed Peterson and his volunteer high school student coaches, they devoted their valuable time to teach basketball skills in a fun filled environment.

Our High School League played every Saturday, January through March, at the Community Center. This co-ed league had 50 participants in grades 9 - 12. The program was coordinated by Paul Durham.

Over-35 Basketball League, which had eight teams, played on Sunday afternoons, January through March, with games being played at the Community Center.

In addition to our leagues, through coordination and cooperation from the school administration, Open Basketball and Volleyball for adults was offered. Over-35 Basketball was held on Friday evenings at Memorial School and volleyball was held on Monday evenings at Memorial School in the multi purpose room. Open Basketball for 18 -34 and Women's Open Basketball is played Sunday evenings at the Community Center. All open sessions were very popular and well attended.

Men's and Women's Softball is very popular with eight teams in the Men's League and five teams in the Women's League. Games are played at Jette and Sousa Fields, Monday through Thursday evenings, May through August. These leagues were directed by two separate directors. Long time coordinator Cindy Holton coordinated the women's league and first year coordinator Bob Wesson brought in numerous ideas while coordinating the Men's League.

The Babe Ruth Baseball Program continues to run smoothly under the direction of second year Coordinator Matt Keller. Attendance declined with a total of 55 boys from ages 13-15 participating. The boys competed in the 13 Year Old Prep League, 14/15 year old program. Due to the low attendance this department will not offer this program in the future. However, Hudson Youth Baseball will ensure that all interested children will be able to continue playing in the sport.

The Summer Supervised Play Program is still a popular program. A total of 387 children participated, with approximately 200 children attending on any given day. In addition to the entire summer registration fee, a ten-day passbook continues to be offered for the occasional visitors, 150 participants took advantage of this option. This program is truly fortunate to have the use of the Community Center. The facility allowed for increased programming during inclement weather and much needed air conditioning during the extremely hot days and much needed additional space for our routine daily operations. The program was excellently directed by sixth year Program Coordinator Kim Buccarelli. Continued daily check-in and check-out of all attendees permits us to be more accountable for the children that were dropped off and picked up each day. Before and After Care is very popular. This program was designed to help families who needed to be at work before 9am or could not pick their child up until 5pm. This program, proved to be very beneficial to many families and many parents were grateful for this service. The staff of 16 full time counselors and 4 part-time counselors-in-training provided outstanding supervision and showed great enthusiasm in providing many enjoyable activities for the children. Prior to opening day the staff attended training sessions and completed first aid/CPR training that was conducted by members of the Hudson Fire Department. Each week the children participated in planned daily activities such as arts and crafts, board games, ping pong, pool, basketball, four square and numerous contests. For an additional fee, Wednesday pizza/subs/cookouts, weekly roller-skating and field trips were offered. Supervision during lunch hour continued to be a positive part of the daily program. Another positive aspect was the Teen Adventure Program. The purpose of the Adventure Program was to meet the interests of the teens attending the program; separate activities and field trips were planned. A separate teen area was continued to give the teens ages 12 - 14 some independent space. Robinson Pond Day continues to be every Friday, weather permitting. Participants were dropped off and picked up at Robinson Pond. A certified lifeguard is on duty during our weekly visits to the pond. .

Instructional Tennis continues to be extremely popular. This totally self-funded program was taught in basic and advanced skills to children and adults. Due to the popularity of the morning sessions, lessons continued to be offered exclusively in the mornings. Both courts were used at Dr. H.O. Smith School, instructors, Travis Terrio and Jim Tomaswick, conducted lessons to two separate groups. Instructors showed enthusiasm, patience and instruction in the sport of tennis. This program is offered in conjunction with the Supervised Play Program.

Under the coordination of third year Coordinator Lori Bowen and third year Assistant Coordinator Sherri Lavoie, the Soccer Program ran extremely smooth. This is another popular program with attendance of 619 and 52 teams with participants ranging from five years old through eighth grade. Games were played every Saturday from August through October. Numerous positive comments were received from coaches and parents about the management of the league. Outstanding comprehensive handouts were provided to the coaches for reference during the season. For our K-2 program many Alvirne HS students volunteered as coaches giving a very rewarding experience working with the younger children. Weekly pre-arranged practice plans were used making for a more consistent introduction. Due to the popularity of the Little Sweepers Program, a basic six week introduction to four year olds program, a second session was added, with all participants having a fun filled experience. Following the regular season, playoffs were held in the 5th – 8th grade division with trophies presented to the championship and runner-up teams. A jamboree is held for the 3rd and 4th grade division with all participants receiving a medal. In addition, all participants in the kindergarten through 2nd grade division received a participation award.

DEPARTMENT NEEDS

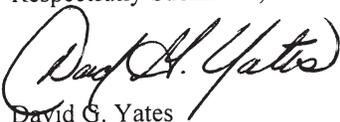
As in previous reports, two areas of concern as the town continues to grow are facilities and manpower. The use of the Community Center for recreation activities continues to be a major asset to our programs. Although improvements continue to be made to current facilities, it is clearly evident more than ever that the town must add more facilities as the population continues to grow. A continuing problem is the lack of gym and field space.

Additionally, manpower is still an issue. A full time Program Coordinator is needed. Currently this department has a full-time Recreation Director serving in numerous Program Director duties and several individual Program Coordinators which are hired season by season. By consolidating all the seasonal Program Coordinator into one full time Program Coordinator this will streamline duties and add continuity and accountability to this position and allow for expanding programs, which would have lead to possible increased revenue.

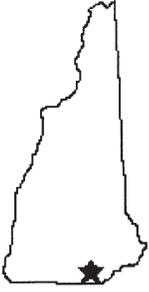
SUMMARY

I would like to thank the Board of Selectman and Recreation Department Liaison Roger Coutu for their continued support and guidance. I appreciate the outstanding help Kevin Burns and the Highway Department crew has given this department throughout the year. Their expertise in the maintenance of our parks and playing fields is outstanding in giving the residents a safe and clean environment for leisure activities. Thank you to Wayne Madeiros for his constant maintenance and improvements to the Community Center and assistance with numerous Recreation Department projects throughout the year. Thank you to all other town departments that have assisted and supported me throughout the year and the Recreation Committee for their continued assistance and volunteerism as we all work together to enhance the quality of life and morale for the residents of Hudson. The biggest thank you goes to the numerous volunteers that give their valuable time and assistance throughout the year. The Recreation Department could not succeed without their generous effort.

Respectfully Submitted,



David G. Yates
Recreation Director



Town Of Hudson

Recycling Committee



2012 Annual Report

Leo C. Bernard, Chairman Ben Nadeau, Selectmen Liaison

12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6018 • Fax: 603-594-1143

The Hudson Recycling Committee is a volunteer committee sponsored by the Board of Selectmen. Committee members are appointed by the Board for a term of three years. The current members of the committee are Leo Bernard, Chairman, Frank Rosier, Vice-Chairman, Lisza Elliott, Cheryl Freed, Dave Jelley, Tianna Begonis, Milly Lacey and Board of Selectman Liaison Ben Nadeau.

The Committee's charge is to promote the activity of recycling within the town and to educate the community to the benefits of recycling in terms of environmental impact and cost to the town. The committee meets the fourth Monday of every month at 7:00 pm at Town Hall. The monthly meetings are open to the public and televised on HCTV.

The committee is pleased to report the following accomplishments for the Fiscal Year 2012:

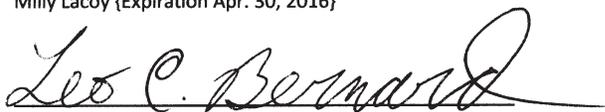
- The town achieved a 30 percent recycling rate for the first time in October. The committee was very encouraged by the new recycling mark and the new Single Stream recycling program instituted in July.
- The committee created a Facebook site to promote recycling in the town. The page has about 100 members and is a useful forum to answer questions and promote recycling activities.
- Created business / thank you cards for committee members to circulate with committee information. Cards will be used at events to promote recycling.
- Regular monthly televised meetings were held at town hall on the fourth Monday of each month except when adjusted to avoid conflict with holiday schedules.
- The committee added some new members to the committee. New members appointed were Milly Lacey and Tianna Begonis. Tianna was introduced in October and Milly was introduced in November.
- HLN monthly column has been a great conduit for the committee to discuss public concerns, educate the residents and inform the readers about changes to the recycling program. The column is printed monthly and has covered many topics including the new Single Stream system. The column has been a great success and has aided the committee's efforts of public exposure to recycling.
- The committee held a third annual compost bin sale. The sale included black composting bins, kitchen pails and rain barrels. The sale was a success and the totals were 8 compost bins, 8 rain barrels and 6 kitchen pails. The numbers were down from the previous sale however increased exposure through Facebook sight.
- The committee ran another very successful elementary school contest and it was to create a sculpture from recycled materials. The contest received over 60 entries from all 4 public elementary schools in Hudson. This annual contest increases involvement in an important segment of the population that will carry on the tradition of recycling into the next generation.
- The committee increased exposure of recycling in the town by attending many town and private events. Events attended included the Town and School deliberative sessions, numerous Chamber of Commerce sponsored events and unmanned tables at town elections. At these events the committee had a table and displays promoting recycling in the town and was on hand to answer any questions from patrons of these events about the town recycling program. The events were very well attended and continued to increase the exposure of recycling in the town.

Overall, 2012 was a successful year for the committee with a monthly HLN column, several local events attended, another successful school contest and achievement of our 30 percent recycling goal. The committee is looking to continue the 30 percent recycling rate in 2013. The committee would like to thank the efforts of the staff at the Town Highway Department for the administrative support during the compost bin sale and transportation and storage of committee materials. The committee would also like to thank the public for its efforts in recycling.

Respectfully submitted by The Hudson Recycling Committee:

Leo Bernard, Chairman {Expiration Apr. 30, 2015}
 Lisza Elliott {Expiration Dec. 31, 2012}
 David Jelley {Expiration Dec. 31, 2013}
 Milly Lacey {Expiration Apr. 30, 2016}

Frank Rosier, Vice-Chairman and Clerk {Expiration Apr. 30, 2015}
 Cheryl Freed {Expiration Dec. 31, 2013}
 Tianna Begonis {Expiration Apr. 30, 2013}


 Leo C. Bernard Chairman Recycling Committee

FY 2012 Town Report

"There is not such a cradle of democracy on earth as the Free Public Library, this republic of letters, where neither rank, office, nor wealth receives the slightest consideration." **Andrew Carnegie** (1835-1919)

MISSION STATEMENT

The mission of the George H. and Ella M. Rodgers Memorial Library is to provide residents of Hudson, NH, with enhanced opportunities for social, cultural, economic and intellectual growth through ready access to a comprehensive collection of materials in a well-staffed, comfortable and safe environment.

In order to enhance the quality of life, provide lifelong learning and meet the growing needs of the citizens of our community, the Rodgers Memorial Library uses all traditional modes of library service; initiates and anticipates future modes of learning through access to technological and electronic means of information access and retrieval; and makes available opportunities for one to one learning and growth for all age groups in the community.

A REVIEW OF LIBRARY ACTIVITIES

The George H. and Ella M. Rodgers Memorial Library entered its fourth year serving the residents of Hudson of all ages with an extensive selection of library materials and services. We had memorial celebration during the month of March this year in memory of one of our benefactors, Phil Rodgers. We extended our library hours to 65 hours a week and 3,178 hours for the year and we average of 338 daily visitors while our online services and downloadable books are always available to borrowers. We added 6 Nook Glowlight eReaders pre-loaded with the latest bestsellers to our circulating collection, which have been extremely popular, and saw the arrival of 3 Apple iPads pre-loaded with Early Literacy applications. Thirteen PCs, available for access to the Internet and Microsoft Office applications, served a total of 12,867 users, and our library is WiFi enabled for visitors with portable electronic devices. Above all, we continue to provide our community with an extensive array of books, programs and services.

In addition to books, DVDs, audiobooks and music CDs, magazines and newspapers, we provide museum passes and discount coupons to 13 area museums and cultural destinations. Our passes are extremely popular, particularly during school and summer vacations. We offered 635 programs throughout the year for adults, teens, families and children that attracted 11,631 people. Our library programs are publicized in local newspapers, on HCTV, on fliers posted around town, in our printed monthly calendar, our e-newsletter, and in our online events calendar on our website at <http://www.rodgerslibrary.org>. The library also maintains a Facebook page and twitter account.

Use of the Community Room increased with the number of meetings up 37% and attendees up 40% and a combined total of 6,985 people used our Community Room and Study Rooms during the year. We began monthly art exhibits by local artists in the Community Room, beginning with oil paintings by Alvirne graduate James O'Brien.

The Hudson Library Board of Trustees and the Hudson School Board continued their collaboration to jointly use the Hills Memorial Library Building for meetings and events while sharing associated maintenance and operating expenses. The Trustees kicked off their monthly "Third Thursdays" Open House series on April 19 with representatives from the School Department, Hudson Historical Society, and the Rodgers Memorial Library. May's Open House featured local art and photography and June's program was "Meet the Non-Profits." The Friends of the Hudson Library continue their popular "Second Hand Prose" book sales on the second Sunday and third Thursday of the month, with proceeds benefitting the library. Finally, the Town of Hudson Finance Department received the Selectman Board's approval to begin storing financial records in a secure area in the Hills building.

The library underwent a significant transition with the retirement of Library Director Mary "Toni" Weller in January. Toni served as director since 2000 and managed our transition from the Hills Memorial Library to our new facility. We are thankful for Toni's dedication and leadership and we wish her well in her new endeavors. The Trustees appointed Charlie Matthews, Music, Art & Media Librarian at the Nashua Public Library, as the new director effective March, 2012.

Reference and Adult/Teen Services

Programs

We offered 226 programs for adults and teens, attracting 2,758 attendees, up 8% from FY 2011. Our adult book discussion group meets monthly. We offered 44 hands-on computer workshops through the course of the year on a variety of Internet and computer-related topics in addition to weekly computer drop-in help hours. Other regular programs include our weekly Drop-In Stitchers and our monthly Beading Group and Paper Techniques workshops. Our popular Genealogy Club hosts a presentation or workshop on the second Friday of the month.

The Friends of the Library purchased a public performance license from Movie Licensing USA, which we supplemented with a license from the Motion Picture Licensing Corporation, allowing us to show films for our Family Movie Nights, Saturday films and on other occasions throughout the year.

We increased our programs geared towards the interests of our teens and young adults with the number of programs up 30% and attendance up 47%. We try to capitalize on our proximity to Alvirne High School in particular and we continue to look for opportunities to attract more teens to the library.

The Anime/Manga Club for fans of Japanese Anime movies and Manga books meets monthly, as does Gaming Day, sponsored by Playdate NH and offering a variety of traditional and electronic games to participants. Our dedicated teen area includes young adult and graphic novels, Internet access, and X-Box 360, PS3 and Wii games. Our study rooms provide teens with a space for group study and interaction.

Adults participating in our Summer Reading Program read 913 books and earned raffle tickets for restaurant coupons and gift certificates donated by local businesses. Eighty-three teens participated in the Teen Summer Reading Program and 106 people attended Thursday Fun Night Programs. Teens collected 1195 reader's raffle tickets representing over 239,000 pages read. In celebration National Poetry Month in April we sponsored a poetry contest for five age categories: Pre-school-Grade 2, Grades 3-5, Grades 6-8, Grades 9-12, and Adults. The Friends of the Library donated Barnes and Noble gift certificates to the winners in each category and an awards ceremony and poetry reading was held in May and taped for broadcast on HCTV.

We host the AARP free tax help program for seniors and low to moderate income people, which processed returns every Wednesday afternoon from Feb. 1 – April 11. Attendance increased 79% from last year and 234 returns were prepared through this program. Our Notary service was up 19.5% and our staff proctored 6 tests.

Music

The Crazy Eights, a jazz ensemble of Alvirne High School students performed a Holiday jazz concert in December, and Alvirne’s B Naturals performed at the library’s third anniversary celebration in June. Calvin Knickbocker presented *Your Hit Parade: 25 Years of presenting America’s Popular Songs* which was made possible through a grant from the NH Humanities Council.

Authors & Lectures

Tom Lynch, author of *ParaTom’s Guide to Paranormal Investigation* spoke on paranormal investigating and conducted a book signing. Local author Bob Kurkuc discussed his book “*Finding a Fallen Hero: The Death of a Ball Turret Gunner*.” Hudson native Vivian Appler held a reading of her new play “*Particle Play*.” Vivian studied particle physics and puppetry in Switzerland as a Fulbright Scholar and wrote this play as her part of her project. We hosted speakers on a variety of topics, including: *College Costs and Funding, Trusts for the Average Person, Changes in Medicare for 2012, Basics of Selling on E-bay, Décor from the Rug Up, Is Stress Making Your Pants Tight?, How to Shop Online, So You Want to Be a Writer?, How to Recognize Scams and Identity Fraud*, and a film titled *Mother Nature’s Child* about exposing children to nature.

FY 2012 Adult & Teen Programs			
	Adults	Teens	Total
Number of programs	200	26	226
Attendance	2,398	360	2,758

Training

Hudson Fire provided AED/CPR training and re-certification for staff and trustees and the library was closed September 9th for staff training provided by the Hudson Fire Dept., Hudson Police Dept., and the Greater Nashua Mental Health Center.

Outreach

The library maintained a table at the annual Hudson Chamber of Commerce Local Business Expo and presented to the Rotary Club and Hudson Seniors with information on upcoming programs and services that would be of interest. We also participated in the Kiwanis Club indoor yard sale on April 7th.

Children’s Department

Summer Reading Program

The theme for our Summer Reading Program was “One World, Many Stories” which included programs for all ages including Lullaby Lapsit, Toddler Time, Story Time, Book Bunch, and Craft Club. We also had movie nights, prize days, and weekly special events. The Wednesday performances were well attended, 45 to 220 people. Performers included comic mime Robert Rivest, magician Scott Jameson, musician Steve Blunt, and the Toe Jam Puppet Band. The annual Big Truck Day program included trucks from all over, including the National Guard and the Town of Hudson. The town also brought the beam from the World Trade Center. We had 294 kids tracking their reading who made 538 visits to the library for prize days and they read a total of 2,754 hours.

Programs

The Children's Room offers programs for all ages. This year we offered four different Story Times for ages 3-5, two separate Toddler Time programs for two-year-olds, Books & Babies for birth-18 month olds, Movers & Shakers for 13-23 month olds, two Book Bunch programs for grades K-2 and Don't Judge a Book by its Cover Gang for grades 3-5. We also have a drop in LEGO Brick Club and Craft Day. The average attendance for programs is 15. With 14 programs each week, that means about 210 kids attend programs every week at the library!

Special Programs

We held our annual Little Goblin's Fair in October with Halloween stories, movies, a craft and trick or treating around the library. Attendance was 59 kids and about 41 adults. Pictures with Santa was held on the first Saturday of December and 313 people attended the program which included a picture with Santa, a tissue paper ornament craft and milk and cookies provided by the Friends of the Library.

We showed family movies daily during the Christmas vacation and incorporated a new special event: the Leap Year Day party which included a movie, drop-in story time, drop-in games and an evening craft program. Attendance was quite good for a new program with 74 attending some portion of the day. All told there were 410 programs in the children's room this year with total attendance of 8,873.

Outreach

This year the five first grade classes from Hills Garrison Elementary School came over once a month to hear stories and play all kinds of trivia games. The four kindergarten classes also visited, once in the fall and once in the spring. Southern New Hampshire HeadStart is located at Hills Garrison, and they walked over the first Friday morning of each month for Story Time. Our children's librarians made 51 visits serving 2,327 school children through the course of the year. The library continues to be a stop on the tour of Hudson for the third grade students at H.O. Smith School and Miss Betsey and Miss Kristen visited all the elementary schools to promote the summer reading program.

Donations

The GFWC Hudson Junior Woman's Club donated three Learning Kits to the library this year: Rocks & Minerals, Night Sky, and Nocturnal Animals. Thank you GFWC! U'Decides, the quilting group that meets in our Community Room, made a fantastic snowman wall hanging for the Children's Room! They expressed interest in creating more wall hangings and we said we would love more!

Circulation Department

Our circulation department continues to be busy with a total of 189,665 transactions. We issued 1,176 library cards to new borrowers for a total of 12,872 active borrowers. We experienced a huge increase in the use of downloadable books with downloadable audiobook circulation up 17.7% and eBook circulation up 193.6%. We added Wii, PlayStation 3 and Xbox 360 games to our collection which have become very popular. We received 3,743 Interlibrary Loan (ILL) requests and filled 2,283 of them, and our museum pass circulation is up 16.3%.

Inventory of our teen and adult fiction began in October and was completed in December and we held an Amnesty Week for borrowers with overdue materials from January 6th thru 14th.

Collections			
	Adults/Teens	Children	Total
Materials added	3,689	1,696	5,385
Total materials owned	51,404	21,329	72,733

Circulation			
	Adults/Teens	Children	Total
Books	47,441	64,325	111,766
Magazines/Newspapers	4,777	609	5,386
CDs (music & audiobooks)	6,207	2,528	8,735
DVDs	22,488	15,483	37,971
Digital Playaways	30	n/a	30
Downloadable audiobooks	2,658	n/a	2,658
Downloadable e-books	2,954	n/a	2,954
Museum passes	750	n/a	750
Kits & puzzles	71	867	938
Equipment	130	n/a	130
Electronic databases (items searched)	18,347	n/a	18,347
Total Circulation	105,853	83,812	189,665
Hourly Circulation			59.68

Information Technology

The Library began or continued work on several large, ongoing projects this year.

Virtualization Project

We continued our collaboration with the Town of Hudson to allow the library's servers and the town's servers to serve as backup platforms for one another. Our webserver was successfully moved to a virtual machine running on an existing Windows server, as was a separate internal database for our Archives collections. New server hardware was purchased in anticipation of the commencement of the project work with the town.

Website Content Management System (CMS) Migration

The library's website was re-launched in March 2012 running on the Wordpress CMS platform and we trained staff to add and update content. We are working on making the website's design responsive to different screen sizes.

Open Source Integrated Library System

During the winter of 2012 demonstrations of Koha and Evergreen – the two major Open Source ILS products – were arranged for all staff members. Staff asked questions and examined the products in depth, and we determined that the Evergreen ILS was the preferred solution for the library. Our IT Staff sent out a Request for Information to potential support vendors to determine the costs of migration.

Technology Infrastructure Improvements

Fax24, a new, self-service Fax kiosk was added in February. Patrons are now able to fax documents without staff assistance as well as use credit cards for payment. The coin vending machine was upgraded and patrons are now

able to pay directly for their printing jobs as well as their photocopies. The photocopier will also now scan documents and email them as a PDF. An automatic people counter was installed at the entrance to the library, allowing an accurate count of persons passing through the building. Over the winter, staff computers were upgraded from Windows XP to Windows 7.

Respectfully submitted,



Connie Owen, Chair
Hudson Library Board of Trustees

And



Charles Matthews
Library Director

Hudson Library Board of Trustees

Connie Owen, Chair
Linda Kipnes, Vice Chair
Arlene Creeden, Treasurer

Jen Chafe, Secretary
Robin Rodgers

HUDSON SENIOR AFFAIRS COMMITTEE

Annual Report 2012

In August of 2012, the Hudson Board of Selectmen established the Hudson Senior Affairs Committee. The purpose and responsibility of the Committee is to set policy and oversee the affairs of the Hudson Senior Center. The Committee also sets policy and oversees the senior-related activities initiated by and provided by the Town of Hudson.

The Committee consists of six (6) members and two (2) alternate members who are electors of the Town of Hudson and are appointed by the Board of Selectmen. A Selectman is appointed by the Chairman of the Hudson Board of Selectmen (BOS) to serve as a voting member of the Committee. Succeeding BOS Chairmen may appoint their designee.

As this Committee had not previously existed, its first priority was to organize and develop a near term and long term agenda for senior affairs in Hudson. The Committee understood that, should the voters approve the construction of the Future Senior Center, it was an important part of the Committee's responsibility to ensure that the Center is ready to provide services to Hudson's seniors immediately upon completion. Toward that end, the Committee has worked with the Board of Selectmen to develop a modest budget to operate the Center after its completion. In the coming months, the Committee will work with many individuals, groups and organizations with a goal to flesh out a complete program for the Center.

In addition, the Hudson Senior Affairs Committee recognizes that the scope of its responsibilities for senior affairs goes beyond the Senior Center. Toward that end, the Committee will be sponsoring a 3rd day of senior activities at the Hudson Community Center in 2013.

The Hudson Senior Affairs Committee wishes to recognize the many individuals and groups who have worked so diligently to bring recognition to the needs of Hudson's senior population. Special thanks to the Friends of the Hudson Seniors, the Hudson Senior Council on Aging and the Hudson Board of Selectmen for their outstanding efforts which we all hope will culminate in the reality of a Hudson Senior Center.

Respectfully submitted,

Andrew Renzullo
Chairman

SEWER UTILITY REPORT

2012

The Sewer Utility continues to provide a quality service for a very reasonable cost. Our Sewer Division of the Highway Department, under the expert guidance of Jess Forrence, has continued to repair and replace the system under systematic update plan. This past year Short Street was upgraded at the same time as the street was repaved. The town crew raised manhole covers to help the paving under the town wide paving schedule.

The City of Nashua had been upgrading and repairing the treatment plant. The City decided to bond much of the costs which will spread the Town of Hudson share to the costs over the life of the bond. This has enabled the Town to better plan for future costs.

The pumping stations are all in excellent shape due to the maintenance provided by the sewer crew. The Town could use additional flow to provide for sewer expansion in the town. The committee has had discussions with the City of Nashua to try to find a way to increase the capacity of the treatment plant. This will be an ongoing goal in the coming year.

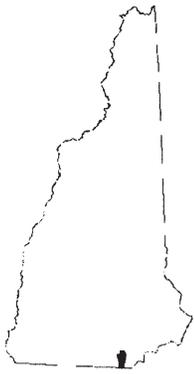
The Town lost two outstanding members of the committee during the past year. The Committee, as well as the Town, will miss Howard Dilworth and Catherine Valley. Their knowledge of the town and sewer system will be deeply missed.

The Committee would like to wish Gary Webster, our Town Engineer, a healthy and enjoyable retirement. His knowledge will be missed very much.

The Committee wants to thank Donna Staffier-Sommers for friendly, outstanding service to the sewer users as well as providing great administrative support to the Committee.

Bernie Manor, Chairman

Sewer Committee



TOWN OF HUDSON

Town Clerk/Tax Collector's Office



12 SCHOOL STREET HUDSON, NH 03051 (603) 886-6003

FY2012 ANNUAL REPORT

I am pleased to present the Annual Report for Fiscal Year 2012 for the Town Clerk/Tax Collector's Office. This department is responsible for the collection of property taxes, motor vehicle registrations, vital (birth/marriage/death) records administration, dog licensing, voter registration, as well as conducting town and state elections as governed by the laws of the State of NH.

The success of the Town Clerk/Tax Collector Department is directly attributed to the four outstanding clerks that greet our residents each day; Chris, Pam, Donna and Diane. The vast knowledge that is required of the motor vehicle procedures, and of the New Hampshire laws that pertain to our office, can oftentimes be overwhelming, but these dedicated employees tackle these challenges with great enthusiasm. They greet our residents with smiles and many laughs while striving to make the residents' transactions as quick and easy as possible. It is a great team effort and I am extremely proud to work with them!

Fiscal Year 2012 brought an exciting change of services to our department. In September 2011, after many years of research and planning, we were excited to roll out the first step of the credit card payment program. Residents now have the ability to pay their registration fees, licenses, taxes, etc. at the counter (Point of Sale) of the Town Clerk's Office by American Express, Discover or Master Card for a small 2.95% service fee. Visa's strict regulations prohibit a convenience fee being charged for point of sale transactions; therefore, the Town of Hudson does not accept Visa payments at this time. This program has been well received by our residents, with 591 credit card transactions being completed for the 2012 fiscal year. With the introduction of credit card payments at the counter, the ground work has now been laid to move to the second phase of this program; offering online payments.

Fiscal Year 2013 will see the implementation of online payments. Once implemented, residents will be able to pay not only their motor vehicle renewal fees, dog licenses, and property taxes, but also their water and sewer bills, all from the comfort of their homes. Residents will be able to access this service by a link on our town web page, www.hudsonnh.gov. This second phase is currently being designed by our online vendor, Invoice Cloud, and is expected to be implemented by April of 2013. This program has been my top goal since becoming Town Clerk/Tax Collector and I am very excited to see it come to fruition.

I would like to thank the Board of Selectmen, the Town Administrator, and the many dedicated town employees for their continued support. Most importantly, I would like to thank the residents of Hudson for giving me this great opportunity to serve you.

Respectfully submitted,

Patricia Barry
Town Clerk/Tax Collector

NH DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. BOX 487, CONCORD, NH 03302-0487
(603)230-5090

TAX COLLECTOR'S REPORT

For the Municipality of HUDSON Year Ending FY2012

DEBITS

UNCOLLECTED TAXES BEG. OF YEAR*		Levy for Year of this Report	PRIOR LEVIES (PLEASE SPECIFY YEARS)					
			2011		2008			
Property Taxes	#3110		3,498,234.53					
Resident Taxes	#3180							
Land Use Change	#3120		10,500		45500			
Yield Taxes	#3185		3,720.34					
Excavation Tax @ \$.02/yd	#3187							
Utility Charges	#3189							
Property Tax Credit Balance**		-41169.88						
Other Tax or Charges Credit Balance**		< >						
TAXES COMMITTED THIS YEAR			For DRA Use Only					
Property Taxes	#3110	23,878,645.90				24,604,748.48		
Resident Taxes	#3180							
Land Use Change	#3120	8,000				61,910		
Yield Taxes	#3185	10,643.23				7,321.71		
Excavation Tax @ \$.02/yd	#3187	6,046.16						
Utility Charges	#3189							
OVERPAYMENT REFUNDS								
Property Taxes	#3110	56,216.37	46763.79					
Resident Taxes	#3180							
Land Use Change	#3120							
Yield Taxes	#3185							
Excavation Tax @ \$.02/yd	#3187							
Interest - Late Tax	#3190	3.76	164,667.58		1867.15			
Resident Tax Penalty	#3190							
TOTAL DEBITS		23918385.54	28,397,866.43	\$	47367.15			

*This amount should be the same as the last year's ending balance. If not, please explain.

**Enter as a negative. This is the amount of this year's amounts pre-paid last year as authorized by RSA 80:52-a.

**The amount is already included in the warrant & therefore in line #3110 as positive amount for this year's levy.

TAX COLLECTOR'S REPORT

For the Municipality of HUDSON Year Ending FY2012

CREDITS

REMITTED TO TREASURER	Levy for Year of This Report	PRIOR LEVIES (PLEASE SPECIFY YEARS)		
		2011	2010	2008
Property Taxes	20287102.62	28120074.8		
Resident Taxes				
Land Use Change	0	72410		3250
Yield Taxes	2356.86	11042.05		
Interest (include lien conversion)	3.76	164667.58		1867.15
Penalties				
Excavation Tax @ \$.02/yd	6046.16			
Utility Charges				
Conversion to Lien (principal only)				
DISCOUNTS ALLOWED				
ABATEMENTS MADE				
Property Taxes		20405.43		
Resident Taxes				
Land Use Change				
Yield Taxes				
Excavation Tax @ \$.02/yd				
Utility Charges				
CURRENT LEVY DEEDED				
UNCOLLECTED TAXES - END OF YEAR #1080				
Property Taxes	3647759.65	0		
Resident Taxes				
Land Use Change	8000			42250
Yield Taxes	8286.37	0		
Excavation Tax @ \$.02/yd		0		
Utility Charges				
Property Tax Credit Balance**	-41169.88	9266.57		
Other Tax or Charges Credit Balance**	< >			
TOTAL CREDITS	23918385.54	28397866.43	\$	47367.15

**Enter as a negative. This is the amount of taxes pre-paid for next year as authorized by RSA 80:52-a
(Be sure to include a positive amount in the appropriate taxes or charges actually remitted to the treasurer).

TAX COLLECTOR'S REPORT

For the Municipality of HUDSON Year Ending FY2012

DEBITS

	Last Year's Levy	PRIOR LEVIES (PLEASE SPECIFY YEARS)		
	2011	2010	2009	2008-2006
Unredeemed Liens Balance - Beg. Of Year		961058.36	406741.28	63755.03
Liens Executed During Fiscal Year	863479.12			
Interest & Costs Collected (After Lien Execution)	1364.37	47244.71	68588.36	14665.71
TOTAL DEBITS	864843.49	1008303.07	475329.64	78420.74

CREDITS

REMITTED TO TREASURER		Last Year's Levy	PRIOR LEVIES (PLEASE SPECIFY YEARS)		
		2011	2010	2009	2008-2006
Redemptions		97138.64	435385.93	201686.59	28779.07
Interest & Costs Collected (After Lien Execution)	#3190	1364.37	47244.71	68588.36	14665.71
Lien Refund			-313.25		
Lien Carry Over			215.57		
Abatements of Unredeemed Liens			75760.91		
Liens Deeded to Municipality					
Unredeemed Liens Balance - End of Year	#1110	766340.48	450009.2	205054.69	34975.96
TOTAL CREDITS		864843.49	1008303.07	475329.64	78420.74

Does your municipality commit taxes on a semi-annual basis (RSA 76:15-a) ? Yes

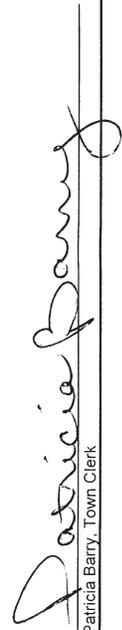
Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

TAX COLLECTOR'S SIGNATURE Patricia Barry DATE 7/12/12

TOWN CLERK
YTD Report - FY 2012

Month	Total Deposit	Motor Vehicle	UCC Filings	Article of Agreement	Vital Search	Civil Forfeiture & Fees	License	Notary	Parking Tickets	Dredge & Fill	Voter Checklist	Copies	Bad Checks	Marriage License	Pole & Petitions	Scrap Metal
		4201	4321	4322	4322	4325	4450	4326	4327	4329	4342	4343	4347	4421	4428	4430
2011																
July	328,415.47	317,577.50	2,835.00		1,010.00	4,067.00	1,316.00	50.00	95.00			8.50	286.47	1,170.00		
August	331,560.62	325,331.50		10.00	1,365.00	1,983.00	699.50	90.00	100.00	25.00			191.62	1,755.00	10.00	
September	300,032.26	294,713.50			1,575.00	1,660.00	641.50	30.00	70.00				172.26	1,170.00		
October	304,140.62	301,140.50			1,070.00	365.00	473.50	45.00	95.00				166.62	765.00	20.00	
November	316,949.72	314,461.00		5.00	595.00	336.00	641.00	20.00	95.00				166.72	630.00		
December	280,375.50	274,856.00	1,365.00		1,020.00	237.00	238.00	10.00	1,870.00			4.50	100.00	675.00		
2012																
January	334,704.50	331,835.00			725.00	25.00	559.50	45.00	1,265.00				25.00	225.00		
February	316,338.22	305,237.00	1,560.00		815.00	75.00	7,101.50	35.00	630.00				294.72	540.00		50.00
March	350,209.49	343,216.50			835.00	110.00	4,373.50	70.00	365.00				339.49	900.00		
April	353,361.10	344,491.50			1,110.00		6,257.50	45.00	150.00				167.10	1,140.00		
May	361,973.84	353,623.50	1,380.00		1,355.00	50.00	3,959.00	40.00	100.00				61.34	1,395.00	10.00	
June	293,705.33	289,224.00			1,150.00	287.00	1,518.00	40.00	155.00		36.00		80.75	1,215.00		
REFUNDS																
Pymt Correction																
Total	3,870,959.41	3,794,900.24	7,140.00	15.00	12,625.00	9,195.00	27,778.50	520.00	4,990.00	0.00	61.00	13.00	2,052.09	11,580.00	40.00	50.00
	3,870,959.83			12,640.00												

Number of Motor Vehicles Registered:	Dollar Amount	Inc/Dec Prior Yr
31,165	\$3,794,900	\$141,535

A True Copy Attest:  Patricia Barry, Town Clerk

Tax Collector's MS61 Report - FY 2012

Sewer Utility Warrant & Liens

D E B I T S

	Warrant	Liens			
		2011	2010	2009	2008
Unredeemed 7/1/11	54,772.60		8,739.29	2,754.90	116.24
Committed	1,080,093.20	33,492.24			
Executed					
Added Taxes					
Cost & Interest	15,958.67	2,791.08	1,155.15	870.24	95.63
Overpayments	4,816.51				
Adjustment					
Total	1,155,640.98	36,283.32	9,894.44	3,625.14	211.87

C R E D I T S

Remitted	1,087,629.56	17,311.69	3,291.69	1,823.38	116.24
Cost & Interest	15,958.67	2,791.08	1,155.15	870.24	95.63
Abatements	1,400.85	20.03			
Deeded					
Transfer	-50.00	50.00			
Adjustment					
Uncollected 6/30/12	50,701.90	16,110.52	5,447.60	931.52	0.00
Total	1,155,640.98	36,283.32	9,894.44	3,625.14	211.87

Tax Collector's Signature: _____

Patricia Barry

Tax Collector's MS61 Report - FY 2012

Sewer Betterment Warrant & Liens

D E B I T S

May	Warrant	Clement	Liens			
			24-Jan-12	28-Jan-11	29-Jan-10	10-Feb-09
Uncollected 7/1/11	41,248.92			2,457.24	1,230.10	617.09
Committed	153,576.24		3,541.40			
Clement Pending		58,491.13				
Added Tax						
Prepaid Current Year	12,216.85					
Overpayment						
Cost & Interest	497.57	727.76	58.32	45.27	473.80	289.00
Adjustment						
Total	207,539.58	59,218.89	3,599.72	2,502.51	1,703.90	906.09

C R E D I T S

Remitted	110,123.28		1,228.62	238.44	1,230.10	617.09
Cost & Interest	497.57	727.76	58.32	45.27	473.00	289.00
Prepaid Prior Year	15,134.56					
Abatement						
Deeded						
Uncollected 6/30/11	81,784.17	58,491.13	2,312.78	2,218.80	0.00	0.00
Total	207,539.58	59,218.89	3,599.72	2,502.51	1,703.10	906.09

Tax Collector's Signature: _____

Patricia Barry



PRESIDENTIAL PRIMARY ELECTION

Tuesday, January 10, 2012

RESULT OF THE REPUBLICAN BALLOT

FOR PRESIDENT

Vote for not more than **ONE**:

Joe Story	2
Linden Swift	1
James A. Vestermark	0
Vern Wuensche	0
Michele Bachmann	4
Bear Betzler	0
Timothy Brewer	0
Herman Cain	4
Mark Callahan	1
Hugh Cort	0
Randy Crow	0
L. John Davis, Jr.	0
Keith Drummond	0
Newt Gingrich	355
Stewart J. Greenleaf	0
Christopher V. Hill	0
Jon Huntsman	598
Gary Johnson	1
Fred Karger	3
Jeff Lawman	3
Benjamin Linn	1
Andy Martin	0
Michael J. Meehan	0
Ron Paul	993
Rick Perry	16
Joe Robinson	0
Buddy Roemer	12
Mitt Romney	1910
Kevin Rubash	2
Rick Santorum	382
Write-In	7

RESULT OF THE DEMOCRATIC BALLOT

FOR PRESIDENT

Vote for not more than **ONE**:

Randall Terry	13
Aldous C. Tyler	2
John Wolfe, Jr.	3
Ed Cowan	14
Bob Ely	5
Craig "Tax Freeze" Freis	10
Bob Greene	9
John D. Haywood	14
Robert B. Jordan	6
Barack Obama	548
Cornelius Edward O'Connor	7
Edward T. O'Donnell, Jr.	4
Darcy G. Richardson	10
Vermin Supreme	18
Write-In	86

Board of Election, mandated by law to work at the polls, consist of the following:

MODERATOR

Paul Inderbitzen

TOWN CLERK

Patricia Barry

SELECTMEN

Roger Coutu
Shawn N. Jasper
Benjamin N. Nadeau

Ted Luszey
Richard J. Maddox

SUPERVISORS OF THE CHECKLIST

Joyce Cloutier
Lisa Donovan
Karen Knox, Assistant

Sandra LeVasseur
Paul Baker, Assistant

The following residents were appointed, by the moderator, to work at the polls on Election Day:

SELECTMEN PRO-TEM

Esther McGraw

ASSISTANT MODERATOR

Lucille Boucher
Edmond Duchesne

Debra Stoddard

BALLOT CLERKS

Elizabeth Beaverstock
Vickie Beike
Nancie Caron
Linda Coburn
Donna Craig

Shirley Lafreniere
Rick LeVasseur
Mildred Smith
Anne Sojka
Muriel Thibodeau

**REGISTERED VOTERS ON CHECKLIST
AT THE BEGINNING OF ELECTION DAY**

Republicans	4,314
Democrats	3,924
Undeclared	5,423
Total of Registered Voters	13,661

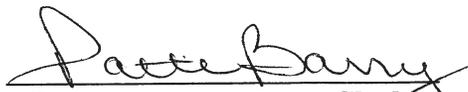
REPUBLICAN BALLOTS CAST

Ballots Cast	4,180
Absentee Ballots	124
Total republican ballots cast	4,304

DEMOCRATIC BALLOTS CAST

Ballots Cast	756
Absentee Ballots Cast	12
Total democratic ballots cast	768

A True Copy Attest:


Patricia Barry, Town Clerk

**TOWN OF HUDSON
ANNUAL TOWN MEETING
Deliberative Session
February 11, 2012**

1. CALL TO ORDER BY THE MODERATOR.

Town Moderator Paul Inderbitzen called this Deliberative Session to order at 9:01 a.m., on February 11, 2012, at the Hudson Community Center, with approximately 74 persons in attendance at that time, with later arrivals bringing the total attendance to 89.

2. POSTING OF THE COLORS

The Hudson Police Department's Color Guard posted the colors.

3. NATIONAL ANTHEM

Detective Police Officer Charles Dyac sang the National Anthem.

4. PLEDGE OF ALLEGIANCE

Board of Selectmen Chairman Shawn Jasper led the assembly in pledging allegiance to the flag of the United States of America.

5. REMARKS BY THE MODERATOR

Moderator Inderbitzen called for a moment of silence in memory of Robert Jasper, who had passed away this week, and he then reviewed the procedural rules by which he would run this meeting, noting that copies of the procedure summary were available at the registration table at the back of the room. He then explained that any votes would be made by registered citizens holding up the red-colored voting cards issued to them when they registered, except that he would take a voice vote to adjourn at the end of the meeting. He stated that anyone with questions could call for a point of order or call for a question, if it were unclear as to what the body was doing. He noted that Town Counsel Steve Buckley was seated in the front row, adding that other members of the Town staff also were present at the front of the room, explaining that some were nonresidents but would be permitted to answer questions.

6. INTRODUCTION OF THE BOARD OF SELECTMEN

Moderator Inderbitzen asked Board of Selectman Chairman Shawn Jasper to introduce the members of the Hudson Board of Selectmen, including Roger Coutu (Vice-Chairman), Richard J. Maddox, and Thaddeus Luszey, as well as Town Administrator Steve Malizia and Finance Director Kathy Carpentier, also seated at the head table.

7. INTRODUCTION OF BUDGET COMMITTEE MEMBERS

Moderator Inderbitzen asked Budget Committee Chairperson Charlotte Schweiss to introduce the members of the Budget Committee, and Chairperson Schweiss introduced Vice-Chairman Joyce Goodwin, Budget Committee Clerk Normand Martin, Leo Bernard, Steven Nute, Michael Buczynski, Stuart Schneiderman, Jonathan Maltz, John Drabinowicz, and Dr. Amy Sousa (School Board Representative), noting that Selectman Ted Luszey had been the Board of Selectmen Representative this year.

8. DELIBERATIVE SESSION OF TOWN MEETING

Moderator Inderbitzen asked Board of Selectmen Chairman Shawn Jasper to return the warrant to the Town Clerk. Moderator Inderbitzen then read aloud through the introductory text of the Town Warrant, noting that Article 1 pertained to election of Town Officers and Articles 2 through 4 were zoning amendments, which had had their own public hearings and would not be discussed at this meeting but would be decided by the voters at the Town Election session on Tuesday, March 13th. He then proceeded to Article 5, which he read aloud.

Article 5 — Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association, for Wage & Benefit Increases.

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association, which calls for the following increase in salaries and benefits:

<i>Year</i>	<i>Amount</i>
7/1/11 – 6/30/12	\$0
7/1/12 – 6/30/13	\$50,201
7/1/13 – 6/30/14	\$35,868

and further to raise and appropriate the sum of \$50,201 for the 2012-2013 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 8, the Operating Budget.)

Recommended by the Board of Selectmen (5-0)

Recommended by the Budget Committee (9-1)

Selectman Shawn Jasper, 83 Old Derry Road, presented the article, explaining that the Selectmen had reached an agreement with this group of employees last year but it had been rejected by the voters. He said the Board had attempted to end the gap created by giving percentage raises in the past, this time giving specific amounts to all members of the group. He noted that the steps were only those that were allowed by the contract going forward, adding that the Board had attempted to get a better control of insurance costs by getting rid of the “Cadillac” version of insurance that had been selectable in the past. He also stated that new hires would start at a much lower salary than the incumbents, and that changes had been made in the earned-time process, reducing the liability by 16 hours (two days), saving about \$20,000. He said additional slight savings would be achieved through the revised insurance contract. He said the actual net cost would be about \$25,000 next year and \$15,000 or less the following years for the 27 members of this group.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Mr. John Drabinowicz, 8 Deerfield Avenue, a member of the Budget Committee but speaking from the floor, said there was a lot of good stuff in this contract, but he could not accept the dollar amount raise instead of a percentage, which he felt smacked of socialism and would compress all of the salaries to the same level.

Mr. Fred Giuffrida, 14 Pinewood Road, asked what this represented as a percentage increase for the highest paid person, the lowest paid person, and the group as a whole. Finance Director Carpentier said 3.4% was the highest and 1.7% was the lowest, with the average 2.4% in the first year and 1.6% in the second.

Fire Chief Shawn Murray, 55 Kienia Road, said an important point was that hours were spent by both sides in negotiating to bring some of the Town’s costs under control with respect to health care costs and earned time. He said the goal was for the long-term costs to at least begin to address health care and vacation benefits. He said control of these costs was needed in order to provide more money for operational costs, which was exactly what the citizens had asked for.

Selectmen Jasper addressed the mention of compression, saying compression was caused by giving people lower on the line larger raises than those at the top. If the second-in-command were given larger raises, he said,

that would compress them with respect to the chiefs. He said that what had happened by the past practice of giving percentage raises was that an initial spread of \$10,000 to \$20,000 between the bottom and the top had grown to a difference of up to \$50,000.

Mr. Richard Kahn, 147 Robinson Road, said it seemed to him that this change was playing one part of a department within the town against one part of a department in another in the same town. He asked where it would end.

No further comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 5 and proceed to Article 6, which he read aloud.

Article 6 — Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Town of Hudson Support Staff Union, AFSCME Local 1801, for Wage & Benefit Increases.

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Town of Hudson Support Staff Union, AFSCME 1801, which calls for the following increase in salaries and benefits:

<i>Year</i>	<i>Amount</i>
7/1/10 – 6/30/11	\$0
7/1/11 – 6/30/12	\$0
7/1/12 – 6/30/13	\$29,866
7/1/13 – 6/30/14	\$25,709

and further to raise and appropriate the sum of \$29,866 for the 2012-2013 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 8, the Operating Budget.)

*Recommended by the Board of Selectmen (5-0)
Recommended by the Budget Committee (10-0)*

Selectman Thaddeus Luszey, 13 Cathedral Lane, presented the article, explaining that this 4-year contract covered 20 employees, stating that there would be no increase for the first two years of the contract, with fixed raises of \$1500 and \$1000 being given in each of the second two years of the contract. Responding to the previously asked question as to when it would end, he said it would end when the voters said “No.” He said this bargaining unit had agreed to change the basic insurance plan to a less expensive plan and to a reduction of the fixed rate of amount for employees who opted out, as well as reducing the amount of accrued time off. Should this plan pass, he said, there would be no tax impact for the first two years, with roughly a 1¢ increase in the tax rate in each of the third and fourth years.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Fire Chief Shawn Murray spoke in support of the article, saying these were the administrative staff people who processed Town government on a daily basis throughout the town. He said this contract was the result of many hours of contract negotiations, saying the members of this group had given up concessions in healthcare and vacation or earned time.

Mr. Fred Giuffrida, 14 Pinewood Road, said he wished to ask the same question as before with respect to what this represented as a percentage increase for the highest paid person, the lowest paid person, and the group as a whole. Finance Director Carpentier gave the figures as 4.7% for the Water Utility Clerk to a low of 1.8% for the Building Inspector.

No further comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 6 and proceed to Article 7, which he read aloud.

Article 7 — Wage and Benefit Increase for Town Clerk/Tax Collector

Shall the Town of Hudson vote to raise and appropriate the sum of \$1,831, which represents a 3.0% increase in wages and benefits for the Town Clerk/Tax Collector? (This appropriation is in addition to Article 8, the Operating Budget).

*Recommended by the Board of Selectmen (5-0)
Recommended by the Budget Committee (8-2)*

Selectman Jasper presented the article, explaining that the current Town Clerk had never had a raise, as the salary had not been changed since 2007. He listed some of the tasks accomplished by the Town Clerk and noted the expected revenue increase from things she had negotiated with the State, as well as discussing how well she had run her office. Referring to the question as to when increases would stop, he expressed a belief that it never stopped, as things always progressed forward. He said the Selectmen tended not to attempt to compare this town with other communities, as shown by the fact that this increase would raise the salary to \$53,975, whereas Merrimack paid a maximum of \$70,000, Dover paid a maximum of \$67,000, Londonderry paid \$77,000, Pelham paid \$58,000, and Litchfield paid \$61,000. He pointed out that this was not a contract, but an elected position, which was why they had not used the same philosophy, as there was no competition for this position, as there was no bargaining unit.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Mr. Richard Kahn, 147 Robinson Road, said he thought it was relevant that he had been denied a copy of his application to be a Selectman at the Town Clerk's office, as well as being denied the ability to take a picture of it with his cell phone, and he would like the voters to consider that when considering this warrant article.

Mr. John Knowles, 51 Quail Run, asked what kinds of pay raises the Town Clerk had received over the past couple years. Members of the Budget Committee responded from the table that she had not received any raises.

Selectman Jasper said he thought the statement made about an incident in the Town Clerk's office was highly prejudicial, since the speaker had not said whether he spoke to the Town Clerk.

Mr. Richard Kahn, speaking for the second time, said he did not speak with Ms. Barry, but the person he did speak with had gone into Ms. Barry's office and spoken to her and then come back and said "No."

Mr. Norman Martin, 3 Edgar Court, moved the question; Mr. Leo Bernard, 3 Bungalow Avenue, seconded the motion.

Moderator Inderbitzen said he would take the motion, and he called for a vote on the motion to move the question, explaining that this would cut off debate. Mr. John Drabinowicz, 8 Deerfield Avenue, objected that another gentleman had been up to speak before the call was made. Moderator Inderbitzen demurred, saying the call was made before anyone got up. Moderator Inderbitzen then called for a vote, observing the resulting vote as voters held up their cards either for or against, and he then declared that the NAYS had it, the motion to cut off debate had failed, and the discussion would continue.

Mr. Robinson Smith, 48 Burns Hill Road, asked if there had been any investigation as to what a Town Clerk would make in the general Hudson area. Selectman Jasper said he had given the maximum values; he then stated that the minimum pay would be \$51,900 in Merrimack, \$59,900 in Londonderry, \$58,000 in Pelham, and \$46,000 in Litchfield.

Mr. Normand Martin, 3 Edgar Court, a member of the Budget Committee, speaking from the floor, said it was not the individual but the position that the raise was being given to, pointing out that the incumbent could lose her job in the next election.

No further comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 7 and proceed to Article 8, which he read aloud.

Article 8 — Operating Budget

Shall the Town of Hudson raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$28,443,196? Should this article be defeated, the operating budget shall be \$28,054,345, which is the same as last year, with certain adjustments required by previous action of the Town of Hudson or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only.

*Recommended by the Board of Selectmen (5-0)
Recommended by the Budget Committee (10-0)*

Budget Committee Chairperson Charlotte Schweiss, 28 David Drive, said there was not much to say, as the Town's budget was level-funded with no increase, with the tax rate being \$5.18 per thousand, the same as last year. She expressed a belief that the Selectmen had done an excellent job, noting that the budget included a \$100,000 decrease in the solid waste contract, as well as a \$73,000 increase in pension rates, adding that the Budget Committee had added \$12,100 to the budget to cover a matching-fund grant from the State to the Conservation Commission, but the operating budget had no increase.

Selectman Luszey presented the article for the Board of Selectmen, describing the budgetary process. He said the Selectmen had asked all department heads to come in flat over the year, noting that the proposed \$28,443,196 budget included the General Fund, the Water Fund, and a Sewer Fund only \$388,851 higher than last year's budget, which was less than 1%, with the majority of that difference being offset by the Cable Utility costs, which in turn were offset by the cable subscribers. He said there was a zero increase in the Town's portion of the tax rate, noting that the major tax costs were from State and education costs.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Repr. Lynn Ober asked if the Highway block grant moneys were included in the operation budget—and if so, how much. Finance Director Carpentier said the revenue was \$549,799 and it was in the budget.

Mr. Joseph Wozniak, 7 Sycamore Street, rose to make an amendment, to increase the operating budget (specifically Account 2320) by \$9,000 to allow for additional pickup of yard waste and leaf pickup collection; Repr. Lynn Ober, 3 Heritage Circle, seconded the motion. Speaking on his motion, Mr. Wozniak said this service was a necessity for people in the town and he found the cutback drastic. He suggested that any cutback of 66% should be in a warrant article, so as to give voice to the users of such services to vote it up or down, as they were the users and paid for it. He asked for the attendees to approve this amendment.

Mr. Howard Dilworth, Jr., 15 Sycamore Street, spoke in support of the amendment. In 1996, he said, Mr. Wozniak had made a motion to add money for leaf pickup, noting that those citizens who lived in the TR zone, with half an acre or less, had no place to put the leaves, with 20 to 25 bags of leaves to be picked up. He said there were things in the budget that many people did not have to use but they had to put out leaves.

Repr. Jordan Ulery, 37 Webster Street, asked if there were anything to prevent transfer of funds for secondary pickups. Selectman Jasper said the Selectmen would have the ability to do that, much as had been done this year for an emergency at the dump. Selectman Jasper said he appreciated the concern here, but everyone was paying for this service, which was used only by approximately 5% of the population, adding that the landfill would be open every weekend, and people who could not get there had opportunities to move their debris to the landfill. He questioned if it were right to have a service that 100% of the people paid for but only 5% used. He said the Selectmen had thought it appropriate to strike this balance.

Mr. Frank Rosier, 6 Little Hales Lane, said he would be in favor of this amendment if the residents could increase their recycling, which would make money up at the other end.

There being no further comments, Moderator Inderbitzen asked for a vote on the amendment motion; being undecided at the number of cards raised, he asked for a physical count. The standing count being 35 in favor and 41 opposed, Moderator Inderbitzen said the NAYS had it and the amendment motion had failed.

Mr. Stuart Schneiderman, 2 Library Street, offered an amendment to add a second collection if the amount of recycling could be doubled. Moderator Inderbitzen said that was not part of the operating budget, saying a dollar-amount figure would be needed. Mr. Schneiderman said the amount would be \$9,000. Members of the Budget Committee protested that the amendment was out of order. Moderator Inderbitzen agreed, saying there were provisions in the contract and this was a policy that the Selectmen could make.

Mr. James Barnes, 3 McKinney Drive, asked for an explanation within Line Item 4199 on Page 2, noting that the recommendation was for a much larger amount than had been spent last year. Selectman Jasper said this line item included a number of different groups, including the Trustees of the Trust Funds, Cemetery Trustees, Town Clerk/Tax Collector, Moderator, Supervisors of the Checklist, Cable Utility, Town Treasurer, Recycling, Benson Park, Municipal Budgeting Committee, IT, Ethics Committee, and the Hudson Energy Committee. He said the primary change this year was the Cable Utility, which had more money going into the capital reserve, although there had been an increase in its revenue. Moderator Inderbitzen asked if the revenue side of that account were included in the budget. Mr. Malizia referenced the back of the booklet, Page 7; Finance Director Carpentier referenced Item 3401, noting it was not broken down in the booklet.

Mr. Barnes asked about the sewer offset on Page 8, noting the increase and asking for an explanation. Mr. Malizia said it was for capital improvements at the treatment plant and essentially was a one-time expenditure. Selectman Jasper noted that this was coming from the capital reserve account, not from the sewer users.

No further comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 8 and take a 15-minute break at 10:11 a.m., calling the meeting back to order at 10:24 a.m., after which he proceeded to Article 9, which he read aloud.

Article 9 — Funding for Senior Center Capital Reserve Fund

Shall the Town of Hudson vote to raise and appropriate the sum of three hundred thousand dollars (\$300,000) to be added to the Future Senior Center Capital Reserve Fund previously established? This sum to come from the June 30th General Fund Balance available for transfer on July 1st. No amount to be raised from taxation. (This appropriation is in addition to Article 8, the Operating Budget).

Recommended by the Board of Selectmen (5-0)

Recommended by the Budget Committee (10-0)

Selectman Maddox, 323 Fox Run Road, presented the article, explaining that this would add to the existing Future Senior Center Capital Reserve Fund, which had been established at the 2009 Town Meeting, with the funding to come from the General Fund surplus, so there would be no impact to the tax rate. He said they were not asking to build yet, as the site approval process with the State of New Hampshire had been more complex and lengthy than expected, adding that this would keep the project moving forward and would reduce the amount needed next year, when the construction program should begin. He noted that this actually was a three-project building, saying it would be for the seniors, in a building designed to accommodate their needs, but would also provide for a cable facility in the basement. He said the size and layout would do more for cable needs, as well as providing a space for public meetings, thereby allowing for reconfiguration of Town Hall without having to expand the building.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Mr. Ted Trost, 63 Rangers Drive, said the sum was worthy of a vote but he was concerned about taking it from the surplus, which he felt should be spent on roads, so that more than a mile of road could be paved next year. He asked if it would be appropriate to amend this article to remove the wording that it came from the surplus. Moderator Inderbitzen noted this would mean that it would come from the taxes and add to the tax rate, adding that Mr. Trost had been speaking on the article and would have to come back to the microphone to make an amendment motion.

Mr. Robinson Smith, 48 Burns Hill Road, asked if there had been any type of cost benefit assessment to the taxpayers incorporating this cable center. Selectman Maddox said the existing rented cable space was useful but not what the Cable Utility group needed. He noted that money was coming from cable users to pay for this facility. Mr. Smith said he was looking for how much it would cost to install this cable facility in the basement

of the proposed building and what would be saved to the taxpayer. Selectman Jasper said it would cost the taxpayers nothing, as the cable facility would be funded from the cable fees, saying more money had been coming in than had been expended, so a capital reserve fund had been building up over the years. He also noted the Cable Utility's current \$20,000 rental costs would be eliminated, but there would be heating and electrical costs, but not to the taxpayers.

Repr. Lynn Ober, 3 Heritage Circle, said there was a cost, as the franchise fee was a 3% tax to everyone who had cable, but there were no property taxes involved. She said the franchise fee was not free money but was tax money raised from residents who had Comcast cable in their house.

Mr. Jim Wilkins, 112 Belknap, said he understood this money would go into the surplus if this article failed, and he asked how the current or projected surplus compared to what the Town felt it ought to have. Selectman Jasper said there was a recommendation for a range, and this expenditure would keep the surplus within that, but this would avoid having to have a larger bond at some time in the future, noting that the money was sitting in the bank today, earning virtually no interest.

Mr. Edmond Duchesne, 10 Spruce Street, said a senior center was well due, noting that the Selectmen had voted in favor 5-0 and the Budget Committee had voted 10-0, and he felt the article should be left just the way it was.

Repr. Andrew Renzullo, 2 Heritage Circle, commended the Selectmen for bringing forth a very responsible article, saying that having this money in the reserve fund would allow savings on the bonding and might even mean that the bonding would not be needed, pointing out that the money would go back to the taxpayers if not eventually spent.

Mr. John Knowles, 51 Quail Run, said having two projects done at once in the same place for a much lower overall cost was good synchronicity.

Mr. John Drabinowicz, 8 Deerfield Avenue, said he did not think anyone was disputing the need of a senior center and the cable facility would be a bonus, but the purpose of the proposed amendment was the question of whether the money should come from the surplus or be appropriated another year. Selectman Jasper said he could not disagree more, as the taxpayers had already paid this amount, with the question being for what purpose it should be used in the future. He said it would not cost anyone any more, but would not have to be raised in the future.

Ms. Lucile Boucher, 5 Jackson Drive, spoke in favor of the article, saying the seniors had been waiting for more than twenty years to get a senior center, and it was about time.

Ms. Nancy Brucker, 26 Robin Drive, spoke in favor of the article, saying this was a responsible way for financing the senior center.

Mr. Ted Trost, 63 Rangers Drive, proposed an amendment to strike two sentences, with the first being "*This sum to come from the June 30th General Fund Balance available for transfer on July 1st*" and the second being "*No amount to be raised from taxation.*" Mr. Howard Dilworth, Jr., 15 Sycamore Street, seconded the amendment motion. Speaking on his motion, Mr. Trost said this was not on the questions of whether there should be a senior center or whether there should be capital reserve fund, but was on the expenditure from the surplus fund, which he felt would be more appropriately spent on the roads.

Speaking on his second, Mr. Dilworth said this was why the voters gathered here every year, to make suggestions.

Mr. John Knowles, 51 Quail Run, spoke in opposition to the amendment, noting that this money went into capital reserve, and the voters would have a say on spending it in the future.

Selectman Jasper spoke in opposition to the amendment, saying the Board of Selectmen, which he had just polled, were unanimously in opposition to the amendment, which would add about 10¢ to the tax rate for something that might not be approved.

Repr. Andrew Renzullo, 2 Heritage Circle, stated that to have an amendment come forward that would raise the Town's taxes seemed like a wrong thing to do. He asked that the amendment be voted down.

Budget Committee Chairperson Schweiss said she had polled the Budget Committee, which had voted not to recommend this amendment. She said this would raise the taxes by 9¢ per \$1,000, saying the capital reserve fund would lower the eventual cost of the senior center but this amendment would do harm to the senior center, as some people in the town subsequently would think of the General Fund as a savings account, from which they could draw money.. She recommended not to approve the amendment.

Repr. Lynn Ober, 3 Heritage Circle, asked if it were not true that the voters had the right to vote on Article 9, but the selectmen would take just whatever amount was available at the end of the year if there were not sufficient funds. Selectman Jasper said this was coming from surplus funds and the amount was known, so the full amount of this article would go into the fund. Repr. Ober asked what the expected surplus would be. Selectman Jasper said the Board of Selectmen did not know, as this was only the seventh month of the fiscal year, but there had been savings from snow and ice removal because of the extremely good weather so far this year. Repr. Ober urged that the people vote down the proposed amendment.

No further comment or question being brought forward, Moderator Inderbitzen called for a vote on the amendment motion.. After observing the vote, as voters held their cards up either in favor or against, Moderator Inderbitzen declared the NAYS had it and the amendment motion had failed.

Mr. James Wilkins, 112 Belknap Road, asked if the voters had the authority to dissolve the fund without expending the money. Moderator Inderbitzen said that would have to happen by a warrant article at a future Town Meeting.

No further comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 9 and proceed to Article 10, which he read aloud.

Article 10 — Replacement Ambulance

Shall the Town of Hudson vote to raise and appropriate the sum of One Hundred Sixty Five Thousand Dollars (\$165,000) gross budget for the purpose to purchase a new ambulance, and to authorize the withdrawal of \$113,634 from the Ambulance Capital Reserve Fund and to appropriate \$51,366 from the 2011-2012 unencumbered budget surplus? This account was created for the purpose of purchasing new replacement Ambulances for the Town and has been used to replace other units already. (This appropriation is in addition to Article 8, the Operating Budget.)

*Recommended by the Board of Selectmen (5-0)
Recommended by the Budget Committee (10-0)*

Selectman Coutu, 10 Rita Avenue, presented the article, beginning with a point of personal privilege to say it was great to see all the voters here today. He described the unit that was going to be replaced, saying the ambulance was being replaced in accordance with a 9-year replacement process that had been set up years ago. He said there would be no effect on the tax rate, as the money would come from the unexpended surplus.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Repr. Jordan Ulery, 37 Webster Street, asked how many miles the ambulance accumulated and how many hours of idling for nonessential medical services. Selectman Jasper said that number was not tracked, saying the capital reserve replacement schedule had been in place for some years, but this was the first time the account was out of sync, because the cost of ambulances had gone up. He noted that more than \$500,000 of revenue was derived from ambulance services to offset the replacement every three years.

Mr. Kenneth Mathews, 12 Lindsay Street, said he had had a couple heart attacks and had used the service, saying he was in favor.

Mr. Robinson Smith, 48 Burns Hill Road, asked what the average fleet mileage was for the ambulances. Fire Chief Murray responded that it was about 70,000 per ambulance when replaced, on the average. Mr. Smith said he had done a little bit of research and he asked if the Town had done any kind of assessment about when it replaced the fleet versus when the private sector did. Chief Murray said an extensive apparatus replacement study had been done back in 2004, saying one could not compare the mileage of Hudson's ambulances with that of private service ambulances, because it was all based on the number of EMS responses and road mileage,

noting that Hudson was very close to the hospitals whereas private ambulance services had to cover longer distances to do transports. Mr. Smith stated that his research said the average replacement mileage was over 140,000 miles, and he thought doing it at 70,000 was excessive, and he questioned why it would not be better to perform repairs rather than replace an entire ambulance. Chief Murray spoke of the replacement program, saying it was not based solely on mileage, but experience showed that repairs became more expensive when the vehicle approached the 9-year mark, adding that the 70,000 miles was just a benchmark. Selectman Maddox said the Town's fleet was first-responder equipment, which private ambulance services were not, saying this affected all of the components, and the Town wanted a very reliable ambulance available.

Repr. Lynn Ober, 3 Heritage Circle, asked Chief Murray if the replacement program were not also concerned with the technology of the life-saving equipment. Chief Murray said that was correct, saying it was not only the technology, noting that this year the cost of replacing an ambulance had to be increased because of a number of EPA rules requiring different equipment and the vehicle engines—adding that Ford was no longer going to provide diesel vehicles so they had to look elsewhere. He described the air-circulation requirements, LED technology, and other issues, saying there were many changes from year to year. He also noted that trade-in was considered versus outright sale.

Mr. Robinson Smith, speaking for a second time, asked what the Town normally got as a trade-in or by private sales, whether that offset the cost of a new ambulance, or what did the Town do with those funds. Chief Murray said the Town did not get anywhere near what the cost of an ambulance would be, saying it was \$8,000 to \$10,000 last time, but that was used to offset what was taken from the reserve fund. Mr. Smith questioned if the cost benefit were to the taxpayer. Chief Murray said the \$165,000 was a price marker, saying they would then go out to bid and it typically went lower.

Mr. Normand Martin, 3 Edgar Court, moved to close debate; Selectman Coutu seconded the motion.

Moderator Inderbitzen called for a vote on the motion to close debate, and he then declared the AYES had it and debate had been closed on Article 10.

Selectman Luszey, 13 Cathedral Lane, moved to restrict reconsideration of Articles 5 through 10; Repr. Lynn Ober, 3 Heritage Circle, seconded the motion. Moderator Inderbitzen explained that this meant those articles could not be brought up again or reconsidered at this meeting if this motion passed. Selectman Jasper called a parliamentary inquiry, asking if it were not true that a motion could be made later to reconsider, but a new meeting would have to be posted if the vote were positive, with the new meeting to take place after all citizens had been notified. Moderator Inderbitzen demurred, saying the articles would be closed permanently under Senate Bill 2, which did not allow for another meeting. Moderator Inderbitzen then called for a vote on the motion to restrict; after observing the votes of those in favor and those opposed, he then declared the AYES had it and that Articles 5 through 10 were restricted.

Article 11 — Town Wide Paving

Shall the Town of Hudson vote to raise and appropriate the sum of Five Hundred Thousand Dollars (\$500,000) for the purpose of Town wide paving? (This appropriation is in addition to Article 8, the Operating Budget).

*Recommended by the Board of Selectmen (5-0)
Recommended by the Budget Committee (10-0)*

Selectman Luszey presented the article, explaining that this article would raise \$500,000 for repaving roads throughout the town, noting that paving allotments had been either cut or held flat through the past few years, even though the cost of asphalt had gone up. He said the proposed operating budget had \$290,000 in the overlayment line item, but this amount would cover only one to two miles of road, so it would take up to 100 years to repave the Town's more than 200 miles of road. He said this article was asking the taxpayers to raise the tax rate next year, so that the Highway Department could repair of an additional two to four miles of roadways.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Mr. John Drabinowicz, 8 Deerfield Avenue, spoke in support, saying the first thing towns cut back on was paving, so the Town needed to make a start at redoing the roads, as some were becoming impassable.;

Budget Committee Chairperson Schweiss said the Budget Committee had agreed unanimously with this article. She said some of the streets were getting very bad, so the Budget Committee had felt that it would be a good thing to get started this year and pave as much as could be done, noting that it was not just pavement, as culverts and other work also was needed, to keep the infrastructure in check.

Mr. Joe Wozniak, 7 Sycamore Street, spoke in favor, noting that one of these days there would be a catastrophic event, and he asked if the Board of Selectmen had ever considered putting aside a capital reserve fund for such events. Selectman Jasper said they had not, as catastrophic events generally affected an whole region and the Governor requested an area to be named a Federal disaster area. He noted that the Town would be receiving more then \$8,000 because of the storm this past October. He said the Selectmen did not think it wise to put money away for the future when not taking care of the present.

Mr. Ted Trost, 63 Rangers Drive, offered an amendment to say that the sum would come from the June 30th General Fund Balance available for transfer on July 1st with no effect on taxation, using the same wording as expressed in Article 9. Mr. Robinson Smith, 48 Burns Hill Road, seconded the amendment motion. Speaking on his amendment, Mr. Trost said he felt the different functions fell on a scale, and highway paving was much more critical than something that made the town nice to live in, so he felt town-wide paving should be paid from the surplus.

Selectman Jasper reported that he had just polled the Board of Selectmen, which was opposed to this amendment on a 3-1 vote, saying this would simply be putting a band-aid on a long-term problem. He said the Town was on a 10-year repaving cycle, saying there were a lot of backstreets that had not been paved but this was now true of arteries, such as Robinson Road and Highland Street, both of which were in very bad shape. He noted that passenger vehicles could take it easy on these roads but much of the Town's road equipment, such as ambulances and fire engines, could not take it easy in emergency situations, adding that plow blades would also be affected, and he said it was time to bite the bullet. He said putting this in moved the base of the budget out, whereas taking the money out of the surplus would delete the safe cushion. He said about a million dollars was actually needed, but this would put a dent in the problem.

Mr. Fred Giuffrida, 14 Pinewood Road,, said the Board of Selectmen could take the money out of the surplus and put it in the paving budget at any time; so he questioned why this was a warrant article, rather than just a line item in the budget. Selectman Jasper said this was a significant change to put forward in the budget, and the Board of Selectmen wanted the voters to decide. He said an increase of this size in the operational budget had never been made in his lifetime.

Budget Committee Chairperson Schweiss said she had polled the Budget Committee, which would not recommend this amendment, which would take too much money out of the surplus. She noted that the Town was already taking \$600,000 out to be in the revenue for next year, and money had to be in there. She also expressed a belief that the Board of Selectmen could not take out \$500,000 for paving unilaterally but would have to go to the Town or at least to the Budget Committee.

Mr. James Wilkins, 112 Belknap Road, said if this and the previous article passed more than \$800,000 would be taken out of surplus, and he questioned how this would be prioritized if sufficient funds were not available. Selectman Jasper said this would be from the fund balance, not from unexpected fiscal year moneys. He said the fund balance had been accumulated over the life of the town, amounting to just over \$4,100,000. He noted that \$600,000 was being taken from that balance to reduce taxes, noting that the total would be \$1,400,000, but that would be below what the Department of Revenue recommended that the Town keep in the bank in case of an unexpected drop in revenue.

Moderator Inderbitzen asked if the Department of Revenue Administration set what had to be maintained in the fund balance. Selectman Jasper said it recommended between five and ten percent, adding that the Town was safely within that range at this time.

Mr. Ted Trost, 63 Rangers Drive, asked to withdraw his amendment; the seconder, Mr. Smith, agreed. Moderator Inderbitzen asked for a vote from the body as to whether the amendment motion could be

withdrawn, and he then declared after observing the vote that the AYES had it and the amendment motion was withdrawn, with the discussion returned to article 11 as written.

Mr. Trost then asked how this article would affect future budgets, asking if it would become part of the default budget for next year. Moderator Inderbitzen answered in the negative, saying it was a one-time expenditure and would not carry over from year to year unless the Selectmen put it in the operating budget itself. Selectman Jasper concurred, saying it would become part of the budget for future years if approved by the voters, but it would be the base of the budget, so the town-wide paving budget would become a base of \$700,000, and the tax rate would be leveled at that point but would not increase in future years.

Mr. John Drabinowicz, 8 Deerfield Avenue, speaking from the floor, said the Selectmen had communicated to the Budget Committee that this would be ongoing.

Mr. James Wilkins, 112 Belknap Road, asked if there were a priority list of the roads that would be fixed. Selectman Jasper responded that the Road Agent was under the opinion that naming the roads before the vote would make this political, so it was a “secret” list kept by the Road agent until later, but the Board of Selectmen trusted the Road agent to determine what roads needed to be repaved.

No further comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 11 and proceed to Article 12, which he read aloud.

Article 12 — Information Technology MS Exchange Software Upgrade

Shall the Town of Hudson vote to raise and appropriate the sum of seven thousand dollars (\$7,000), gross budget for the purpose of purchasing the necessary licenses to upgrade town-wide email and its Microsoft Exchange Server to the latest software and to authorize the withdrawal of seven thousand dollars (\$7,000.00) from the Information Services Capital Reserve Fund created for that purpose? (This appropriation is in addition to Article 8, the Operating Budget). There is no impact to the tax rate for this appropriation. (Majority Vote required.)

*Recommended by the Board of Selectmen (5-0)
Recommended by the Budget Committee (10-0)*

Selectman Luszey presented the article, explaining that this would remove money from the capital reserve fund to update software, noting that the Town had moved from a physical environment to a virtual environment, and saying the current version of Microsoft Server was not designed to handle a virtual environment but was an upgrade, resulting in several issues, which caused problems for the general population in getting information and added to the IT workload. He noted that the IT department could no longer call Microsoft for help but had to call in a consultant. He said there would be no impact to the tax rate.

Moderator Inderbitzen opened the matter to the floor, for any comments. No comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 12 and proceed to Article 13, which he read aloud.

Article 13 — Information Services Capital Reserve Fund Agents to Expend

Shall the Town of Hudson vote to appoint the Board of Selectmen as agents to expend from the Information Services Capital Reserve Fund previously established in 2006? This Capital Reserve Fund is for the procurement of Information Services equipment and/or technology. (Majority vote required)

Recommended by the Board of Selectmen (5-0)

Selectman Luszey presented the article, explaining that this article was being put forward because a wait of up to 18 months to get money from the IT Capital Reserved Fund was causing problems, with additional costs—adding that the Town was also missing out on State and Federal grants, such as with a recent fiber upgrade, when the Selectmen had to find other moneys to purchase elements associated with that upgrade.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Mr. Howard Dilworth, Jr. 13 Sycamore Street, rose in opposition, saying passing this article would be the last time for hearing of any problems with IT, as in the case of the previous warrant article, as it would just become a budget item. He said there were reasons to make the Selectmen agents to expend for emergency situations, such as if a sewer pump failed, which was why the Selectmen were made agents to expend for the Sewer Reserve Fund. He expressed a belief that any opportunity for the Selectmen to make the voters part of how the town was governed was a good thing.

Ms. Lisa Nute, 5 Buswell Street, IT director, commended Selectman Luszey for his presentation, referring to Fire Chief Murray's comment about a change that affected his operating budget and the way he spent money being a problem, saying this sort of thing happened in IT all that time. She said IT needed to be able to react to changes, saying it was very difficult to predict when that would occur, as all of the vendors were different. She said it was very important to work in a proactive manner, adding that she would not be able to make any changes she wanted but would still have to go before the Board of Selectmen and justify any changes.

Selectman Jasper said this was the arrangement that had been originally proposed, saying it had not passed, and now the town was hearing how that situation created problems.

Mr. Fred Guiffrida 14 Pinewood Road, asked how much money was in this capital reserve fund. Moderator Inderbitzen said it was \$52,000. Mr. Guiffrida said he was opposed to the article, saying he thought it was appropriate for a dollar limit but he felt it was important that the Board of Selectmen had to come before the voters if they wanted to change a dozen computers, and he expressed a belief that the article could have been written for a specific dollar amount.

Mr. Robinson Smith, 48 Burns Hill Road, said he had had wonderful experience with the IT department, but he questioned what controls would be in place to prevent abuse if this article were approved. Selectman Jasper noted that the voters trusted the Board of Selectmen for a \$28,000,000 budget, saying there was not much room in this case for abuse.

Selectman Luszey noted that the amount in the capital reserve fund limited what the Board of Selectmen could do. He pointed out that the IT department was the only one that had a capital reserve fund in this manner, noting that the police, fire, and school departments had line-item budgets. He urged the body to give the Board of Selectmen the ability to expend from this fund when the Board needed to do so.

Selectman Maddox noted that individual Selectmen would ask questions when these matters came before the Board.

Mr. Robinson Smith, 48 Burns Hill Road, thanked Selectman Maddox for addressing the control issue, but said he was asking what was in place to prevent abuse of the fund itself. Ms. Nute responded that she was a taxpayer, as were her two IT specialists; she then discussed an example of a project with the School Department involving changing the connections so that the cost to the Town became zero, saying her team did things such as this all the time. She said the fiber optic change was a perfect example of how decisions were not being made for frivolous reasons, referring to the effect of the increase in cost and availability of copper as another example. Moderator Inderbitzen said the question was whether there were procedures in place to prevent abuse of the fund. Selectman Luszey said the Trust Fund manager was in charge of that, and an outside auditor also reviewed the expenditures.

Mr. Howard Dilworth, Jr., 12 Sycamore Street, said the Selectmen had to take a vote at an open public meeting and then submit a written request to the Trustees of the Trust fund, after which the Trustees of the Trust Funds would vote on whether to release the money, which was the accountability.

Mr. Leonard Lathrop, 31 Winslow Farm Road, noting that he currently was the bookkeeper of the Trustees of the Trust Fund, said the Trustees could actually only judge two things when a request came before them, with one being whether the request was pursuant to the voters' wishes. He said the Trustees could not judge whether the software was correct or needed or a good expenditure—only whether this was what the voters requested and were the correct agents to expend asking for the money.

No further comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 13 and he then called for a break at 11:54 a.m., calling the meeting back to order at 12:20 p.m., at which time he noted there would be a Candidates Night on February 23rd, here in this meeting

hall, and also that Alvirne High School was having a spaghetti supper this evening to support the music program at the High School.

Selectman Luszey moved to restrict reconsideration of Articles 11, 12, and 13. Budget Committee Chairperson Charlotte Schweiss seconded the motion. Moderator Inderbitzen called for a vote on this motion, declaring after observing the vote that the AYES had it and that Articles 11, 12, and 13 were restricted.

Moderator Inderbitzen then proceeded to Article 14, which he read aloud.

Article 14 — Ratification of Agreement between the Board of Selectmen and the Friends of Benson Park

Shall the Town of Hudson, pursuant to RSA 41:11-a, vote to ratify an agreement between the Board of Selectmen and the Friends of Benson Park (FOBP) according to which the FOBP will use the building known as the Elephant Barn at Benson Park as a museum to display Benson's Wild Animal Farm memorabilia beginning April 1, 2012 and ending March 31, 2062? Copies of the full text of the Agreement are available at the Town Clerk's office.

Recommended by the Board of Selectmen (5-0)

Selectman Jasper presented the article, explaining that very few buildings were left after Benson's Park was closed, but the State and the Town had elected to save the Elephant Barn amongst others, and the Selectmen had put about \$43,000 to \$48,000 into this building to rebuild part of the roof and complete the roof, and one of the ideas they had come up with as they were starting to rehabilitate the park, and after seeing Mr. Provencher's collection of memorabilia, was that that particular building would make a good place for a museum. He pointed out that there had been no Friends of Benson's Park at that time, noting that there had been an anonymous gift to the FOBP of \$138,000 for that purpose. He said this contract codified replacement/repair of the roof and the exterior, adding that the FOBP would have to take over the responsibility if the Town did not move fast enough to satisfy the FOBP members. He said the FOBP would assume the cost of purchasing and maintaining the memorabilia, and he expressed a hope for ratification.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Mr. Ken Mathews, 12 Kinsey Drive, noting that he was the president of the FOBP, stated that he would like to amend the article to say that there was no tax impact to the citizens of Hudson. Moderator Inderbitzen noted that this was not necessary, as no money was being requested, so there was no tax impact. Mr. Mathews then spoke in favor of the article as given, discussing the process the FOBP was following, and saying he would like to ask all the voters to support this article.

Mr. Harry Schibanoff, 8 Birdie Lane, identified himself as the chairman of the Benson's Park Committee, stating that Mr. Mathews had come before the Committee and had received unanimous support for that Committee, which hoped this article passed.

No further comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 14 and proceed to Article 15, which he read aloud.

Article 15 — Benson Park Funding (By Petition)

Shall the town of Hudson vote to further reduce the tax burden on its residents by installing parking meters and associated parking fines at the Benson park facility to generate revenue for the sole purpose of maintaining the park and its facilities and providing Hudson Residents free yearly parking passes waiving any parking fees and associated parking fines for residents utilizing the Benson park facility.

Not Recommended by the Board of Selectmen (5-0)

Mr. Robinson Smith, 48 Robinson Road, one of the petitioners, read the proposed article aloud and presented a PowerPoint presentation, noting that he had passed out some flyers. He described the intent as being to provide parking meters to gain revenue that would be rolled directly into maintenance of the park. He noted he had done a little bit of research on other parks, noting Hampton Beach charged \$1.50 per hour for their meters, and

Manchester charged \$0.50 at their Victory Park and Veterans Park facilities. He said printed receipts would be placed on the dash, saying one or two machines could handle it but there would be costs for paper and ink. Conversely, he continued, the Town could use parking meters at each provided parking spot—adding that parking meters might be the least expensive option but the con was that one meter would be required for each parking spot, but there also could be the possibility of using numbered parking spots with a central collection point, such as used at Northboro. He said the low-ball expected revenue, based on the Manchester parking rate and the Hampton rate (based on an expectation of five vehicles at the park all day, of which 20% would be nonresidents, hence one vehicle per day) would be \$5/day or \$1,305/year at the Manchester rate and \$15/day or \$3,915/year at the Hampton rate. He said weekend revenue would average 15 vehicles, or three nonresident vehicles per day, giving \$15/day or \$1,560/year at the Manchester rate or \$45 per day or \$4,680/year at the Hampton rate. He noted that these were approximate estimates. He said all funding of maintenance at Benson Park would come out of the expected revenue, noting that free parking passes would be provide to all Hudson residents—adding that he also wanted to amend the article to provide passes to nonresident volunteers working at the park.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Selectman Jasper offered an amendment by adding the following sentences at the end of the article: “Passing of this article would be advisory only. It lacks the funding to implement its intent. This article is also in violation of the deed from the New Hampshire Department of Transportation and the Town of Hudson and could have serious legal ramifications.” Selectman Luszey seconded the amendment motion. Speaking on his amendment motion, Selectman Jasper said the best place to do research would have been to check the deed, which had specific sections regarding the ability to do things such as this. He said the Town had received the park for \$180,000 with specific conditions, including that the Town could not do something like this. He said the Town did not have control for parking, but the real issue would be enforcement, which would require feet on the ground, which the Board estimated would cost far in excess of any revenues that could be expected. He pointed out that the meters would have to be put in before collecting the fees. He urged adoption of the amendment and expressed a hope that the voters would reject the article.

Mr. Harry Schibanoff, 8 Birdie Lane, Chairman of the Bensons Committee said he was in agreement with the previous speaker. He said Article 15 should not pass because of the restrictions of the quit-claim deed, which the originally petitioned article would violate. He noted that the purposes of the park was to sustain open spaces for the general public, so everyone should enjoy the park, with a requirement that public access should be unrestricted. He then read from the verbiage of the deed, saying preferential treatment could not be shown to Hudson residents, so everyone would have to pay if a parking fee were charged. He then pointed out that the State would have the right to repurchase the property. He noted that the Bensons Committee was in constant communication with the State and had received authorization for the establishment of the dog area and the 9/11 Memorial, saying they did not want to endanger that communication.

Ms. Crista Kathleen Gagnon, 28 Chagon Lane, noting that she was the volunteer coordinator for the Bensons Committee, said that there was nothing in the article about nonresident volunteers, adding that there were about 60 of these, who would not have the ability to park without having to pay.

Mr. Gary Webster, 38 Overlook Circle, the Town Engineer, said he managed a couple grants that could be jeopardized if this article passed.

No further comments being brought forward, Moderator Inderbitzen then called for a vote on the amendment motion, observing the resulting vote as voters held up their cards either for or against, and he then declared that the AYES had it and the article was amended.

Mr. Robinson Smith said he wished to amend this to include the nonresident volunteers by adding “free parking passes provided to all nonresident volunteers providing assistance.” No second being offered, Moderator Inderbitzen declared this amendment motion to have failed for lack of a second.

Selectman Maddox said this would not save the Town money, as someone would have to manage the passes, print them, collect the moneys, etc. He said a single parking meter cost \$750, saying this would not be cost effective.

Mr. Robinson Smith said the \$750 would not apply, as they were not specifically purchasing meters, and he felt a lot of the town departments could absorb these additional duties.

No further comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 15, as amended, and proceed to Article 16, which he read aloud.

Article 16 — Purchase and Contract Reform (By Petition)

Shall the town of Hudson vote to require all town offices and departments to standardize their contracting and purchase requests by requiring a minimum of 3 estimates for any purchase or contract over \$250 and taking into consideration overall cost, Locality of business, and quality/reputation of business to the benefit of Hudson Residents and its Taxpayers.

Not Recommended by the Board of Selectmen (5-0)

Mr. Robinson Smith, 48 Burns Hill Road, read the proposed article aloud and presented the article, giving a PowerPoint presentation and commenting on recent contracts that were awarded to out-of-town contractors, which he said had cost more than the estimates. He said the Town could have hired local contractors and had the work done at cost, with the extra money then being invested in Bensons Park or other purposes. He said this article was a procedural change, requiring no additional funding, and would provide a good relationship between the Town of Hudson and local businesses and taxpayers.

Selectman Jasper offered an amendment to add the following sentence at the end of the article: "Passage of this article would be advisory only, and would result in a policy that requires significant staff resources to implement, and due to its lack of clarity and definition could result in significant additional expense." Selectman Luszey seconded the amendment motion. Speaking to his amendment motion, Selectman Jasper said implementation of this article would be very hard to determine, noting it was done on a cost/benefit analysis. He said there was a purchasing policy in place at this time, which was operating across the board. He noted that the Board of Selectmen dealt with vendors regularly and did check costs. He said there had been only one case described, with no backup, noting that in another case all the buildings were roofed, with awards to nonresident low-bidders. He said the roof in question had to be addressed quickly in expectation of a normal winter, adding that the estimate was well within the ballpark. He said this amendment would not be in the best interests of the Town, saying the department heads worked to get the best value for the dollar.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Mr. John Knowles, 51 Quail Run, said there were two parts of the amendment, saying his recollection was that the Town was not allowed to put that information in a warrant article as it was saying why the amendment should not pass—adding that the Board of Selectmen might want to make that explanation but not in the article itself. Moderator Inderbitzen said there had been a lot of discussion about this, saying he did not have a definitive response. He then asked Town Attorney Stephen Buckley to address that. Atty. Buckley said Mr. Knowles was referring to a certain amount of information inserted by the Selectmen in an article, which could be argued as being a form of engineering, but that did not limit the authority of the voters at this meeting to amend the article so long as the intent was not changed.

Mr. Richard Kahn, 147 Robinson Road, asked if the \$15,000 amount quote that had been mentioned referred just to the shingles or to other items. Moderator Inderbitzen said he wanted to keep the discussion on the amendment, but that question could be asked later.

Mr. James Wilkins, 112 Belknap Road, said he used to make contracts for the U.S. Air Force and very often could not get three qualified bids, as the dollar amount was too small, and it looked to him as though this amendment would allow a waiver. Moderator Inderbitzen said it really fell into the Selectmen's authority, noting the article was only advisory.

Selectman Jasper said all of the last three articles were advisory only, and they had no force of law, under New Hampshire State law, as there was nothing that could mandate the Board of Selectmen to do these things, saying his amendments were just to make this clear to everyone.

Mr. John Drabinowicz, 8 Deerfield Avenue, said the amendment was redundant, as just described by the previous speaker, but he had a problem with the second part, that was prejudicial toward the warrant article and seemed to be based on opinion rather than facts.

Selectman Maddox said that the Police Department had written 697 purchase orders in 2011, of which 302 were for sums over \$250; he then commented on the costs that would be required to put out the bids, including newspaper notices, suggesting that alone would cost \$39,200, plus the cost of staff time to put all this together, so there would be significant expense with not much return.

Mr. Robinson Smith said people were failing to recognize that this was not limited just to bids, but would also apply to purchases. He said that meant that purchases of things that cost more than \$250 would require three different products with a price spread. He said the petitioned article and the amendment were geared to bring the Town departments to work more efficiently and provide a town that operated in the 21st century.

No further comments being brought forward, Moderator Inderbitzen called for a vote on the amendment; after observing the cards raised first by those in favor and then by those opposed, he declared that the AYES had it and the amendment had passed.

Mr. Richard Kahn, 147 Robinson Road, asked if the \$15,000 figure quoted during the earlier discussion had been just for shingles or also for construction details. Selectman Jasper said it included stripping the roof down to the bare wood and disposing of that material, followed by replacing the decking and repair of the rafters for one side, with the other three sides also being covered by plywood and then reshingled; he said the Board of Selectmen thought they had had a very good deal on that project, noting that some of the other quotes had been much higher. He noted that there were add-on costs as further rot was found when the original shingles were taken off, so the project had cost \$16,000.

Mr. Norman Martin, 3 Edgar Court, a member of the Budget Committee, called for a point of order, saying this discussion did not pertain to the warrant article. Moderator Inderbitzen demurred, saying it was part of the earlier discussion.

Mr. John Drabinowicz, 8 Deerfield Avenue, said he was a trustee for a small not-for-profit trust, which had a purchasing policy not to go out for bid for less than \$1,000. He said a \$250 cap would mean constantly going out to bid for very small things, which were properly decided by the responsible parties.

No other comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 16 and proceed to Article 17, which he read aloud.

Article 17 — Town Waste, Fraud and Abuse Incentive (By Petition)

Shall the town of Hudson vote to require all town departments and employees to have a responsibility to reduce waste fraud and abuse of town resources, and by also rewarding any such town department found to reduce its annual approved budget greater than all other town departments by recognizing that department with an award paid for with a small portion of the departments monetary savings to the Hudson taxpayer. Examples of awards are vacation time, department cookout, or small Holiday bonus determined by a voting majority of recognized department employees.

Not Recommended by the Board of Selectmen (5-0)

Mr. Robinson Smith, 48 Burns Hill Road, read the proposed article aloud and gave a PowerPoint presentation, defining waste as resulting from mismanagement and inappropriate actions and inadequate oversight, and defining fraud as obtaining illegal value through misrepresentation—noting his source was the Government Accountability Office and *Black's Law* dictionary. He said the purpose of the petitioned article was to require all Town employees to attend a yearly training program addressing waste, fraud, and abuse, as well as to allow Town Departments to recognize what was needed. He said all funding would be funded from a small portion of the savings, adding that no savings would mean no reward. He contended that the impact would reduce taxes and lead to better management of Town resources.

Selectman Jasper offered an amendment, to insert the following text at the end of the article: "Passage of this article would be advisory only. Implementation of the article is impractical, as the article does not consider the different size of each budget or the extent to which events outside of the control of employees affect expenditures, such as lack of snow." Selectman Maddox seconded the amendment motion. Selectman Jasper said he felt the amendment was self-explanatory.

No questions or comments being brought forward with respect to the proposed amendment, Moderator Inderbitzen called for a vote on that amendment motion. Following observation of the votes cast for and against, he declared that the AYES had it and the amendment had passed.

Selectman Jasper spoke to the amended article, saying he was offended by the implication to the Town's employees, who were dedicated, with no waste, fraud, or abuse ever having been brought to the Board of Selectmen's attention. He said his fellow State Legislators he talked to wished to move here or have their community operate the way Hudson did, noting that there was a Budget Committee scrutinizing what the Town did, and the employees did the best job they could each and every day. He said this policy could not be implemented, noting there were many factors that changed the budgetary positions, such as employees leaving, excessive snow, etc.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Mr. John Drabinowicz, 8 Deerfield Avenue, said he agreed with what the previous speaker had said. He said this article presumed that waste and fraud were happening—adding that any evidence of that should be brought to the Attorney General. He said waste was a policy matter, set by the Board of Selectmen, and people should run for the office and vote them out if they did not like the policies being set.

Selectman Luszey said he had to agree with both of the previous speakers. He gave examples of how detailed the Budget Committee molestation got down to, stating that having all employees subjected to ethics training would be total waste of money.

Mr. Robinson Smith said every government organization had a program to address and train for waste, fraud, and abuse, saying no one was pointing a finger at Hudson. He said he and other petitioners were trying to make sure there was a program for a culture that reduced waste, frauds, and abuse.

Mr. James Wilkins, 112 Belknap Road, said he had seen a need for that policy in Government Defense, but every department of Hudson had been fair and considerate to him.

Budget Committee Chairperson Schweiss said she had worked for the Federal Government for 16 years, and she agreed it had to be watched, but no one got away with anything in this town. She questioned where the petitioners would get the money to do this, saying everything they had put in today would cost the Town money. She said the petitioners had some good ideas, but they should go talk with the responsible boards.

Mr. Robinson Smith said he felt he was being personally attacked, saying he did not think there was waste, fraud, or abuse, but he wanted to know what program there was in the Town to address it.

Selectman Jasper said this Town did a lot with very little, questioning why a program should be put in to take employees' time away from their duties to address issues that had never been shown to exist, by any metric. He said mistakes might be made, but they were not made on purpose.

Selectman Maddox said this probably would be a nice idea if the Town had a problem, but any expenditure had to go through a department head, be signed by the Finance Director, be reviewed by the Town Administrator, and then scrutinized by the five Selectmen, who knew the money would come out of their budgets. He stated that there was no problem.

Budget Committee Chairperson Schweiss noted there was a Code of Ethics and also an Ethics Committee, designed to look at monetary ethics problems, and that Ethics Committee had not been busy in late years.

Moderator Inderbitzen noted that the article also included an employee incentive program.

Mr. Robinson Smith said he had been going to mention that, as employees should get a reward for saving money and reducing waste. He said the concept was that any department that reduced its budget more than any other department should get a small amount for incentive.

Selectman Jasper said one of the problems was that incentives dealing with compensation that existed were governed by the contracts, meaning this would not be legal, so the Town could not implement this program without renegotiating the contacts.

No further comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 17.

Moderator Inderbitzen said it was very important that citizens who saw something they were concerned about should come forward, rather than just throw it in the *Thumbs Down* column in the local paper/

9. ADJOURNMENT.

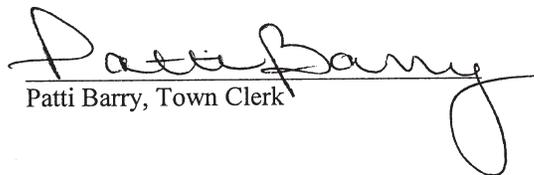
Moderator Inderbitzen reminded all present that the citizens of the town would vote on all of the warrant articles at the Town Meeting on March 13th in this same hall, noting there were some open positions that could be applied for.

Me. Normand Martin, 3 Edgar Court, moved to adjourn. Mr. Leo Bernard, 3 Bungalow Avenue, seconded the motion.

Moderator Inderbitzen called for a verbal vote on the motion to adjourn. After hearing the votes, both for and against, he declared that the AYES had it, and he then declared this session adjourned at 1:35 p.m.

February 17, 2012

Recorded and transcribed by
J. Bradford Seabury


Patti Barry, Town Clerk



2012 Town Meeting Warrant
As amended at the Town Deliberative Session on February 11, 2012
And Result of the March 13, 2012 Vote

To the inhabitants of the Town of Hudson, in the County of Hillsborough, State of New Hampshire, qualified to vote in Town affairs. You are hereby notified to meet at Hudson Community Center, 12 Lions Avenue, commencing at 9:00 a.m. on Saturday, February 11, 2012 for the transaction of all business, other than voting by official ballot. This first session of the Annual Town Meeting shall consist of explanation, discussion and debate of each warrant article. Warrant articles may be amended at the first session, subject to the restrictions set forth in NH RSA 40:13, IV.

You are hereby further notified that the second session of the Annual Meeting shall be held at Hudson Community Center, 12 Lions Avenue, between the hours of 7:00 a.m. and 8:00 p.m. on Tuesday, March 13, 2012, to elect Town officers and to vote by official ballot on all articles set forth in this Warrant, as may be amended by act of the first session meeting.

Election of Town Officers

Article 1

Selectmen

Three Year Term	Vote for not more than TWO
Shawn N. Jasper	821
Richard B. Kahn	439
Normand G. Martin	657
Anthony Martino	371
Ben Nadeau	1004
Nancy Brucker	894
Misc. Write-ins	17

Budget Committee

Three Year Term	Vote for not more than THREE
Jonathan S. Maltz	1426
Randall S. Brownrigg, Jr.	1472
Misc. Write-Ins	104
Carl Dubois	16
Normand Martin	12

Cemetery Trustee

Three Year Term	Vote for not more than ONE
Misc. Write-Ins	290
Laura DeAngelis	140

Code of Ethics

Three Year Term	Vote for not more than ONE	
Misc. Write-Ins		238
Suellen Seabury Quinlan		49
Eric Horton		37

Library Trustee

Three Year Term	Vote for not more than ONE	
Arlene Creeden		1757
Misc. Write-Ins		12

Moderator

Two Year Term	Vote for not more than ONE	
Paul Inderbitzen		1767
Misc. Write-Ins		6

Supervisor of the Checklist

Six Year Term	Vote for not more than ONE	
Stuart Schneiderman		215
Lisa Donovan		1115
Kevin P. Riley		553
Misc. Write-Ins		2

Treasurer

Three Year Term	Vote for not more than ONE	
Harry A. Schibanoff		477
Erin Cannamucio		263
Brooke Lambert		441
Gary Rodgers		792
Misc. Write-Ins		4

Trustee of the Trust Fund

Three Year Term	Vote for not more than ONE	
Edmond Duchesne		937
William P. Cole		900
Misc. Write-Ins		8

ZONING AMENDMENTS

Article 2 **Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend Article III, General Regulations, §334-16.A by exempting fences eight (8) feet in height or less from the requirement of obtaining a building permit. (Unanimously approved by the Planning Board.)

Yes 1912 No 350

Article 3 **Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend Article III, General Regulations, §334-16.C (2) (d) by providing that Multifamily residential buildings have a minimum per unit size of 750 square feet. (Unanimously approved by the Planning Board.)

Yes 1723 No 512

PETITIONED ZONING AMENDMENTS

Article 4 **Are you in favor of the adoption of Amendment No. 3 as proposed by Petition for Rezoning as follows?**

Amend the Official Zoning map of the Town of Hudson by rezoning Tax Map 222, Lot 018 from being in the Residential-Two (R-2) to being in the Business (B) District. Said parcel is located at 220 Lowell Road (known locally as the DeMoulas Market Basket Shopping Center Property) at the intersection of Wason Road and Lowell Road. (Unanimously approved by the Planning Board.)

Yes 1874 No 377

SELECTMEN’S ARTICLES

Article 5 **Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association for Wage & Benefit Increases.**

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association, which calls for the following increase in salaries and benefits:

Year	Amount
7/1/11 – 6/30/12	\$0
7/1/12 – 6/30/13	\$50,201
7/1/13 – 6/30/14	\$35,868

And further to raise and appropriate the sum of \$50,201 for the 2012-2013 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in

the prior Fiscal Year? (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee 8-2).

Yes 1037 No 1195

Article 6 Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Town of Hudson Support Staff Union, AFSCME Local 1801, for Wage & Benefit Increases.

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Town of Hudson Support Staff Union, AFSCME 1801, which calls for the following increase in salaries and benefits:

Year	Amount
7/1/10 – 6/30/11	\$0
7/1/11 – 6/30/12	\$0
7/1/12 – 6/30/13	\$29,866
7/1/13 – 6/30/14	\$25,709

And further to raise and appropriate the sum of \$29,866 for the 2012-2013 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee 8-2).

Yes 990 No 1225

Article 7 Wage and Benefit Increase for Town Clerk/Tax Collector

Shall the Town of Hudson vote to raise and appropriate the sum of \$1,831, which represents a 3.0% increase in wages and benefits for the Town Clerk/Tax Collector? (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 7-3.)

Yes 1016 No 1169

Article 8 Operating Budget

Shall the Town of Hudson vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$28,443,196? Should this article be defeated, the operating budget shall be \$28,054,345 which is the same as last year, with certain adjustments required by previous action of the Town of Hudson or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 10-0).

Yes 1229 No 984

Article 9 Funding for Senior Center Capital Reserve Fund

Shall the Town of Hudson vote to raise and appropriate the sum of three hundred thousand dollars (\$300,000) to be added to the Future Senior Center Capital Reserve Fund previously established? This sum to come from the June 30th General Fund Balance available for transfer on July 1st. No amount to

be raised from taxation. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 10-0.)

Yes 1439 No 799

Article 10 Replacement Ambulance

Shall the Town of Hudson vote to raise and appropriate the sum of One Hundred Sixty Five Thousand (\$165,000) gross budget for the purpose to purchase a new ambulance, and to authorize the withdrawal of \$113,634 from the Ambulance Capital Reserve Fund and to appropriate \$51,366 from the 2011-2012 unencumbered budget surplus? This account was created for the purpose of purchasing new replacement Ambulances for the Town and has been used to replace other units already. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 10-0).

Yes 1543 No 693

Article 11 Town Wide Paving

Shall the Town of Hudson vote to raise and appropriate the sum of Five Hundred Thousand Dollars (\$500,000) for the purpose of Town wide paving? (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 10-0.)

Yes 1423 No 860

Article 12 Information Technology MS Exchange Software Upgrade

Shall the Town of Hudson vote to raise and appropriate the sum of seven thousand dollars (\$7,000) gross budget for the purpose of purchasing the necessary licenses to upgrade town-wide email and its Microsoft Exchange Server to the latest software and to authorize the withdrawal of seven thousand dollars (\$7,000) from the Information Services Capital Reserve Fund created for that purpose? (This appropriation is in addition to Article 8, the Operating Budget). There is no impact to the tax rate for this appropriation. (Majority Vote required). (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee 10-0).

Yes 1571 No 703

Article 13 Information Services Capital Reserve Fund Agents to Expend

Shall the Town of Hudson vote to appoint the Board of Selectmen as agents to expend from the Information Services Capital Reserve Fund previously established in 2006? This Capital Reserve Fund is for the procurement of Information Services equipment and/or technology. (Majority vote required). (Recommended by the Board of Selectmen, 5-0)

Yes 1259 No 966

Article 14 Ratification of Agreement between the Board of Selectmen and the Friends of Benson Park

Shall the Town of Hudson, pursuant to RSA 41:11-a, vote to ratify an agreement between the Board of Selectmen and the Friends of Benson Park (FOBP) according to which the FOBP will use the building known as the Elephant Barn at Benson Park as a museum to display Benson's Wild Animal Farm

memorabilia beginning April 1, 2012 and ending March 31, 2062? Copies of the full text of the Agreement are available at the Town Clerk's Office. (Recommended by the Board of Selectmen, 5-0.)

Yes 1837 No 434

Article 15 Benson Park Funding (By Petition)

Shall the town of Hudson vote to further reduce the tax burden on its residents by installing parking meters and associated parking fines at the Benson park facility to generate revenue for the sole purpose of maintaining the park and its facilities and providing Hudson Residents free yearly parking passes waiving any parking fees and associated parking fines for residents utilizing the Benson park facility. Passage of this article would be advisory only and lacks the funding necessary to implement its intent. This article is also in violation of the deed from the NH Department of Transportation to the Town of Hudson and could have serious legal ramifications if implemented. (Not Recommended by the Board of Selectmen, 5-0.)

Yes 518 No 1762

Article 16 Purchase and Contract Reform (By Petition)

Shall the Town of Hudson vote to require all town offices and departments to standardize their contracting and purchase requests by requiring a minimum of 3 estimates for any purchase or contract over \$250 and taking into consideration overall cost, Locality of business, and quality/reputation of business to the benefit of Hudson Residents and its Taxpayers. Passage of this article would be advisory only, and would result in a policy that requires significant staff resources to implement, and due to its lack of clarity in definition, could result in significant additional expense. (Not Recommended by the Board of Selectmen, 5-0.)

Yes 782 No 1475

Article 17 Town Waste, Fraud and Abuse Incentive (By Petition)

Shall the Town of Hudson vote to require all town departments and employees to have a responsibility to reduce waste fraud and abuse of town resources, and by also rewarding any such town department found to reduce its annual approved budget greater than all other town departments by recognizing that department with an award paid for with the small portion of the departments monetary savings to the Hudson taxpayer. Examples of awards are vacation time, department cookout, or small Holiday bonus determined by a voting majority of recognized department employees. Passage of this article would be advisory only. Implementation of this article is impractical as the article does not consider the different size of each budget or the extent to which events outside of the control of employees affect expenditures; such as a lack of snow. (Not Recommended by the Board of Selectmen, 5-0.)

Yes 617 No 1658

BOARD OF ELECTION, MANDATED BY LAW TO WORK THE POLLS, CONSISTS OF THE FOLLOWING:

MODERATOR

Paul Inderbitzen

TOWN CLERK

Patricia Barry

SELECTMEN

Roger Coutu
Ted Luszey

Rick Maddox

SUPERVISORS OF THE CHECKLIST

Joyce Cloutier
Lisa Donovan

Sandra LeVasseur
Paul Baker, Assistant

**THE FOLLOWING RESIDENTS, APPOINTED BY THE MODERATOR, WORKED AT THE POLLS ON
ELECTION DAY:**

SELECTMEN PRO-TEM

Glenn Della-Monica

Esther McGraw

ASSISTANT MODERATOR

David Jelley

Debra Stoddard

BALLOT CLERKS

Elizabeth Beaverstock
Vickie Beike
Nancy Caron
Linda Coburn
Donna Craig
Joyce Hurd
Shirley Lafreniere

Rick LeVasseur
Ann Paquin
Leona Shanholtz
Mildred Smith
Anne Sojka
Joan Tate
Muriel Thibodeau

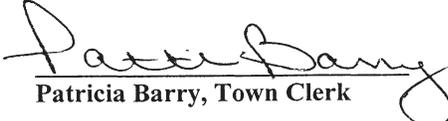
REGISTERED VOTERS ON CHECKLIST

Democrats	3,860
Republicans	4,724
Undeclared	5,310
Election Day New Registrations	45
Total Registered Voters	13,941

TOTAL BALLOTS CAST

Regular Ballots Cast	2,287
Absentee Ballots Cast	53
Total Ballots Cast	2,340

A True Copy Attest:


Patricia Barry, Town Clerk

**TREASURER'S REPORT
JULY 1, 2011 - JUNE 30, 2012**

GENERAL FUND

Balance on Hand - July 1, 2011			\$ 24,791,829.69
Receipts			
Town Clerk/Tax Collector	\$	54,228,975.03	
Cash Receipts	\$	4,553,630.88	
Interest	\$	7,778.19	
Total Receipts		\$ 58,790,384.10	
Total Disbursements		\$ 58,014,977.29	
Balance on Hand - June 30, 2012			\$ 25,567,236.50

WATER UTILITY

Balance on Hand - July 1, 2011			\$ 3,164,998.93
Receipts			
Deposits	\$	3,671,852.16	
Interest	\$	1,655.16	
Total Receipts		\$ 3,673,507.32	
Total Disbursements		\$ 3,634,300.44	
Balance on Hand - June 30, 2012			\$ 3,204,205.81

Respectfully submitted,
Karen L Burnell, Treasurer

**TREASURER'S REPORT
JULY 1, 2011 - JUNE 30, 2012**

SEWER CHECKING ACCOUNT

Balance on Hand - July 1, 2011			\$	796,931.93
Receipts				
Deposits	\$	1,441,911.32		
Interest	\$	447.89		
Total Receipts			\$	1,442,359.21
Total Disbursements			\$	1,355,103.74
Balance on Hand - June 30, 2012			\$	884,187.40

SEWER ASSESSMENT SAVINGS ACCOUNT

Balance on Hand - July 1, 2011			\$	63,434.50
Receipts				
Deposits	\$	33,927.26		
Interest	\$	136.51		
Total Receipts			\$	34,063.77
Total Disbursements/Transfers			\$	75,000.00
Balance on Hand - June 30, 2012			\$	22,498.27

Respectfully submitted,
Karen L Burnell, Treasurer



TOWN OF HUDSON

Trustees of the Trust Fund



Edmond A. Duchesne Harry A. Schibanoff Leonard T. Lathrop

12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6000 • Fax: 603-598-6481

Trustees of the Trust Funds' Annual Report for Fiscal Year 2012

General:

The Trustees of the Trust Funds follow NH State statutes, under guidelines from the Attorney General's Charitable Trust Unit. Your trustees are elected in the March town wide elections and serve for a 3-year term; with 3 members there is one seat to be elected every year. Funds that the voters and citizens have placed, willed or donated to the town are invested by this group to maximize the return on investment using the "prudent man rules" and investment guidelines that are reviewed and modified every year and submitted to the Attorney General's Office with a complete summary of all funds that the Trustees manage. The majority of the funds include money that the voters have designated for the town, school district, or library and for capital improvements or future purchases by warrant articles. Trustees also have a fiduciary responsibility when the money is expended to make sure that the funds have been spent according to the wishes of the voter, the maker of the will, or the donor.

Investment Activities:

At the close of the fiscal year on June 30, 2012 the total held in trust was \$13,485,554.22 with a change from the year-end balance in 2011 of \$12,725,458.05. These numbers and actions of the Trustees are reviewed by the Town of Hudson's independent auditing firm of Plodzick & Sanderson.

With the current status of the United States money markets, it has been challenging to find the best return on investment for these funds. Money is invested in New Hampshire financial institutions chartered to do business in New Hampshire and managed asset divisions of licensed financial institutions chartered in the state.

Included with this report is the MS-9 as submitted to the State of New Hampshire Office of the Attorney General, Charitable Trust Division and the Department of Revenue Administration, Municipal Services Division. For more information on this report please contact one of the Trustees.

The Trustees meet on the fourth Thursday of the month at Town Hall. The public is invited to attend.

Respectfully submitted.

The Trustees of the Trust Funds

Edmond A. Duchesne (term to expire March 2015)
Leonard T. Lathrop (term to expire March 2013)
Harry A. Schibanoff (term to expire March 2014)

Date of Creation	Name of Trust	Purpose of Trust	How Invested	Principal				Beginning Balance	Current Income	Pct%	Total Expended	Income Balance at Year End	Grand Total P + I at Year End
				Beginning Balance	New Funds Created	Cash Gains or Losses	Withdrawals						
Expendable Funds													
19-Aug-1994	Ambulance CRF	Amb Pur/Repl	PUB	30,000.00	30,000.00	0.00	0.00	0.00	227.68	0.00	0.00	227.68	83,862.04
13-Feb-1999	Benson's Land CRF	Purchase	PUB	0.00	0.00	0.00	0.00	0.00	360.21	0.00	16,133.00	360.21	34,623.82
13-Mar-2001	Cable Access Center	Purchase/Lease	PUB	532,547.00	63,118.89	0.00	0.00	595,665.89	7,936.77	0.00	0.00	7,936.77	672,851.03
13-Mar-2001	Conservation Land CRF	Purchase	PUB	500,685.00	0.00	0.00	0.00	500,685.00	4,323.77	0.00	0.00	4,323.77	543,359.94
16-Jun-1994	Employees' Earned Time	Town Employ	PUB	221,617.93	50,000.00	0.00	0.00	271,617.93	63,855.98	0.00	0.00	63,855.98	337,639.21
16-Mar-2000	Fire Apparatus CRF	Purch Fire Eq	PUB	0.00	50,000.00	0.00	0.00	50,000.00	1,055.69	0.00	0.00	1,055.69	60,243.90
11-Mar-2008	Fire Apparatus Refurb.	Refurb Appar	PUB	34,000.88	20,000.00	0.00	0.00	54,000.88	204.97	0.00	0.00	204.97	54,412.82
18-Mar-2011	Fire Equipment CRF	Fire Equip/Appr/CRF	PUB	43,000.00	1,000.00	0.00	0.00	44,000.00	1,196.06	0.00	0.00	1,196.06	51,017.53
14-Mar-2006	Inc. Services CRF	IT Upgrades	PUB	0.00	23,000.00	0.00	15,024.64	8,975.36	148.02	0.00	0.00	148.02	9,123.38
30-Jun-1987	Library Expansion CRF	Library Exp.	PUB	8.00	0.00	0.00	0.00	8.00	0.85	0.00	0.00	0.85	198.99
27-Jan-1989	Lowell/Falver Road CRF	Road Improve	PUB	1,650.04	0.00	0.00	0.00	1,650.04	50.53	0.00	0.00	50.53	1,700.57
15-Apr-1992	Lowfield Park CRF	Restoration	PUB	750.00	0.00	0.00	0.00	750.00	17.54	0.00	0.00	17.54	767.54
1-Jul-1985	Marina Park Boat CRF	Boat	PUB	10,300.00	0.00	0.00	0.00	10,300.00	226.29	0.00	0.00	226.29	10,526.29
13-Jul-1985	Marina Park Boat CRF	Boat	PUB	10,300.00	0.00	0.00	0.00	10,300.00	226.29	0.00	0.00	226.29	10,526.29
13-Mar-2007	Police Vest CRF	Police Vests	PUB	2,238,901.32	12,000.00	0.00	0.00	2,363,790.80	101,086.89	0.00	123,541.76	101,086.89	2,399,400.07
13-Mar-2007	Police Vest CRF	Police Vests	PUB	26,130.00	12,000.00	0.00	0.00	38,130.00	1,113.29	0.00	0.00	1,113.29	39,243.27
13-Mar-2007	Police Weapons Repl CRF	Police Duty Weap	PUB	30,000.00	12,402.00	0.00	0.00	42,402.00	497.61	0.00	0.00	497.61	43,000.32
9-Mar-2010	Pond Reclamation CRF	Manage Invasive PUB	PUB	55,001.00	1.00	0.00	0.00	55,002.00	80.85	0.00	0.00	80.85	55,082.85
11-Mar-2008	Property Revaluations	Purch Reval	PUB	125,000.00	15,001.00	0.00	18,289.14	158,290.14	822.08	0.00	1,518.86	822.08	159,612.06
12-Mar-2002	Rec Facility Land Purchase	Purchase Land	PUB	125,000.00	0.00	0.00	0.00	125,000.00	22,494.89	0.00	0.00	22,494.89	147,494.89
18-Mar-1995	Senior Center	Sen. Cen	PUB	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
10-Mar-2009	(Future) Senior Ctr Cap Res	Sen. Center	PUB	75,000.00	25,000.00	0.00	0.00	100,000.00	1,373.79	0.00	0.00	1,373.79	101,373.79
28-Nov-1997	Sewer Capital Assessment	Build/Upgrad	PUB/TDM	4,257,724.52	75,000.00	1,164.71	0.00	4,333,889.23	115,315.69	0.00	0.00	115,315.69	4,449,204.92
16-Sep-1995	Sewer Pump Repair	Repair Pump	PUB	133,568.33	0.00	0.00	0.00	133,568.33	420.92	892.03	0.00	420.92	134,011.25
14-Mar-2006	VACCON Truck CRF	Repl. Truck	PUB	133,000.00	30,000.00	0.00	0.00	163,000.00	74.76	0.00	0.00	74.76	163,074.76
12-Mar-2002	Water Utility Cap. Improv.	Sys. Improvement	PUB	1,282,000.00	185,000.00	0.00	0.00	1,467,000.00	49,619.19	0.00	0.00	49,619.19	1,516,619.19
12-Mar-2002	Water Utility Repairs	Sys. Repairs	PUB	336,000.00	0.00	0.00	0.00	336,000.00	43,116.67	0.00	0.00	43,116.67	379,116.67
1-Apr-2004	Hills House Maint. Fund (S/D)	Hills House Maint	PUB	0.00	0.00	0.00	0.00	0.00	937.91	0.00	0.00	937.91	937.91
28-Sep-1999	School Renovation CRF	Ren/Maint	PUB	402,845.95	0.00	0.00	0.00	402,845.95	5,280.06	0.00	0.00	5,280.06	408,126.01
14-Mar-2006	School Emer. Eng. CRF	Eng. Esc.	PUB	100,000.00	0.00	0.00	0.00	100,000.00	237.04	0.00	0.00	237.04	100,237.04
1-Apr-2004	School Health Insurance Trust	Self Insurance	PUB	1.00	0.00	0.00	0.00	1.00	0.12	0.00	0.00	0.12	1.12
9-Mar-2000	School Special Education	Special Ed	PUB	100,000.00	0.00	0.00	0.00	100,000.00	25,154.67	0.00	0.00	25,154.67	125,154.67
Total Expendable Funds				10,546,740.97	591,542.89	126,054.19	33,413.78	11,230,934.27	210,435.56	143,381.71	2,151,354.47	210,435.56	13,382,178.74
Non-Expendable Funds													
5-Oct-1921	Dr. Alfred K. Hills Fund	Book for Lib	PUB	5,367.65	0.00	0.00	0.00	5,367.65	23.39	0.00	0.00	23.39	5,391.04
28-Feb-1921	Dr. Alfred K. Hills Fund	Book for Lib	PUB	2,580.77	0.00	0.00	0.00	2,580.77	56.44	0.00	0.00	56.44	2,637.21
28-Feb-1921	Dr. Alfred K. Hills Fund	Book for Lib	PUB	10,000.00	0.00	0.00	0.00	10,000.00	1,182.16	0.00	0.00	1,182.16	11,182.16
28-Oct-1923	Jessie N. Hills Library	Lib BK & Imp	PUB	25,000.00	0.00	0.00	0.00	25,000.00	109.06	0.00	0.00	109.06	25,109.06
8-Mar-1988	John Foster Fund	Worthy Poor	PUB	5,012.48	0.00	0.00	0.00	5,012.48	42.61	0.00	0.00	42.61	5,055.09
2-Jul-1928	Town Center Common	Maintenance	PUB	75.00	0.00	0.00	0.00	75.00	31.39	0.00	0.00	31.39	106.39
9-May-1916	Lucina Floyd Trust (S/D)	Elem Sch Ben	PUB	500.00	0.00	0.00	0.00	500.00	267.54	0.00	0.00	267.54	767.54
Total Non-Expendable Funds				48,535.90	0.00	0.00	0.00	48,535.90	290.13	9.77	0.00	290.13	48,826.03
Total all Funds (including Cemeteries)				10,628,869.37	591,542.89	126,054.19	33,413.78	11,313,052.67	210,725.69	143,391.48	2,151,354.47	210,725.69	13,495,354.22

Note: B CarcemLot is Blodgett Cemetery; M Cemlatden is Musquash Cemetery; N CarcemLot is North Cemetery
 Note: Cemeteries begin on next page
 Note: PUB is Peoples United Bank, TDM is TD Wealth Investment, MGRS is MorganStanley/Smith Barney
 (S/D) = School Department

Westview Cemetery	Case Cem Lot	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
2-Nov-1974 Adams, Elliot	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
1-Jul-1961 Adams, Lenia	PUB	200.00	0.00	0.00	0.00	200.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
16-Feb-1948 Andrews, Arthur S.	PUB	300.00	0.00	0.00	0.00	300.00	22.91	3.94	1.78	0.00	0.00	26.85	326.85
2-Nov-1920 Andrews, Robert A.	PUB	300.00	0.00	0.00	0.00	300.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
15-Apr-1969 Bancroft - Bardsley	PUB	200.00	0.00	0.00	0.00	200.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
25-Sep-1959 Banfill, Florence	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
26-Apr-1949 Barker, Carl E.	PUB	100.00	0.00	0.00	0.00	100.00	11.46	1.97	0.98	0.00	0.00	13.42	163.42
1-Aug-1933 Barnaby, Sarah P.	PUB	100.00	0.00	0.00	0.00	100.00	11.46	1.97	0.98	0.00	0.00	13.42	163.42
3-May-1967 Baxter, John O.	PUB	150.00	0.00	0.00	0.00	150.00	22.91	3.94	1.78	0.00	0.00	26.85	326.85
18-Oct-1930 Blodgett (A), H. Lizzie	PUB	300.00	0.00	0.00	0.00	300.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
17-Oct-1930 Blodgett (B), H. Lizzie	PUB	200.00	0.00	0.00	0.00	200.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
10-May-1939 Burcham, Anory	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
31-May-1930 Butler, Henry	PUB	150.00	0.00	0.00	0.00	150.00	11.46	1.97	0.98	0.00	0.00	13.42	163.42
28-Sep-1936 Buttrick, Belle	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
25-Aug-1970 Cheney, Harrison E.	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
8-Jun-1927 Clement, Elmer D.	PUB	150.00	0.00	0.00	0.00	150.00	11.46	1.97	0.98	0.00	0.00	13.42	163.42
17-May-1968 Consigny, Agnes	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
23-Feb-1929 Cross, Arden C.	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
21-Oct-1975 Cross, Charles D.	PUB	300.00	0.00	0.00	0.00	300.00	22.91	3.94	1.78	0.00	0.00	26.85	326.85
20-Aug-1949 Cross, Herbert A.	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
19-Nov-1941 Cross, William G.	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
19-Jun-1972 Crowley, James M.	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
16-Feb-1929 Cummings, Mildred	PUB	150.00	0.00	0.00	0.00	150.00	11.46	1.97	0.98	0.00	0.00	13.42	163.42
16-Mar-1929 Cummings, Mildred	PUB	150.00	0.00	0.00	0.00	150.00	11.46	1.97	0.98	0.00	0.00	13.42	163.42
6-Feb-1935 Cummings, William P.	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
3-Jan-1963 Edwards, Albert E.	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
23-Apr-1917 Essey, James	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
22-Dec-1960 Essey, Jason	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
4-Oct-1919 French, Simon	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
23-Sep-1949 Genter, Albert	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
13-Mar-1994 Greeley, A.J.	PUB	500.00	0.00	0.00	0.00	500.00	38.18	6.56	2.98	0.00	0.00	44.74	544.74
14-Mar-1912 Greeley, Daniel M.	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
3-Nov-1914 Greeley, Mahala	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
18-Apr-1983 Guyette, Charles	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
10-Mar-1908 Hamblett, Eli	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
19-Aug-1994 Hamblett, Everett	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
19-Mar-1969 Hammond, Louis F.	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
15-May-1978 Harding, A. - Gorman, L.	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
15-Mar-1907 Haselton (A), George W.	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
8-May-1942 Haselton (B), George W.	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
9-Mar-1937 Hills, Lyman W.	PUB	1,000.00	0.00	0.00	0.00	1,000.00	76.37	13.12	5.88	0.00	0.00	89.49	1,089.49
20-Jun-1960 Hook, Marian S.	PUB	1,000.00	0.00	0.00	0.00	1,000.00	76.37	13.12	5.88	0.00	0.00	89.49	1,089.49
13-Oct-1971 Holton, Jessie M.	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
31-May-1978 Ives, M. & Lavoie, L.	PUB	300.00	0.00	0.00	0.00	300.00	22.91	3.94	1.78	0.00	0.00	26.85	326.85
27-Feb-1960 Ives, Shirley	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
15-Apr-1949 Kimball, Deborah T.	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
2-May-1962 Lewis, Harvey G.	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
1-Sep-1962 Lewis, Brian	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
1-Aug-1966 McCoy, Brian L.	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
10-Aug-1961 McCoy, James	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
17-Oct-1985 McTrinis, Hazel	PUB	500.00	0.00	0.00	0.00	500.00	38.18	6.56	2.98	0.00	0.00	44.74	544.74
23-Mar-1918 Melvin, Tolford D.	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
13-Jun-1966 Morrill, Arthur & Leona	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
2-Aug-1954 Newton, C.A.	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
28-Sep-1955 Paleoselli, Sterie	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
8-Jun-1959 Parker, Florence L.	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
26-Apr-1949 Parker, G.H. & M.	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
11-Jul-1963 Peterson, Julia	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
16-Dec-1936 Powell, Mattie R.	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
24-Oct-1967 Read, Annie M.	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
21-Sep-1983 Record, Mary Ellen	PUB	300.00	0.00	0.00	0.00	300.00	22.91	3.94	1.78	0.00	0.00	26.85	326.85
11-Sep-1975 Richard, Paul & Esther	PUB	250.00	0.00	0.00	0.00	250.00	19.09	3.28	1.48	0.00	0.00	22.37	272.37
17-Jul-1922 Robinson, David	PUB	75.00	0.00	0.00	0.00	75.00	5.73	0.98	0.48	0.00	0.00	6.71	81.71
1-Aug-1934 Robinson, Frank P.	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
9-Mar-1920 Robinson, John A.	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
9-Mar-1920 Robinson, Noah	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
18-Dec-1968 Samborn, Mary F.	PUB	100.00	0.00	0.00	0.00	100.00	7.64	1.31	0.68	0.00	0.00	8.95	108.95
1-Dec-1937 Simpson, Alfred L.	PUB	150.00	0.00	0.00	0.00	150.00	11.46	1.97	0.98	0.00	0.00	13.42	163.42
1-Jun-1962 Skinner, Blanche	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
24-Nov-1945 Smith, Andrew J.	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
8-Jun-1954 Smith, Arthur W.	PUB	200.00	0.00	0.00	0.00	200.00	15.27	2.62	1.28	0.00	0.00	17.90	217.90
17-May-1971 Smith, Benjamin H.	PUB	300.00	0.00	0.00	0.00	300.00	22.91	3.94	1.78	0.00	0.00	26.85	326.85

3-Aug-1972	Smith, Byron & Maude	Care Cem Lot	150.00	0.00	0.00	0.00	11.46	1.97	0.98	0.00	13.42	163.42
8-FEB-1966	Smith, Joyce E.	Care Cem Lot	300.00	0.00	0.00	0.00	22.91	3.94	1.78	0.00	26.85	326.85
22-Jun-1986	Smith, David O.	Care Cem Lot	100.00	0.00	0.00	0.00	7.64	1.31	0.68	0.00	8.95	108.95
6-Apr-1977	Smith, Edward R.	Care Cem Lot	250.00	0.00	0.00	0.00	19.09	3.28	1.48	0.00	22.37	272.37
18-Apr-1983	Smith, Henry O.	Care Cem Lot	100.00	0.00	0.00	0.00	7.64	1.31	0.68	0.00	8.95	108.95
25-Jan-1930	Smith, Herbert	Care Cem Lot	200.00	0.00	0.00	0.00	15.27	2.62	1.28	0.00	17.90	217.90
15-Mar-1924	Smith, Jefferson	Care Cem Lot	200.00	0.00	0.00	0.00	7.64	1.31	0.68	0.00	8.95	108.95
27-Mar-1926	Smith, Lois A.	Care Cem Lot	100.00	0.00	0.00	0.00	7.64	1.31	0.68	0.00	8.95	108.95
16-Jul-1976	Smith, Marcel	Care Cem Lot	200.00	0.00	0.00	0.00	15.27	2.62	1.28	0.00	17.90	217.90
27-Apr-1943	Snow, Royal	Care Cem Lot	100.00	0.00	0.00	0.00	7.64	1.31	0.68	0.00	8.95	108.95
22-Nov-1971	Stebbins, Raymond	Care Cem Lot	200.00	0.00	0.00	0.00	15.27	2.62	1.28	0.00	17.90	217.90
1-Oct-1914	Steele, Martha A.	Care Cem Lot	100.00	0.00	0.00	0.00	7.64	1.31	0.68	0.00	8.95	108.95
27-Oct-1966	Stultz, Kenneth	Care Cem Lot	100.00	0.00	0.00	0.00	7.64	1.31	0.68	0.00	8.95	108.95
3-May-1986	Tate, William	Care Cem Lot	500.00	0.00	0.00	0.00	38.18	6.56	2.98	0.00	44.74	544.74
5-Nov-1912	Taylor, William H.	Care Cem Lot	100.00	0.00	0.00	0.00	7.64	1.31	0.68	0.00	8.95	108.95
1-May-1931	Trow, Arthur A.	Care Cem Lot	100.00	0.00	0.00	0.00	7.64	1.31	0.68	0.00	8.95	108.95
27-Mar-1926	Wakley, Emma A.	Care Cem Lot	100.00	0.00	0.00	0.00	7.64	1.31	0.68	0.00	8.95	108.95
20-May-1937	Walch, Chester M.	Care Cem Lot	200.00	0.00	0.00	0.00	15.27	2.62	1.28	0.00	17.90	217.90
17-Jun-1963	Westreath, Arthur S.	Care Cem Lot	150.00	0.00	0.00	0.00	11.46	1.97	0.98	0.00	13.42	163.42
26-Nov-1957	White, Dora H.	Care Cem Lot	200.00	0.00	0.00	0.00	15.27	2.62	1.28	0.00	17.90	217.90
12-Jul-1962	Wynott, Robert & Carrie	Care Cem Lot	200.00	0.00	0.00	0.00	15.27	2.62	1.28	0.00	17.90	217.90
Total Westview Cemetery			17,250.00	0.00	0.00	0.00	1,317.38	226.27	100.00	0.00	1,583.65	18,793.65
4-Nov-1932	Ames, Ellen	M CemLotAge	400.00	0.00	0.00	0.00	97.95	6.07	7.68	0.00	104.02	504.02
19-Jul-1940	Barron, Irving	M CemLotAge	800.00	0.00	0.00	0.00	195.32	12.14	15.28	0.00	208.06	1,008.06
6-Mar-1937	Blodgett, Augustus F.	B CareCemLot	100.00	0.00	0.00	0.00	1.52	0.98	0.00	0.00	2.06	102.06
24-Nov-1915	Blodgett, Vinita	B CareCemLot	200.00	0.00	0.00	0.00	36.74	2.28	2.98	0.00	39.02	189.02
15-Jun-1957	Buttice, Corolla B.	B CareCemLot	200.00	0.00	0.00	0.00	48.98	3.03	3.88	0.00	52.02	252.02
18-Feb-1906	Chase, William F.	B CareCemLot	100.00	0.00	0.00	0.00	24.49	1.52	1.98	0.00	26.00	126.00
11-May-1965	Cannell, Phillip H.	M CemLotAge	200.00	0.00	0.00	0.00	24.49	1.52	1.98	0.00	26.00	126.00
1-Jul-1925	David, Ellen E.	M CemLotAge	200.00	0.00	0.00	0.00	48.98	3.03	3.88	0.00	52.02	252.02
21-Nov-1960	Ford, Ira D.	M CemLotAge	100.00	0.00	0.00	0.00	24.49	1.52	1.98	0.00	26.00	126.00
25-Jun-1927	Greeley, Samuel	B CareCemLot	100.00	0.00	0.00	0.00	24.49	1.52	1.98	0.00	26.01	126.01
5-Nov-1953	Harris, James C.	B CareCemLot	200.00	0.00	0.00	0.00	48.98	3.03	3.88	0.00	52.01	252.01
10-Jun-1922	Harris, Charlotte O.	B CareCemLot	50.00	0.00	0.00	0.00	12.27	0.76	1.08	0.00	13.03	63.03
11-Aug-1919	Hoffman, Phillip	M CemLotAge	100.00	0.00	0.00	0.00	24.49	1.52	1.98	0.00	26.01	126.01
14-Jul-1915	Holland, Ellenette	B CareCemLot	1,000.00	0.00	0.00	0.00	244.90	15.17	19.08	0.00	260.07	1,260.07
15-Mar-1905	Kuhn, George W.	B CareCemLot	75.00	0.00	0.00	0.00	18.37	1.14	1.48	0.00	19.51	94.51
25-Nov-1951	Morrison, Augustus R.	B CareCemLot	100.00	0.00	0.00	0.00	24.49	1.52	1.98	0.00	26.01	126.01
20-Jan-1928	Morrison, S. & Davis D.	B CareCemLot	200.00	0.00	0.00	0.00	48.98	3.03	3.88	0.00	52.01	252.01
30-Mar-1905	Pollard, Martha	B CareCemLot	100.00	0.00	0.00	0.00	24.49	1.52	1.98	0.00	26.01	126.01
3-Feb-1967	Shunaman, Charles G.	M CemLotAge	300.00	0.00	0.00	0.00	73.47	4.55	5.78	0.00	78.02	378.02
9-Mar-1920	Steele, Mary A.	B CareCemLot	200.00	0.00	0.00	0.00	48.98	3.03	3.88	0.00	52.02	252.02
16-Jun-1944	Steele, Minot & Minnie	B CareCemLot	100.00	0.00	0.00	0.00	24.49	1.52	1.98	0.00	26.01	126.01
5-Nov-1923	Winn, Isaac	B CareCemLot	75.00	0.00	0.00	0.00	18.38	1.14	1.48	0.00	19.52	94.52
25-Mar-1935	Winn, John	B CareCemLot	75.00	0.00	0.00	0.00	18.38	1.14	1.48	0.00	19.52	94.52
Total Town Cemeteries			5,250.00	0.00	0.00	0.00	1,285.75	79.65	100.00	0.00	1,365.40	6,615.40
Notes: B CareCemLot is Blodgett Cemetery; M CemLotAge is Musquash Cemetery; N CareCemLot is North Cemetery												
Total Cemeteries			33,592.50	0.00	0.00	0.00	6,507.42	488.66	0.00	0.00	6,996.08	40,588.58
Total all Funds (including Cemeteries)			10,628,869.37	591,542.89	126,054.19	33,413.78	2,096,588.68	219,204.35	143,291.48	2,172,501.55	13,485,554.22	



TOWN OF HUDSON

Water Utility Committee

Leo C. Bernard, Chairman

Ben Nadeau, Selectmen Liaison



12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6002 • Fax: 603-881-3944

2012 Annual Report

The Board of Selectmen created the Water Utility Committee on September 13, 2004 with the adoption of Ordinance 04-03. The Board amended the membership requirements with Ordinance 04-05 on November 23, 2004. The five members of the Committee are appointed by the Board of Selectmen to three year terms. Four of the members must reside in a dwelling served by the Hudson Water Utility System. The Board of Selectmen revised the composition of the Committee to add an Alternate Member and to modify the requirements to allow two members who are not customers of the water system

The Committee is responsible for overseeing the preparations of bylaws, policies and procedures related to the operation of the Utility and making recommendations to the Board of Selectmen regarding the budget, operations, administrations and capital improvements of the Utility.

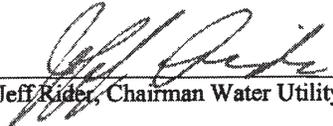
During 2011, the staff continued working to reduce the overdue fees owed to the Utility by its customers and enforcing the termination of service for non-payment this has helped the Utility maintain its level of service without a rate increase. The staff has continued to investigate site for potential new wells. These sites are located within the Town of Hudson which will enable us to better protect the recharge areas. Additional wells will also allow the Town to reduce the amount of water that is purchased from Pennichuck Water Works. The Committee continues to hear appeals by customers for abatements to their water bills for various reasons. After reviewing the application for abatement, a recommendation is sent to the Board of Selectmen for final action. If requested the Committee will also meet with the customer to discuss the reason for the request.

Staff support for the Committee is provided by Gary Webster, Town Engineer, Betty Holt, Engineering Department Administration Aide and Valerie Marquez, Water Utility Clerk. The Committee would like to thank all of these individuals for their assistance.

Committee members for 2012 include:

Jeff Rider, Chairman {Expiration Dec. 31, 2013}
Bernie Manor, Vice-Chairman {Expiration Apr. 30, 2015}
Leo Bernard, Member {Expiration Dec. 31, 2012}
David Shaw, Secretary {Expiration Dec. 31, 2013}
David R. Jelley, Member {Expiration Dec. 31, 2012 – resigned 11/13/2012}

Respectfully submitted,
Water Utility Committee



Jeff Rider, Chairman Water Utility Committee

HUDSON WATER DEPARTMENT

REPORT OF OPERATIONS for the Year Ending June 30, 2012

We are pleased to report that the past year of water works operations was very successful. We met all of our primary maintenance objectives and we continued work on the maintenance of gate valves and hydrants. The combined team of Town staff and Pennichuck Water Works employees has been very effective in completing the day-to-day requirements of the system and focusing on good customer service.

The Town of Hudson water supply system consists of three gravel-pack wells and two pumping stations. There is an emergency interconnection between the Town system and Pennichuck Water Works at the Taylor Falls Bridge to allow for supply from Pennichuck under emergency circumstances. All of the wells and pumping stations are owned by the Town and are located in the Town of Litchfield. The water supply systems are as follows:

<u>Name of well</u>	<u>Well yield per day (in gallons)</u>
Dame	930,000
Ducharme	700,000
Weinstein	1,000,000
Taylor Falls	1,000 gpm (back-up supply)

NOTE: Per NHDES, the combined daily well production at Dame / Ducharme cannot exceed 790,000 gallons per day.

Following is the pumpage report showing the pumpage by month for this past year and the three prior years.

WATER SUPPLY OPERATIONS

Continued

Water Production (gallons):

Month	Source	2008	2009	2010	2011	2012
Jan	Dame	PUMPAGE	17,035,000	13,672,000	10,484,000	17,525,000
	Ducharme	NOT	10,636,000	8,718,000	11,649,000	10,391,000
	Weinstein	AVAILABLE	32,065,000	23,824,000	34,105,000	32,006,000
	Total	FOR JAN.	59,736,000	46,214,000	56,238,000	59,922,000
	Average Day		(34)1,756,941	(28)1,650,500	(31)1,814,129	(35)1,712,057
Feb	Dame	23,505,000	11,171,000	15,606,000	7,562,000	15,816,000
	Ducharme	14,137,000	6,967,000		6,980,000	6,714,000
	Weinstein	54,394,000	20,497,000	19,597,000	19,115,000	25,733,000
	Pennichuck	0	0			
	Total	92,036,000	38,635,000	44,877,000	33,657,000	48,263,000
Average Day	(56)1,643,500	(22)1,756,136	(28)1,602,750	1,202,036	(28)1,723,679	
Mar	Dame	11,624,000	19,968,000	21,465,000	14,563,000	18,248,000
	Ducharme	7,090,000	12,438,000	14,196,000	8,517,000	6,424,000
	Weinstein	28,651,000	34,663,000	26,336,000	25,077,000	27,454,000
	Pennichuck	0	0			
	Total	47,365,000	67,069,000	61,997,000	48,157,000	52,126,000
Average Day	(28)1,691,607	(35)1,916,257	(35)1,771,314	(28)1,719,893	(28)1,861,643	
April	Dame	17,098,000	17,219,000	13,273,000	18,209,250	17,774,000
	Ducharme	10,743,000	10,709,000	8,712,000	8,894,000	5,942,000
	Weinstein	34,702,000	26,092,000	29,243,000	27,690,000	28,711,000
	Pennichuck	3,000,100	3,457,500	1,400,900	5,658,000	14,631,628
	Total	65,543,100	57,477,500	52,628,900	60,451,250	67,058,626
Average Day	(35)1,872,660	(28)2,052,768	(28)1,879,604	(28)2,158,973	(28)2,394,951	
May	Dame	13,668,000	15,364,000	14,491,494	14,876,000	23,642,000
	Ducharme	8,556,000	7,996,000	9,038,000	8,970,000	3,119,000
	Weinstein	28,336,000	27,306,000	29,568,000	27,041,000	29,575,000
	Pennichuck	21,691,900	19,875,200	19,314,800	20,842,272	19,866,880
	Total	72,251,900	70,541,200	72,412,294	71,729,272	76,202,880
Average Day	(28)2,580,425	(28)2,519,329	(28)2,586,153	(35)2,049,408	(35)2,177,225	
June	Dame	16,323,000	16,226,000	19,864,021	17,107,000	14,822,000
	Ducharme	10,072,000	10,131,000	13,988,000	11,704,000	8,097,000
	Weinstein	28,841,000	31,278,000	37,389,000	30,091,000	27,872,000
	Pennichuck	17,414,500	14,853,400	30,157,000	21,991,251	22,380,160
	Total	72,650,500	72,488,400	101,398,021	80,893,251	73,171,160
Average Day	(28)2,594,661	(35)2,071,097	(35)2,897,086	(28)2,889,045	(28)2,613,256	

WATER SUPPLY OPERATIONS

Continued

Water Production (gallons):

Month	Source	2008	2009	2010	2011	2012
July	Dame	19,838,000	13,875,000	19,976,000	15,099,000	
	Ducharme	12,568,000	8,597,000	12,852,000	10,306,000	
	Weinstein	34,723,000	26,185,000	26,528,000	26,144,000	
	Pennichuck	13,826,000	9,078,000	29,714,700	33,635,082	
	Total	80,955,000	57,735,000	89,070,700	85,184,082	
	Average Day	(35)2,313,000	(28)2,061,964	(28)3,181,096	(28)3,042,289	
Aug	Dame	15,954,000	12,637,000	23,576,000	16,612,000	
	Ducharme	10,030,000	7,826,000	7,123,000	11,550,000	
	Weinstein	27,815,000	27,990,000	35,348,000	32,039,000	
	Pennichuck	4,642,900	18,446,000	34,572,000	25,120,998	
	Total	58,441,900	66,899,000	100,619,000	85,321,998	
	Average Day	(28)2,087,211	(28)2,389,250	(35)2,874,828	(35)2,437,771	
Sept	Dame	20,380,563	17,195,000	21,900,000	9,524,000	
	Ducharme	12,501,000	10,859,000	0	11,152,000	
	Weinstein	33,190,000	31,241,000	27,236,000	25,409,000	
	Pennichuck	4,528,000	12,512,100	14,641,100	8,511,916	
	Total	70,599,563	71,807,100	63,777,100	54,596,916	
	Average Day	(35)2,017,130	(35)2,051,631	(28)2,277,754	(28)1,949,890	
Oct	Dame	14,082,863	9,510,000	21,133,000	0	
	Ducharme	7,867,000	6,076,000	2,012,000	15,578,000	
	Weinstein	26,462,000	20,496,000	31,907,000	25,264,000	
	Pennichuck	406,900	9,343,600	2,214,900	0	
	Total	48,818,763	45,425,600	57,266,900	40,842,000	
	Average Day	(28)1,743,527	(28)1,622,343	(35)1,636,197	(28)1,458,643	
Nov	Dame	15,012,004	14,540,000	13,002,000	22,684,000	
	Ducharme	8,466,668	8,982,000	8,300,000	8,477,000	
	Weinstein	22,012,900	18,874,000	25,944,000	26,023,000	
	Pennichuck	0	16,705,700	0	359,788	
	Total	45,491,572	59,101,700	47,246,000	57,543,788	
	Average Day	(28)1,624,699	(37)1,597,343	(28)1,687,357	(35)1,644,108	

WATER SUPPLY OPERATIONS

Continued

Water Production (gallons):

Month	Source	2008	2009	2010	2011	2012
Dec	Dame	18,765,005	12,259,000	12,520,000	20,627,000	
	Ducharme	10,583,335	7,703,000	8,140,000	10,315,000	
	Weinstein	27,516,125	22,398,000	24,524,000	15,175,000	
	Pennichuck	2,974,700	4,778,400	0	0	
	Total	59,839,165	47,138,400	45,184,000	46,117,000	
	Average Day	(35)1,709,690	(26)1,813,015	(28)1,613,714	(28)1,647,036	
Total	Dame	186,250,435	176,999,000	210,478,515	167,347,250	
	Ducharme	112,614,003	108,920,000	102,753,000	124,092,000	
	Weinstein	346,643,025	319,085,000	337,444,000	313,173,000	
	Pennichuck	68,485,000	109,049,900	132,015,400	116,119,307	
	Total	713,992,463	714,053,900	782,690,915	720,731,557	
	Average Day	1,956,144	1,956,312	2,144,359	1,974,607	

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The distribution system is comprised of approximately 90 miles of water main, ranging in size from one inch through 16 inches and is made of ductile iron, cast iron and PVC (plastic). The system has 1,600 main gate valves, 502 fire hydrants, two ground storage tanks and four booster pumping stations. There are 5,828 service lines and customer meters.

The water system is operated for the Town by Pennichuck Water Works, Inc. under an Operations and Maintenance (O&M) Contract. The contract requires Pennichuck to provide all personnel, equipment, spare parts and tools to perform the work. Pennichuck also provides its own insurance for workmen's compensation, public liability and property damage.

The O & M contract has several components. First, Pennichuck is committed to performing what is referred to as "planned maintenance". This is the non-emergency work that can be scheduled. It includes the following activities for each year:

1. Inspect and exercise one-half of all system gate valves. Valves are located, gate boxes are cleaned out, raised or lowered, if required, and the valve is turned to assure proper operation. Tie measurements are verified and recorded on a valve record.
2. Inspect and operate all Town-owned fire hydrants once each year. The hydrant is located and inspected to assure proper operation, to inspect for leakage and to make sure the barrel is properly drained. Hydrant records are updated.
3. Paint a pre-determined number of fire hydrants per year.
4. Conduct an annual main line flushing program to flush sediment and corrosion particles from the distribution pipelines. Pennichuck is required to provide advance notice to alert customers and to conduct the program at a time of minimal disruption to customers.
5. Collect and analyze water samples from the system in accordance with public health requirements.
6. Read all system meters on a monthly basis.
7. Test and repair meters in accordance with industry practice and standards.
8. Locate and mark out underground pipelines when requested by the Town.
9. Inspect and test all backflow devices for proper operation.
10. Perform service disconnects (shutoffs), at the Town's request, for enforcement of payment or for violations of the Town's rules pertaining to water service.
11. Monitor and control the water supply facilities and booster stations. Make periodic inspections, make necessary adjustments, inspect controls and instrumentation, provide routine lubrication, provide corrosion control, change record charts and perform other routine tasks.
12. Respond to requests for customer service in a timely and courteous manner. Requests include turning services on or off, checking for leaks, re-checking meter readings, checking water quality and responding to customer concerns.
13. Develop and update operational and emergency plans.

The other components of the Operation and Maintenance agreement provide for “unplanned maintenance” and engineering services. Pennichuck responds to emergency main breaks, hydrant accidents and service leaks; thaws and repairs frozen pipelines, hydrants and meters, and responds to complaints of rusty or dirty water by flushing pipelines through the hydrants as necessary. Pennichuck provides a variety of engineering services to the water system. Pennichuck provides guidance for the construction of new mains and services and provides on-site inspection to ensure that proper construction methods and materials are used. The water company provides a wide array of system record maintenance and the as-built records for new work performed on the system. Pennichuck conducts flow analysis and makes recommendations for system improvements.

In the past year, Pennichuck performed the following “planned” work:

Gate valve inspection	303
Hydrant inspections – Wet	663
Hydrant inspections – Dry	565
Hydrant painting	396
Test meters	78
Dig-Safe locating and marking	580
Backflow device testing	804
Shutoffs for Non-Payment	149
Meter reading	74460
New meters set	26
New meter replacements	17

The following unscheduled or “unplanned” work was performed during the year:

<u>Description</u>	<u>Number of Invoices</u>
Chemicals @ Dame Ducharme	12
Chemicals @ Weinstein Heights	3
Engineering activity	10
Alarm	1
Blow off – repair	2
Chlorine – high level/pump airbound	1
Communication issues	2
Contractor: Accurate Instruments	1
Contractor: Lewis Engineering	1
Contractor: M&M Electrical	1
Contractor: USA Bluebook	1
Credit	1
Curb box/stop: Repairs/locate/lowered	31
Dame Ducharme Repairs	15
Dirty water	2
Disconnects	3
Emergency dig safe	17
Fire service: valve/turn on	2
Frozen service/meter	2
Gate box: repairs	6
Hydrant: repairs/painting/inspections	20
Inventory Sold	5
Leak: repair/call out/inspect	9
Mains: repair/flush/break	6
Marsh Rd Pit	3
Meter: Exchange stock	3
Meter: in/water on	11
Meter: irrigation reset	2
Meter: new exchange	11
Meter: not set	6
Meter: repairs	4
Meter: seasonal - remove/reset	22
Meter: out/water off	12
Meter: set new	23
No show/non compliance/parts	4
No water call	1
Power outage	2
Pressure: test/recorder/set	1
Radios: install/exchange	13
Service: repairs	11
Research	1
Shut down	1
Shut offs	7
VFD	3

Wason Rd	3
Water on/off	71
Weinstein Repairs	7
Woodlands generator battery	1
Water test	3

Operational Notes 2011/2012

The Town of Hudson and Pennichuck Water Service Company (PWSC) Team continued to improve the Hudson Water System in 2011/2012. Customers in the Town of Hudson have come to expect high quality drinking water at reasonable rates. The Hudson/Pennichuck Team place a strong emphasis on employee training and customer satisfaction. The Team training approach results in consistent, high quality drinking water and an infrastructure second to none in operational reliability. The reliability provides potable water meeting the requirements of State and Federal regulators and satisfying the fire protection safety needs in the Town of Hudson.

The Town of Hudson spent a great deal of time improving the conditions of the Town streets and drainage. As a result of this effort, improvements were made in the affected areas water distribution system. In anticipation of street construction, The Town of Hudson and Pennichuck worked together to correct and improve gate valves, gate valve boxes, curb stops and hydrants. The effort focused on improving the water system and reducing the possibility of having to excavate the roadways after fresh pavement had been installed.

A number of non-operational gate valves were replaced in the Town of Hudson distribution system. Non-operational gates valves in a distribution system represent an unacceptable liability in operational effectiveness. Non-operational valves increase leak repair time and costs. The valve problem is also associated with potential customer property damage because a water line break cannot be shut-off or controlled in a reasonable amount of time. The resulting excessive/wasteful flow also stresses distribution system storage and potentially impacts fire protection. An example of the gate valve work follows:

- Between 12 & 14 Maple Street
- Porter Avenue
- Andrews Street
- Reed & Maple Street
- 2 Valves, Reed at Fulton Street.

The Town of Hudson and Pennichuck performed system wide hydrant flushing in the distribution system during the month of April. Field crews assigned to the hydrant flushing project reported rapid hydrant water clean-up and overall excellent clarity of the drinking water. Hudson and Pennichuck attribute the rapid clean-up to a few specific operational conditions. The distribution system is flushed on an annual basis. Solids and insoluble materials accumulating in the water mains are removed prior to negatively impacting a customer service line. The annual flushing program is not skipped or minimized in any way. A second point to consider is the very effective water treatment program utilized in the Town of Hudson. Water quality is adjusted to minimize the corrosive effects in the distribution system piping. The reduced corrosivity extends the life of the distribution system piping and provides water pleasing to the customer.

Pennichuck Water Service Company concentrated efforts on ensuring large water meter accuracy in the Town of Hudson booster and well stations. The large meters are used to

determine well production in the well stations and water sales to Town of Hudson customers. The accuracy of these meters is paramount to protect the water system from unaccounted for water losses and accurate water consumption billing. The water production metered at these locations is compared with the total of individual meters in the system. The difference is considered to be a loss and is investigate by Pennichuck. Meter accuracy is very important in making loss determination and correcting/repairing the potential system breach. Large meters located in the well stations also help to determine well and well pump efficiencies. Efficient pumps and controls reduce electric power consumption, related expenses and provide maximum flow to the distribution system piping and storage.

As a result of economic conditions and other situations, a number of unpaid water accounts accumulated in the Town of Hudson. Pennichuck assisted the Town with discontinuance of service via service line shut-offs.

Pennichuck Water Service Company is pleased to be the water system Contract Operator for the Town of Hudson. Pennichuck truly enjoys working with the professional men and women representing the Town of Hudson. We look forward to continued success and par and thank the Town of Hudson for their trust and partnership.

ZONING BOARD OF ADJUSTMENT (ZBA) 2011-2012 Annual Report

The quasi-judicial Zoning Board of Adjustment (ZBA) nominally consists of ten members, each of whom is appointed by the Board of Selectmen for 3-year terms. Five of these members are "regular" members, expected to sit on all hearings brought before the ZBA. The other five are alternates, who attend the meetings and sit in place of regular members who either cannot attend a meeting or who step down from some particular case to avoid a conflict of interest. Traditionally, the "alternate" position is regarded as training for future "regular" members.

The Zoning Board normally meets on the fourth Thursday evening of each month (and, if a backlog of cases builds up, also on the second Thursday evening). The continuing economic slump kept the meeting requirements down to once each month this year. All meetings are open to the public, and any interested citizen is welcome to attend at any time; in addition, all meetings are televised by HCTV, which repeats the broadcasts a number of times during the following week and then keeps them available for access online. Members of the ZBA also hold occasional joint meetings with the Hudson Planning Board and the Hudson Conservation Commission for the purpose of discussing issues of mutual interest, attend three law lectures sponsored by the Local Government Center in Derry each fall, and also attend occasional state-wide or regional conferences produced by the NH Office of Energy & Planning and other organizations, as well as lecture presentations sponsored by the Greater Nashua Regional Planning Commission. When needed, the ZBA also participates in group sitewalks of properties pertaining to specific cases, to get a close-at-hand view of property conditions or issues.

The ZBA held 12 meetings this year (same as last year), participating in 48 hearings (four less than last year). The following table delineates these cases in chronological sequence, listing the property identification (tax map & lot number), applicant of record, address of the property involved, the nature of the request, the applicable zoning district, the applicable Hudson Town Code ordinance, the ZBA's decision, and the meeting date for each case.

The Zoning Board is authorized by the State RSAs to hear four kinds of applications: requests for variances, requests for special exceptions, requests for equitable waivers, and appeals of zoning administrative decisions made by Town officials or the Planning Board. The ZBA also considers requests for rehearings and requests for expedited hearings, as well as requests for extensions of previously granted permits that could not be acted upon in the required time span. As part of the decision-making process, each sitting member fills out a form stipulating his/her judgment for each of the applicable requirements for each case, as determined by state statutes or by case law decided by the New Hampshire Supreme Court on other cases in the past.

For any of these four types of cases, the Zoning Board schedules a hearing date (generally scheduling four cases per evening under the premise that each may take an hour or more), sends notice of that date and the applicant's intentions to all persons owning property that abuts or lies within 200 feet of the concerned property, and also advertises the meeting and scheduled cases in a local newspaper, as well as posting copies of that same notice in various public places throughout the town—Town Hall, the Rodgers Memorial Library, and the Post Office. For each hearing (some of which may extend for two or more meetings because of the need to obtain more information or because the applicant needs more time to prepare a presentation), the ZBA members first listen to a presentation by the applicant (and/or authorized representatives) explaining why the request should be granted, then to any abutters or impacted citizens who wish to speak in support of the request, and then to any abutters or impacted citizens who wish to speak against the request or to provide any other input or just to ask questions. If there is opposition or any concerns are raised, this first round of testimony is followed by a rebuttal round, giving parties on both sides a chance to respond to statements made by the other side. The ZBA members then deliberate the matter, asking questions if further information is felt needed from either side, after which the members of the ZBA come to a collective decision by making and voting on a specific motion—generally either to approve (perhaps with stipulations to make it more palatable) or to deny, with occasional instances of deferring the matter to a later date in order to obtain additional information or legal counsel, or to accept a request for withdrawal of the application.

Under the checks-and-balances system built up over the years, citizens who feel aggrieved by a decision of the ZBA have a period of 30 days following the day of the hearing in which to file a request for rehearing, in which case the ZBA will consider that request at its next-following meeting and decide whether rehearing of the case is warranted. In the event that a rehearing is granted, the matter is then treated as an entirely new case, with everyone having a chance to start over on both sides. The ZBA does not grant rehearings lightly, however — doing so only when there is a demonstrated possibility that the Board has come to an unreasonable or illegal decision or because new evidence is available that conceivably might have led the Board to a different decision. This year the ZBA

received only two requests to rehear previously decided cases. The Board agreed to rehear both cases, but then made the same decision as before (approval in one case, denial in the other).

Appeals of Administrative Decisions come about for one of three reasons — that a property owner disagrees that a variance or special exception is needed, that an abutter (or sometimes the Planning Board) disagrees that a granted Building Permit should have been allowed, or that a citizen believes the Planning Board or other agency made a decision on the basis of an improper zoning determination. For these cases, the ZBA decides either to uphold the administrative decision or to reverse that decision. The general premise for such hearings is that a majority of the sitting members must find that they would or would not have come to the same decision that is being appealed. The board heard three appeal cases this year, although one had to be deferred to a subsequent meeting. The Board upheld the Zoning Administrator's decision in one case, overturned it in another, and decided for the third appeal that the matter was not properly before the Board and voted not to hear the matter.

Variations give relief from the literal restrictions of the Hudson Zoning Ordinance, as established by past votes of the Town's citizens. The State Legislature has established the following requirements, effective last year:

At least three sitting members at the hearing must find that an application satisfies every one of the following five requirements:

- (1) That the granting of the variance will not be contrary to the public interest.**
- (2) That the spirit of the ordinance is observed.**
- (3) That substantial justice is done to the applicant by granting the variance.**
- (4) That the value of surrounding properties is not diminished.**
- (5) Literal enforcement of the provisions of the ordinance would result in an unnecessary hardship.**
 - (A) For purposes of this subparagraph, "unnecessary hardship" means that, owing to special conditions of the property that distinguish it from other properties in the area:**
 - (i) No fair and substantial relationship exists between the general public purposes of the ordinance provision and the specific application of that provision to the property; and**
 - (ii) The proposed use is a reasonable one.**
 - (B) If the criteria in subparagraph (A) are not established, an unnecessary hardship will be deemed to exist if, and only if, owing to special conditions of the property that distinguish it from other properties in the area, the property cannot be reasonably used in strict conformance with the ordinance, and a variance is therefore necessary to enable a reasonable use of it.**

The last of these five requirements, sometimes referenced as the "hardship in the land," had always been the most difficult for applicants to meet, as it had traditionally been read (and defined by the New Hampshire Supreme Court) as implying that the applicant should not get a variance unless the property in question could not be used for any of the allowed uses for the zoning district in which the property was located. Subparagraph A now makes it significantly easier for the property owner to demonstrate hardship, but subparagraph B retains the original sense of the requirement, in case the applicant for some reason cannot satisfy subparagraph A.

It must be kept in mind that the ZBA evaluates each application on its own merits and that cases that fall in the same category may in fact have very different circumstances influencing the ZBA's decisions.

The Board received applications for 17 Variance cases this year, along with five request for extension of previously granted Variations. With respect to the latter, all five were approved. With respect to the new Variance requests, three were denied, thirteen were approved, and the Board allowed the other to be withdrawn without prejudice (a legal maneuver that allows the request to be brought back again at a later date, whereas denial means that the same request cannot be brought back again),

For Special Exceptions, none of the previously described variance requirements applies. Instead, the Hudson Zoning Ordinance itself defines the conditions under which special exceptions can be granted (for example, to allow certain uses in specific districts, to allow a home occupation business as a secondary use on residential property, to allow certain kinds of construction within the wetlands and/or the wetlands setback area, etc.). Until 1994, the Hudson Zoning Ordinance only allowed four different kinds of special exceptions; the revision of the Zoning Ordinance in that year established a much larger variety, and there are now many kinds of special exceptions for applicable districts or uses. For these requests, a majority of the sitting members must agree that the intended use satisfies or will satisfy whatever requirements are defined in the Zoning Ordinance for the intended use.

A Wetland Special Exception is required for any work done in defined wetlands or within a 50-foot buffer (the Wetland Conservation District) surrounding such a wetland. Such special exception permits are allowed only for certain specific purposes (not including a house or auxiliary building, neither of which is allowed). It is important to keep in mind that Wetland Special Exception requests come to the ZBA only after being evaluated by the Conservation Commission and (except for single-family homes and duplexes) by the Planning Board—and, if necessary, by New Hampshire's Department of Environmental Services and the U.S. Army Corps of Engineers. This arrangement means that such requests normally do not get to the ZBA unless they have already demonstrated convincing reasons for being accepted, so that the ZBA essentially serves as a clearing house for such cases. The Board heard three cases pertaining to Wetland Special Exception requests this year, approving all three. The Board also heard a case involving a request to allow a previously granted Wetland Special Exception to remain in force, as it had not yet been activated because of the continuing economic downturn; the Board granted that one, as well.

Members of the ZBA were instrumental nearly two decades ago in creating an ALU (Accessory Living Unit) Special Exception ordinance that would allow members of extended families to enjoy both privacy and dignity in semi-private apartments without creating full duplex-type housing units, which the ZBA regularly had denied in the past in those districts in which duplexes were not allowed. At the same time, the members of the ZBA are very aware of possible misuse of this ordinance and remain alert to the need to prevent such units from becoming rental apartments after the need to help a family member is over, and several changes of the original ordinance have been passed to ensure that the intended purpose is met. While some citizens have expressed concern that this ordinance would result in de facto rental apartments all over town, there was only one request for an ALU last year and only two ALU requests this year, although the Board also heard two requests to allow previously granted ALU permit to remain in force following change of ownership of the residence concerned. The Board approved all four requests. This low number of ALU requests came as a surprise, for we had expected a sharp increase in view of the economic situation we have been going through for the past few years. We suspect that this means that many such units have been created without the Town's permission—and hence without conformance with the provisions in the ALU ordinance that were designed to ensure adequate accommodations for both parties and also to protect the property values of neighbors.

The ZBA received only one request for a Home Occupation Special Exception (to be allowed to have an office for the purpose of a business selling firearms at gun shows. The Board approved that request but subsequently determined that it should be reheard. Following the rehearing, however, the Board again approved the request.

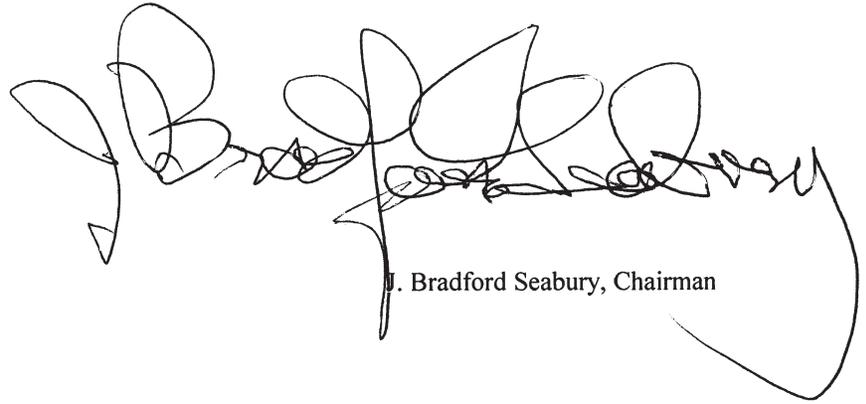
The ZBA this year received six Equitable Waiver applications, which essentially allow an existing violation to continue. Several strict requirements need to be met in order to get an Equitable Waiver, which was actually designed to help home owners whose homes had been built by predecessors and had been in place for 10 years or longer without complaint. The Board approved all six. In addition, however, the Board determined during the hearings of several Variance requests that existing shed or other features on the property in question were in violation of the current Zoning Ordinance and granted Equitable Waivers for those things at the same time as the approval of the Variance request, so as to provide the current and future property owners with full protection.

Zoning is not a feel-good philosophy, and should not be a war between the haves and have-nots. Instead, it is and should be a way of seeking balance between conflicting interests for the betterment of all the citizens of the community—so that good businesses can grow and prosper and so that citizens can enjoy a reasonable use of their property, while the natural environment is protected and the quality of life of our neighbors is not diminished as a consequence.

The Zoning Ordinance is and must be a living document, and proposals for changes to it can be and often are put forward every year by the Planning Board, the Selectmen, and citizen petitions, as new concepts and understandings arise. Similarly, the makeup of the ZBA and the nature of its decisions change through the years as new members

become appointed to the ZBA or as continuing members develop value judgments based on experience and training. But all members of the ZBA presumably have Hudson’s best interests at heart and serve you as best as they can, within their understanding of the requirements and responsibilities. The citizens of Hudson should take comfort in the fact that these volunteer Board members are willing to undertake the commitment to attend all meetings (some of which last until midnight or later), to do the required research and reviewing, and to stand up to the pressures of making decisions that often distress other citizens in very emotional circumstances.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "J. Bradford Seabury". The signature is fluid and cursive, with a large, sweeping flourish at the end that extends downwards and to the right.

J. Bradford Seabury, Chairman

Cases Heard by Hudson Zoning Board of Adjustment During 2011-2012 Fiscal Year (Sheet 1 of 5)

Map & Lot Numbers	Applicant of Record	Property Location (Street Address)	Nature of Request Presented in Application to Zoning Board of Adjustment	District	Town Code	Decision of ZBA	Date Heard
175-091	Leo and Karen Graham	12 Alpine Avenue	Equitable Waiver to allow existing deck, garage, and single-family dwelling to remain within setbacks.	R-2	334-28	Approved (5-0)	07/28/11
175-090	Roger and Janet Belhumeur	6 Alpine Avenue	Equitable Waiver to allow existing 5' x 5' landing and steps to remain within setback.	R-2	334-28	Approved (5-0)	07/28/11
110-039	Steven L. Chasse	8 Christine Drive	Extension of un-activated Variance previously granted by ZBA on August 26, 2010, to allow expansion of existing non-conforming (manufacturing) use.	B	334-29	Approved (5-0)	07/28/11
110-037 & 038	B & D Land Development	10 & 14 Christine Drive	Extension of un-activated Variance previously granted by ZBA on August 26, 2010, for lot 38 to permit proposed 12,000 square foot manufacturing/bulk storage building in Business zoning district.	B	334-21	Approved (5-0)	07/28/11
134-025	Bruce C. Atwood and Margery Harris	35 Hazelwood Road	Wetland Special exception to allow installation of 8' x 12' floating platform, 6' x 30' seasonal dock, and path to water within wetland buffer.	R-1	334-33	Approved (5-0)	07/28/11
211-052	Marty and Susan Breen	12 Glen Drive	Accessory Living Unit to be placed above existing garage and breezeway.	R-1	334-73	Approved (5-0)	08/25/11
211-052	Marty and Susan Breen	12 Glen Drive	Variance to allow common interior access to be stairs to rear of garage.	R-1	334-73.3 E	Approved (4-1)	08/25/11
204-040	Thomas and Denise Jarrett	24 Burns Hill Road	Equitable Waiver to allow existing structure to remain within front-yard setback.	R-1	334-28	Approved (5-0)	09/22/11
204-040	Thomas and Denise Jarrett	24 Burns Hill Road	Variance to allow proposed 12' x 12' addition and 30' x 40' garage to be constructed within front-yard setbacks; 50 feet required, 47.1 feet proposed.	R-1	334-31	Approved (5-0)	09/22/11
176-049	VSH Realty, Inc., 100 Crossing Blvd., Framingham MA	189 Central Street	Variance to allow electronic sign to be located within required 200-foot setback to residential dwellings.	B	334-64 C (6)	Deferred to 11/10/11 (5-0)	10/27/11
176-049	VSH Realty, Inc., 100 Crossing Blvd., Framingham MA	189 Central Street	Variance to allow proposed electronic sign to have text be 24 inches in height where maximum of 10 inches in height is allowed.	B	334-64 C (3)	Deferred to 11/10/11 (5-0)	10/27/11
217-036	Walter Mahan	69 Burns Hill Road	Wetland Special Exception to allow construction of proposed detached garage within wetland buffer; 50 feet required, 28 feet proposed.	R-2	334-33	Approved (5-0)	10/27/11
217-036	Walter Mahan	69 Burns Hill Road	Equitable Waiver because half of applicant's house, deck and shed located within 50' setback.	R-2	334-28	Approved (5-0)	10/27/11
117-004	Leona L. Shanholtz,	99A Robinson Road	Variance to allow proposed 10' x 14' shed to be located to front of main building.	G-1	334-27.1 C	Approved (5-0)	10/27/11

Cases Heard by Hudson Zoning Board of Adjustment During 2011-2012 Fiscal Year (Sheet 2 of 5)

Map & Lot Numbers	Applicant of Record	Property Location (Street Address)	Nature of Request Presented in Application to Zoning Board of Adjustment	District	Town Code	Decision of ZBA	Date Heard
138-015	Thomas M. Buja	15 Forest Road	Variance to allow construction of proposed 28' x 28' detached garage within side-yard setback; 15 feet required, 6.5 feet proposed.	R-2	334-27	Approved (5-0)	10/27/11
176-049	VSH Realty, Inc., 100 Crossing Blvd., Framingham MA	189 Central Street	Variance to allow electronic sign to be located within required 200-foot setback to residential dwellings.	B	334-64 C (6)	Approved (5-0)	11/10/11
176-049	VSH Realty, Inc., 100 Crossing Blvd., Framingham MA	189 Central Street	Variance to allow proposed electronic sign to have text be 24 inches in height where maximum of 10 inches in height is allowed.	B	334-64 C (3)	Approved (3-2)	11/10/11
217-005	Alan and Theresa Boissonneault Living Trust, P.O. Box 2431, 1016 Yates Road, Oak Harbor, WA	13 Mark Street	Variance to allow access to proposed lot without proper frontage; 120 feet required, 50.49 feet proposed.	R-2	334-27	Deferred to 01/26/12 (5-0)	11/10/11
217-005	Alan and Theresa Boissonneault Living Trust, P.O. Box 2431, 1016 Yates Road, Oak Harbor, WA	13 Mark Street	Wetland Special Exception to allow proposed driveway to be located within wetland buffer, 3,408 ft ² to be impacted.	R-2	334-35	Approved (5-0)	11/10/11
148-065	Ronald Savoie	13 Wagner Way	Accessory Living Unit to be located above existing attached garage.	R-1	334-73.1	Approved (5-0)	11/10/11
173-019	Richard Suter, III	12 Campello Street	Appeal from Administrative Decision issued by Zoning Administrator on September 29, 2011, which stated that Variance is required for accessory use of service and repair of vehicles.	TR	334-22	Not to hear (5-0)	11/10/11
133-035	Louis and Suzanne Mutty	17 Pinewood Road	Variance to allow existing 14' x 20' screened porch to be located 12.9 feet into side-yard setback, where 15 feet is required.	R-1	334-27	Approved (5-0)	12/08/11
133-035	Louis and Suzanne Mutty	17 Pinewood Road	Variance to allow existing 15' x 24' above ground pool and 8 foot deck to be located 8 feet into side-yard setback, where 15 feet is required.	R-1	334-27	Denied (5-0)	12/08/11
191-133	Norman Boyer, 65 Plateau Ridge Road, Loudon, NH	7 Bay Street	Variance to allow existing nonconforming single-family dwelling to be replaced with two-family dwelling, which is not allowed use within Business District.	B	334-21	Deferred to 01/26/12 (5-0)	12/08/11
217-005	Alan and Theresa Boissonneault Living Trust, P.O. Box 2431, 1016 Yates Road, Oak	13 Mark Street	Variance to allow access to proposed lot without proper frontage; 120 feet required, 50.49 feet proposed.	R-2	334-27	Deferred to 02/23/12 (3-2)	01/26/12

Cases Heard by Hudson Zoning Board of Adjustment During 2011-2012 Fiscal Year (Sheet 3 of 5)

Map & Lot Numbers	Applicant of Record	Property Location (Street Address)	Nature of Request Presented in Application to Zoning Board of Adjustment	Dis-trict	Town Code	Decision of ZBA	Date Heard
191-133	Harbor, WA Norman Boyer, 65 Plateau Ridge Road, Loudon, NH	7 Bay Street	Variance to allow existing nonconforming single-family dwelling to be replaced with two-family dwelling, which is not allowed use within Business District.	B	334-21	Approved (4-1)	01/26/12
157-035	Charles and Rita Boucher	9 Wagner Way,	Allow Accessory Living Unit granted to previous owner in October 2009 to remain within existing dwelling.	R-1	334-73.1	Approved (5-0)	01/26/12
217-005	Alan and Theresa Boissonneault Living Trust, P.O. Box 2431, 1016 Yates Road, Oak Harbor, WA	13 Mark Street	Variance to allow access to proposed lot without proper frontage; 120 feet required, 50.49 feet proposed.	R-2	334-27	Deferred to 03/22/12 (5-0)	02/23/12
182-125	Hudson Library Street Association, LLC., 253 Main Street, Nashua, NH	39 Library Street	Appeal from Administrative Decision issued by Zoning Administrator on January 4, 2012, which stated that property located at 39 Library Street is in violation of Zoning Ordinance; property is commercial property being used as residential without appropriate approvals.	TR	334-16, 334-16 C, & 334.16.1	Deferred to 05/24/13 (5-0)	02/23/12
221-002	Danville Realty, LLC, 32 Executive Drive	25 Flagstone Drive	Variance to allow construction of addition within front-yard setbacks, 50 feet required, 41.2 feet proposed.	I	334-27	Approved (5-0)	02/23/12
199-009	Robert N. Dumont	60 Pelham Road	Home Occupation Special Exception to allow sale of firearms within existing home.	G	334-24	Approved (3-2)	02/23/12
217-005	Alan and Theresa Boissonneault Living Trust, P.O. Box 2431, 1016 Yates Road, Oak Harbor, WA	13 Mark Street	Variance to allow access to proposed lot without proper frontage; 120 feet required, 50.49 feet proposed.	R-2	334-27	Denied (3-2)	03/22/12
185-075	Mary Ellen Banks	19 Bear Path Lane	Allow Accessory Living Unit to remain within existing dwelling.	G	334-73.3	Approved (5-0)	03/22/12
118-003	Scott and Ginella Cann	32 Kienia Road	Equitable Waiver to allow existing dwelling that was constructed in 1976 to remain within front-yard setback; 30 feet required, 28 feet remain.	G-1	334-28	Approved (5-0)	03/22/12
199-009	Robert N. Dumont	60 Pelham Road	Request to rehear Home Occupation Special Exception to allow sale of firearms within existing home.	G	334-24	Approved (5-0)	03/22/12
199-009	Robert N. Dumont	60 Pelham Road	Home Occupation Special Exception (Rehearing) to allow sale of firearms within existing home.	G	334-24	Approved (3-2)	04/26/12
216-001 & 002	Merrimac Real Estate Investors, 10605 Boca Pointe Drive, Orlando,	203 & 205 Lowell Road	Extension of un-activated Variance previously granted by ZBA on October 22, 2009, to allow construction of building and parking lot within 763 ft ² of wetland and	B	334-33	Approved (5-0)	04/26/12

Cases Heard by Hudson Zoning Board of Adjustment During 2011-2012 Fiscal Year (Sheet 4 of 5)

Map & Lot Numbers	Applicant of Record	Property Location (Street Address)	Nature of Request Presented in Application to Zoning Board of Adjustment	Dis-district	Town Code	Decision of ZBA	Date Heard
	FL		20,979 ft ² of wetland buffer.				
216-001 & 002	Merrimac Real Estate Investors, 10605 Boca Pointe Drive, Orlando, FL	203 & 205 Lowell Road	Extension of un-activated Wetland Special Exception previously granted by ZBA on 10/22/09, to allow construction of building and parking lot within 763 ft ² of wetland and 20,979 ft ² of wetland buffer.	B	334-33	Approved (5-0)	04/26/12
216-001 & 002	Merrimac Real Estate Investors, 10605 Boca Pointe Drive, Orlando, FL	203 & 205 Lowell Road	Extension of un-activated Variance previously granted by ZBA on 03/25/10, to allow expansion of existing nonconforming structure within front-yard setback, 50 feet required, 45.02 feet proposed.	B	334-27 & 334-31	Approved (5-0)	04/26/12
161-020	Donald N. Simard, 72 Windham Road	74 Windham Road	Appeal from Administrative Decision for property located at 74 Windham Road, Hudson, issued by Zoning Administrator on 03/07/12, which stated existing dwelling is only approved for two-family dwelling, not multi-family dwelling – Site Plan approval is needed.	G-1	334-16.1 & 334-27	Upheld (4-1)	04/26/12
217-005	Alan and Theresa Boissonneault Living Trust, P.O. Box 2431, 1016 Yates Road, Oak Harbor, WA	13 Mark Street	Request to rehear Variance denied on 03/22/12 to allow access to proposed lot without proper frontage; 120 feet required, 50.49 feet proposed.	R-2	334-27	To Rehear (5-0)	04/26/12
182-125	Hudson Library Street Association, LLC., 253 Main Street, Nashua, NH	39 Library Street	Appeal from Administrative Decision issued by Zoning Administrator on 01/04/12, which stated that property located at 39 Library Street is in violation of Hudson Zoning Ordinance; property is commercial property being used as residential without appropriate approvals.	TR	334-16, 334-16 C, & 334.16.1	Upheld (5-0)	05/24/12
182-125	Hudson Library Street Association, LLC., 253 Main Street, Nashua, NH	39 Library Street	Variance to allow change of use from multi-tenant commercial to multi-family residence.	TR	334-28	Denied (4-1)	05/24/12
217-005	Alan and Theresa Boissonneault Living Trust, P.O. Box 2431, 1016 Yates Road, Oak Harbor, WA	13 Mark Street	Variance for property located at 13 Mark Street to allow access to proposed lot without proper frontage; 120 feet required, 0.0 feet proposed.	R-2	334-27	Denied (3-2)	05/24/12
177-014	Timothy L. Wilbur	47 Kimball Hill Road	Equitable Waiver to allow existing dwelling that was constructed in 1880 to remain within front setback.	G	334-28	Approved (5-0)	05/24/12
177-014	Timothy L. Wilbur	47 Kimball Hill Road	Variance to allow above-ground pool to be installed within front-yard setback; 50 feet required, 17 feet proposed.	G	334-27	Approved (5-0)	05/24/12

Cases Heard by Hudson Zoning Board of Adjustment During 2011-2012 Fiscal Year (Sheet 5 of 5)

Map & Lot Numbers	Applicant of Record	Property Location (Street Address)	Nature of Request Presented in Application to Zoning Board of Adjustment	District	Town Code	Decision of ZBA	Date Heard
174-079	Scott and Linda Campbell	25 Derry Street	Variance to allow existing lot to be subdivided from one lot into two lots; proposed second lot would have approximately 11,092 ft ² of property with 87.17 feet of frontage off of Haverhill Street, where 90 feet of frontage is required.	TR	334-27	Approved (4-1)	06/28/12
173-034	Landmark Crossing, LLC, 11 Northeastern Boulevard, #140, Nashua, NH	46 Derry Street	Variance to allow 57" x 62" expansion to existing nonconforming freestanding sign.	TR	334-31	Withdrawal (5-0)	06/28/12
173-034	Landmark Crossing, LLC, 11 Northeastern Boulevard, #140, Nashua, NH	46 Derry Street	Variance to allow expanded freestanding sign to be located 11 feet from Derry Street, where 25 feet is required.	TR	334-60 (C) and (E)	Denied (5-0)	06/28/12

Town of Hudson, NH
Employee Earnings
January 1, 2012 to December 31, 2012

<u>Employee Name</u>	<u>Base Pay</u>	<u>Overtime</u>	<u>Other</u>	<u>Total Wages</u>
ADAMS, KENNETH	\$53,140.87	\$9,485.46	\$953.68	\$63,580.01
ALLEN, ANGELA M	\$45,977.78	\$4,805.87	\$14,929.24	\$65,712.89
ALLEY, BRIAN R	\$4,219.75	\$0.00	\$0.00	\$4,219.75
ALVAYERO, JORGE R	\$3,232.38	\$0.00	\$0.00	\$3,232.38
ALVAYERO, MICHELLE	\$1,357.50	\$0.00	\$0.00	\$1,357.50
ANGER, JOSEPH	\$53,217.61	\$1,433.40	\$217.64	\$54,868.65
ARMAND, MICHAEL H	\$43,649.06	\$2,890.10	\$14,383.86	\$60,923.02
ARSENAULT, DANNY J	\$12,758.75	\$0.00	\$0.00	\$12,758.75
AVERY, CASSANDRA E	\$56,128.69	\$892.80	\$1,152.32	\$58,173.81
AVERY JR, WILLIAM M	\$89,752.03	\$0.00	\$12,621.98	\$102,374.01
BAKER, PAUL E	\$232.01	\$0.00	\$0.00	\$232.01
BARRY, JOHN E	\$17,602.50	\$0.00	\$0.00	\$17,602.50
BARRY, PATRICIA	\$52,395.20	\$0.00	\$12,861.68	\$65,256.88
BAVARO, JAMES T	\$45,089.44	\$11,398.42	\$1,890.08	\$58,377.94
BEAULIEU, CHERYL A	\$39,152.86	\$3,170.97	\$966.90	\$43,290.73
BEAVERSTOCK, ELIZABETH J	\$360.69	\$0.00	\$0.00	\$360.69
BEIKE, JOHN P	\$80,080.00	\$360.94	\$9,415.33	\$89,856.27
BEIKE, VICTORIA L	\$208.44	\$0.00	\$0.00	\$208.44
BENNER, CRAIG O	\$35,652.55	\$17,559.01	\$2,556.32	\$55,767.88
BERGERON, SHAYLA M	\$1,037.88	\$0.00	\$0.00	\$1,037.88
BERUBE, TODD	\$48,640.48	\$3,453.34	\$8,189.34	\$60,283.16
BIANCHI JR, DAVID A	\$76,037.50	\$6,006.03	\$1,199.14	\$83,242.67
BICKFORD, ALLISON J	\$1,014.75	\$0.00	\$0.00	\$1,014.75
BISBING, PAMELA L	\$37,627.21	\$13.57	\$9,676.68	\$47,317.46
BISSON, LAURA M	\$99.69	\$0.00	\$0.00	\$99.69
BLINN, KEVIN	\$48,935.87	\$5,698.86	\$14,854.10	\$69,488.83
BLINN, MAGGIE R	\$2,864.26	\$0.00	\$0.00	\$2,864.26
BOISVERT, PAULINE R	\$215.69	\$0.00	\$0.00	\$215.69
BOUCHER, LUCILLE	\$213.87	\$0.00	\$0.00	\$213.87
BOWEN, LORI ANN	\$2,875.00	\$0.00	\$0.00	\$2,875.00
BRADISH, GLEN	\$41,143.84	\$7,482.24	\$3,451.43	\$52,077.51
BRIDEAU, DAVID P	\$45,130.58	\$1,409.06	\$13,885.82	\$60,425.46
BRIGGS, DONNA A	\$68,473.60	\$2,987.49	\$14,296.68	\$85,757.77
BRODERICK, PATRICK	\$61,900.80	\$334.80	\$10,836.28	\$73,071.88
BROWN, CATHERINE L	\$154.00	\$0.00	\$0.00	\$154.00
BROWN, KATE M	\$1,727.00	\$0.00	\$0.00	\$1,727.00
BROWN, LENWOOD	\$7,202.52	\$196.83	\$433.20	\$7,832.55
BROWNRIGG, MATTHEW	\$2,927.50	\$0.00	\$0.00	\$2,927.50
BRUCKER, NANCY A	\$2,512.03	\$0.00	\$0.00	\$2,512.03
BUCCARELLI, KIMBERLY J	\$2,750.00	\$0.00	\$0.00	\$2,750.00
BUNKER, NICHOLAS W	\$3,085.14	\$0.00	\$0.00	\$3,085.14

Town of Hudson, NH
Employee Earnings
January 1, 2012 to December 31, 2012

<u>Employee Name</u>	<u>Base Pay</u>	<u>Overtime</u>	<u>Other</u>	<u>Total Wages</u>
BURNELL, KAREN L	\$4,737.50	\$0.00	\$0.00	\$4,737.50
BURNS, KEVIN C	\$91,840.31	\$0.00	\$217.64	\$92,057.95
BUTLER, KATE	\$39,177.55	\$0.00	\$11,934.52	\$51,112.07
BUXTON, ROBERT M	\$89,743.68	\$0.00	\$21,691.51	\$111,435.19
CAREY, DOROTHY	\$50,502.40	\$163.89	\$4,805.51	\$55,471.80
CARLE, ANN J	\$39,000.01	\$0.00	\$2,128.88	\$41,128.89
CARNEY, TRACY L	\$45,801.61	\$957.87	\$11,934.52	\$58,694.00
CARON, NANCIE A	\$319.00	\$0.00	\$0.00	\$319.00
CARPENTIER, KATHRYN M	\$84,213.00	\$0.00	\$280.40	\$84,493.40
CARPENTIERE JR, RALPH J	\$3,394.32	\$0.00	\$0.00	\$3,394.32
CASHELL, JOHN M	\$83,616.00	\$0.00	\$11,934.52	\$95,550.52
CAVALLARO, CHRISTOPHER	\$61,900.80	\$3,593.52	\$948.07	\$66,442.39
CAYOT, DAVID	\$61,900.80	\$7,477.20	\$16,992.22	\$86,370.22
CHAMBERLAIN, ROBERT P	\$45,109.01	\$6,294.90	\$248.11	\$51,652.02
CHAPUT, EVERETT	\$54,931.52	\$9,428.83	\$2,763.04	\$67,123.39
CHESNULEVICH, HARRY	\$159.50	\$0.00	\$0.00	\$159.50
CHEYNE, HELEN M	\$41,288.05	\$0.00	\$3,554.12	\$44,842.17
CIALEK, JOHN J	\$45,053.74	\$7,987.46	\$13,709.72	\$66,750.92
CLARKE, DANIEL J	\$39,686.40	\$157.41	\$1,824.47	\$41,668.28
CLARKE JR, DANIEL J	\$10,602.00	\$1,399.57	\$1,032.96	\$13,034.53
CLOUTIER, JOYCE	\$1,502.08	\$0.00	\$0.00	\$1,502.08
COBURN, LINDA	\$409.63	\$0.00	\$0.00	\$409.63
CONLEY, DANIEL M	\$50,190.40	\$1,447.81	\$12,276.28	\$63,914.49
CONLON, MARTIN	\$45,130.58	\$21,791.40	\$16,254.22	\$83,176.20
CONNOR, JAMES P	\$61,900.80	\$10,289.52	\$4,718.72	\$76,909.04
COOLIDGE, JEAN M	\$1,977.75	\$0.00	\$0.00	\$1,977.75
CORCORAN, LINDA	\$36,305.69	\$0.00	\$4,179.24	\$40,484.93
CORMIER, AMANDA M	\$34,688.03	\$8,146.14	\$13,361.68	\$56,195.85
CORMIER, DAVID M	\$45,089.44	\$9,719.37	\$1,984.81	\$56,793.62
COSTA, MATTHEW A.	\$14,842.82	\$1,120.79	\$0.00	\$15,963.61
COULOMBE JR, CLAUDE	\$62,645.25	\$4,434.83	\$1,223.20	\$68,303.28
COUTU, ROGER E	\$3,200.04	\$0.00	\$0.00	\$3,200.04
CRAIG, DONNA M	\$425.95	\$0.00	\$0.00	\$425.95
CRANDALL, RICHARD J	\$13.50	\$0.00	\$0.00	\$13.50
CRANE, BENJAMIN W	\$40,069.76	\$18,604.47	\$4,440.31	\$63,114.54
CRAVEN, KAELA L	\$2,926.01	\$0.00	\$0.00	\$2,926.01
CRAWFORD, ERICA LEE	\$40,268.80	\$1,655.28	\$1,217.91	\$43,141.99
CUMMINGS, ALLISON	\$62,138.88	\$6,941.52	\$5,298.80	\$74,379.20
CURTIN, CHRISTINE E	\$37,627.20	\$189.95	\$8,113.56	\$45,930.71
DAIGLE, BRUCE	\$45,125.87	\$6,929.21	\$13,657.72	\$65,712.80
DAVIDSON JR, WILLIAM N	\$41,735.23	\$4,987.87	\$592.35	\$47,315.45

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<u>Employee Name</u>	<u>Base Pay</u>	<u>Overtime</u>	<u>Other</u>	<u>Total Wages</u>
DAVIS, MICHAEL	\$62,064.48	\$13,518.24	\$19,513.27	\$95,095.99
DAYNARD, KRISTEN A	\$4,716.00	\$0.00	\$0.00	\$4,716.00
DELLA-MONICA, GLENN	\$371.57	\$0.00	\$0.00	\$371.57
DELLEA-MESSINER, INGRID V	\$4,445.00	\$0.00	\$0.00	\$4,445.00
DEMANCHE, TORREY	\$31,079.69	\$0.00	\$6,233.39	\$37,313.08
DENG, PHARITH	\$61,900.80	\$8,883.36	\$19,737.04	\$90,521.20
DEPLOEY, BRIAN J	\$45,977.76	\$1,849.68	\$15,932.44	\$63,759.88
DESILETS, RACHEL K	\$2,181.92	\$0.00	\$0.00	\$2,181.92
DESROCHERS, DEREK D	\$45,643.87	\$9,440.88	\$15,547.44	\$70,632.19
DINAPOLI, KEVIN J	\$80,080.00	\$7,897.33	\$21,810.52	\$109,787.85
DIONNE, ERIC M	\$53,178.66	\$4,098.88	\$2,048.00	\$59,325.54
DIONNE, TAD K	\$68,736.96	\$10,777.19	\$4,889.91	\$84,404.06
DOLAN, DANIEL S	\$61,991.31	\$9,508.32	\$7,139.11	\$78,638.74
DONOVAN, LISA E	\$1,476.70	\$0.00	\$0.00	\$1,476.70
DOWGOS, JOHN	\$20,075.28	\$3,082.27	\$5,278.73	\$28,436.28
DOWNEY, JASON C	\$62,138.88	\$5,847.84	\$15,929.16	\$83,915.88
DOYLE, BARBARA J	\$1,924.80	\$0.00	\$0.00	\$1,924.80
DOYLE, BRANDON	\$2,902.26	\$0.00	\$0.00	\$2,902.26
DUBE, ALLAN	\$54,931.52	\$9,460.15	\$6,825.58	\$71,217.25
DUBE, GILLES J	\$45,760.68	\$2,005.61	\$162.20	\$47,928.49
DUBE, STEVEN	\$60,072.50	\$2,458.50	\$7.88	\$62,538.88
DUBUQUE, DOUGLAS	\$0.00	\$0.00	\$97.45	\$97.45
DUCHESNE, EDMUND A	\$302.69	\$0.00	\$0.00	\$302.69
DUCIE, KEVIN P	\$48,211.92	\$5,403.10	\$9,351.65	\$62,966.67
DURAND, PHILLIP A	\$1,971.00	\$0.00	\$0.00	\$1,971.00
DURHAM, CALVIN P	\$1,150.00	\$0.00	\$0.00	\$1,150.00
DYAC, CHARLES E	\$77,715.36	\$3,908.12	\$2,382.39	\$84,005.87
ELLIS, MEGAN E	\$15,337.50	\$0.00	\$0.00	\$15,337.50
EMANUELSON, MATTHEW P	\$1,568.25	\$0.00	\$0.00	\$1,568.25
EMMONS, WILLIAM E	\$61,900.80	\$1,941.84	\$17,059.00	\$80,901.64
FAULKNER, JEREMY M	\$45,152.57	\$6,075.61	\$0.00	\$51,228.18
FERENTINO, JEFFREY T	\$52,996.96	\$11,444.75	\$3,125.48	\$67,567.19
FERREIRA, ERIC J	\$25,288.24	\$2,787.07	\$13,472.14	\$41,547.45
FIORENZA, SUSAN L	\$28,438.20	\$0.00	\$2,171.11	\$30,609.31
FLEMING, JOSEPH E	\$4,887.00	\$0.00	\$0.00	\$4,887.00
FORRENCE, JESS	\$83,607.65	\$0.00	\$19,833.32	\$103,440.97
FRIEDMAN, AMY W	\$27,185.75	\$0.00	\$475.54	\$27,661.29
FULLER, SCOTT A	\$19,641.60	\$1,692.99	\$0.00	\$21,334.59
GAGNON, ROBERT	\$43,040.00	\$0.00	\$2,770.07	\$45,810.07
GANNON, STEPHEN	\$80,382.73	\$10,217.47	\$23,558.31	\$114,158.51
GEORGEOU, KRISTOFOR J	\$2,612.50	\$0.00	\$0.00	\$2,612.50

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<u>Employee Name</u>	<u>Base Pay</u>	<u>Overtime</u>	<u>Other</u>	<u>Total Wages</u>
GIFFIN, CAROL T	\$31,200.00	\$0.00	\$165.51	\$31,365.51
GIFFORD, ERNEST R	\$1,305.00	\$0.00	\$0.00	\$1,305.00
GIRGINIS, FRANK A	\$3,163.19	\$0.00	\$0.00	\$3,163.19
GLENN, WARREN J	\$36,117.90	\$6,630.64	\$12,434.52	\$55,183.06
GOSSELIN, MICHAEL R	\$68,736.96	\$6,666.30	\$16,677.50	\$92,080.76
GOYAL, MEENAL	\$272.00	\$0.00	\$0.00	\$272.00
GRAHAM, DEBRA M	\$45,801.62	\$1,899.23	\$12,815.32	\$60,516.17
GRAHAM, DONNA L	\$46,883.20	\$3,381.06	\$11,934.52	\$62,198.78
GRAHAM, SARAH L	\$33,274.56	\$16,119.33	\$9,841.32	\$59,235.21
GRANT, LORI A	\$32,487.41	\$0.00	\$350.00	\$32,837.41
GREBINAR, KEVIN	\$77,012.00	\$8,164.06	\$2,969.88	\$88,145.94
GREENWOOD, TIMOTHY	\$45,453.25	\$2,962.60	\$4,281.60	\$52,697.45
GUARINO, VINCENT R	\$80,080.00	\$346.50	\$8,816.50	\$89,243.00
HAERINCK, DENNIS	\$45,336.28	\$9,487.94	\$3,149.37	\$57,973.59
HAGGERTY, ROBERT	\$3,314.50	\$0.00	\$0.00	\$3,314.50
HANSEN, TODD M	\$77,362.55	\$9,798.14	\$27,872.50	\$115,033.19
HEIN, MAURA McCULLOUGH J	\$3,009.13	\$0.00	\$0.00	\$3,009.13
HEWEY, BRIAN K	\$15,864.25	\$0.00	\$0.00	\$15,864.25
HOEBEKE, JOSEPH	\$61,900.80	\$2,031.12	\$12,237.16	\$76,169.08
HOLT, ELIZABETH J	\$18,320.64	\$0.00	\$1,509.90	\$19,830.54
HOLTON, CYNTHIA E	\$0.00	\$0.00	\$600.00	\$600.00
HOULE, RYAN P	\$5,220.00	\$0.00	\$0.00	\$5,220.00
HUDON, JULIA A	\$213.88	\$0.00	\$0.00	\$213.88
HURD, JOYCE	\$317.18	\$0.00	\$0.00	\$317.18
HUSSEY JR, KEVIN	\$45,076.28	\$4,912.86	\$14,610.88	\$64,600.02
INDERBITZEN, PAUL E	\$625.00	\$0.00	\$0.00	\$625.00
ISKRA, JAMIE L	\$55,640.03	\$1,524.76	\$10,186.28	\$67,351.07
JASPER, SHAWN	\$688.01	\$0.00	\$0.00	\$688.01
JEFFERSON, COLLEEN A	\$42,219.36	\$2,077.61	\$2,409.52	\$46,706.49
JELLEY, DAVID	\$304.50	\$0.00	\$0.00	\$304.50
JOHNSON, LARISA J	\$36,531.80	\$297.27	\$176.16	\$37,005.23
JONES, BETHANY R	\$10,463.75	\$0.00	\$0.00	\$10,463.75
KAEMPF, SUSAN M	\$19,835.86	\$0.00	\$0.00	\$19,835.86
KATSIKIDES, CHARLES J	\$10,070.40	\$0.00	\$817.84	\$10,888.24
KAUFFMAN, KEVIN A	\$2,771.64	\$0.00	\$0.00	\$2,771.64
KEANE, PAUL A	\$2,848.50	\$0.00	\$0.00	\$2,848.50
KEARNS, TIMOTHY	\$58,155.96	\$6,869.65	\$4,573.48	\$69,599.09
KELLER, JOSHUA L	\$3,570.00	\$0.00	\$0.00	\$3,570.00
KELLER, MATTHEW	\$61,900.80	\$17,141.76	\$19,677.53	\$98,720.09
KELLER, ZACHARY J	\$4,550.00	\$0.00	\$0.00	\$4,550.00
KENNEDY, JULIETTE D	\$41,288.04	\$193.54	\$298.07	\$41,779.65

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<u>Employee Name</u>	<u>Base Pay</u>	<u>Overtime</u>	<u>Other</u>	<u>Total Wages</u>
KEW, WILLIAM J	\$45,977.76	\$4,426.88	\$15,560.84	\$65,965.48
KIDDER, ALBERT J	\$25,504.39	\$1,781.58	\$9,627.52	\$36,913.49
KING, DUANE G	\$15,354.00	\$0.00	\$0.00	\$15,354.00
KNIGHT, MORGAN R	\$240.00	\$0.00	\$0.00	\$240.00
LABRIE, LISA M	\$69,638.40	\$0.00	\$3,305.32	\$72,943.72
LACASSE, SHANTELE M	\$1,194.38	\$0.00	\$0.00	\$1,194.38
LAFRENIERE, SHIRLEY R	\$442.25	\$0.00	\$0.00	\$442.25
LAMARCHE, ROGER	\$62,138.88	\$12,967.07	\$10,266.80	\$85,372.75
LAMBERT, ERIC	\$45,089.44	\$16,306.92	\$16,771.94	\$78,168.30
LAMBERT, JENNA	\$241.88	\$0.00	\$0.00	\$241.88
LAMPER, TIMOTHY	\$52,381.63	\$4,598.83	\$4,672.03	\$61,652.49
LAPLANT, EMILY L.	\$2,660.00	\$0.00	\$0.00	\$2,660.00
LAPPIN, JAMES H	\$45,254.00	\$2,447.85	\$2,640.42	\$50,342.27
LAROSE, SCOTT B	\$1,863.00	\$0.00	\$0.00	\$1,863.00
LATHROP, LEONARD T	\$700.00	\$0.00	\$0.00	\$700.00
LAVOIE, JASON	\$95,840.16	\$0.00	\$46,037.12	\$141,877.28
LAVOIE, PAMELA	\$41,288.05	\$0.00	\$953.68	\$42,241.73
LAVOIE, SHERRI L	\$775.00	\$0.00	\$0.00	\$775.00
LAWTON, KAREN MARIE	\$14,401.44	\$572.62	\$0.00	\$14,974.06
LEVASSEUR, RICHARD D	\$197.57	\$0.00	\$0.00	\$197.57
LEVASSEUR, SANDRA	\$1,500.25	\$0.00	\$0.00	\$1,500.25
LEVESQUE, SARAH A	\$4,204.00	\$0.00	\$0.00	\$4,204.00
LISCHINSKY, ADAM M	\$48,211.92	\$4,762.39	\$5,093.93	\$58,068.24
LLOYD, DEREK S	\$48,211.92	\$2,909.37	\$3,953.20	\$55,074.49
LOULAKIS, BRITNY S	\$427.50	\$0.00	\$0.00	\$427.50
LUCONTONI, JASON	\$65,478.40	\$7,555.20	\$21,021.28	\$94,054.88
LUSZEY JR, THADDEUS	\$3,200.04	\$0.00	\$0.00	\$3,200.04
LYDON, KALIE L	\$80,080.04	\$0.00	\$2,098.42	\$82,178.46
LYON, LISA M	\$4,590.00	\$0.00	\$0.00	\$4,590.00
MACDONALD, GLADYS A	\$9,842.94	\$264.24	\$0.00	\$10,107.18
MACDONALD, SCOTT J	\$62,079.36	\$12,610.80	\$25,694.47	\$100,384.63
MACPHERSON, SHERI L	\$41,895.86	\$758.26	\$3,749.08	\$46,403.20
MADDOX, RICHARD J	\$3,200.04	\$0.00	\$0.00	\$3,200.04
MADEIROS, WAYNE	\$39,686.40	\$0.00	\$9,676.68	\$49,363.08
MAIER, KEVIN C	\$738.00	\$0.00	\$0.00	\$738.00
MALIZIA, STEPHEN A	\$105,424.80	\$0.00	\$11,934.52	\$117,359.32
MALLEN, MICHAEL	\$44,654.41	\$5,438.22	\$14,671.84	\$64,764.47
MAMONE, SEAN	\$45,254.00	\$6,237.90	\$3,914.62	\$55,406.52
MANNI, CHRISTOPHER J	\$61,900.80	\$2,700.72	\$12,502.84	\$77,104.36
MARCELLE, ALFRED	\$16,496.23	\$0.00	\$0.00	\$16,496.23
MARCOTTE, ALAN D	\$62,376.96	\$6,963.84	\$15,105.24	\$84,446.04

Town of Hudson, NH
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<u>Employee Name</u>	<u>Base Pay</u>	<u>Overtime</u>	<u>Other</u>	<u>Total Wages</u>
MARQUEZ, VALERIE	\$31,865.60	\$195.34	\$8,113.56	\$40,174.50
MARTEL, ELIZABETH L	\$44,260.00	\$0.00	\$162.24	\$44,422.24
MARTINEAU, MICHELE	\$3,531.39	\$0.00	\$0.00	\$3,531.39
MARTINEAU, RYAN	\$425.64	\$0.00	\$0.00	\$425.64
MATTHEWS, CHARLES E	\$43,456.40	\$0.00	\$8,656.90	\$52,113.30
MCELHINNEY, STEVEN C	\$50,371.38	\$5,736.97	\$14,374.52	\$70,482.87
MCGRAW, ESTHER	\$317.19	\$0.00	\$0.00	\$317.19
MCGREGOR IV, JOHN D	\$68,473.60	\$4,296.06	\$13,715.35	\$86,485.01
MCMILLAN, JANA M	\$43,105.22	\$1,267.82	\$0.00	\$44,373.04
MCMULLEN, AMY S	\$34,633.45	\$0.00	\$0.00	\$34,633.45
MCQUAID, RYANN M	\$497.75	\$0.00	\$0.00	\$497.75
MCSTRAVICK, PATRICK M	\$62,138.88	\$5,580.00	\$2,832.31	\$70,551.19
MEGOWEN, RACHELLE M	\$61,900.80	\$2,946.24	\$15,045.76	\$79,892.80
MELANSON, DONNA	\$37,627.20	\$162.81	\$12,352.08	\$50,142.09
MELANSON, RICHARD	\$53,849.58	\$8,990.56	\$66.61	\$62,906.75
MICHAUD, JAMES A	\$83,616.00	\$0.00	\$19,293.68	\$102,909.68
MILLER, BLAKE A	\$24,759.05	\$0.00	\$0.00	\$24,759.05
MILLER, KATIE E	\$10,514.50	\$0.00	\$0.00	\$10,514.50
MILLER, LARISSA E	\$3,235.00	\$0.00	\$0.00	\$3,235.00
MILLER, MORGAN M	\$1,800.00	\$0.00	\$0.00	\$1,800.00
MIRABELLA, JOHN J	\$45,801.60	\$1,767.12	\$1,388.00	\$48,956.72
MOORE, KIMBERLY A	\$14,498.16	\$0.00	\$537.29	\$15,035.45
MORGAN, BRIAN D	\$44,909.79	\$3,154.42	\$7,927.38	\$55,991.59
MORIN, COREY L	\$2,376.50	\$0.00	\$0.00	\$2,376.50
MORIN, DAVID S	\$75,721.10	\$13,168.63	\$22,254.70	\$111,144.43
MORIN, DUANE	\$52,832.08	\$9,209.38	\$9,452.17	\$71,493.63
MORRISSETTE, DIANE	\$34,153.60	\$86.21	\$10,186.28	\$44,426.09
MORRISSEY, PATRICK C	\$10,070.40	\$31.47	\$1,850.80	\$11,952.67
MORTON, COLBY J	\$10,070.40	\$31.47	\$1,184.16	\$11,286.03
MULCAY, MICHAEL J	\$45,336.29	\$21,372.29	\$4,069.72	\$70,778.30
MURRAY, SHAWN	\$95,840.16	\$0.00	\$1,850.96	\$97,691.12
McGRAIL, JULIANNE M	\$1,265.63	\$0.00	\$0.00	\$1,265.63
NADEAU, BENJAMIN J	\$3,200.04	\$0.00	\$0.00	\$3,200.04
NIVEN, MICHAEL R	\$68,736.96	\$7,678.59	\$16,157.92	\$92,573.47
NUTE, LISA A	\$84,212.99	\$0.00	\$12,352.08	\$96,565.07
O'BRIEN, BARBARA	\$24,818.40	\$11.49	\$0.00	\$24,829.89
O'BRIEN, JOHN J	\$45,070.08	\$0.00	\$4,309.58	\$49,379.66
O'KEEFE, MEGHAN E	\$610.50	\$0.00	\$0.00	\$610.50
O'SULLIVAN, PETER	\$3,172.00	\$0.00	\$0.00	\$3,172.00
OLEKSAK, WILLIAM	\$71,656.00	\$0.00	\$5,591.71	\$77,247.71
PALMER, GEORGIA L	\$7,263.00	\$0.00	\$0.00	\$7,263.00

Town of Hudson, NH
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<u>Employee Name</u>	<u>Base Pay</u>	<u>Overtime</u>	<u>Other</u>	<u>Total Wages</u>
PAQUETTE, JAMES	\$57,631.56	\$10,887.89	\$6,350.84	\$74,870.29
PAQUIN, ANN N	\$201.19	\$0.00	\$0.00	\$201.19
PARADISE, KRISTEN M	\$32,240.00	\$0.00	\$0.00	\$32,240.00
PARISI, BRIANA	\$3,177.50	\$0.00	\$0.00	\$3,177.50
PATINSKAS, MARILYN M	\$4,819.50	\$0.00	\$0.00	\$4,819.50
PEARSON, MARK A	\$8,638.57	\$0.00	\$0.00	\$8,638.57
PECK, ALLEN K	\$585.76	\$0.00	\$0.00	\$585.76
PETAJA, ROSEMARY	\$9,392.50	\$0.00	\$0.00	\$9,392.50
PETERSON, EDWARD P	\$1,000.00	\$0.00	\$0.00	\$1,000.00
PETTINATO, DENISE M	\$8,788.50	\$0.00	\$0.00	\$8,788.50
PIETRASKIEWICZ, MICHAEL J	\$48,630.41	\$0.00	\$0.00	\$48,630.41
PIKE, NEIL W	\$0.00	\$0.00	\$62.78	\$62.78
POOLE, HEATHER C	\$45,977.76	\$11,040.28	\$1,583.12	\$58,601.16
PORTER, STEVEN R	\$2,100.00	\$0.00	\$0.00	\$2,100.00
PROVENCAL, TOBY J	\$45,089.44	\$5,024.24	\$3,694.00	\$53,807.68
RANCOURT, TRACEY L	\$36,853.20	\$2,654.12	\$3,087.48	\$42,594.80
RICE, GERALD W	\$0.00	\$0.00	\$27.11	\$27.11
RICH, GREGORY C	\$44,388.00	\$22,675.04	\$8,393.48	\$75,456.52
RICKER, THOMAS	\$27,257.41	\$970.06	\$3,269.09	\$31,496.56
RIEL, JENNIFER L	\$37,985.70	\$80.69	\$12,861.68	\$50,928.07
RILEY, KEVIN T	\$62,138.88	\$2,388.24	\$11,683.08	\$76,210.20
ROARK, THOMAS E	\$2,244.00	\$0.00	\$0.00	\$2,244.00
ROBERTSON, GAYLE A	\$36,495.20	\$7,859.01	\$1,675.33	\$46,029.54
ROBINSON, KELLY A	\$1,179.38	\$0.00	\$0.00	\$1,179.38
RODGERS, GARY	\$7,366.00	\$0.00	\$0.00	\$7,366.00
ROSENSTEIN, GLENNA D	\$13,380.00	\$0.00	\$0.00	\$13,380.00
ROSSO, DONNA MARIE	\$15,173.32	\$767.69	\$0.00	\$15,941.01
ROWE, KRISTINE M	\$1,750.38	\$0.00	\$0.00	\$1,750.38
RUDOLPH, MICHELLE	\$12,186.90	\$0.00	\$0.00	\$12,186.90
SANDERSON, BARBARA B	\$34,560.00	\$0.00	\$3,225.56	\$37,785.56
SANDS, JEFFREY S	\$45,089.44	\$5,373.93	\$15,089.56	\$65,552.93
SARGENT, JANELLE M	\$42,057.60	\$1,000.89	\$10,074.44	\$53,132.93
SAUNDERS, KATHRYN M	\$30,248.85	\$3,755.98	\$9,402.72	\$43,407.55
SCOTT, LESLIE A	\$33,887.81	\$8,274.24	\$13,740.12	\$55,902.17
SCOTTI, THOMAS R	\$62,138.88	\$9,385.56	\$22,238.04	\$93,762.48
SCURINI, VINCENT	\$1,170.00	\$0.00	\$0.00	\$1,170.00
SHANHOLTZ, LEONA	\$320.82	\$0.00	\$0.00	\$320.82
SLIVER, JASON	\$23,483.58	\$3,128.80	\$9,803.92	\$36,416.30
SMITH, BRENT A	\$8,103.36	\$330.31	\$1,413.87	\$9,847.54
SMITH, DEBRA	\$2,601.52	\$0.00	\$0.00	\$2,601.52
SMITH, MILDRED T	\$411.44	\$0.00	\$0.00	\$411.44

Town of Hudson, NH
Employee Earnings
January 1, 2012 to December 31, 2012

<u>Employee Name</u>	<u>Base Pay</u>	<u>Overtime</u>	<u>Other</u>	<u>Total Wages</u>
SOJKA, ANNE L	\$413.25	\$0.00	\$0.00	\$413.25
SPILLANE, DIANE M	\$101.25	\$0.00	\$0.00	\$101.25
SQUIRES, JULIAN R	\$40,238.66	\$4,495.48	\$97.08	\$44,831.22
ST. CYR, GAYLE E	\$42,536.01	\$0.00	\$10,186.28	\$52,722.29
ST. GELAIS, HECTOR A	\$4,806.00	\$0.00	\$0.00	\$4,806.00
STAFFIER-SOMMERS, DONNA L	\$41,288.01	\$387.10	\$375.19	\$42,050.30
STODDARD, DEBRA A	\$306.31	\$0.00	\$0.00	\$306.31
STYS, JAMES K	\$61,900.80	\$8,448.12	\$1,847.22	\$72,196.14
SULIN, DEAN	\$45,212.86	\$28,872.72	\$14,836.90	\$88,922.48
SULLIVAN, THOMAS	\$48,640.50	\$31,859.40	\$20,474.78	\$100,974.68
SURETTE, BRIAN	\$3,622.50	\$0.00	\$0.00	\$3,622.50
SWEENEY, CHRISTINA D	\$16,453.13	\$0.00	\$0.00	\$16,453.13
TERRIO, TRAVIS G	\$1,905.75	\$0.00	\$0.00	\$1,905.75
THIBODEAU, MURIEL	\$248.31	\$0.00	\$0.00	\$248.31
TICE, SCOTT J	\$80,382.75	\$7,384.66	\$19,359.92	\$107,127.33
TOLLEFSON, THOMAS J	\$3,665.78	\$0.00	\$0.00	\$3,665.78
TOMASWICK III, JAMES R	\$1,821.75	\$0.00	\$0.00	\$1,821.75
TOUSIGNANT, ROBERT	\$89,752.01	\$987.06	\$12,220.15	\$102,959.22
TRAVERSO, THOMAS	\$3,557.25	\$0.00	\$0.00	\$3,557.25
TRIOLO, JOSEPH	\$46,156.89	\$731.95	\$2,282.28	\$49,171.12
TROST, THEODORE	\$2,173.50	\$0.00	\$0.00	\$2,173.50
TWARDOSKY, JASON A	\$61,641.71	\$21,812.11	\$1,223.20	\$84,677.02
VACHON, MICHELLE E	\$45,801.60	\$2,146.97	\$13,377.68	\$61,326.25
WEAVER, PATRICK M	\$8,646.61	\$0.00	\$0.00	\$8,646.61
WEBSTER, GARY	\$80,496.00	\$0.00	\$17,190.20	\$97,686.20
WEEKS, ERICH B	\$48,818.01	\$5,863.75	\$1,960.60	\$56,642.36
WELLER, MARY P	\$4,485.02	\$0.00	\$6,371.02	\$10,856.04
WESSON, ROBERT	\$0.00	\$0.00	\$600.00	\$600.00
WEST, SEAN P	\$10,070.40	\$47.21	\$2,018.64	\$12,136.25
WHITE, DANIEL R	\$6,431.50	\$0.00	\$0.00	\$6,431.50
WHITING, CAROLE L	\$10,681.10	\$0.00	\$0.00	\$10,681.10
WILLIAMSON, JOYCE	\$2,951.05	\$0.00	\$0.00	\$2,951.05
WILSON, KATHLEEN	\$44,116.84	\$524.95	\$11,934.52	\$56,576.31
WINSOR, ALAN	\$45,336.28	\$20,166.38	\$1,944.35	\$67,447.01
YATES, DAVID	\$50,001.12	\$0.00	\$10,317.68	\$60,318.80
ZAKOS, PRISCILLA	\$26,490.06	\$110.00	\$0.00	\$26,600.06

Town of Hudson, NH
Accounts Payable Charges
Fiscal Year July 1, 2011 through June 30, 2012

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
D00010	10 D Street, LLC.	2,400.00
L00597	188 Concord Street Realty, LLC	446.00
N04299	1987 Tamposi LTD Partnership	11,730.52
T01719	2-Way Communications Service, Inc.	68,306.14
B01619	27 Bowers Street, LLC	1,000.00
W00250	3 Lions Ave, LLC	825.00
T01721	36 Fox Hollow Hudson LP	20,837.97
A00114	A B Aquatics, Inc.	22,950.00
G00796	A Good Time D.J.'s, LLC	1,200.00
S01537	A-1 Exterminator's Inc.	1,584.00
A01939	A. S. A. P. Fire & Safety	1,177.40
A00135	A/D Instrument Repair, Inc.	1,299.60
A00100	AAA Police Supply	496.00
A00136	ADT Security Services, Inc.	1,092.07
A00664	AFSCME Council #93	18,970.29
A01887	APS Lighting & Sound - A/V	5,009.16
A01268	ASCAP	320.00
A02001	AT&T	1,685.08
A01342	Abbott Farms Condominium Trust	170.00
A00137	Abbott Laboratories	1,173.54
A00292	Absolute Title, LLC	3,129.48
A00370	Access A/V	5,977.00
A00375	Access Data	2,416.00
A00349	Accurate Title	14.71
A00415	Accurint	110.75
A01612	Ace Printing Company	37,253.80
A00515	Adamos Pizza	270.00
TV0034	Adams, Tara	100.46
A00540	Adamson Industries	22,062.70
A00132	Ademero, Inc.	1,879.10
A00662	Aerial Survey & Photo Inc.	2,900.00
A00665	Aggregate Industries - Northeast	1,451.00
A00672	Air Cleaning Specialists	2,634.00
A00670	Airex Corporation	564.34
TV0155	Al-Hawari, Feras	29.79
A00700	Albertson, Ryan	50.11
A00715	Alec's Shoe Store, Inc.	4,296.75
A00788	Alfano, John C.	2,371.47
A00773	All State Fire Equipment	1,308.00
TV0215	All Stylez & Cuts	200.46
A00767	Allen, Angela	1,045.62

Town of Hudson, NH
Accounts Payable Charges
Fiscal Year July 1, 2011 through June 30, 2012

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
A00784	Allison, Brian	1,093.00
A00800	Alternative Logistics, Inc.	5,333.97
A08014	AmSan	686.76
A00812	Amazon.com	6,077.93
TV0028	Amburg, Robert	4.39
A00855	American Auto Seat Cover, Inc.	1,300.00
A00878	American Foundations & Construction	1,650.00
A00923	American Planning Association	344.00
A01008	American Public Works Association	181.25
A01095	American Red Cross	5,000.00
A01267	American Society of Civil Engineers	25.00
TV0176	Amiss, Dana	19.80
A01678	Anco Engraved Signs & Stamps	52.95
A01716	Andrews, David C	175.00
A01725	Angelo, Len	475.00
A01775	Anger Welding & Equipment Inc.	6,342.90
A01757	Anger, Joseph	60.00
A01780	Animal Care Equipment	45.81
A01786	Animal Control Officers Association	80.00
A01789	Animal Rescue League	95.00
A01830	Anne's Country Florals, Inc.	223.90
A01840	Antifreeze Technology Systems	505.00
A01863	Apco International, Inc.	145.23
A01866	Aplasticbag.com	298.20
A01864	Apple Computer, Inc.	6,526.99
A01872	Appraisal Institute HQ	330.00
A01904	Aramsco	456.82
A01910	Arc Electrostatic Painting Company	5,000.00
A01907	Arc Source Welding Equipment &	1,325.76
A01917	Arcomm Communications	863.00
A01925	Area News Group	10,814.63
A01936	Armstrong Medical	250.25
A01950	Ascolillo, Kristeen	1,300.00
A01967	Atlantic Safety Products	96.90
A02129	Attitash Grand Summit Hotel	346.00
TV0086	Atty. Michael A. Dixon	2,152.30
A02390	Auto Zone	2,971.19
A02552	Avery, Cassandra	50.00
A02551	Avery, William	590.25
TV0154	Azar, Tonu	26.41
L00077	B & B Engineering Corp.	416.80

Town of Hudson, NH
Accounts Payable Charges
Fiscal Year July 1, 2011 through June 30, 2012

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
B00077	B & H Photo-Video	5,990.96
B00080	B & S Locksmiths, Inc.	279.18
B00070	B-B Chain Company	2,194.75
B00125	BAC Tax Services	9,455.97
B00050	BAE Systems	457.06
B00174	BAHR Sales Inc.	3,107.86
B02256	BROX Industries, Inc.	390,042.71
TV0020	Bank of America	74.58
B00778	Bank of America, N.A.	4,555.22
B00367	Barry, Emily	48.00
B00377	Barry, Patricia	121.20
A00677	Barton Cotton Affinty Group, LLC.	29.95
TV0012	Basilere, James	10.79
B00632	Batteries Plus	1,993.92
B00637	Bavaro, James	70.00
B00644	BayRing Communications	30,344.91
B00641	Beals, Ethan	200.00
TV0121	Beals, Regina	40.00
B00660	Beaulieu, Barbara	3,002.95
B00665	Beaulieu, Cheryl	589.93
B00700	Beike, John	104.12
B00698	Bellemore Catch Basin Maintenance	395.00
B00701	Bellomo, Joshua	30.00
B00736	Ben's Uniforms	993.50
TV0153	Beneficial New Hampshire	9.84
B00743	Benner, Craig	70.00
TV0029	Benson, Levi	3.55
B00765	Bergeron Protective Clothing, LLC	5,405.24
B00781	Bernstein, Shur, Sawyer & Nelson	2,645.67
B01020	Big Brothers / Big Sisters of	3,000.00
B01025	Bill Cahill's Super Subs	1,180.45
B01035	Bisbing, Pamela	1,040.34
B01077	Bistany, George Dylan	30.00
B01707	Blackfoot Capital, LLC.	1,016.72
TV0024	Blaisdell, Laura	100.00
B01220	Blue Book	34.95
B01235	Blue Ice Technology, Inc.	257.81
B01287	Bobcat of New Hampshire	2,448.84
G01349	Body Armor Outlet, LLC.	3,651.45
TV0070	Bolduc, Paul	60.00
B01339	Bolduc, Robert	140.00

Town of Hudson, NH
Accounts Payable Charges
Fiscal Year July 1, 2011 through June 30, 2012

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
B01363	Border Area Mutual Aid Association	25.00
B01367	Born, Arthur J.	4,349.47
B01453	Boston & Maine Corporation	225.00
B01472	Bot-L-Gas	685.28
B01477	Boucher Acoustic Contractor	464.00
B01500	Bound Tree Medical, LLC	13,157.48
B01484	Bourque, Joseph	23,835.00
B01483	Bourque, Kenneth	791.00
TV0212	Bowen Beza, Jacqueline	907.88
B01669	Boyer's Auto Body	2,595.10
B01770	Boyer, Norman C.	2,367.00
B01988	Brennan, David T.	250.00
B02003	Brian Mason Electric	41,813.76
B02007	Bridges	4,000.00
TV0192	Briggs, Julie	122.87
B00228	Broderick, Patrick	430.32
B02044	Brookside Company, Inc.	530.00
TV0162	Brown, Ernest	21.81
B02227	Brownells, Inc.	1,457.51
TV0193	Buchanan, Alexander S. Tr.	71.13
B02325	Bulldog Fire Apparatus, Inc.	6,122.10
TV0205	Bullock, Warren	17.29
B02760	Burger King #3698	40.86
B02779	Burgess, Joseph M	240.00
TV0082	Burkitt, John W.	9.00
B02737	Burlington Police Department	400.00
B02783	Burnell, Karen	50.00
B02780	Burns Hill LLC	7,000.00
B02787	Burns, Kevin	191.21
TV0044	Burton, Barbara	41.66
B02781	Busnach, Colleen	80.00
C00108	C & M Machine Products	284.87
C00110	C & S Specialty Inc.	232.76
C00077	C. H. I. P. S.	3,000.00
C03110	CBC Innovis	164.40
C00050	CDW Government, Inc.	23,234.55
C01630	CGLIC-Bloomfield EASC	258,801.85
C01602	CIT	650.00
C03000	CLD Consulting Engineers, Inc.	109,470.52
C00100	CMS Communications, Inc.	932.58
C03451	CUES	333.67

Town of Hudson, NH
Accounts Payable Charges
Fiscal Year July 1, 2011 through June 30, 2012

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
C03450	CUES	657.42
C00167	Cabral, Tyler	90.00
C00275	Camerota Truck Parts	8,360.42
C00287	Campbell, Colton	29.51
C00317	Cannava, John	2,400.00
C00335	Canobie Lake Park Corporation	3,772.00
C00425	Capital Alarm Systems, Inc.	192.30
C00430	Capitol Fire Protection Co., Inc.	932.98
TV0033	Carbonello, John	10.69
TV0018	Cardenas, Alvaro	75.00
C00574	Cardiac Science Corp.	2,816.73
C00590	Carey, Dorothy	6,780.27
C00036	Carlin, James	2,000.00
C00607	Carpentier, Kathryn	363.39
C00618	Carpet Creations	2,165.00
C00632	Carrot-Top Industries, Inc.	166.28
C00649	Carter, Sabrina	90.00
C00658	Cashell, John	367.66
TV0061	Cavuto, Ron	6.42
C00660	Cayot, David	3,206.32
TV0117	Celink Reverse Mortgage	169.11
C01010	Central Paper Products Co.	3,594.39
C00776	Certified Laboratories	364.49
C01043	Chadwick-BA Ross, Inc	11,708.11
C01051	Chamberlain, Robert	127.20
TV0057	Champagne & Marchand, P.C.	73.97
C01083	Chandler, Ron	1,722.00
C01082	Channing Bete Co., Inc.	209.12
TV0171	Charland, Brian	26.40
C01237	Chasing Our Tails, Inc.	238.88
C01249	Chelmsford Auto Electric, Inc.	149.00
C01251	Chemserve Co., Inc.	17,658.90
C01261	Cheyne, Helen	1,248.00
C01267	Chief	617.99
C01268	Child Advocacy Center of	3,000.00
TV0084	Chingros, Basil	48.65
C01605	Cialek, John	153.40
C01640	Cintas First Aid & Safety LOC#779	2,012.35
C01664	Citizens Bank	33,109.58
C01666	Citizens Bank	202.50
C01667	City of Concord, NH	50.00

Town of Hudson, NH
Accounts Payable Charges
Fiscal Year July 1, 2011 through June 30, 2012

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
C01691	Clark, Chase	250.00
C01701	Clarke, Daniel	275.67
C01926	Coast Maintenance Supply Co, Inc.	3,268.71
C00145	Cocci Computer Services, Inc.	309.00
TV0003	Coffman, Phillip	21.48
C01979	Cohen, Timothy M.	40.00
C02224	Collins, Shane	39.29
C02227	Collision Safety Institute	1,250.00
TV0164	Colt Refining Inc.	55.48
C02333	Comcast	8,919.04
C02341	Commission of Accreditation	6,964.50
C02347	Commission on Professional	325.00
I00010	Computer Hut of New England Inc.	538.00
C02504	Concrete Systems Inc.	10,378.00
C02505	Concrete Systems, Inc	4,204.00
C02517	Conley, Daniel	89.99
TV0151	Conlon, Janet	50.58
C02522	Conlon, Martin	600.08
C02673	Connor, James	181.26
C02652	Consolidated Utility Equipment Svc.	1,046.26
C02763	Continental Paving Inc.	55,568.61
C02771	Contoocook River Canoe	276.40
C02775	Control Technologies	3,173.92
C02883	Cool Distributors	120.00
C02860	CopQuest Public Safety	2,676.61
TV0173	Corcoran, Mark T.	32.54
C02926	CoreLogic Real Estate Tax Service	13,481.03
C02935	Cormier, Roland	125.00
TV0103	Corrieri, Gregory	25.00
C02950	Corriveau - Routhier, Inc.	926.90
TV0064	Cotran Group	42.77
C03021	Coulombe, Claude	135.60
C03025	Coumas, Kaitlin	60.00
C03045	Country Barn Motel	132.00
C03074	Couronis, Jim	1,190.00
C03081	Couturier, Tom	600.00
C03083	Covanta Haverhill Assoc.	1,545,888.11
C01395	Creative Product Sourcing, Inc.	2,708.48
C03100	Creative Promotional Products	1,850.00
C03098	Creative Signs, LLC	2,325.00
C03101	Cremation Society of NH	1,000.00

Town of Hudson, NH
Accounts Payable Charges
Fiscal Year July 1, 2011 through June 30, 2012

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
C03129	Crisp Contracting, LLC.	700.00
TV0199	Cullerton, Frank	21.10
C03550	Cummins Northeast Inc.	36.74
TV0056	Curran, Gerry	6.60
C04053	Cyber Communications Solutions,	19,427.45
D00070	D & R Towing Inc.	718.50
D00074	DDA Services, Inc.	10,790.43
D00869	DLT Solutions	855.04
D01044	DR Power Equipment	885.94
D00331	Daigle, Bruce	123.60
S02615	Daley, John J.	540.00
D00343	Daly, John	1,038.00
D00385	Dana Drive LLC	850.00
TV0133	Dane, William	40.99
D00405	Daniel Webster Council, Inc.	190.10
TV0043	Daniels, Gail	10.75
D00407	Dastou, Bill	2,645.00
D00420	Dave's Septic Service Inc.	5,481.62
D00447	De Lage Landen Financial Serv. Inc.	2,414.75
D00477	DeAngelis, Paula	1,732.50
D00507	Deco, Inc.	8,834.89
D00514	Dell Marketing L.P.	9,020.97
D00535	Deluxe Business Checks	61.10
D00533	Deluxe for Business	235.94
D00541	Demers Ambulance	1,742.66
D00543	Deng, Pharith	3,346.09
D00020	Denis L. Maher Co.	1,887.50
D00557	Dennis K. Burke, Inc.	188,405.30
D00571	Dependable Lock Service, Inc.	290.00
D00590	Desrochers, Derek	408.94
TV0066	Desrosiers, Alphonse	4.26
D00599	Devine, Millimet & Branch	124,665.50
TV0134	Devlin, Adam	37.52
TV0089	Devlin, Daniel	807.14
D00615	Devlin, Paige	60.00
D00610	Dewitt, Kevin	30.00
TV0141	DiCarlo, Robert	81.59
D00845	DiNapoli, Kevin	599.25
D00720	Dick Doherty Comedy Productions	3,000.00
D00780	Dig Safe System, Inc.	3,510.24
TV0194	Digilio, Joseph	135.00

Town of Hudson, NH
Accounts Payable Charges
Fiscal Year July 1, 2011 through June 30, 2012

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
TV0030	Diminico, Thomas	80.79
TV0175	Dionne, Duane	10.69
D00842	Dionne, Eric	136.30
D00868	Diversified Inspections / ITL	1,508.00
TV0144	Doherty, Rory	394.74
D00897	Donovan Equipment Co., Inc.	2,905.52
D00899	Donovan Spring Co., Inc.	10,575.53
D00911	Donovan, Ryan	80.00
O00555	Doward, Roger A.	2,963.38
D00940	Dowd, David W. Jr.	1,860.00
D00945	Dowd, Jeremy K.	112.00
D00965	Dowgos, John	410.00
D00975	Downey, Jason	2,816.86
TV0177	Downing, Dennis	10.71
TV0051	Dube, Francine	40.00
D01305	Dube, Gilles	336.14
D01315	Dube, Steve	137.37
D01679	Dumont-Sullivan Funeral Homes, Inc.	405.00
TV0060	Duncan, Sandra	40.00
D02115	Dyac, Charles	559.91
E00040	E. W. Sleeper Co.	3,688.95
E00015	EDM Publishers	99.00
E00495	EPA, LLC	2,214.54
E00736	ESRI	3,425.00
TV0080	Earl, Dale	113.94
E00104	EastPoint Lasers	691.50
E00061	Eastern Industrial Automation	799.74
E00069	Eastern Minerals, Inc.	66,724.20
E00102	Eastern Propane Gas, Inc.	714.53
E00100	Eastern Propane Gas, Inc.	714.53
E00112	Ebrel Iron Works, Inc.	1,799.60
F00355	Education Specialty Publishing LCC	770.00
E00200	Electric Light Company	15,575.00
E00221	Elite K-9, Inc.	1,000.69
E00335	Emmons, William	429.97
E00370	Empire Homes, Inc.	29.72
E00422	Energy North Propane, Inc.	2,271.58
E00725	Esco Awards	95.00
S01014	Estate of Mary Lou Sion	13.80
E00750	Etchstone Properties, Inc.	116.41
E00756	Evans, Mark	1,038.00

Town of Hudson, NH
Accounts Payable Charges
Fiscal Year July 1, 2011 through June 30, 2012

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
E00759	Everett J. Prescott, Inc.	41,538.74
E00855	Exacom Inc	7,838.00
F00080	F.B. Hale	6,900.00
F00120	F.W. Webb Company	63.83
F00337	FIOANH	185.00
F01666	FRKRAR, LLC	2,934.24
F00123	FairPoint Communications	69,227.47
P01323	Fannie Mae	20.72
TV0204	Fannie Mae	4.88
F00131	Fastenal	854.80
F00140	Faulkner, Jeremy	179.94
F00200	Federal Express Corporation	374.36
F00239	Fence Solutions, Inc.	5,920.00
F00264	Ferentino, Jeffrey	349.95
TV0172	Fernald, Michael	12.38
F00277	Fetters, Matthew P.	145.21
F00311	Fire Department Safety	85.00
F00310	Fire Dept. Training Network	240.00
F00365	Fire Tech & Safety of N.E.	15,415.84
F00352	Fire-Rescue International	1,027.90
F00340	Firehouse Magazine	44.95
F00373	First Contact 9-1-1, LLC	298.00
F00421	First Student Inc.	7,346.00
F00762	Fleet Ready Corporation	10,183.67
F00760	Fleetpride, Inc.	759.03
F00785	Flegal Law Office	174.08
F00786	Fletcher's Appliances	549.00
F00998	Foltz, Terry	825.00
F01020	Ford Motor Credit Company	36,556.74
F01016	Ford of Londonderry	9,549.54
F01024	Foremost Promotions	383.00
F01050	Forrence, Jess	84.85
TV0191	Francoeur Family Trustee	90.00
F01179	Francoeur Trustee, Gary	1,415.00
F01190	Franklin Paint Co., Inc.	3,233.20
F01225	Fraser, Bruce	6,825.00
F01400	Fred Fuller Oil Company	33,549.76
TV0092	Freddie Mac	73.69
F01560	Freightliner of NH, Inc.	452.63
F01648	Friedman, Amy	1,424.19
F01650	Friend Lumber	3,529.44

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
TV0209	Fritz, Barry	688.63
TV0077	Fuller, Frederick	43.79
F01920	Future Supply Corporation	2,568.50
W00815	G. H. Berlin Windward	7,130.14
G00060	GFWC - Hudson Jr. Woman's Club	500.00
G00061	GFWC Hudson Community Club	163.13
B01277	GHC Specialty Brands, LLC.	157.02
G01734	GSaudiowurks LLC	225.00
G00700	GZA Geoenvironmental, Inc.	39,453.71
G00160	Gadbois, Gerry	505.00
G00178	Gagne, Wayne M.	175.00
TV0068	Galbo, Gary	546.38
G00215	Gale, Colleen	3,707.82
G00200	Gall's, an Aramark Co., LLC	1,254.35
G00243	Gallery of Frames	95.00
TV0036	Gallo, Elaine	50.00
G00354	Garabedian, Victor	900.00
G00349	Garalapuraiaha, Manjunath	1,725.00
G00350	Garcia, Angel	1,111.00
G00381	Gardner-Connell, LLC	615.60
TV0135	Gasper, Jessica	27.71
G00359	Gate City Fence Company, Inc.	10,389.00
G00363	Gateways Community Services	2,000.00
G00364	Gaudet, Iris	40.00
G00423	Gedzuin, Patricia A.	2,250.00
G00500	General Code Publishers	2,766.57
G00595	Geocell, LLC.	495.00
G00707	George Wiley Consulting Group, Inc.	1,010.00
G00705	George's Apparel Inc.	2,310.00
G00708	Georgoulis Roofing &	2,100.00
TV0050	Giderian, Jacqueline	58.30
G00720	Gilbert Driveline Services & Supply	895.89
G00734	Gillum, Kathryn	210.00
G00732	Girginis, John E.	2,430.56
G00781	Glenzer-Thomas, Jared	40.00
G00760	Glenzer-Thomas, Justin	20.00
G00765	Glidden Training & Consulting LLC	125.00
G00800	Goodale's Bike & Ski, Inc.	507.93
G00793	Goodyear Auto Service Center	441.83
G00795	Gora, Drew	60.00
G00826	Gorham Leasing Group	7,591.12

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
G00859	Gosselin, Livia	180.00
G00875	Govconnection, Inc.	10,168.90
G01091	Government Finance Officers Assoc.	253.00
G01249	Graham, Debra	100.00
G01250	Graham, Donna	999.96
G01257	Grainger	6,266.14
G01266	Grainger	3,755.01
G01317	Granite State Baseball Association	3,080.00
G01330	Granite State Designers &	225.00
G01335	Granite State Glass	2,028.00
G01342	Granite State Minerals, Inc.	41,971.00
G01355	Granite State Stamps, Inc.	168.11
G01359	Granite State Wholesale	1,239.80
TV0136	Gray, Ellen	175.00
G01417	Great Eagle Motel	270.00
K00808	Greater Nashua Council	1,000.00
G01428	Greater Nashua Emergency Physicians	97.68
G01430	Greater Nashua Interfaith	3,000.00
G01431	Greater Nashua Mental Health Center	9,000.00
G01432	Grebinar, Kevin	500.00
G01435	Green - Key Horticultural Services	200.00
TV0169	Green, Keith	2.18
TV0203	Greenwood, Kevin	13.99
G01480	Greenwood, Timothy	106.80
TV0150	Griffin, Christopher	20.84
G01527	Groccia, Michael	706.00
G01726	Groulx, Holly	178.00
G01724	Groundwater Supply Co., Inc.	32.72
G01750	Guarino, Vincent	545.22
G01760	Guest Services	240.48
TV0190	Gulur, Prasanna	70.00
H01214	HOTSTART Inc.	1,093.76
H01101	HSBC Bank USA	8.25
H00118	Haffner's Service Station	338.95
B01450	Hage Hodes	76,388.61
TV0106	Haggerty, Kevin	22.14
TV0023	Hair-A-Holics	192.22
TV0032	Hall, James	15.00
H00192	Hamilton, Robert E.	75.00
H00299	Hampden Engineering Corporation	486.75
H00303	Hampshire Fire Protection Co., Inc.	229.00

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
H00341	Hansen Fire & Safety	912.34
H00428	Harbor Homes, Inc.	1,534.00
H00434	Harmen, Jennifer	159.91
H00450	Harold Estey Lumber, Inc.	448.00
H00522	Harris Computer Systems	31,634.21
H00524	Harris Equipment Repair Service Inc	251.80
H00527	Harris Trophy	257.25
H00520	Harris, A.H. & Sons, Inc.	736.93
TV0113	Harris, Barbara	17.31
H00510	Harris, Steve	875.00
H00528	Harry W. Wells & Sons Inc.	16,217.33
TV0025	Hartman, Lynn Marie	66.50
H00538	Hastings, Donald	33.34
TV0031	Hatch, Cheryl	13.91
TV0137	Hatch, Jennifer	40.00
H00542	Hawill's LTD	149.98
H00572	Healthy At Home, Inc.	600.00
H00564	Healy, Charles D.	8.24
H00570	Heating Specialties of NH, Inc.	742.35
H00611	Heritage Crystal Clean	517.08
I00205	Hero 247	178.00
H00609	Hess Communication Services, Inc	5,668.50
H00905	Hi-Way Safety Systems, Inc.	29,075.51
H06222	Higgins Office Products, Inc.	1,821.95
H00634	Higgins, Paul M.	1,250.00
H00637	Higgins, Richard G.	1,800.00
TV0019	Higgins, Vicki L.	45.00
H00677	Hillsborough County	25.00
H00678	Hillsborough County Treasurer	489.85
H00854	Hillsborough County Treasurer	2,864,224.00
H00855	Hillsborough County Treasurer	3,949.92
H00987	Holden, Doug	535.00
H00995	Holt, Elizabeth	299.28
H01021	Home Depot Credit Services	11,688.71
H010552	Home, Health & Hospice Care	16,000.00
TV0189	Horgan, Michael	50.00
H01227	Howard P. Fairfield, Inc.	27,928.19
TV0015	Huber, Monika	60.00
H01350	Hudson Animal Hospital, Inc.	2,052.56
H01445	Hudson Chamber of Commerce, Inc.	820.00
H01450	Hudson Cycle Center	2,047.29

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
H01480	Hudson Firefighter's Relief	157.62
H01886	Hudson Grand Rental Station	1,375.00
H01495	Hudson Historical Society, Inc.	2,500.00
H01754	Hudson Police Employee Association	23,535.00
H01755	Hudson Police, Fire and	1,398.00
H01786	Hudson Post #48	1,500.00
H01838	Hudson Quarry Corp.	4,238.27
H01950	Hudson School District	30,199,426.00
H01951	Hudson Seniors Council on Aging	1,000.00
H02200	Hudson Trophy Company	6,692.50
H02250	Hudson True Value Hardware	7,678.88
H01300	Hudson, Derek	40.00
H02450	Humane Society for Greater Nashua	70.00
H02556	Hunt Company, Inc.	241.95
H02552	Huntress Uniforms	3,756.45
H02562	Hussey, Kevin, Jr.	384.00
I00015	IAAO	520.00
I00805	IACP - Membership	120.00
I00025	IAFC	284.00
I00150	ICMA Retirement Trust - 457	99,598.06
I00193	IM Wireless	100.22
I00195	IPMA Assessment Services	3,120.00
I00234	Ikon Financial Services	1,214.34
I00188	Image Trend, Inc.	400.00
I00344	In the Line of Duty	995.00
I00290	Independent Electric Supply	152.71
I00035	Inderbitzen, Paul	210.51
I00744	Industrial Cleaning Products	121.71
I00755	Industrial Protection Services, Inc	7,107.90
I00752	Indymac Mortgage Services	1,940.78
I00759	Infantino, Scott	1,662.00
I00765	Information Management Corporation	6,725.00
I00760	Information Management Corporation	14,920.00
I00789	Insight Technology, Inc.	14,514.47
I00794	Integrated Office Solutions, Inc.	3,500.00
I00803	International Association of Arson	75.00
I08012	International Code Council	60.60
I00806	International Code Council	125.00
I00808	International Code Council, Inc.	448.71
I00813	International Society of	125.00
I00817	Interstate All Battery Center	1,417.24

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
I00823	Interstate Arms Corp.	7,696.09
I00039	Ireland, Joseph	1,038.00
TV0035	Irving, David	625.19
I00900	Irwin Marine	234.72
I00901	Iskra, Jamie	1,192.90
J00093	J&J Heating & Air Conditioning Inc.	364.00
J00100	J. S. Towing Connection	540.00
J00165	JAK Industrial Products	16,000.00
J00460	JEMS	74.00
J00070	JLC Books	34.95
J00660	JNT Real Estate Services	79.11
J01009	JOK's Auto Sales & Service Inc.	170.00
J00105	JWC Environmental	246.32
J00155	Jacaro, N.H., LLC	55.37
J00166	Jackson Lumber & Millwork	3,298.06
J00180	James R. St. Jean Auctioneers	1,885.50
TV0198	Jardin, Diane	393.48
J00360	Jefferson, Colleen	96.00
H01980	John & Tammy Eaton	6,509.00
J00901	John Deere Landscapes/Lesco	1,819.79
E00275	John M. Ellsworth Co., Inc.	142.20
TV0046	Johnson, Mary	10.88
J01495	Jordan Equipment Co.	16,840.16
TV0099	Jury, Angela	113.37
K01293	KT Cycles	50.00
K00032	Kaempf, Susan	1,121.69
K00051	Kalil, Charles W.	834.00
K00064	Kansas State Bank	131,365.00
K00067	Kase Printing, Inc.	4,980.00
K00097	Kay's Realty Inc.	16.04
K00105	Keach - Nordstrom Associates, Inc.	6,066.20
K00338	Keller, Heather	16.22
K00340	Keller, Matthew	1,299.94
K00357	Kelly, Coleman	580.00
K00362	Kelly, Robert & Linda	79.38
K00440	Kennedy, Juliette	593.38
K00445	Kennedy, Robin	3,914.00
K00970	Kidder, Albert	91.30
TV0098	Killilea, Michael J.	3.30
K00994	Kimball, Leland M.	8,500.00
TV0146	King, Andrea	30.10

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K01160	Kipnes, Linda	277.00
TV0202	Kleiner, Leo	23.89
K01240	Konica Minolta Business Solutions	635.33
K01241	Konica Minolta Business Solutions	2,601.50
TV0107	Krauss, Doreen	37.62
K01277	Kris Gurrad	50.00
K01299	Kronos Inc.	2,778.00
K01285	Kulch, Matthew	70.00
TV0149	Kurdzo, Kathleen	5.34
L00072	L.E.A.D.	600.00
L00035	LGC - PLT, LLC	231,822.68
L00033	LGC Health Trust, LLC	1,839,140.98
L00045	LHS Associates, Inc.	6,117.99
L00017	LL & S, Inc.	61,307.02
L00041	LSI Title Agency, Inc.	347.84
L00075	Lab Safety Supply, Inc.	70.77
L00070	Labrie, Lisa	1,121.88
TV0055	Lacasse, Michael	5,006.23
L00081	Lacasse, Paul M.	250.18
L00088	Lacy, Angela	23.37
L00197	Lafayette Club	180.00
TV0045	Lafond, Roger	24.55
L00096	Laforge, Stephen	2,208.00
L00098	Laine, Paul A & Jacqueline A	262.48
L00125	Lake Street Garden Center	416.49
TV0011	Lalmond, Pamela	30.00
L00140	Lamarche, Roger	50.00
L00167	Lambert Tyler	82.00
L00154	Lambert, Brittany	526.00
L00175	Lamonica, Tony	760.00
L00177	Lamper, Timothy	3,838.81
L00212	Lamprey Healthcare	8,000.00
L00220	Lane, Donna Kerwin	4,000.00
L00235	Largy, Jamie	1,500.00
L00237	Larivere, Michelle	70.00
L00244	Laroche, Victoria	380.00
TV0170	Larose, Victor	13.96
L00258	Latham, Rick	113.00
L00344	Lavalley, Brenden Mitchell	80.00
L00345	Lavoie, Gary	1,400.00
L00347	Lavoie, Jason	925.00

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
L00340	Lavoie, Lee	600.00
L00352	Lavoie, Tyler Jason	206.00
TV0213	Law Offices of Pall Kalmansson	1,485.82
L00277	Lawton, Karen	58.00
TV0054	Layman, Chris	70.00
L00389	LeComte, Erica	40.00
L00372	Leblanc, Ken	625.00
TV0069	Ledoux, Norbert	3,275.19
L00393	Lemonade.net	450.00
L00455	Leone, John	71.75
L00450	Lereta, LLC	2,316.82
L00471	Lesco, Inc.	679.50
L00515	Levesque, Ted	450.00
L00527	Lewiston District Court	10.00
L00410	LexisNexis	774.65
L00397	Lexisnexis Matthew Bender	1,920.98
L00398	Lexisnexis Matthew Bender	429.94
TV0095	Leydecker, Mark	52.33
L00529	Liberty International Trucks	1,029.23
L00600	Life Savers, Inc.	319.00
L00671	Liquid Planet, LLC.	1,320.00
L00037	Local Government Center	1,604.00
L01970	Londonderry Basketball Club	225.00
L02073	Long, Barrett	13.99
TV0132	Lorden, Raymond E. Jr. Tr.	160.81
L02089	Loughran, Erin	136.00
L02079	Loughran, Shawn	1,685.00
L02257	Lowe, Michael R.	197.24
L02270	Lowell Sun	152.00
L02275	Lowes	10,046.58
L02385	Lucontoni, Jason	656.54
L03053	Lydon, Kalie	770.24
L03490	Lynn Card Company	177.90
TV0105	Lyons, Susan	1,513.50
M00055	M & M Electrical Supply Co.	802.41
H01737	M & M Francoeur & Sons, LLC	6,880.00
M00060	M & N Sports	22,851.45
M00040	M. B. Maintenance, Inc.	880.00
M00058	M.J.P.O.A.	338.00
M00764	MA Chapter of The International	150.00
M00020	MB Tractor & Equipment	1,692.65

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
M01405	MERIT Training Programs LLC	350.00
M02333	MYA Basketball	275.00
M00119	Mac Consulting Group, LLC	1,025.00
M00172	MacDonald, Gladys	63.00
TV0211	MacKey, Robert	2,649.22
TV0013	MacMillan, John	9.90
TV0158	MacMillan, Richard	825.10
M00200	MacMulkin Chevrolet	172,890.66
E00057	Mach V Group - East Coast Emergency	10,469.65
M00215	Macpherson, Sheri	28.00
TV0167	Maina, Nancy	9.90
M00315	Maine Association of	30.00
M00319	Maine Chapter of the International	80.00
O00551	Maine Cleaners Supply, Inc.	268.44
M00317	Maine Oxy/Spec Air	2,115.86
TV0010	Makam, Veerender	100.00
M00400	Malizia, Stephen	999.96
M00337	Mallen, Michael	20.00
M00345	Malley Electric, Inc.	949.99
TV0188	Malone, Colleen	60.00
M00399	Manchester Mack	15,043.94
M00390	Manchester Parker Store	1,181.59
M00396	Manchester Suburban Basketball Leag	1,480.00
TV0195	Manning, David	1,287.22
M00524	Marcelle, Alfred	153.44
TV0016	Marcin Development LLC	117.00
M00419	Marden, Joan	1,700.00
M00551	Markertek Video Supply	769.22
M00700	Market Basket	1,196.45
TV0097	Markham, Jonathan	56.95
TV0201	Marlowe, Yvette	30.62
TV0039	Maroun, Paula	30.00
M00740	Marshall & Swift	1,004.10
M00749	Martin, Nicole	300.00
M00756	Martineau, Paul	989.00
M00779	Martineau, Ryan Kendall	90.00
TV0178	Maryanski, David	25.97
M00760	Mason Brothers Construction LLC	375.00
TV0112	Masotta, Paul J	26.40
M00768	Mass. Association of Crime Analysts	430.00
M00766	Mass. Chapter of IAAO Inc.	25.00

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M00775	Masse Fire Protection Services	175.00
TV0116	Masse, Eric	19.76
M01007	Matthews, Denise	10.00
M01078	Maynard & Lesieur, Inc.	27,336.47
M01130	McCann, Arthur	250.00
TV0065	McClafferty, Antoinette	65.04
M01188	McClure, Stephen	40.00
TV0085	McGill, Annik	6.60
M01221	McGovern, Jacob	70.00
M01206	McGrail, Julianne M.	438.00
M00052	McGregor, John	243.78
M01212	McIntosh, James Scott	40,929.79
M01253	McMillan, Jana	30.00
TV0079	McNeil, Ann Harvey	1,460.31
M00075	McStravick, Patrick	391.00
M01286	MedicEd.com, Inc.	180.00
M01272	Megown, Rachelle	88.36
M01275	Melanson, Donna	40.38
M01283	Melanson, Richard	146.90
TV0071	Mepps Development, LLC.	14,949.97
M01410	Merrill, Robert	3,030.00
M01436	Merrimack Valley Counseling Assoc.	300.00
M01507	Michaud, James	1,009.96
K00997	Midwest Motor Supply Co. Inc,	198.80
M01644	Milestone Equipment & Supplies	4,099.00
M01648	Milford School District	30.63
M01650	Mill Metals Corporation	1,267.90
M01655	Miller, Blake	49.99
M01670	Minuteman Fire & Equipment Rescue	2,433.12
M01675	Minuteman Trucks, Inc.	573.01
M01696	Moceri, Veronica	50.00
TV0161	Molinari, James	18.61
TV0197	Moloney, Sarah	223.99
M01710	Monadnock Mountain Water, Inc.	1,035.00
M01724	Monoprice	390.46
M01741	Moore, Kimberly	64.38
M01747	MorganStanley SmithBarney	8,527.85
M01759	Morin, Duane	344.94
TV0063	Morrill, Earl	10.69
M01770	Morrisette, Diane	61.18
TV0131	Morse Family Revocable Trust	134.50

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
M01795	Mosaic Technology	53,999.24
F00171	Mosher, Herbert	81.50
M01915	Motorola Solutions, Inc.	116,979.56
M02250	Municipal Emergency Services	586.51
M02255	Municipal Pest Management Service	20,000.00
M02275	Municipal Police Institute	250.00
M02259	Munn, Jason	93.50
M02329	Murphy, Dennis, Jr.	503.00
TV0119	Murphy, Karen	33.79
TV0216	Murphy, Valerie	100.00
TV0208	Musekiwa, Lindiwe	12.79
N03220	N. H. Municipal Management Assoc.	100.00
N00103	N.N.E.R.P.C	70.00
N01965	NDAA	95.00
N00026	NEAFC, Inc.	50.00
N02449	NECPE	473.00
N00049	NEHA	95.00
N00051	NFPA	1,257.50
N00052	NFPA	1,615.50
N02668	NH Building Officials Support Staff	50.00
N02870	NH Correctional Industries	7,691.89
N00069	NH D.A.R.E. Officers Association	75.00
N00060	NH DHHS	8,038.00
N03065	NH Emergency Dispatchers Assoc.	150.00
N03061	NH FFA Foundation	50.00
N03071	NH Housing Finance Authority	21.38
N03077	NH Institute of Art	395.00
N02621	NHBA Court Fees Service	210.00
N02661	NHBOA	1,050.00
N00057	NHCOPSA	75.00
N00071	NHCTCA	50.00
N03589	NHRPA	65.00
N00062	NHTCA	100.00
N00999	NPS LLC	245.00
N00102	NRAAO	30.00
N00101	NRAAO 2012/ MAAO	215.00
N01000	NRPC	18,937.00
N00141	Nadeau Park, LLC	25,520.00
TV0179	Nadeau, Cheryl	13.99
TV0187	Naro, Henry	60.00
N00747	Nashua Farmers' Exchange, Inc.	1,453.32

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
N00777	Nashua Harley-Davidson & Buell	3,325.93
N00925	Nashua Outdoor Power	682.67
N01038	Nashua Region Solid Waste	11,395.00
N01075	Nashua Soup Kitchen & Shelter, Inc.	7,500.00
N00403	Nashua Transit System	13,691.00
N01150	Nashua Wallpaper & Paint Co.	289.40
N00400	Nashua, City of	123,928.54
N00401	Nashua, City of	341,255.53
N00415	Nates Race Foundation	180.00
N01050	National Alliance for Youth Sports	300.00
N01290	National Assoc. of EMS Educators	85.00
N01225	National Association of	345.00
N01390	National Grid	40,956.56
N01455	National Kidney Foundation	50.00
N01450	National Law Enforcement Supply	2,427.06
N01848	National Pen Corporation LLC	762.72
N01852	National Reader Board Supply	249.54
N01854	National Registry of EMT's	320.00
N01885	National Seminars Group	378.00
N01940	Nault Enterprises, Inc.	403.00
N01955	Nazarian, Jacob G. V.	90.00
N00042	NeighborWorks Greater Manchester	559.26
N02095	Neopost Leasing	1,380.20
N02096	Neopost USA Inc	588.89
N02150	Neptune, Inc.	12,202.20
TV0041	Neve, Philip	122.90
N02230	New England Association of	60.00
N02235	New England Association of	40.00
N02250	New England Barricade Corp.	5,366.08
N02346	New England Fire Equipment and	3,100.62
N02365	New England Municipal Equipment Co.	2,215.08
N02370	New England Paper & Supply	2,160.50
N02388	New England Real Estate Journal	139.00
N02390	New England Sharpening Co., Inc.	40.00
N02395	New England Signs & Awnings, LLC.	741.00
N02425	New England State Police Info Net.	100.00
N02453	New England Time & Systems, Inc.	69.00
N02563	New Hampshire Amateur	455.00
N02568	New Hampshire Association of	235.00
N02575	New Hampshire Association of	100.00
N02590	New Hampshire Association of	839.00

Town of Hudson, NH
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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
N02604	New Hampshire Association	20.00
N02606	New Hampshire Association of	282.00
N02620	New Hampshire Bar Association	350.00
N02785	New Hampshire City & Town Clerks	20.00
N02670	New Hampshire Coalition for	250.00
N02664	New Hampshire Commercial	125.00
N02899	New Hampshire Department of	300.00
N00061	New Hampshire Department of Safety	60.00
N03032	New Hampshire Division of Fire	1,370.00
N03036	New Hampshire Fisher Cats	1,002.50
N03040	New Hampshire GFOA	195.00
N03110	New Hampshire Health Officers	200.00
N03114	New Hampshire Hydraulics, Inc.	1,225.00
N03090	New Hampshire Lakes Association	4,669.00
N03174	New Hampshire Local Welfare	62.00
N03228	New Hampshire Municipal Association	18,060.91
N03355	New Hampshire Planners Association	195.00
N03215	New Hampshire Print & Mail Services	50,807.28
N03393	New Hampshire Public	105.00
N03396	New Hampshire Public Works MAP	25.00
N03449	New Hampshire Retirement System	2,672,819.70
N03551	New Hampshire Retirement System	25,581.40
N03588	New Hampshire Safe & Lock Co., Inc.	1,053.20
N02360	New Horizons Computer Learning	660.00
N03805	New Tek, Inc.	305.67
N04275	Nick's Roast Beef & Pizza	751.60
TV0059	Nickles, Mark	55.50
N04366	Nivie Electronics Corp.	318.17
N04866	Northeast Diagramming Services	162.00
N04854	Northeast Resource	920.00
N04853	Northeast Safety Supply	1,153.32
N04851	Northeast Utilities System	2,811.65
N03376	Northern N.E. Police Accrd. Coaltn.	50.00
N04874	Northern New England	216.00
N04879	Northern New England Chapter of the	25.00
N04872	Northern Tool & Equipment Company	163.60
TV0200	Norton, Stanley	3.23
N04902	Norwich University	125.00
N02160	Nuera Transport	1,019.08
N04952	Nute, Lisa	650.20
TV0100	O'Connor, Christopher	21.38

Town of Hudson, NH
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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
TV0122	O'Donnell, Linda	355.08
TV0110	O'Donnell, Thomas	88.77
O00330	O'Keefe, Michael	3,785.16
O00557	O'Neil, Sean	200.00
O00051	O'Sullivan, Peter	750.00
O00130	Occupational Drug Testing, LLC	1,119.00
O00150	Océ	3,567.26
O00152	Océ Imagistics Inc.	598.97
O00249	Office Environments of New England,	474.90
TV0196	Okyar, Belkiz	129.00
O02130	Oleksak, William	79.95
O00462	Omni Services, Inc.	1,708.33
O00548	One Hour Martinizing	6,295.50
O00575	Orchard Hill Greenhouses	2,223.00
O00707	Origin Micro, Inc,	998.00
O01215	Owen, Connie	98.00
P00550	PETHingz!	401.92
P00575	PFFH	38,204.25
P01451	PSNH	153,082.42
P00046	Pacific Concepts	1,720.14
P00139	Pano Logic	2,602.75
P00187	Parrott, Chelsea	41.95
TV0123	Patel, Prakash	302.96
P00226	Paton, Virginia	35.71
P00227	Patriot Properties, Inc.	23,250.00
P00249	Peabody Supply Company, Inc.	306.73
P00251	Pease, Michael	40.00
P00252	Pease, William C., Jr.	120.00
P00280	Pelham Baseball & Softball Assoc.	4,375.91
P00301	Pelham Travel Basketball	500.00
TV0094	Pelletier, Karen	30.00
P00293	Pelletier, Tony	2,468.12
P00300	Pelmac Industries, Inc.	18,524.85
P00355	Penney Fence Erection Co., Inc.	1,440.00
P00360	Pennichuck Water Service Corp.	1,124,485.88
P00370	People's United Bank	1,865,330.00
P00391	Performance Auto Body	1,272.00
TV0145	Perry, Steven	37.09
P00545	Peterson, Ed	1,409.00
P00558	Pettinelli & Associates	87,024.20
P00560	Petty Cash - Finance Dept	605.95

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
P00565	Petty Cash - Fire Dept	560.54
P00555	Petty Cash - Police Dept	672.76
P00598	Physio-Control, Inc.	93,762.16
TV0021	Piacenza, Edward & Janet	67.66
P00585	Pierre, Kevin	60.00
P00587	Pietraskiewicz, Mike	140.27
P00670	Pincence, Ron	849.00
P00675	Pine Motor Parts, Inc.	287.40
P00730	Pioneer Automotive	80.00
P00851	Pitney Bowes Credit Corp.	808.00
P01053	Plodzik & Sanderson, P.A.	38,275.00
P01042	Plymouth State Univesity	35.00
P01079	Poegel, Jeffrey	170.00
P01085	Poland Spring Water	405.71
P01088	Poles Automotive Service Center	34,803.16
P01097	Poole, Heather	92.00
P01135	Porter, Steve	658.00
P01150	Portsmouth Police Department	385.00
P01192	Poseidon Air Systems	745.00
P01210	Potter, Phil	625.00
TV0168	Potzner Irrevocable Trust	18.11
P01942	Power & Telephone Supply Company	3,156.73
P01941	PowerDMS	1,875.00
P01216	Powerphone, Inc.	369.00
TV0091	Previte, Jodi	6.62
P01251	Price Digests	77.89
P01254	Primex	78,126.00
TV0163	Princeton Technology Corp.	449.87
P01255	Print Factory, Ltd.	834.26
P01329	Pro-Vision Automotive LLC.	1,677.58
P00040	Professional Fire Fighters of NH	2,275.29
P01263	Professional Firefighters of Hudson	1,042.52
P01271	Professional Vehicle Corporation	711.50
P01277	Professor's Pizza	217.00
P01291	Prolyn Corp.	2,150.00
P01292	Protection One Alarm Monitoring, Inc	509.27
P01301	Provencal, Linda C.	105.07
TV0115	Pru-Verani	42.34
P01350	Psychotherapy Associates, Inc.	1,275.00
P01410	Public Agency Training Council	295.00
P01450	Public Service Company of NH	335,269.42

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
P01452	Public Works Resource	446.95
P01574	Purcell, Sandra	120.00
P01575	Purcell, Scott	1,659.00
Q00021	QBE First	2,333.60
Q00076	Quantum Storage Systems	1,018.50
Q00175	Quill Corporation	205.40
Q00277	Quinn, Timothy	8.82
TV0120	R. Dale Holdings	13.95
R00100	R. White Equipment Center, Inc.	60.00
R00025	R.B. Allen Co., Inc.	4,068.64
R00027	R.B.G. Inc.	90,228.51
R00069	R.C. Welding	2,268.00
R00081	RJ Kellogg Construction Inc.	16,133.00
R00253	Radio IP Software, Inc.	1,491.85
R00250	Radio Shack	114.95
R00254	Radio Technology, Inc.	1,156.00
R00316	Rancourt, Tracey	85.62
R00344	Ratte, Debra	30.00
R00329	Rauseo & Associates	3,200.00
R00346	Ray Allen Manufacturing Co., Inc.	970.54
R00348	Ray Prue Heating and AC	319.50
R00407	Real Data Corp.	595.00
R00415	Red Brick Clothing Company	4,043.80
R00419	Red Jacket Beach Resort	398.76
R00425	Red Jacket Mountain View	594.00
R00424	Regional Economic	2,500.00
R00427	Regis Earth Products	1,575.00
TV0062	Reinig, Kathleen	20.59
TV0078	Reis, John	1,188.91
R00511	Reserve Account	1,800.00
R00521	Rexel CLS	1,041.53
TV0130	Riaz, Imran	169.59
R00539	Rich, Gregory	300.04
R00548	Richardson, Jocelyn	240.00
R00558	Ricker, Thomas	82.50
R00562	Ricoh Americas Corp.	12,281.40
R00569	Ricoh Americas Corporation - Usage	2,047.92
R00234	Ricoh USA Inc.	241.66
R00561	Riel, Jennifer	2,374.01
R00565	Ripaldi, Peter James	50.00
R00572	Riverview Industrial Park Assoc.	11,407.11

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
R00580	Robbins Auto Parts	620.27
TV0037	Roberts, David	28.11
TV0156	Roberts, Joseph	13.99
R00589	Robertson, Gayle	120.00
R00593	Robichaud, Gerard	500.00
R00595	Robichaud, Roger	400.00
R00063	Robinson, Kelly Ann	100.00
TV0027	Robitaille, Charles	100.31
TV0129	Rockett, Francis	73.00
R00632	Rockingham County Sheriff's Office	73.00
R00637	Rockingham Emergency	334.08
R00732	Rodgers Memorial Library	282,905.00
R00900	Roller Kingdom	2,250.00
R00980	Rolling Video Games of NH LLC	325.00
R00930	Rosen's Uniforms	77.94
R01000	Rosso, Donna	30.00
TV0174	Rosson, Elizabeth	23.89
R01223	Rowe, Kristine	220.00
R01340	Rudolph, Michelle	184.98
R01503	Russell & Bernard	388.63
S00857	SHERRILL Tree	1,057.65
S00020	SMS Systems Maintenance Serv. Inc	7,269.60
S00050	SRR Traffic Safety Consulting	3,733.00
TV0104	Saad, Laurie	103.68
S00170	Safe Kids	50.00
S00260	Salvation Army	115.00
S00275	Sam's Club	35.00
S00288	Sanderson, David	1,038.00
S00303	Sansoucy, George E.	22,000.00
TV0210	Santorelli, Salvatore, TR.	3,205.87
S00305	Sargent, Janelle	89.88
TV0142	Sargent, William	9.34
TV0087	Saunders, Lori	40.00
S00322	Schibanoff, Harry	494.08
S00332	School Street Truck Parts Inc.	3,284.00
S00351	Schulte, Thomas	1,025.00
S00328	Scire, Jacqueline	46.19
S00531	Scout Sea Crest Beach Management	283.02
H01700	Seabury, J. Bradford	3,493.84
S00525	Seacost Chief Fire Officers's	35.00
S00567	Sears Commercial Credit	64.48

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
S00577	Secchiaroli, Davin	40.00
S00580	Secondwind Water Systems, Inc.	585.00
TV0114	Secretary of Housing &	4.83
TV0128	Sera, Terrilynn	205.63
S0609	Serescnet	300.00
S00608	Servicelink	2,402.00
S00612	Servpro of Derry/Londonderry	2,546.55
U00073	Shades of Green Hydroseeding, LLC.	5,435.00
S00629	Shattuck Rugs Corp.	2,294.00
TV0014	Shattuck, Warren	2,000.00
S00654	Shaw, David	58.06
TV0182	Shea, Barbara	18.08
TV0040	Shepard, Karen	42.02
S00777	Shepherd's Hill Condo Association	832.00
S00775	Shepherds Hill Development Co.	94.29
S00858	Sherburne, Jamie	100.00
S00861	Sherburne, Sara	140.00
S00860	Sherwin-Williams	56.58
S00901	Shooting Sports Supply	9,085.90
S00910	Showtime Computers & Supplies	585.39
S00911	Sidiropoulos, Alexandros	1,200.00
S01918	Sig Sauer	3,900.00
S01919	Sig Sauer, Inc.	445.00
S00935	Silva, Scott	865.00
S00930	Simard, Donald N.	1,534.31
S00939	Simoneau, Maynard	5,008.89
S00940	Simons Uniforms	360.00
S00951	SimplexGrinnell LP	827.60
S00995	Single Source Group	15,382.21
TV0047	Sirois, Raymond &	16.70
S01049	Skillpath Seminars	437.00
TV0183	Slattery, Stefan	60.00
TV0207	Slavoski, John	270.70
S01057	Sliver, Jason	570.24
S01191	Smallwood, Ronald F.	87.90
D00847	Smart-Dionne, Judith	1,600.00
S01175	Smith Plumbing & Heating, LLC	1,917.41
S01131	Smith, Debra	150.55
S01320	Society for the Protection of	50.00
S01227	Sojka, Anne	1,565.11
S01329	Sojka, Brian	1,300.00

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
TV0127	Somepalli, Ravikumar	236.50
S01325	Souhegan Mutual Fire Aid Assoc	3,112.50
S01484	Source4, Inc.	285.18
S01490	Sousa Realty & Development Corp.	89,911.51
S01534	Southern NH	767.00
S01535	Southern New Hampshire Special	5,000.00
S01549	Southwick's Zoo	857.50
S01550	Southworth-Milton, Inc.	37,345.13
S01668	Spector Soft	1,150.00
S01740	Sport Supply Group	1,270.59
TV0022	Sprague Family Trust	42.47
S00252	St. Joseph Business & Health	15,038.45
S00235	St. Joseph Community Services, Inc.	3,835.00
S00251	St. Joseph Hospital	441.00
S00257	St. Joseph Hospital	646.50
TV0081	St. Mary's Bank	1,723.60
S01765	Stanley Convergent Security Solutio	1,500.00
S01782	Staples Advantage	2,825.91
TV0181	Stapula, Catherine	5.53
S01855	State of NH - Criminal Records	270.00
S01861	State of New Hampshire, DMV	8.00
S01862	State of New Hampshire	4,500.00
S01863	State of New Hampshire	35.00
S01865	State of New Hampshire	1,200.00
S01866	State of New Hampshire - U.C.	3,849.80
S02058	Statewide Communications, Inc.	836.00
S02160	Stearns, Dale P.	825.00
TV0072	Steele Farm, LLC	4,214.30
TV0038	Steele Farm, LLC.	97.68
S02168	Stephens Publishing Co.	134.75
J01550	Stevenson, Joshua	700.00
S02250	Still's Power Equipment Co.	1,665.89
TV0157	Stimets, Ben	22.01
TV0124	Strickland, Barbara	5.32
S02863	Sulin, Dean	354.55
S02871	Sullivan, Emily	120.00
TV0042	Sumter, William	79.38
S02903	Suncay Realty, LLC	1,430.00
S03400	Surplus Office Equipment, Inc.	737.55
TV0206	Suter, Richard	270.50
TV0026	Swedis, Lenora	9.44

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
S03550	Sweeney & Sweeney	4,269.71
S01781	Swendsboe, Neil H.	3,908.37
TV0090	Sykora, Anthony	25.51
T00314	TD Bank	7,281.38
T00332	TD Wealth Management	15,896.20
T00333	TDD Earth Tech Inc.	4,920.00
T01054	TF Moran, Inc.	4,038.36
T01033	TMDE Calibration Lab, Inc.	2,095.22
T00100	TST Hydraulics, Inc.	660.09
TV0101	Talty, Christopher	84.61
T00170	Tamarack Landscaping, Inc.	3,632.60
TV0148	Tanguay, Charles	9.44
T00206	TapeandMedia.com, LLC	635.41
T00245	Taser International	350.00
T00250	Tate Brothers Paving	11,600.00
T00299	Tate, Joan	240.00
T00312	Taylor Corporation	379.78
T00315	Taylor, David M.	150.00
T00500	Telegraph Publishing Co.	2,727.87
T00519	Tennant Sales and Service Company	7,346.31
T00542	Terminix	299.00
F01655	The Friends of Benson Park, Inc.	350.00
F00930	The Front Door Agency, Inc.	3,000.00
H01215	The Horn Group, LLC	320.00
O01225	The Overhead Door Company	254.90
P01427	The Public Safety Group	169.00
S00527	The Scott Lawson Group, Ltd.	1,905.00
T01368	The Trailer Place of	3,335.00
W00031	The W.I.L.D. Center &	347.00
T00750	Thompson Publishing Group Inc.	349.00
T00735	Thurston's Tool Co.	2,088.90
T00765	Thyne, Jacob Ryan	60.00
TV0152	Thyne, Maurice L.	3,580.54
T00979	Tim's Turf & Landscaping Materials	96.00
T00990	Timpe, Steve	1,050.00
T01032	Tip Top Tree Service & Landscaping	54,953.64
T01034	Tire Warehouse	8,431.35
TV0214	Titito's Auto Repair	84.46
TV0053	Title New Hampshire, LLC	238.70
T01016	Tomaswick III, James Robert	82.00
T01024	Torres, Kayla	212.00

Town of Hudson, NH
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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
T01035	Total Air Supply Inc.	100.54
T01049	Total Notice, LLC.	7,310.00
T01039	Tousignant, Robert	887.30
T01056	Town of Deefield	150.00
T01076	Town of Hudson	786,624.00
T01077	Town of Hudson	23,539.00
T01075	Town of Hudson Sewer Utility	4,307.52
T01080	Town of Hudson Tax Collector	3,742.52
T01079	Town of Hudson Water Utility	291,311.48
T01103	Town of Litchfield	28,541.37
TV0186	Towsley, Melissa	75.00
T01366	Trane	3,040.00
T01364	Trans-Medic	1,980.08
T01363	Transcor-IT	19,416.90
PO1291	Traub, Stephen G.	24,108.00
T01393	Treasurer, State of New Hampshire	20,865.00
T01506	Treasurer, State of New Hampshire	350.00
T01518	Treasurer, State of New Hampshire	3,020.00
T01519	Treasurer, State of New Hampshire	470.00
T01545	Treasurer, State of New Hampshire	700.00
T01555	Treasurer, State of New Hampshire	33.00
T01585	Treasurer, State of New Hampshire	570.00
T01586	Treasurer, State of New Hampshire	10,447.50
T01588	Treasurer, State of New Hampshire	105.00
T01589	Treasurer, State of New Hampshire	525.00
T01590	Treasurer, State of New Hampshire	400.00
T01593	Tri-State Curb Inc.	14,709.60
T01591	Tri-State Fire Protection, LLC.	300.00
T01069	Triple L Lumber Co. Inc.	6,000.00
T01642	Tru Catch Traps	132.48
T01650	Trustees of the Trust Funds	516,542.89
T01693	Tucci, Daniel	72.00
TV0111	Turgeon, Janet	139.49
T01716	Twardosky, Jason	175.60
TV0180	U.S. Department of Housing	10.69
U00041	U.S. Marshals Service	6,550.85
U00812	UNH Professional Development	590.00
U00928	UPS Store #5997	52.26
U00930	UPS Supply Chain Solutions, Inc.	44.01
U00072	US SAWS	731.34
U00071	USA Bluebook	125.85

Town of Hudson, NH
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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
U00085	USA Mobility Wireless, Inc.	992.84
U00006	Ulliani, Jeanine	525.89
U00001	Undercofler, Natalie	383.85
U00100	Union Leader Corporation	213.72
U00099	Union Leader Corporation	1,411.31
U00015	United Rentals Shared	3,407.37
U00675	Universal Signworks	148.00
U00900	Unlimited Doors LLC	1,691.00
V00154	VFW	700.00
V00037	Vachon, Michelle	282.35
V00070	Vail, Bridie	128.00
V00073	Vail, John	1,648.00
V00098	Valentino's	130.00
V00097	Valley Auto Parts	4,555.51
V00118	Van Meter & Associates, Inc.	250.00
TV0159	Veloso, Victor	28.74
TV0073	Ventura Sons, Inc.	6,112.57
TV0138	Vepachedu, Sarat	68.51
V00140	Verizon Wireless	31,454.99
V00152	Vibco, Inc.	92.64
V00162	Vidacare	2,663.42
V00155	Vigeant, Leonard	2,076.00
V00166	Vigilant Canine Services	300.00
TV0185	Villandry, Dona	40.00
TV0058	Vitello, Edward	330.00
TV0139	Vitello, Edward	51.53
V00273	Vogl, John A.	350.00
V00272	Volta Oil	152,136.01
V00275	Volvo Commercial Finance	43,250.11
TV0109	Vulcan Flex Circuit Corp.	75.27
W00009	W. B. Mason Co., Inc.	18,359.25
W00020	W. D. Perkins	7,242.90
TV0075	W/S Development Associates, LLC.	937.81
W00516	WEST	222.96
W00125	Wally's Pizza	148.00
W00151	Walmart Community BRC	19,494.12
TV0108	Walsh, Ronald	12.48
TV0074	Walsh, William H.	100.00
W00208	Walter Curtis Co., LLC.	210.00
TV0067	Warren, Walter	27.45
W00279	Warrenstreet Architects, Inc.	6,950.47

Town of Hudson, NH
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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
W00399	Water Country Corporation	896.61
W00400	Water Industries, Inc.	1,696.27
W00410	Water Works Supply Corp.	2,163.32
W00475	Weeks, Erich	13.18
W00490	Weld Power Service Company	3,940.55
TV0143	Wells Fargo Bank	179.26
TV0147	Wells Fargo Bank, N.A.	23.72
W00494	Wells Fargo Real Estate Tax ServLLC	7,795.47
W00538	Weston & Sampson Eng., Inc.	77,014.98
TV0160	Whitcomb Plumbing and Heating	75.00
W00689	Whiting, Jake	150.00
W00653	Wholey, Ryan T.	132.00
W00654	Wholey, Tim	1,119.00
TV0052	Wiegers, Darin	40.00
W00660	Wilkins Mechanical Services, Inc	15.00
TV0126	Wilkins, James E.S.	83.59
W00800	Wilson, Kathleen	830.52
W00645	Wilson, Scott	3,900.00
W00666	Wingate's Pharmacy	1,217.35
TV0102	Winslow, Briana	20.88
W00849	Winter Equipment Company, Inc.	3,964.32
W00870	Witmer Associates, Inc.	815.65
TV0125	Wolfe, Charles	195.94
W00880	Wood's CRW Corp.	415.05
TV0088	Wood, Patrick J	85.92
W01059	Wright Electrical Motors	2,483.00
W02045	Wynott Grove, Inc	982.99
Y00010	Yankee Custom Inc.	204.64
Y00012	Yankee Industrial Supply, LLC.	344.47
Y00077	Yates, Kristin	178.00
Y00076	Yates. David, Sr.	691.31
Y00455	Younghusband, Robert	75.00

**TOWN OF HUDSON,
NEW HAMPSHIRE**

ANNUAL FINANCIAL REPORT

**AS OF AND FOR THE FISCAL YEAR ENDED
JUNE 30, 2012**

TOWN OF HUDSON, NEW HAMPSHIRE
ANNUAL FINANCIAL REPORT
AS OF AND FOR THE FISCAL YEAR ENDED
JUNE 30, 2012

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PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

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INDEPENDENT AUDITOR'S REPORT

To the Members of the Board of Selectmen
Town of Hudson
Hudson, New Hampshire

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Hudson as of and for the year ended June 30, 2012, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Hudson's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

As discussed in Note 1-B to the financial statements, management has not recorded the capital assets and related accumulated depreciation in the governmental activities, and accordingly, has not recorded depreciation expense on those assets. Accounting principles generally accepted in the United States of America require that capital assets, including infrastructure, be capitalized and depreciated, which would increase the assets, net assets, and expenses of the governmental activities. The amount by which this departure would affect the assets, net assets, and expenses of the governmental activities is not reasonably determinable.

As discussed in Note 18 to the financial statements, management has not recorded the long-term costs of retirement health care and obligations for other postemployment benefits in governmental activities. Accounting principles generally accepted in the United States of America require that those costs be recorded, which would increase the liabilities and expenses of the governmental activities. The amount by which this departure would affect the liabilities, net assets, and expenses of the governmental activities is not reasonably determinable.

In our opinion, because of the effects of the matters discussed in the preceding two paragraphs, the government-wide financial statements referred to above do not present fairly, in conformity with accounting principles generally accepted in the United States of America, the financial position of the governmental activities of the Town of Hudson as of June 30, 2012, or the changes in financial position thereof for the year then ended.

In addition, in our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of each major fund and the aggregate remaining fund information of the Town of Hudson as of June 30, 2012, and the respective changes in financial position thereof for the year then ended and the respective budgetary comparison for the general fund, water fund, and sewer fund, in conformity with accounting principles generally accepted in the United States of America.

The Town of Hudson has not presented a Management's Discussion and Analysis that accounting principles generally accepted in the United States of America have determined is necessary to supplement, although not required to be part of, the basic financial statements.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Hudson's basic financial statements. The combining and individual fund financial schedules are presented for purposes of additional analysis and are not a required part of the financial statements. They are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including

*Town of Hudson
Independent Auditor's Report*

comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the financial schedules themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

February 1, 2013

*Plodzik & Sanderson
Professional Association*

BASIC FINANCIAL STATEMENTS

EXHIBIT A
TOWN OF HUDSON, NEW HAMPSHIRE
Statement of Net Assets
June 30, 2012

	Governmental Activities
ASSETS	
Cash and cash equivalents	\$ 31,430,230
Investments	12,366,026
Intergovernmental receivable	5,719
Other receivables, net of allowances for uncollectible	5,759,755
Inventory	29,477
Prepaid items	3,660
Tax dedeed property held for resale	25,869
Total assets	49,620,736
LIABILITIES	
Accounts payable	451,189
Accrued salaries and benefits	331,529
Intergovernmental payable	16,497,881
Accrued interest payable	218,748
Unearned revenue	1,917,430
Other	44,890
Noncurrent obligations:	
Due within one year:	
Bonds	1,060,000
Capital leases	48,515
Compensated absences	146,953
Accrued landfill postclosure care costs	29,000
Due in more than one year:	
Bonds	15,085,000
Capital leases	7,254
Compensated absences	1,403,515
Accrued landfill postclosure care costs	232,000
Total liabilities	37,473,904
NET ASSETS	
Restricted	9,214,514
Unrestricted	2,932,318
Total net assets	\$ 12,146,832

The notes to the basic financial statements are an integral part of this statement.

EXHIBIT B
TOWN OF HUDSON, NEW HAMPSHIRE
Statement of Activities
For the Fiscal Year Ended June 30, 2012

	Expenses	Program Revenues		Net (Expense) Revenue and Change in Net Assets
		Charges for Services	Operating Grants and Contributions	
Governmental activities:				
General government	\$ 3,380,213	\$ -	\$ -	\$ (3,380,213)
Public safety	11,899,642	649,506	183,720	(11,066,416)
Highways and streets	3,595,610	-	767,010	(2,828,600)
Sanitation	2,583,325	1,319,237	-	(1,264,088)
Water distribution and treatment	1,606,193	3,781,551	-	2,175,358
Health	89,661	-	-	(89,661)
Welfare	76,741	-	-	(76,741)
Culture and recreation	1,345,880	196,448	-	(1,149,432)
Conservation	62,434	-	-	(62,434)
Interest on long-term debt	789,919	-	-	(789,919)
Capital outlay	256,837	-	-	(256,837)
Total governmental activities	<u>\$ 25,686,455</u>	<u>\$ 5,946,742</u>	<u>\$ 950,730</u>	<u>(18,788,983)</u>
General revenues:				
Taxes:				
Property				14,487,921
Other				474,799
Motor vehicle permit fees				3,794,896
Licenses and other fees				255,831
Grants and contributions not restricted to specific programs				1,092,923
Miscellaneous				855,925
Total general revenues				<u>20,962,295</u>
Change in net assets				2,173,312
Net assets, beginning, as restated (see Note 16)				9,973,520
Net assets, ending				<u>\$ 12,146,832</u>

The notes to the basic financial statements are an integral part of this statement.

EXHIBIT C-1
TOWN OF HUDSON, NEW HAMPSHIRE
Governmental Funds
Balance Sheet
June 30, 2012

	General	Water	Sewer	Other Governmental Funds	Total Governmental Funds
ASSETS					
Cash and cash equivalents	\$ 24,977,146	\$ 3,204,306	\$ 903,909	\$ 269,096	\$ 29,354,457
Investments	-	-	2,877	262,823	265,700
Receivables, net of allowances for uncollectible:					
Taxes	4,973,627	-	-	-	4,973,627
Accounts	171,924	358,473	60,786	-	591,183
Intergovernmental	5,719	-	-	-	5,719
Special assessments	-	-	194,945	-	194,945
Interfund receivable	64,337	91,348	-	-	155,685
Voluntary tax liens	76,048	-	-	-	76,048
Voluntary tax liens reserved until collected	(76,048)	-	-	-	(76,048)
Inventory	29,477	-	-	-	29,477
Prepaid items	3,660	-	-	-	3,660
Tax deeded property, subject to resale	25,869	-	-	-	25,869
Restricted - Cash and cash equivalents	1,848,345	-	227,428	-	2,075,773
Restricted- Investments	1,914,394	1,918,351	8,267,581	-	12,100,326
Total assets	\$ 34,014,498	\$ 5,572,478	\$ 9,657,526	\$ 531,919	\$ 49,776,421
LIABILITIES AND FUND BALANCES					
Liabilities:					
Accounts payable	\$ 229,523	\$ 134,369	\$ 4,554	\$ -	\$ 368,446
Accrued salaries and benefits	324,581	1,374	5,574	-	331,529
Intergovernmental payable	16,497,881	-	82,743	-	16,580,624
Interfund payable	807	28,107	126,771	-	155,685
Deferred revenue	9,615,806	1,792,695	124,735	-	11,533,236
Other	44,890	-	-	-	44,890
Total liabilities	26,713,488	1,956,545	344,377	-	29,014,410
Fund balances:					
Nonspendable	59,006	-	-	82,128	141,134
Restricted	652,920	1,697,582	9,166,045	449,791	11,966,338
Committed	3,917,408	1,918,351	147,104	-	5,982,863
Assigned	363,283	-	-	-	363,283
Unassigned	2,308,393	-	-	-	2,308,393
Total fund balances	7,301,010	3,615,933	9,313,149	531,919	20,762,011
Total liabilities and fund balances	\$ 34,014,498	\$ 5,572,478	\$ 9,657,526	\$ 531,919	\$ 49,776,421

The notes to the basic financial statements are an integral part of this statement.

EXHIBIT C-2
TOWN OF HUDSON, NEW HAMPSHIRE
Reconciliation of Total Governmental Fund Balances to the Statement of Net Assets
June 30, 2012

Total fund balances of governmental funds (Exhibit C-1)		\$ 20,762,011
Amounts reported for governmental activities in the Statement of Net Assets are different because:		
Interfund receivables and payables between governmental funds are eliminated on the Statement of Net Assets.		
Receivables	\$ (155,685)	
Payables	<u>155,685</u>	-
Long-term revenues are not available to pay for current period expenditures, and therefore, are deferred in the funds.		
Deferred tax revenue		7,402,380
Property taxes not collected within sixty days of fiscal year end are not available to pay for current period expenditures, and therefore are deferred in the funds.		
		2,213,426
Interest on long-term debt is not accrued in governmental funds.		
Accrued interest payable		(218,748)
Long-term liabilities are not due and payable in the current period, and therefore, are not reported in the funds.		
Bonds	\$ 16,145,000	
Capital leases	55,769	
Compensated absences	1,550,468	
Accrued landfill postclosure care costs	<u>261,000</u>	(18,012,237)
Total net assets of governmental activities (Exhibit A)		<u>\$ 12,146,832</u>

The notes to the basic financial statements are an integral part of this statement.

EXHIBIT C-3
TOWN OF HUDSON, NEW HAMPSHIRE
Governmental Funds
Statement of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended June 30, 2012

	General	Water	Sewer	Other Governmental Funds	Total Governmental Funds
Revenues:					
Taxes	\$ 15,204,061	\$ -	\$ -	\$ -	\$ 15,204,061
Licenses and permits	4,050,727	-	-	-	4,050,727
Intergovernmental	2,043,653	-	-	-	2,043,653
Charges for services	1,177,107	3,721,550	1,279,237	-	6,177,894
Miscellaneous	266,720	41,915	280,085	36,053	624,773
Total revenues	<u>22,742,268</u>	<u>3,763,465</u>	<u>1,559,322</u>	<u>36,053</u>	<u>28,101,108</u>
Expenditures:					
Current:					
General government	3,320,526	-	-	24	3,320,550
Public safety	11,887,955	-	-	11,687	11,899,642
Highways and streets	3,700,608	-	-	-	3,700,608
Water distribution and treatment	-	1,606,193	-	-	1,606,193
Sanitation	1,471,817	-	1,140,508	-	2,612,325
Health	89,661	-	-	-	89,661
Welfare	76,741	-	-	-	76,741
Culture and recreation	1,345,880	-	-	-	1,345,880
Conservation	62,434	-	-	-	62,434
Debt service:					
Principal	-	1,060,000	-	-	1,060,000
Interest	-	805,330	-	-	805,330
Capital outlay	103,994	-	-	152,843	256,837
Total expenditures	<u>22,059,616</u>	<u>3,471,523</u>	<u>1,140,508</u>	<u>164,554</u>	<u>26,836,201</u>
Net change in fund balances	682,652	291,942	418,814	(128,501)	1,264,907
Fund balances, beginning, as restated (see Note 16)	6,618,358	3,323,991	8,894,335	660,420	19,497,104
Fund balances, ending	<u>\$ 7,301,010</u>	<u>\$ 3,615,933</u>	<u>\$ 9,313,149</u>	<u>\$ 531,919</u>	<u>\$ 20,762,011</u>

The notes to the basic financial statements are an integral part of this statement.

EXHIBIT C-4
TOWN OF HUDSON, NEW HAMPSHIRE
Reconciliation of the Statement of Revenues, Expenditures, and
Changes in Fund Balances of Governmental Funds to the Statement of Activities
For the Fiscal Year Ended June 30, 2012

Net change in fund balances of governmental funds (Exhibit C-3)		\$ 1,264,907
Amounts reported for governmental activities in the Statement of Activities are different because:		
Revenue on the Statement of Activities that does not provide current financial resources is not reported as revenue in the governmental funds.		
Change in deferred tax revenue		(241,341)
The repayment of the principal of long-term debt consumes the current financial resources of governmental funds, but has no effect on net assets.		
Repayment of bond principals	\$ 1,060,000	
Repayment of capital lease principals	104,998	
		1,164,998
Some expenses reported in the Statement of Activities do not require the use of current financial resources, and therefore, are not reported as expenditures in governmental funds.		
Decrease in accrued interest expense	\$ 15,411	
Increase in compensated absences payable	(59,663)	
Decrease in accrued landfill postclosure care costs	29,000	
		(15,252)
Changes in net assets of governmental activities (Exhibit B)		\$ 2,173,312

The notes to the basic financial statements are an integral part of this statement.

EXHIBIT D-1
TOWN OF HUDSON, NEW HAMPSHIRE
Statement of Revenues, Expenditures, and Change in Fund Balance
Budget and Actual (Non-GAAP Budgetary Basis)
General Fund
For the Fiscal Year Ended June 30, 2012

	Original Budget	Final Budget	Actual	Variance Positive (Negative)
Revenues:				
Taxes	\$ 14,647,946	\$ 14,647,946	\$ 14,829,850	\$ 181,904
Licenses and permits	4,056,025	4,056,025	4,050,727	(5,298)
Intergovernmental	1,870,248	2,080,274	2,043,653	(36,621)
Charges for services	922,506	922,506	1,177,107	254,601
Miscellaneous	62,079	62,079	105,982	43,903
Total revenues	<u>21,558,804</u>	<u>21,768,830</u>	<u>22,207,319</u>	<u>438,489</u>
Expenditures:				
Current:				
General government	3,575,591	3,575,591	3,348,503	227,088
Public safety	11,729,924	11,761,346	11,813,123	(51,777)
Highways and streets	3,657,514	3,836,118	3,700,608	135,510
Sanitation	1,600,000	1,600,000	1,471,817	128,183
Health	96,845	96,845	89,661	7,184
Welfare	120,900	120,900	76,741	44,159
Culture and recreation	363,710	363,710	350,061	13,649
Capital outlay	238,000	238,000	238,730	(730)
Total expenditures	<u>21,382,484</u>	<u>21,592,510</u>	<u>21,089,244</u>	<u>503,266</u>
Excess of revenues over expenditures	<u>176,320</u>	<u>176,320</u>	<u>1,118,075</u>	<u>941,755</u>
Other financing sources (uses):				
Transfers in	123,500	123,500	137,502	14,002
Transfers out	(1,004,820)	(1,004,820)	(1,315,257)	(310,437)
Total other financing sources and uses	<u>(881,320)</u>	<u>(881,320)</u>	<u>(1,177,755)</u>	<u>(296,435)</u>
Net change in fund balance	<u>\$ (705,000)</u>	<u>\$ (705,000)</u>	(59,680)	<u>\$ 645,320</u>
Increase in nonspendable fund balance			(6,732)	
Increase in restricted fund balance			(4,183)	
Increase in committed fund balance			(301,366)	
Increase in assigned fund balance			(87,226)	
Unassigned fund balance, beginning			4,981,006	
Unassigned fund balance, ending			<u>\$ 4,521,819</u>	

The notes to the basic financial statements are an integral part of this statement.

EXHIBIT D-2
TOWN OF HUDSON, NEW HAMPSHIRE
Statement of Revenues, Expenditures, and Change in Fund Balance
Budget and Actual (Non-GAAP Budgetary Basis)
Water Fund
For the Fiscal Year Ended June 30, 2012

	Original and Final Budget	Actual	Variance Positive (Negative)
Revenues:			
Charges for services	\$ 3,713,450	\$ 3,721,551	\$ 8,101
Miscellaneous	-	19,299	19,299
Total revenues	<u>3,713,450</u>	<u>3,740,850</u>	<u>27,400</u>
Expenditures:			
Current:			
Water distribution and treatment	1,848,120	1,606,193	241,927
Debt service:			
Principal	1,060,000	1,060,000	-
Interest	805,330	805,330	-
Total expenditures	<u>3,713,450</u>	<u>3,471,523</u>	<u>241,927</u>
Excess of revenues over expenditures	-	269,327	269,327
Other financing uses:			
Transfers out	-	(185,000)	(185,000)
Net change in fund balance	<u>\$ -</u>	<u>84,327</u>	<u>\$ 84,327</u>
Restricted fund balance, beginning		<u>1,613,255</u>	
Restricted fund balance, ending		<u>\$ 1,697,582</u>	

The notes to the basic financial statements are an integral part of this statement.

EXHIBIT D-3
TOWN OF HUDSON, NEW HAMPSHIRE
Statement of Revenues, Expenditures, and Change in Fund Balance
Budget and Actual (Non-GAAP Budgetary Basis)
Sewer Fund
For the Fiscal Year Ended June 30, 2012

	Original and Final Budget	Actual	Variance Positive (Negative)
Revenues:			
Charges for services	\$ 2,394,403	\$ 1,279,237	\$ (1,115,166)
Miscellaneous	-	584	584
Total revenues	<u>2,394,403</u>	<u>1,279,821</u>	<u>(1,114,582)</u>
Expenditures:			
Current:			
Sanitation	<u>2,394,403</u>	<u>1,140,508</u>	<u>1,253,895</u>
Excess of revenues over expenditures	<u>-</u>	<u>139,313</u>	<u>139,313</u>
Other financing sources (uses):			
Transfers in	-	124,434	124,434
Transfers out	-	(90,000)	(90,000)
Total other financing sources and uses	<u>-</u>	<u>34,434</u>	<u>34,434</u>
Net change in fund balances	<u>\$ -</u>	<u>173,747</u>	<u>\$ 173,747</u>
Restricted fund balance, beginning		<u>644,393</u>	
Restricted fund balance, ending		<u>\$ 818,140</u>	

The notes to the basic financial statements are an integral part of this statement.

EXHIBIT E
TOWN OF HUDSON, NEW HAMPSHIRE
Fiduciary Funds
Statement of Fiduciary Net Assets
June 30, 2012

	<u>Agency</u>
ASSETS	
Cash and cash equivalents	\$ 1,323,256
Investments	736,036
Total assets	<u>2,059,292</u>
LIABILITIES	
Due to other governments	678,088
Escrow and performance deposits	1,381,204
Total liabilities	<u>2,059,292</u>
NET ASSETS	<u>\$ -</u>

The notes to the basic financial statements are an integral part of this statement.

TOWN OF HUDSON, NEW HAMPSHIRE
NOTES TO THE BASIC FINANCIAL STATEMENTS
AS OF AND FOR THE FISCAL YEAR ENDED
JUNE 30, 2012

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TOWN OF HUDSON, NEW HAMPSHIRE
NOTES TO THE BASIC FINANCIAL STATEMENTS
AS OF AND FOR THE FISCAL YEAR ENDED
JUNE 30, 2012

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying financial statements of the Town of Hudson, New Hampshire (the Town), are presented in conformity with accounting principles generally accepted in the United States of America for governmental units as prescribed by the Governmental Accounting Standards Board (GASB) and other authoritative sources.

The more significant of the Town's accounting policies are described below.

1-A Reporting Entity

The Town of Hudson is a municipal corporation governed by an elected 5-member Board of Selectmen. The reporting entity is comprised of the primary government and any other organizations (*component units*) that are included to ensure that the financial statements are not misleading.

Component units are legally separate organizations for which the Town is financially accountable. The Town is financially accountable for an organization if the Town appoints a voting majority of the organization's governing board, and (1) the Town is able to significantly influence the programs or services performed or provided by the organizations; or (2) the Town is legally entitled to or can otherwise access the organization's resources; (3) the Town is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or (4) the Town is obligated for the debt of the organization. Based on the foregoing criteria, no other organizations are included in the Town's financial reporting entity.

1-B Financial Statement Presentation

Government-wide Financial Statements – The government-wide financial statements display information about the Town as a whole. These statements are presented on an "economic resources" measurement focus and the accrual basis of accounting. The effect of interfund activity has been eliminated from these statements.

The Statement of Net Assets presents the financial position of the governmental activities of the Town at year-end. This statement includes all of the Town's assets, liabilities, and net assets, with the exception of the capital assets and related accumulated depreciation, which have been omitted because they have not been inventoried at historical cost. In addition, long-term costs of retirement, health care, and obligations for other postemployment benefits have also been omitted because the liability and expense have not been determined. Net assets are reported as one of two categories: restricted or unrestricted.

The Statement of Activities presents a comparison between direct expenses and program revenues for the different functions of the Town's governmental activities. Direct expenses are those that are specifically associated with a program or function, and therefore, are clearly identifiable to a particular function. Program revenues include (1) charges to customers or applicants for goods received, services rendered or privileges provided, and (2) grants and contributions that are restricted to meeting operational requirements of a particular function. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements – The Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. Financial statements of the Town are organized into funds, each of which is considered to be a separate accounting entity. Each fund has a separate set of self-balancing accounts that constitute its assets, liabilities, fund equity, revenues, and expenditures. Funds are organized as major funds or nonmajor funds within the governmental statements, with an emphasis placed on the major funds within the governmental category. A fund is considered major if it is the primary operating fund of the Town or meets the following criteria:

- (a) Total assets, liabilities, revenues or expenditures of that individual governmental fund are at least 10% of the corresponding total for all funds of that category or type;
- (b) Total assets, liabilities, revenues or expenditures of the individual governmental fund are at least 5% of the corresponding total for all governmental funds combined; and
- (c) In addition, any other governmental fund that the Town believes is particularly important to the financial statement users may be reported as a major fund.

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Governmental Activities – Governmental funds are identified as general, special revenue, and permanent funds, based upon the following guidelines:

General Fund – is the primary operating fund of the Town and is always classified as a major fund. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds – are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes.

Permanent Funds – are used to account for resources legally held in trust. All resources of the fund, including earnings on invested resources, may be used to support the Town.

Fiduciary Fund Types – These funds account for assets held by the Town as a trustee or agent for individuals, private organizations, and other units of governments. Fiduciary fund types are not part of the reporting entity in the government-wide financial statements, but are reported in a separate statement of fiduciary net assets. These funds are as follows:

Agency Funds – are used to account for resources held by the Town in a purely custodial capacity, for individuals, private organizations, and/or governmental units.

Major Funds – The Town reports the following major governmental funds:

General Fund – all general revenues and other receipts that are not allocated by law or contracted agreement to another fund are accounted for in this fund. This fund accounts for general operating expenditures, fixed charges, and the capital improvement costs that are not reported in other funds.

Water Fund – accounts for the operation of the water treatment plant, wells and water system in the Town.

Sewer Fund – accounts for the operation of the sewer treatment plant, pumping station and sewer lines in the Town.

Nonmajor Funds – The Town reports the following nonmajor governmental funds:

Special Revenue Funds:

Capital Impact Fees Fund - accounts for capital impact fee deposits.

Police Forfeiture Fund – accounts for monies received as a result of criminal fines.

Permanent Funds:

Perpetual Care Fund – accounts for resources held in trust for use by the Town for cemetery maintenance.

Library Fund – accounts for resources held in trust for specific use of the Library Trustees.

Fiduciary Funds – The Town reports the following agency funds:

Hudson School District Expendable Trust Fund – accounts for legally established funds to be used by the School District for future costs.

The following are agency funds in the custody of the Town Treasurer:

Corridor Escrow Account
Impact Fees Fund
Sewer Inspection Fee Fund

Planning Board Fee Fund
Engineering Application Fees Fund

1-C Measurement Focus

Government-wide Financial Statements – The government-wide financial statements are reported using the economic resources measurement focus. Under this concept, revenues and expenses are matched using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

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Governmental Fund Financial Statements – Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are susceptible to accrual, that is, when they are both measurable and available. Revenues are considered to be available if they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues (except property taxes mentioned below) to be available if they are collected within 60 days of the end of the current period. Property taxes, grants and contracts, and interest associated with the current period are considered to be susceptible to accrual. All other revenue items are considered to be measurable and available only when cash is received by the Town. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

When both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first, then unrestricted resources as they are needed.

Revenues – Exchange Transactions – Revenue resulting from exchange transactions in which each party gives and receives essentially equal value is recorded on the accrual basis when the exchange takes place. On the modified accrual basis revenue is recorded when the exchange takes place in the fiscal year in which the resources are measurable and become available.

Revenues – Nonexchange Transactions – Nonexchange transactions in which the Town receives value without directly giving equal value in return include property taxes, certain fees, grants, and donations. Revenue from grants and donations is recognized in the fiscal year in which all grantor imposed eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted; matching requirements, in which the Town must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the Town on a reimbursement basis. On a modified accrual basis, revenue from nonexchange transactions also must be available before it can be recognized (Interpretation No. 1, as modified, 60-day rule), with the exception of property taxes which are committed and recognized as revenue in order to offset the liability due the school district to be paid in monthly installments over the next six months. This practice is consistent with the previous years.

1-D Cash and Cash Equivalents

The Town considers all highly liquid investments with an original maturity of three months or less to be cash equivalents. Deposits with financial institutions consist primarily of demand deposits, certificates of deposits, and savings accounts. A cash pool is maintained that is available for use by all funds. Each fund's portion of this pool is reflected on the combined financial statements under the caption "cash and cash equivalents."

New Hampshire statutes require that the Town treasurer have custody of all money belonging to the Town and pay out the same only upon orders of the Board of Selectmen. The treasurer shall deposit all such moneys in participation units in the public deposit investment pool established pursuant to New Hampshire RSA 383:22 or in solvent banks in the state. Funds may be deposited in banks outside the state if such banks pledge and deliver to a third party custodial bank or the Federal Reserve Bank, collateral security for such deposits, United States government or government agency obligations or obligations of the State of New Hampshire in value at least equal to the amount of the deposit in each case.

1-E Restricted Assets

Certain cash and investment accounts are classified as restricted assets on the balance sheet because their use is legally restricted for specified purposes through laws and/or enabling legislation.

TOWN OF HUDSON, NEW HAMPSHIRE
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1-F Investments

State statutes place certain limitations on the nature of deposits and investments available as follows:

New Hampshire law authorizes the Town to invest in the following type of obligations:

- Obligations of the United States government,
- The public deposit investment pool established pursuant to RSA 383:22,
- Savings bank deposits,
- Certificates of deposit and repurchase agreements of banks incorporated under the laws of the State of New Hampshire or in banks recognized by the State treasurer.

Any person who directly or indirectly receives any such funds or moneys for deposit or for investment in securities of any kind shall, prior to acceptance of such funds, make available at the time of such deposit or investment an option to have such funds secured by collateral having a value at least equal to the amount of such funds. Such collateral shall be segregated for the exclusive benefit of the Town. Only securities defined by the bank commissioner as provided by rules adopted pursuant to RSA 386:57 shall be eligible to be pledged as collateral.

Investments are stated at fair value based on quoted market prices.

1-G Receivables

Receivables in the government-wide and governmental fund financial statements represent amounts due to the Town at June 30, recorded as revenue, which will be collected in the future and consist primarily of taxes, accounts, special assessments, and intergovernmental receivables.

Tax revenue is recorded when a warrant for collection is committed to the tax collector. As prescribed by law, the tax collector executes a lien on properties for all uncollected property taxes in the following year after taxes are due. The lien on these properties has priority over other liens and accrues interest at 18% per annum. If property is not redeemed within the two year redemption period, the property is tax deeded to the Town.

Accounts receivable include various service charges which are recorded as revenue for the period when service was provided. These receivables are reported net of any allowances for uncollectible accounts.

1-H Interfund Balances

During the course of operations, numerous transactions occur between individual funds that may result in amounts owed between funds. Short-term interfund loans are reported as "interfund receivables and payables." Interfund receivables and payables between funds are eliminated in the statement of net assets.

1-I Inventory

The inventories of the Town are valued at cost (first-in, first out), which approximates market. The inventories of the Town's general fund consist of gasoline and diesel fuel which will be used in the subsequent period. The cost of these inventories is expended when consumed rather than when purchased.

1-J Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements and expensed as the items are used.

1-K Allowances for Uncollectible Accounts

Allowances for uncollectible accounts have been recorded for the following purposes:

Taxes – an allowance has been established by management where collectability is in doubt.

Ambulance – an allowance has been established for all receivables that are older than 120 days, and where collectability is in doubt.

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Police Detail – an allowance has been established by management where collectability is in doubt.

Water Rents – an allowance has been established by management for all balances over two and a half years old.

Sewer Rents – an allowance has been established by management based on percentage of outstanding balance and length of time balances have been uncollected. Current balances are reserved at 10%, balances over one year are reserved at 55%, balances over two years are reserved at 65%, and all other balances are reserved at 85%. Allowances have been recorded for these balances as collectability is in doubt.

1-L Deferred/Unearned Revenue

In the government-wide financial statements, deferred revenue is recognized when cash, receivables, or other assets are recorded prior to their being earned. In the governmental fund financial statements deferred revenue represents monies received or revenues accrued which have not been earned or do not meet the “available” criterion for revenue recognition under the modified accrual basis of accounting. On the government-wide statements of net assets, deferred revenue is classified as unearned revenue.

1-M Compensated Absences

The Town’s policy allows certain employees to earn varying amounts of vacation, sick, and earned time pay based on the employee’s length of employment. Upon retirement or termination of employment, employees are paid in full for any accrued leave earned as set forth by personnel policy and current association and union contracts.

All compensated absence liabilities include salary-related payments, where applicable. The total compensated absence liability is reported on the government-wide fund financial statements. Governmental funds report the compensated absence liability at the fund reporting level only “when due.”

1-N Long-Term Obligations

Long-term debt and other long-term obligations are reported as liabilities in the government-wide statements.

1-O Claims and Judgments

Claims and judgments are recorded as liabilities if all the conditions of Governmental Accounting Standards Board pronouncements are met. Claims and judgments that would normally be liquidated with expendable available financial resources are recorded during the year as expenditures in the governmental funds. Claims and judgments are recorded in the government-wide financial statements as expense when the related liabilities are incurred.

1-P Equity/Fund Balance Classifications

Government-wide statements – Equity is classified as net assets and displayed in two components:

- a) *Restricted net assets* – Consists of net assets with constraints placed on use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- b) *Unrestricted net assets* – All other net assets that do not meet the definition of “restricted.”

Governmental Fund Balances Classification – The Town of Hudson had previously implemented GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* for the fiscal year ending June 30, 2011. GASB Statement No. 54 establishes fund balances based on classifications that comprise a hierarchy that is based primarily on the extent to which the Town is bound to honor constraints on the specific purposes for which amounts in the respective governmental funds can be spent. The classifications used in the governmental fund financial statements are as follows:

Nonspendable – This classification includes amounts that cannot be spent because they are either (a) not in spendable form; or (b) are legally or contractually required to be maintained intact. The Town has classified inventories, prepaid items, tax deeded property subject to resale, and the principal portion of permanent funds as being nonspendable, as these items are not expected to be converted to cash or are not expected to be converted to cash within the next year.

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Restricted – This classification includes amounts for which constraints have been placed on the use of the resources either (a) externally imposed by creditors (such as through a debt covenant), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation. The Town has classified its library, capital assessment expendable trust funds, capital impact fees, police forfeiture, water, sewer, and the income portion of permanent funds as being restricted, as well as certain donations received from third parties for specific purposes.

Committed – This classification includes amounts that can be used only for specific purposes pursuant to constraints imposed by formal action of the legislative body (Town Meeting). These amounts cannot be used for any other purpose unless the legislative body removes or changes the specified use by taking the same type of action that was employed when the funds were initially committed. This classification also includes contractual obligations to the extent that existing resources have been specifically committed for use in satisfying those contractual requirements. All expendable trusts (with the exception of the capital assessment expendable trusts), conservation commission, land use change funds, and legislative body votes relative to the use of unassigned fund balance at year-end, in addition to non-lapsing appropriations, are included in this classification.

Assigned – This classification includes amounts that are constrained by the Town’s intent to be used for a specific purpose but are neither restricted nor committed. This intent can be expressed by the Board of Selectmen through the budgetary process. This classification also includes the remaining positive fund balance for all governmental funds except for the general fund. The Town also has assigned funds consisting of encumbrances and tax abatement contingency at year-end.

Unassigned – This classification includes the residual fund balance for the general fund.

The details of the fund balances are included in Note 15 to the financial statements. As discussed in Note 1-C, restricted funds are used first as appropriate, followed by committed resources, and then assigned resources, as appropriate opportunities arise. In the event that unassigned fund balance becomes zero, then assigned and committed fund balances are used in that order.

1-Q Interfund Receivables and Payables

Activities between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as “due to/from other funds.” Interfund receivables and payables between funds are eliminated in the statement of net assets.

1-R Use of Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures in the financial statements. Actual results could differ from those estimates and the differences could be material.

NOTE 2 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

2-A Budgetary Information

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the Town’s operations. At its annual meeting, the Town adopts a budget for the current year for the general, water, and sewer funds. Except as reconciled below, the budget was adopted on a basis consistent with US generally accepted accounting principles.

Management may transfer appropriations between operating categories as deemed necessary, but expenditures may not legally exceed budgeted appropriations in total. All annual appropriations lapse at year-end unless encumbered.

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year-end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures, and are therefore, reported as part of the assigned fund balance at year-end, and are carried forward to supplement appropriations of the subsequent year.

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State statutes require balanced budgets, but provide for the use of beginning unassigned fund balance to achieve that end. In the fiscal year 2012, \$655,000 of the beginning general fund unassigned fund balance was applied for this purpose and \$50,000 was voted to be used toward the Senior Center, and Hudson Community TV facility as noted in Warrant Article No. 12 of the March 8, 2011 Town Meeting.

2-B Budgetary Reconciliations to GAAP Basis

The following reconciles the general fund budgetary basis to the GAAP basis:

Revenues and other financing sources:	
Per Exhibit D-1 (budgetary basis)	\$ 22,344,821
Adjustments:	
Basis differences:	
Change in property taxes not collected within sixty days of fiscal year-end	302,434
GASB Statement No. 54:	
To record revenue earned in the following during the year:	
Library	100,312
Library expendable trust	49
Expendable trust	60,098
Conservation commission	279
Land use change	71,777
To eliminate interfund transfer between the general and expendable trust funds	<u>(137,502)</u>
Per Exhibit C-3 (GAAP basis)	<u>\$ 22,742,268</u>
Expenditures and other financing uses:	
Per Exhibit D-1 (budgetary basis)	\$ 22,404,501
Adjustments:	
Basis differences:	
Encumbrances, beginning	443,252
Encumbrances, ending	(531,133)
GASB Statement No. 54:	
To record expenditures incurred in the following during the year:	
Library	995,819
Conservation commission	29,421
Land use change tax	33,013
To eliminate interfund transfers between the general fund and the following:	
Library	(980,281)
Conservation commission	(23,539)
Expendable trust	<u>(311,437)</u>
Per Exhibit C-3 (GAAP basis)	<u>\$ 22,059,616</u>

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The following reconciles the water fund budgetary basis to the GAAP basis:

Revenues and other financing sources:	
Per Exhibit D-2 (budgetary basis)	\$ 3,740,850
Adjustment:	
Basis difference:	
GASB Statement No. 54:	
To record revenue earned in the expendable trust funds during the year	22,615
Per Exhibit C-3 (GAAP basis)	<u>\$ 3,763,465</u>
Expenditures and other financing uses:	
Per Exhibit D-2 (budgetary basis)	\$ 3,656,523
Adjustment:	
Basis differences:	
GASB Statement No. 54:	
To eliminate the interfund transfer with the expendable trust funds	(185,000)
Per Exhibit C-3 (GAAP basis)	<u>\$ 3,471,523</u>

The following reconciles the sewer fund budgetary basis to the GAAP basis:

Revenues and other financing sources:	
Per Exhibit D-3 (budgetary basis)	\$ 1,404,255
Adjustment:	
Basis difference:	
GASB Statement No. 54:	
To record revenue earned in the expendable trust funds during the year	279,501
To eliminate the interfund transfer with the expendable trust funds	(124,434)
Per Exhibit C-3 (GAAP basis)	<u>\$ 1,559,322</u>
Expenditures and other financing uses:	
Per Exhibit D-3 (budgetary basis)	\$ 1,230,508
Adjustment:	
Basis difference:	
GASB Statement No. 54:	
To eliminate the interfund transfer with the expendable trust funds	(90,000)
Per Exhibit C-3 (GAAP basis)	<u>\$ 1,140,508</u>

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DETAILED NOTES ON ALL FUNDS

NOTE 3 – CASH AND CASH EQUIVALENTS

Custodial credit risk is the risk that in the event of a bank failure, a government’s deposits may not be returned to it. The government does not have a deposit policy for custodial credit risk. As of June 30, 2012, none of the Town’s bank balances of \$33,364,090 was exposed to custodial credit risk as uninsured and uncollateralized.

Cash and cash equivalents reconciliation:

Cash per Statement of Net Assets (Exhibit A)	\$ 31,430,230
Cash per Statement of Fiduciary Net Assets (Exhibit E)	1,323,256
Total cash and cash equivalents	<u>\$ 32,753,486</u>

NOTE 4 – INVESTMENTS

The Town maintains a portfolio of short-term maturity investments, including money market investments and repurchase agreements, which are reported at amortized cost. The Town also maintains a portfolio of intermediate maturity investments that are reported at fair value, based on quoted market prices. The Town’s fiscal agent or custodian provides the fair value of all intermediate maturity investments. As of June 30, 2012, the Town had the following investments:

Certificates of deposit	\$ 7,966,216
New Hampshire Public Deposit Investment Pool	2,877
Common stocks:	
Technology	213,035
Healthcare	308,196
Transportation	10,048
Capital goods	428,075
Consumer	1,093,705
Utilities	306,955
Financial	294,318
Telecommunications	56,042
Energy	214,529
Other	313,596
US government obligations	628,467
Municipal obligations	30,941
Foreign government obligations	47,373
Corporate bonds	582,588
Mutual funds:	
Index	92,514
Growth	164,781
Other	347,806
	<u>\$ 13,102,062</u>

Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in values of investment securities will occur in the near term and that change could materially affect the amounts reported in the statement of net assets.

Interest Rate Risk – This is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment the greater the sensitivity of its fair value to changes in market interest rates.

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As of June 30, 2012 the Town's investments had the following maturities:

Type of investment:	Fair Value	Investment Maturities (in Years)			
		Less than 1	1-5	6-10	Thereafter
Certificates of deposit	\$ -	\$ 808,386	\$ 7,157,830	\$ -	\$ -
New Hampshire Public Deposit Investment Pool	2,877	-	-	-	-
Common stocks	3,238,499	-	-	-	-
US government obligations	-	-	456,967	171,500	-
Municipal obligations	-	-	-	-	30,941
Foreign government obligations	-	-	42,201	5,172	-
Corporate bonds	-	56,743	227,286	171,349	127,210
Mutual funds	605,101	-	-	-	-
	<u>\$ 3,846,477</u>	<u>\$ 865,129</u>	<u>\$ 7,884,284</u>	<u>\$ 348,021</u>	<u>\$ 158,151</u>

Credit Risk – The Town's investment pool had the following credit risk structure at June 30, 2012:

Investment Type	Credit Rating ⁽¹⁾	Fair Value	Percent of Grand Total
Corporate bonds:			
AT&T	A-	\$ 16,980	1.32%
Bank of Nova Scotia	AA-	25,594	1.99%
Bear Stearns Co. Inc.	A	50,592	3.92%
Berkshire Hathaway	AA+	29,525	2.29%
Caterpillar Financial	A	20,640	1.60%
Cicso Systems Inc.	A+	17,686	1.37%
Coca Cola Co.	A+	25,542	1.98%
ConocoPhillips	A	26,553	2.06%
General Electric Capital Corp.	AA+	61,769	4.79%
General Electric Capital Internotes	AA+	89,083	6.91%
General Electric Co.	AA+	15,384	1.19%
Hewlett Packard Co.	A	26,432	2.05%
John Hancock Life Insurance Co.	AA-	48,702	3.78%
JP Morgan Chase	A+	28,696	2.23%
SBC Communications	A-	16,377	1.27%
Wachovia Corp.	A+	29,571	2.29%
WalMart Stores Inc.	AA	53,462	4.15%
Total corporate bonds		<u>582,588</u>	<u>45.18%</u>
Municipal bond:			
New Hampshire Hlth&Ed Facs Auth	A	<u>30,941</u>	<u>2.40%</u>
Foreign bonds:			
Province of Ontario	AA-	42,201	3.27%
Province of Quebec	AA-	5,172	0.40%
Total foreign bonds		<u>47,373</u>	<u>3.67%</u>
Federal agency:			
Federal Home Loan Mortgage Corp.	AA+	129,651	10.06%
Federal National Mortgage Association	AA+	80,602	6.25%
Federal Home Loan Mortgage Corp. note	AA+	28,920	2.24%
US Treasury bond	AA+	142,315	11.04%
US Treasury note	AA+	246,979	19.16%
Total federal agency		<u>628,467</u>	<u>48.74%</u>
		<u>\$ 1,289,369</u>	<u>100.00%</u>

⁽¹⁾ Per Standard & Poor's

TOWN OF HUDSON, NEW HAMPSHIRE
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Concentration of Credit Risk – The Town places no limit on the amount it may invest in any one issuer. No more than 5% of the Town’s investments are invested in any one issuer.

Custodial Credit Risk – The custodial credit risk is the risk that the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party if the counterparty fails. Of the Town’s \$13,102,062 in investments at June 30, 2012, \$5,135,846 of the underlying securities are held by the investment counterparties trust department, not in the name of the Town.

Investment reconciliation:

Investment per Statement of Net Assets (Exhibit A)	\$ 12,366,026
Investment per Statement of Fiduciary Net Assets (Exhibit E)	<u>736,036</u>
Total investments	<u><u>\$ 13,102,062</u></u>

NOTE 5 – RESTRICTED ASSETS

Certain Town assets are restricted for the following purposes:

Cash and cash equivalents:	
General fund:	
Library	\$ 537,036
Library expendable trust	81,538
Expendable trust	397,480
Conservation commission	654,254
Land use change	178,037
Sewer fund:	
Expendable trust	<u>227,428</u>
Total cash and cash equivalents	<u><u>2,075,773</u></u>
Investments:	
General fund:	
Expendable trust	1,914,394
Water fund:	
Expendable trust	1,918,351
Sewer fund:	
Expendable trust	<u>8,267,581</u>
Total investments	<u><u>12,100,326</u></u>
Total restricted assets	<u><u>\$ 14,176,099</u></u>

NOTE 6 – TAXES RECEIVABLE

The property tax year is from April 1 to March 31 and all property taxes are assessed on the inventory taken in April of that year. The net assessed valuation as of April 1, 2011, upon which the 2011 property tax levy was based is:

For the New Hampshire education tax	\$ 2,790,775,066
For all other taxes	\$ 2,909,396,466

The Town subscribes to the semi-annual method of tax collection as provided for by RSA 76:15-a. Taxes were levied on October 25, 2011 and May 15, 2012, with payments due on December 2, 2011 and July 2, 2012. Interest accrues at a rate of 12% on bills outstanding after the due dates. The first billing is considered an estimate only and is one half of the previous year’s tax billing. The remaining balance of taxes due is billed in the fall after the New Hampshire Department of Revenue Administration has calculated and approved the Town’s tax rate for the fiscal year.

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In connection with the setting of the tax rate, Town officials with the approval of the Department of Revenue Administration, establish and raise through taxation an amount for abatements and refunds of property taxes, known as overlay. This amount is reported as a reduction in tax revenue and is adjusted by management for any tax allowance at year-end. The property taxes collected by the Town include taxes levied for the State of New Hampshire, Hudson School District, and Hillsborough County, which are remitted as required by law. The ultimate responsibility for the collection of taxes rests with the Town.

The tax rates and amounts assessed for the year ended June 30, 2012 were as follows:

	Per \$1,000 of Assessed Valuation	Property Taxes Assessed
Municipal portion	\$5.18	\$ 15,041,630
School portion:		
State of New Hampshire	\$2.11	5,894,011
Local	\$8.35	24,304,013
County portion	\$0.98	2,864,224
Total		<u>\$ 48,103,878</u>

During the current fiscal year, the tax collector executed a lien on May 11, 2012 for all uncollected 2011 property taxes.

Taxes receivable at June 30, 2012, are as follows:

Property:	
Levy of 2012	\$ 3,647,760
Unredeemed (under tax lien):	
Levy of 2011	766,340
Levy of 2010	450,009
Levies of 2009 and prior	240,031
Yield	8,286
Land use change	50,250
Less: allowance for estimated uncollectible taxes	(189,049)
Net taxes receivable	<u>\$ 4,973,627</u>

NOTE 7 – OTHER RECEIVABLES

Receivables at June 30, 2012, consisted of accounts (billings for police details, water, sewer, ambulance, and other user charges) and intergovernmental amounts arising from gasoline usage charges due from other governments. Receivables are recorded on the Town's financial statements to the extent that the amounts are determined to be material and substantiated not only by supporting documentation, but also by a reasonable, systematic method of determining their existence, completeness, valuation, and collectability.

Receivables as of June 30, 2012 for the Town's individual major funds, including applicable allowances for uncollectible accounts, are as follows:

	General Fund	Water Fund	Sewer Fund	Total
Receivables:				
Accounts	\$ 755,544	\$ 491,473	\$ 81,542	\$ 1,328,559
Intergovernmental	5,719	-	-	5,719
Special assessments	-	-	1,282,608	1,282,608
Voluntary tax liens	76,048	-	-	76,048
Gross receivables	<u>837,311</u>	<u>491,473</u>	<u>1,364,150</u>	<u>2,692,934</u>
Less: allowances for uncollectible	(659,668)	(133,000)	(1,108,419)	(1,901,087)
Net total receivables	<u>\$ 177,643</u>	<u>\$ 358,473</u>	<u>\$ 255,731</u>	<u>\$ 791,847</u>

TOWN OF HUDSON, NEW HAMPSHIRE
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NOTE 8 – INTERFUND BALANCES

Interfund receivable and payable balances consisting of overdrafts in pooled cash and budgetary transfers at June 30, 2012, are as follows:

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General	Water	\$ 28,107
	Sewer	36,230
Water	General	807
	Sewer	90,541
		<u>\$ 155,685</u>

NOTE 9 – INTERGOVERNMENTAL PAYABLES

Intergovernmental payables in the governmental and fiduciary funds at June 30, 2012 consist of the following:

General fund:		
Taxes due to Hudson School District		\$ 15,053,099
Taxes due to Hillsborough County		1,423,167
Fees due to the State of New Hampshire Department of Motor Vehicles		19,437
Miscellaneous fees due to the State of New Hampshire		2,124
Miscellaneous fees due to the City of Nashua		54
Total intergovernmental payables due from the general fund		<u>16,497,881</u>
Sewer fund:		
Service fees due to the City of Nashua		<u>82,743</u>
Agency fund:		
Balance of trust funds belonging to the Hudson School District		<u>678,088</u>
Total intergovernmental payables		<u>\$ 17,258,712</u>

NOTE 10 – DEFERRED/UNEARNED REVENUE

Deferred/unearned revenue at June 30, 2012 consists of the following:

General fund:		
Property taxes levied prior to their due date		\$ 7,402,380
Property tax receivables not collected within sixty days of the end of the fiscal year		<u>2,213,426</u>
Total general fund deferred/unearned revenue		<u>9,615,806</u>
Water fund:		
Hookup fees not currently available		1,702,695
Betterment assessments not currently available		<u>90,000</u>
Total water fund deferred/unearned revenue		<u>1,792,695</u>
Sewer fund:		
Betterment assessments not currently available		<u>124,735</u>
Total deferred/unearned revenue		<u>\$ 11,533,236</u>

TOWN OF HUDSON, NEW HAMPSHIRE
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NOTE 11 – LONG-TERM LIABILITIES

Changes in the Town's long-term obligations consisted of the following for the year ended June 30, 2012:

	General Obligation Bonds Payable	Capital Leases Payable	Compensated Absences Payable	Accrued Landfill Postclosure Care Costs Payable	Total
Balance, beginning	\$ 17,205,000	\$ 160,767	\$ 1,490,805	\$ 290,000	\$ 19,146,572
Additions	-	-	59,663	-	59,663
Reductions	(1,060,000)	(104,998)	-	(29,000)	(1,193,998)
Balance, ending	<u>\$ 16,145,000</u>	<u>\$ 55,769</u>	<u>\$ 1,550,468</u>	<u>\$ 261,000</u>	<u>\$ 18,012,237</u>

Long-term liabilities payable are comprised of the following:

	Original Amount	Issue Date	Maturity Date	Interest Rate %	Outstanding at June 30, 2012	Current Portion
General obligation bonds payable:						
Water utility	\$ 2,272,337	2002	2025	3.00-5.00	\$ 1,470,000	\$ 115,000
Water utility	\$ 18,872,663	2005	2028	3.00-5.00	14,675,000	945,000
					<u>16,145,000</u>	<u>1,060,000</u>
Capital leases payable:						
Volvo motor grader	\$ 201,995	2009	2013	3.48	41,583	41,583
2011 Chevy Tahoe service vehicle	\$ 28,400	2011	2014	4.65	14,186	6,932
					<u>55,769</u>	<u>48,515</u>
Compensated absences payable:						
Vested vacation/sick time					349,061	34,606
Vested earned time					1,201,407	112,347
					<u>1,550,468</u>	<u>146,953</u>
Accrued landfill postclosure care costs						
Total					<u>261,000</u>	<u>29,000</u>
					<u>\$ 18,012,237</u>	<u>\$ 1,284,468</u>

The annual requirements to amortize all general obligation bonds outstanding as of June 30, 2012, including interest payments, are as follows:

Fiscal Year Ending June 30,	Principal	Interest	Total
2013	\$ 1,060,000	\$ 752,330	\$ 1,812,330
2014	1,060,000	699,330	1,759,330
2015	1,060,000	646,330	1,706,330
2016	1,065,000	593,330	1,658,330
2017	1,065,000	540,080	1,605,080
2018-2022	5,170,000	2,053,989	7,223,989
2023-2027	4,790,000	874,252	5,664,252
2028	875,000	43,750	918,750
Totals	<u>\$ 16,145,000</u>	<u>\$ 6,203,391</u>	<u>\$ 22,348,391</u>

All debt is general obligation debt of the Town, which is backed by its full faith and credit. The water bonds are being serviced by the water fund, while the capital leases are being charged to the funds benefitting from the acquisitions.

Accrued Landfill Postclosure Care Costs – The Town ceased operating its landfill in 1991. Federal and State laws and regulations require that the Town continue to perform certain maintenance and monitoring functions at the landfill site after closure. A liability is being recognized based on the future postclosure care costs that will be incurred. The estimated liability for landfill postclosure care costs has a balance of \$261,000 as of June 30, 2012. The estimated total current cost of the landfill postclosure care is based on the

TOWN OF HUDSON, NEW HAMPSHIRE
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amount that would be paid if all equipment, facilities, and services required to close, monitor, and maintain the landfill were acquired as of June 30, 2012. However, the actual cost of postclosure care may be higher or lower due to inflation, changes in technology, or changes in landfill laws and regulations.

NOTE 12 – CAPITAL LEASES

The Town has entered into certain capital lease agreements under which the related equipment will become the property of the Town when all the terms of the lease agreements are met.

	Standard Interest Rate	Present Value of Remaining Payments as of June 30, 2012
Volvo motor grader	3.48%	\$ 41,583
2011 Chevy Tahoe service vehicle	4.65%	14,186
Total capital lease obligations		\$ 55,769

The annual requirements to amortize capital leases payable as of June 30, 2012, including interest payments, are as follows:

Fiscal Year Ending June 30,	
2013	\$ 50,842
2014	7,591
Total requirements	58,433
Less: interest	(2,664)
Present value of remaining payments	\$ 55,769

NOTE 13 – ENCUMBRANCES/NON-LAPSING APPROPRIATIONS

Encumbrances outstanding and non-lapsing appropriations in the general fund of \$531,133 at June 30, 2012, are as follows:

Description	
Cable committee	\$ 2,670
Information technology	1,760
Other general government	22,620
Revaluation of property	36,507
Police department	72,058
Fire department	16,443
Pelham Road Dam repairs	233,702
Senior Center & HCTV facility	145,373
Total encumbrances	\$ 531,133

NOTE 14 – GOVERNMENTAL ACTIVITIES NET ASSETS

Governmental activities net assets reported on the government-wide statement of net assets at June 30, 2012 include the following:

Restricted for special purposes:	
Permanent funds	\$ 213,689
Donations	91,108
Library	561,812
Sewer capital assessments	8,347,905
Total restricted for special purposes	9,214,514
Unrestricted	2,932,318
Total net assets	\$ 12,146,832

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NOTE 15 – GOVERNMENTAL FUND BALANCES

Governmental fund balances reported on the fund financial statements at June 30, 2012 include the following:

Nonspendable:		
Major fund:		
General:		
Inventory	\$ 29,477	
Prepaid items	3,660	
Tax dedeed property, subject to resale	25,869	
Total nonspendable general fund	<u>59,006</u>	
Nonmajor fund:		
Permanent:		
Principal portion of endowment funds	82,128	
Total nonspendable fund balance	<u>82,128</u>	\$ 141,134
Restricted:		
Major funds:		
General:		
Donations	\$ 91,108	
Library	561,812	
Total restricted general fund	<u>652,920</u>	
Water	1,697,582	
Sewer:		
Fund purpose	818,140	
Capital	8,347,905	
Total restricted sewer funds	<u>9,166,045</u>	
Total restricted major funds	<u>11,516,547</u>	
Nonmajor funds:		
Special revenue:		
Capital impact fees	183,646	
Police forfeiture	134,584	
Total restricted special revenue funds	<u>318,230</u>	
Permanent:		
Other	21,247	
Library	110,314	
Total restricted permanent funds	<u>131,561</u>	
Total restricted fund balance		11,966,338
Committed:		
Major funds:		
General:		
Non-lapsing appropriations	\$ 379,075	
Warrant Article No. 9 dated March 13, 2012	300,000	
Warrant Article No. 10 dated March 13, 2012	51,366	
Library expendable trust	81,538	
Expendable trust	2,273,538	
Conservation commission	793,127	
Land use change	38,764	
Total committed general fund	<u>3,917,408</u>	
Water:		
Expendable trust	1,918,351	
Sewer:		
Expendable trust	147,104	
Total committed fund balance		5,982,863

(Continued)

TOWN OF HUDSON, NEW HAMPSHIRE
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Governmental fund balances continued:

Assigned:		
Major fund:		
General:		
Contingency	\$ 211,226	
Encumbrances	<u>152,057</u>	
Total assigned fund balance		363,283
Unassigned:		
Major fund:		
General		
		<u>2,308,393</u>
Total governmental fund balances		<u><u>\$ 20,762,011</u></u>

NOTE 16 – PRIOR PERIOD ADJUSTMENTS

Fund equity at July 1, 2011 was restated to give retroactive effect to the following prior period adjustments:

	Government- wide Statements	General Fund
To record property taxes not collected within sixty days of fiscal year-end	\$ -	\$ (2,515,860)
To record an account in the library fund which was omitted in the prior year	169,238	169,238
To adjust balance in the land use change tax fund to actual	(118,459)	(118,459)
Net assets/fund balance, as previously reported	<u>9,922,741</u>	<u>9,083,439</u>
Net assets/fund balance, as restated	<u><u>\$ 9,973,520</u></u>	<u><u>\$ 6,618,358</u></u>

NOTE 17 – EMPLOYEE RETIREMENT PLAN

The Town participates in the New Hampshire Retirement System (the System) which is the administrator of a cost-sharing multiple-employer contributory pension plan and trust established in 1967 by RSA 100-A:2 and is qualified as a tax-exempt organization under Sections 401(a) and 501(a) of the Internal Revenue Code. The plan is a contributory, defined benefit plan providing service, disability, death and vested retirement benefits to members and their beneficiaries. Provision for benefits and contributions are established and can be amended by the New Hampshire Legislature. The System issues a publicly available financial report that may be obtained by writing the New Hampshire Retirement System, 54 Regional Drive, Concord, NH 03301.

The System is financed by contributions from both the employees and the Town. Member contribution rates are established and may be amended by the State legislature while employer contribution rates are set by the System trustees based on an actuarial valuation. For fiscal year 2012, the contribution rates were 7% for employees other than police officers and firefighters, 11.55% for police officers, and 11.80% for firefighters. The Town's contribution rates for 2012 were as follows:

	<u>Police</u>	<u>Firefighters</u>	<u>Other Employees</u>
July 1 through July 31	16.62%	20.08%	11.09%
August 1 through June 30	19.95%	22.89%	8.80%

The contribution requirements for the Town of Hudson for the fiscal years 2010, 2011, and 2012 were \$1,364,465, \$1,319,893, and \$1,677,345, respectively, which were paid in full in each year.

Prior to July 1, 2011, the State of New Hampshire funded 25% of the total employer normal contribution rate for police officers and firefighters employed by the Town. As of July 1, the rate increased to 35% of the total employer normal contribution rate. House Bill 2 (Chapter 0224, *Laws of 2011*) amended RSA 100-A:16 by eliminating the State's cost sharing, thereby requiring employers to fund 100% of the total employer contributions, effective August 1, 2011. HB 2 further authorized the State to pay \$3.5 million in the State's FY 2012 towards political subdivision employer contributions for their Group II Police and Fire members. The amount funded for the Town of Hudson for police and fire from this authorization at June 30, 2012 is \$26,642.

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NOTE 18 – OTHER POSTEMPLOYMENT BENEFITS (OPEB)

In addition to pension benefits described in preceding note, the Town provides postemployment benefit options for health care to eligible retirees, terminated employees, and their dependents. The benefits are provided in accordance with the Town's agreements, collective bargaining agreements, and the Consolidated Omnibus Budget Reconciliation Act of 1985 (COBRA). The criteria to determine eligibility include: years of service, employee age, and whether the employee has vested in the respective retirement plan. The Town funds the benefits on a pay-as-you-go basis. Eligible employees are required to pay set premiums for a portion of the cost with some being eligible for a NH Retirement System subsidy. Expenses for the postretirement health care benefits are recognized as eligible employee claims are paid.

The Governmental Accounting Standards Board (GASB) issued Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*. GASB Statement No. 45, which was effective for the Town on January 1, 2009, requires that the long-term cost of retirement health care and obligations for other postemployment benefits (OPEB) be determined on an actuarial basis and reported on the financial statements. The Town has not implemented GASB Statement No. 45 at June 30, 2012, or contracted with an actuarial firm to assist in evaluating the impact of this new standard on the Town. The amounts that should be recorded as the annual required contribution/OPEB cost and the net OPEB obligation is unknown.

NOTE 19 – RISK MANAGEMENT

The Town is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors or omissions; injuries to employees; or natural disasters. During fiscal year 2012, the Town was a member of the Local Government Center Property-Liability Trust, LLC, and the New Hampshire Public Risk Management Exchange (Primex³) Workers' Compensation Program. These entities are considered public entity risk pools, currently operating as common risk management and insurance programs for member Towns and cities.

The Local Government Center Property-Liability Trust, LLC, is a Trust organized to provide certain property and liability insurance coverages to member Towns, cities and other qualified political subdivisions of New Hampshire. As a member of the Local Government Center Property-Liability Trust, LLC, the Town shares in contributing to the cost of, and receiving benefits from, a self-insured pooled risk management program. The membership and coverage run from July 1 to June 30. The program maintains a self-insured retention above which it purchases reinsurance and excess insurance. This policy covers property, auto physical damage, crime, general liability, and public officials' liability subject to a \$1,000 deductible.

Contributions paid in fiscal year ending June 30, 2012, to be recorded as an insurance expenditure totaled \$233,823. There were no unpaid contributions for the year ended June 30, 2012. The trust agreement permits the Trust to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. At this time, the Trust foresees no likelihood of any additional assessments for past years.

The New Hampshire Public Risk Management Exchange (Primex³) Workers' Compensation Program is a pooled risk management program under RSAs 5-B and 281-A. Coverage was provided from July 1, 2011 to June 30, 2012 by Primex³, which retained \$1,000,000 of each workers' compensation loss. The Board has decided to self-insure the aggregate exposure and has allocated funds based on actuarial analysis for that purpose. The estimated net contribution from the Town of Hudson billed and paid for the year ended June 30, 2012 was \$78,126 for workers' compensation. This represents one half of a fiscal year payment, as the Town is switching from a calendar year end payment schedule to a fiscal year end. The workers' compensation section of the self-insurance membership agreement permits Primex³ to make additional assessments to members should there be a deficiency in contributions for any member year, not to exceed the member's annual contribution. GASB Statement No. 10 requires members of a pool with a sharing risk to disclose if such an assessment is probable, and a reasonable estimate of the amount, if any. At this time, Primex³ foresees no likelihood of any additional assessment for this or any prior year.

NOTE 20 – CAFETERIA BENEFIT PLAN

Effective January 1991, the Town implemented a cafeteria benefit plan pursuant to Section 125 of the IRS code. Under this plan, eligible employees may make contributions into the following benefit categories:

1. Out of Pocket Medical Spending Account; or
2. Dependent Care Spending Account

TOWN OF HUDSON, NEW HAMPSHIRE
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Eligible employees may elect to contribute pre-tax dollars to these categories. Under no circumstances may an employee direct more than \$5,000 annually into the Dependent Care Spending Account, and \$1,000 into the medical spending account.

NOTE 21 – CONTINGENT LIABILITIES

The Town has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies or their designee. These audits could result in a request for reimbursement from the grantor agency for costs disallowed under terms of the grant. Based on prior experience, the Town believes such disallowances, if any, will be immaterial.

A contingency of \$211,226 has been recorded in the general fund. This amount represents the estimated property tax abatements that the Town could potentially refund in the subsequent fiscal year. The contingency is included as part of the assigned fund balance.

NOTE 22 – IMPLEMENTATION OF NEW GASB PRONOUNCEMENTS

The following GASB pronouncements were effective for the Town for the fiscal year ended June 30, 2012; however, neither GASB Statement impacted these financial statements:

GASB Statement No. 57, OPEB Measurements by Agent Employers and Agent Multiple Employee Plans, issued in December 2009, and

GASB Statement No. 64, Derivative Instruments: Application of Hedge Accounting Termination Provisions (an amendment of GASB Statement No. 53), issued July 2011.

The Governmental Accounting Standards Board (GASB) has issued several pronouncements that have effective dates that may impact future financial presentations. Management has not currently determined what, if any, impact implementation of the following statements may have on the financial statements:

GASB Statement No. 60, Accounting and Financial Reporting for Service Concession Arrangements, issued November 2010, will be effective for the Town beginning with its year ending June 30, 2013. This Statement is intended to improve financial reporting by addressing issues related to service concession arrangements (SCAs), which are a type of public-private or public-public partnership.

GASB Statement No. 61, The Financial Reporting Entity: Omnibus and Amendments of GASB Statements No. 14 and No. 34, issued November 2010, will be effective for the Town beginning with its year ending June 30, 2013. This Statement is intended to improve financial reporting for a governmental financial reporting entity by improving guidance for including, presenting, and disclosing information about component units and equity interest transactions of a financial reporting entity.

GASB Statement No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements, issued January 2011, will be effective for the Town beginning with its year ending June 30, 2013. This Statement is intended to enhance the usefulness of the Codification of the Governmental Accounting and Financial Reporting Standards by incorporating guidance that previously could only be found in certain FASB and AICPA pronouncements.

GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position, issued July 2011, will be effective for the Town beginning with its year ending June 30, 2013. This Statement is intended to improve financial reporting by providing citizens and other users of state and local government financial reports with information about how past transactions will continue to impact a government's financial statements in the future.

GASB Statement No. 65, Items Previously Reported as Assets and Liabilities, issued March 2012, will be effective for the Town beginning with its fiscal year ending June 30, 2014. This Statement is intended to improve financial reporting by clarifying the appropriate use of the financial statement elements deferred outflows of resources and deferred inflows of resources to ensure consistency in financial reporting.

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GASB Statement No. 66, *Technical Corrections – 2012 – An Amendment of GASB Statements No. 10 and No. 62*, issued March 2012, will be effective for the Town beginning with its fiscal year ending June 30, 2014. This Statement is intended to resolve conflicting accounting and financial report and guidance that emerged from two recent standards, Statement No. 54 and Statement No. 62. These standards conflicted with existing guidance in Statements No. 10, 13, and 48.

GASB Statement No. 66, *Financial Reporting for Pension Plans*, issued in June 2012, will be effective for the Town beginning with its fiscal year ending June 30, 2014. GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, issued in June 2012, will be effective for the Town beginning with its fiscal year ending June 30, 2015. The guidance contained in these two Statements will change how governments calculate and report the costs and obligations associated with pensions. They replace the requirements of Statement Nos. 27 and 50.

NOTE 23 – SUBSEQUENT EVENTS

Subsequent events are events or transactions that occur after the balance sheet date, but before the financial statements are issued. Recognized subsequent events are events or transactions that provided additional evidence about conditions that existed at the balance sheet date, including the estimates inherent in the process of preparing the financial statements. Nonrecognized subsequent events are events that provide evidence about conditions that did not exist at the balance sheet date, but arose after the date. Management has evaluated subsequent events through February 1, 2013, the date the June 30, 2012 financial statements were issued, and has identified the following recognized subsequent event.

On June 29, 2012, Primex announced that it was returning risk pool surplus to the Town in the next fiscal year via a premium holiday in the amount of \$158,443. The premium holiday exempts the Town from making contributions towards workers' compensation coverage provided by Primex during the 2013 fiscal year. As the 2013 premium holiday was greater than the Town's required 2013 contribution, the resulting credit balance will be applied to the Town's fiscal year 2014 contribution.

COMBINING AND INDIVIDUAL FUND SCHEDULES

SCHEDULE 1
TOWN OF HUDSON, NEW HAMPSHIRE
Major General Fund
Schedule of Estimated and Actual Revenues (Non-GAAP Budgetary Basis)
For the Fiscal Year Ended June 30, 2012

	Estimated	Actual	Variance Positive (Negative)
Taxes:			
Property	\$ 14,354,046	\$ 14,426,828	\$ 72,782
Land use change	-	100,510	100,510
Yield	3,000	18,018	15,018
Excavation	5,000	6,046	1,046
Interest and penalties on taxes	285,900	278,448	(7,452)
Total from taxes	<u>14,647,946</u>	<u>14,829,850</u>	<u>181,904</u>
Licenses, permits, and fees:			
Motor vehicle permit fees	3,800,000	3,794,896	(5,104)
Building permits	120,000	126,956	6,956
Other	136,025	128,875	(7,150)
Total from licenses, permits, and fees	<u>4,056,025</u>	<u>4,050,727</u>	<u>(5,298)</u>
Intergovernmental:			
State:			
Meals and rooms distribution	1,092,923	1,092,923	-
Highway block grant	549,799	530,801	(18,998)
Federal:			
Other	437,552	419,929	(17,623)
Total from intergovernmental	<u>2,080,274</u>	<u>2,043,653</u>	<u>(36,621)</u>
Charges for services:			
Income from departments	<u>922,506</u>	<u>1,177,107</u>	<u>254,601</u>
Miscellaneous:			
Sale of municipal property	1,250	9,702	8,452
Interest on investments	40,000	7,778	(32,222)
Rent of property	1,000	1,900	900
Welfare reimbursements	1,000	9,677	8,677
Insurance dividends and reimbursements	-	2,289	2,289
Contributions and donations	17,829	27,649	9,820
Other	1,000	46,987	45,987
Total from miscellaneous	<u>62,079</u>	<u>105,982</u>	<u>43,903</u>
Other financing sources:			
Transfers in	<u>123,500</u>	<u>137,502</u>	<u>14,002</u>
Total revenues and other financing sources	21,892,330	<u>\$ 22,344,821</u>	<u>\$ 452,491</u>
Unassigned fund balance used to reduce tax rate	705,000		
Total revenues, other financing sources, and use of fund balance	<u>\$ 22,597,330</u>		

*SCHEDULE 2
TOWN OF HUDSON, NEW HAMPSHIRE
Major General Fund
Schedule of Appropriations, Expenditures, and Encumbrances (Non-GAAP Budgetary Basis)
For the Fiscal Year Ended June 30, 2012*

	Encumbered from Prior Year	Appropriations	Expenditures	Encumbered to Subsequent Year	Variance Positive (Negative)
Current:					
General government:					
Executive	\$ 4,390	\$ 424,169	\$ 419,824	\$ 2,670	\$ 6,065
Election and registration	1,990	373,633	376,367	-	(744)
Financial administration	3,700	843,796	860,526	1,760	(14,790)
Revaluation of property	25,500	323,643	318,672	36,507	(6,036)
Legal	-	142,300	115,736	-	26,564
Planning and zoning	-	492,550	482,393	-	10,157
General government buildings	-	134,914	136,836	-	(1,922)
Cemeteries	-	1,260	705	-	555
Insurance, not otherwise allocated	-	371,700	308,166	-	63,534
Other	-	467,626	301,301	22,620	143,705
Total general government	<u>35,580</u>	<u>3,575,591</u>	<u>3,320,526</u>	<u>63,557</u>	<u>227,088</u>
Public safety:					
Police	105,376	6,512,476	6,535,826	72,058	9,968
Ambulance	-	94,180	87,795	-	6,385
Fire	57,957	5,053,366	5,166,387	16,443	(71,507)
Other	-	101,324	97,947	-	3,377
Total public safety	<u>163,333</u>	<u>11,761,346</u>	<u>11,887,955</u>	<u>88,501</u>	<u>(51,777)</u>
Highways and streets:					
Administration	-	214,039	211,175	-	2,864
Highways and streets	-	3,622,079	3,489,433	-	132,646
Total highways and streets	<u>-</u>	<u>3,836,118</u>	<u>3,700,608</u>	<u>-</u>	<u>135,510</u>
Sanitation:					
Solid waste collection	-	1,600,000	1,471,817	-	128,183
Health:					
Pest control	-	96,845	89,661	-	7,184
Welfare:					
Direct assistance	-	120,900	76,741	-	44,159
Culture and recreation:					
Parks and recreation	-	358,110	346,061	-	12,049
Patriotic purposes	-	5,600	4,000	-	1,600
Total culture and recreation	<u>-</u>	<u>363,710</u>	<u>350,061</u>	<u>-</u>	<u>13,649</u>
Capital outlay:					
Land improvements	-	-	2,144	-	(2,144)
CDBG grant	-	-	10,538	-	(10,538)
Pelham Road Dam repairs	234,443	-	-	233,702	741
Building improvements	9,896	88,000	86,685	-	11,211
Senior Center & HCTV facility	-	150,000	4,627	145,373	-
Total capital outlay	<u>244,339</u>	<u>238,000</u>	<u>103,994</u>	<u>379,075</u>	<u>(730)</u>
Other financing uses:					
Transfers out	-	1,004,820	1,315,257	-	(310,437)
Total appropriations, expenditures, other financing uses, and encumbrances	<u>\$ 443,252</u>	<u>\$ 22,597,330</u>	<u>\$ 22,316,620</u>	<u>\$ 531,133</u>	<u>\$ 192,829</u>

SCHEDULE 3
TOWN OF HUDSON, NEW HAMPSHIRE
Major General Fund
Schedule of Changes in Unassigned Fund Balance (Non-GAAP Budgetary Basis)
For the Fiscal Year Ended June 30, 2012

Unassigned fund balance, beginning		\$ 4,981,006
Changes:		
Unassigned fund balance used to reduce 2012 tax rate		(655,000)
Unassigned fund balance voted from surplus for the Senior Center		(50,000)
2012 Budget summary:		
Revenue surplus (Schedule 1)	\$ 452,491	
Unexpended balance of appropriations (Schedule 2)	<u>192,829</u>	
2012 Budget surplus		645,320
Increase in nonspendable fund balance		(6,732)
Increase in restricted fund balance		(4,183)
Increase in committed fund balance		(301,366)
Increase in assigned fund balance		<u>(87,226)</u>
Unassigned fund balance, ending		4,521,819
Reconciliation of Non-GAAP Budgetary Basis to GAAP Basis:		
To comply with generally accepted accounting principles and NCGA Interpretation 3, <i>Revenue Recognition - Property Taxes</i> , by deferring property taxes not collected within sixty days of fiscal year end.		
		<u>(2,213,426)</u>
Unassigned fund balance, ending, GAAP basis (Exhibit C-1)		<u><u>\$ 2,308,393</u></u>

SCHEDULE 4
TOWN OF HUDSON, NEW HAMPSHIRE
Nonmajor Governmental Funds
Combining Balance Sheet
June 30, 2012

	Special Revenue Funds				Total
	Capital	Police Forfeiture	Permanent Funds		
	Impact Fees		Other	Library	
ASSETS					
Cash and cash equivalents	\$ 183,646	\$ 23,415	\$ 57,213	\$ 4,822	\$ 269,096
Investments	-	111,169	46,162	105,492	262,823
Total assets	<u>\$ 183,646</u>	<u>\$ 134,584</u>	<u>\$ 103,375</u>	<u>\$ 110,314</u>	<u>\$ 531,919</u>
FUND BALANCES					
Nonspendable	\$ -	\$ -	\$ 82,128	\$ -	\$ 82,128
Restricted	183,646	134,584	21,247	110,314	449,791
Total fund balances	<u>\$ 183,646</u>	<u>\$ 134,584</u>	<u>\$ 103,375</u>	<u>\$ 110,314</u>	<u>\$ 531,919</u>

*SCHEDULE 5
TOWN OF HUDSON, NEW HAMPSHIRE
Nonmajor Governmental Funds
Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended June 30, 2012*

	Special Revenue Funds				Total
	Capital Impact Fees	Police Forfeiture	Permanent Funds		
			Other	Library	
Revenues:					
Miscellaneous	\$ 17,425	\$ 7,031	\$ 779	\$ 10,818	\$ 36,053
Expenditures:					
Current:					
General government	-	-	10	14	24
Public safety	-	11,687	-	-	11,687
Capital outlay	152,843	-	-	-	152,843
Total expenditures	152,843	11,687	10	14	164,554
Net change in fund balances	(135,418)	(4,656)	769	10,804	(128,501)
Fund balances, beginning	319,064	139,240	102,606	99,510	660,420
Fund balances, ending	<u>\$ 183,646</u>	<u>\$ 134,584</u>	<u>\$ 103,375</u>	<u>\$ 110,314</u>	<u>\$ 531,919</u>



PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX 603-224-1380

INDEPENDENT AUDITOR'S COMMUNICATION OF SIGNIFICANT DEFICIENCY

To the Members of the Board of Selectmen
Town of Hudson
Hudson, New Hampshire

In planning and performing our audit of the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Hudson as of and for the year ended June 30, 2012, in accordance with auditing standards generally accepted in the United States of America, we considered the Town's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town of Hudson's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be significant deficiencies or material weaknesses and, therefore, there can be no assurance that all such deficiencies have been identified. In addition, because of inherent limitations in internal control, including the possibility of management override of controls, misstatements due to error or fraud may occur and not be detected by such controls. However, as discussed below, we identified a certain deficiency in internal control that we consider to be a significant deficiency.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We did not identify any deficiencies in internal control that we consider to be material weaknesses.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the following deficiency in the Town of Hudson's internal control to be a significant deficiency:

Purchase Orders

During our testing of disbursements, we noted that seven out of the forty disbursements tested had a purchase order which was dated after the receipt of the invoice. Effective internal controls require that the purchase order be completed prior to purchase of the goods and services in order to ensure that money is available for the disbursement. We recommend that all purchase orders be processed and approved before the goods are ordered.

This communication is intended solely for the information and use of management, the Board of Selectmen, and others within the organization, and is not intended to be and should not be used by anyone other than these specified parties.

February 1, 2013

*Plodzik & Sanderson
Professional Association*

Town Warrant 2013



Hudson,
New Hampshire

BUDGET OF A TOWN WITH A MUNICIPAL BUDGET COMMITTEE

Town of Hudson, NH

BUDGET FORM FOR A TOWN WHICH HAS ADOPTED
THE PROVISIONS OF RSA 32:14 THROUGH 32:24

Appropriations and Estimates of Revenue for Fiscal Year July 1, 2013 to June 30, 2014

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the operating budget and all special and individual warrant articles in the appropriate recommended and not recommended area. All proposed appropriations must be on this form.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address below within 20 days after the meeting.

This form was posted with the warrant on (Date): January 24, 2013

BUDGET COMMITTEE

Please sign in ink.

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

[Signature]
[Signature]
Charlotte Schweiss
[Signature]
Shad [Signature]

[Signature]
Nancy S. Brueker
Randall S. [Signature]

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

FOR DRA USE ONLY

NH DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. BOX 487, CONCORD, NH 03302-0487
(603)230-5090

1	2	3	4	5	6	7	8	9
ACCT.#	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	OP Bud. Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Recommended)	(Not Recommended)	BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year (Recommended)	(Not Recommended)
GENERAL GOVERNMENT								
4130-4139	Executive		413,883	397,433	357,166		357,166	
4140-4149	Election, Reg. & Vital Statistics		384,631	376,367	380,916		380,916	
4150-4151	Financial Administration		836,945	860,526	858,887		858,887	
4152	Revaluation of Property		326,220	318,672	328,598		328,598	
4153	Legal Expense		142,100	115,736	182,100		182,100	
4155-4159	Personnel Administration							
4191-4193	Planning & Zoning		489,253	482,393	498,168		498,168	
4194	General Government Buildings		180,591	136,836	178,350		161,867	16,483
4195	Cemeteries		1,260	705	1,260		1,260	
4196	Insurance		371,700	308,166	400,000		400,000	
4197	Advertising & Regional Assoc.							
4199	Other General Government		568,025	301,301	622,887		622,887	
PUBLIC SAFETY								
4210-4214	Police		6,568,861	6,535,826	6,767,056		6,767,056	
4215-4219	Ambulance		131,347	87,795	133,420		133,420	
4220-4229	Fire		5,024,694	5,166,386	5,085,218		5,085,218	
4240-4249	Building Inspection		100,286	97,947	126,394		126,394	
4290-4298	Emergency Management		9,230	-	9,170		9,170	
4299	Other (Including Communications)							
AIRPORT/AVIATION CENTER								
4301-4309	Airport Operations							
HIGHWAYS & STREETS								
4311	Administration		251,091	211,175	256,159		256,159	
4312	Highways & Streets		3,415,113	3,489,433	3,907,111		3,907,111	
4313	Bridges							

1	2	3	4	5	6	7	8	9
ACCT.#	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	OP Bud. Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Recommended)	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Not Recommended)	BUDGET COMM. APPROPRIATIONS Ensuing Fiscal Year (Recommended)	BUDGET COMM. APPROPRIATIONS Ensuing Fiscal Year (Not Recommended)
HIGHWAYS & STREETS (cont.)								
4316	Street Lighting							
4319	Other							
SANITATION								
4321	Administration		43,670	-	43,670		43,670	
4323	Solid Waste Collection		1,500,000	1,471,817	1,500,000		1,500,000	
4324	Solid Waste Disposal							
4325	Solid Waste Clean-up							
4326-4329	Sewage Coll. & Disposal & Other							
WATER DISTRIBUTION & TREATMENT								
4331	Administration							
4332	Water Services							
4335-4339	Water Treatment, Conserv. & Other							
ELECTRIC								
4351-4352	Admin. and Generation							
4353	Purchase Costs							
4354	Electric Equipment Maintenance							
4359	Other Electric Costs							
HEALTH/WELFARE								
4411	Administration							
4414	Pest Control		95,384	89,661	93,553		93,553	
4415-4419	Health Agencies & Hosp. & Other							
4441-4442	Administration & Direct Assist.		120,900	76,741	95,900		95,900	
4444	Intergovernmental Welfare Payemnts							
4445-4449	Vendor Payments & Other							

1	2	3	4	5	6	7	8	9
ACCT.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	OP Bud. Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Recommended)	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Not Recommended)	BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year (Recommended)	BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year (Not Recommended)
CULTURE & RECREATION								
4520-4529	Parks & Recreation		358,323	346,061	358,500		358,500	
4550-4559	Library		1,018,629	980,281	1,005,542		1,005,542	
4583	Patriotic Purposes		5,600	4,000	5,600		5,600	
4589	Other Culture & Recreation							
CONSERVATION								
4611-4612	Admin. & Purch. of Nat. Resources							
4619	Other Conservation		35,639	23,539	36,926		36,926	
REDEVELOPMENT AND HOUSING								
4631-4632	Redevelopment and Housing							
4651-4659	Economic Development							
DEBT SERVICE								
4711	Princ.- Long Term Bonds & Notes		1,060,000		1,060,000		1,060,000	
4721	Interest-Long Term Bonds & Notes		752,331		699,330		699,330	
4723	Int. on Tax Anticipation Notes							
4790-4799	Other Debt Service							
CAPITAL OUTLAY								
4901	Land							
4902	Machinery, Vehicles & Equipment							
4903	Buildings			91,312				
4909	Improvements Other Than Bldgs.			12,682				
OPERATING TRANSFERS OUT								
4912	To Special Revenue Fund							
4913	To Capital Projects Fund							
4914	To Enterprise Fund							
	- Sewer		2,255,980	1,155,508	1,793,174		1,793,174	
	- Water		1,981,510	3,656,523	2,064,118		2,064,118	

1	2	3	4	5	6	7	8	9
ACCT.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	OP Bud. Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Recommended)	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Not Recommended)	BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year (Recommended)	BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year (Not Recommended)
OPERATING TRANSFERS OUT (cont)								
	- Electric							
	- Airport							
4915	To Capital Reserve Fund			311,437				
4918	To Nonexpendable Trust Funds							
4919	To Fiduciary Funds							
OPERATING BUDGET TOTAL			28,443,196	27,106,259	28,849,173	-	28,832,690	16,483

1	2	3	4	5	6
ACCT.#	SOURCE OF REVENUE	Warr. Art.#	Actual Revenues Prior Year	Selectmen's Estimated Revenues	Budget Committee's Est. Revenues
TAXES					
3120	Land Use Change Taxes - General Fund				
3180	Resident Taxes				
3185	Yield Taxes		18,018	18,000	18,000
3186	Payment in Lieu of Taxes				
3189	Other Taxes				
3190	Interest & Penalties on Delinquent Taxes		278,448	298,000	298,000
	Inventory Penalties				
3187	Excavation Tax (\$.02 cents per cu yd)		6,046	6,500	6,500
LICENSES, PERMITS & FEES					
3210	Business Licenses & Permits				
3220	Motor Vehicle Permit Fees		3,794,896	3,800,000	3,800,000
3230	Building Permits		126,956	135,000	135,000
3290	Other Licenses, Permits & Fees		128,875	123,600	123,600
3311-3319	FROM FEDERAL GOVERNMENT			26,000	26,000
FROM STATE					
3351	Shared Revenues				
3352	Meals & Rooms Tax Distribution		1,092,923	1,092,923	1,092,923
3353	Highway Block Grant		530,801	458,543	458,543
3354	Water Pollution Grant				
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)				
3379	FROM OTHER GOVERNMENTS		419,929	100,000	100,000
CHARGES FOR SERVICES					
3401-3406	Income from Departments		1,177,107	1,288,068	1,288,068
3409	Other Charges				
MISCELLANEOUS REVENUES					
3501	Sale of Municipal Property		9,702	9,500	9,500
3502	Interest on Investments		7,778	10,000	10,000
3503-3509	Other		19,177	305,504	305,504
INTERFUND OPERATING TRANSFERS IN					
3912	From Special Revenue Funds		119,010	30,000	30,000
3913	From Capital Projects Funds				

1	2	3	4	5	6
ACCT.#	SOURCE OF REVENUE	Warr. Art.#	Actual Revenues Prior Year	Selectmen's Estimated Revenues	Budget Committee's Est. Revenues
INTERFUND OPERATING TRANSFERS IN (cont.)					
3914	From Enterprise Funds				
	Sewer - (Offset)		1,404,255	1,793,174	1,793,174
	Water - (Offset)		3,740,850	3,823,448	3,823,448
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds	12 & 13	137,502	1,516,766	1,516,766
3916	From Trust & Fiduciary Funds				
3917	Transfers from Conservation Funds				
OTHER FINANCING SOURCES					
3934	Proc. from Long Term Bonds & Notes				
	Amounts Voted From Fund Balance	13	50,000	18,000	18,000
	Estimated Fund Balance to Reduce Taxes		655,000	600,000	600,000
TOTAL ESTIMATED REVENUE & CREDITS			13,717,273	15,453,026	15,453,026

****BUDGET SUMMARY****

	PRIOR YEAR ADOPTED BUDGET	SELECTMEN'S RECOMMENDED BUDGET	BUDGET COMMITTEE'S RECOMMENDED BUDGET
Operating Budget Appropriations Recommended (from pg. 5)	28,443,196	28,849,173	28,832,690
Special Warrant Articles Recommended (from pg. 6)	472,000	188,000	188,000
Individual Warrant Articles Recommended (from pg. 6)	500,000	2,146,536	2,146,536
TOTAL Appropriations Recommended	29,415,196	31,183,709	31,167,226
Less: Amount of Estimated Revenues & Credits (from above)	14,355,375	15,453,026	15,453,026
Estim Amt of Taxes to be Raised (without Overlay & War Serv Credits)	15,059,821	15,730,683	15,714,200

Maximum Allowable Increase to Budget Committee's Recommended Budget per RSA 32:18: \$2,940,790
(See Supplemental Schedule With 10% Calculation)

DEFAULT BUDGET OF THE TOWN

Hudson, NH

Fiscal Year From July 1, 2013 through June 30, 2014

RSA 40:13, IX (b) "Default budget" as used in this subdivision means the amount of the same appropriations as contained in the operating budget authorized for the previous year, reduced and increased, as the case may be, by debt service, contracts, and other obligations previously incurred or mandated by law, and reduced by one-time expenditures contained in the operating budget. For the purposes of this paragraph, one-time expenditures shall be appropriations not likely to recur in the succeeding budget, as determined by the governing body, unless the provisions of RSA 40:14-b are adopted, of the local political subdivision.

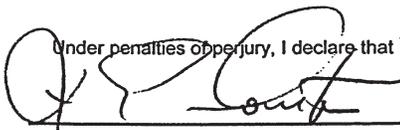
1. Use this form to list the default budget calculation in the appropriate columns.
2. Post this form or any amended version with proposed operating budget (MS-6 or MS-7) and the warrant.
3. Per RSA 40:13, XI, (a), the default budget shall be disclosed at the first budget hearing.

GOVERNING BODY (SELECTMEN)

or

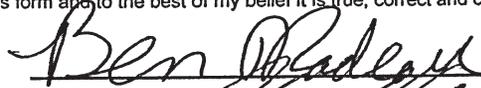
Budget Committee if RSA 40:14-b is adopted

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.



 Gregory A. Bunker

 Thomas J. ...



NH DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. BOX 487, CONCORD, NH 03302-0487
(603)230-5090

Default Budget - Town of Hudson, NH

Fiscal Year 2014

1	2	3	4	5	6
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	-Minus 1-Time Appropriations	DEFAULT BUDGET
GENERAL GOVERNMENT					
4130-4139	Executive	413,883	3,553		417,436
4140-4149	Election,Reg.& Vital Statistics	384,631	3,810		388,441
4150-4151	Financial Administration	836,945	26,958		863,903
4152	Revaluation of Property	326,220	2,465		328,685
4153	Legal Expense	142,100			142,100
4155-4159	Personnel Administration				-
4191-4193	Planning & Zoning	489,253	16,356		505,609
4194	General Government Buildings	180,591	655	(45,000)	136,246
4195	Cemeteries	1,260			1,260
4196	Insurance	371,700	28,300		400,000
4197	Advertising & Regional Assoc.				-
4199	Other General Government	568,025	23,709		591,734
PUBLIC SAFETY					
4210-4214	Police	6,568,861	173,598	(12,000)	6,730,459
4215-4219	Ambulance	131,347			131,347
4220-4229	Fire	5,024,694	101,948	(8,700)	5,117,942
4240-4249	Building Inspection	100,286			100,286
4290-4298	Emergency Management	9,230			9,230
4299	Other (Incl. Communications)				-
AIRPORT/AVIATION CENTER					
4301-4309	Airport Operations				-
HIGHWAYS & STREETS					
4311	Administration	251,091	13,775		264,866
4312	Highways & Streets	3,415,113	524,508	(40,342)	3,899,279
4313	Bridges				-
4316	Street Lighting				-
4319	Other				-
SANITATION					
4321	Administration	43,670			43,670
4323	Solid Waste Collection	1,500,000			1,500,000
4324	Solid Waste Disposal				-
4325	Solid Waste Clean-up				-
4326-4329	Sewage Coll. & Disposal & Other				-

Default Budget - Town of Hudson, NH

Fiscal Year 2014

1	2	3	4	5	6
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1-Time Appropriations	DEFAULT BUDGET
WATER DISTRIBUTION & TREATMENT					
4331	Administration				-
4332	Water Services				-
4335-4339	Water Treatment, Conserv.& Other				-
ELECTRIC					
4351-4352	Admin. and Generation				-
4353	Purchase Costs				-
4354	Electric Equipment Maintenance				-
4359	Other Electric Costs				-
HEALTH					
4411	Administration				-
4414	Pest Control	95,384	869		96,253
4415-4419	Health Agencies & Hosp. & Other				-
WELFARE					
4441-4442	Administration & Direct Assist.	120,900			120,900
4444	Intergovernmental Welfare Pymnts				-
4445-4449	Vendor Payments & Other				-
CULTURE & RECREATION					
4520-4529	Parks & Recreation	358,323	948		359,271
4550-4559	Library	1,018,629	(5,614)		1,013,015
4583	Patriotic Purposes	5,600			5,600
4589	Other Culture & Recreation				-
CONSERVATION					
4611-4612	Admin.& Purch. of Nat. Resources				-
4619	Other Conservation	35,639			35,639
4631-4632	Redevelopment & Housing				-
4651-4659	Economic Development				-
DEBT SERVICE					
4711	Princ.- Long Term Bonds & Notes	1,060,000			1,060,000
4721	Interest-Long Term Bonds & Notes	752,331	(53,001)		699,330
4723	Int. on Tax Anticipation Notes				-
4790-4799	Other Debt Service				-

Default Budget - Town of Hudson, NH

Fiscal Year 2014

1	2	3	4	5	6
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1-Time Appropriations	DEFAULT BUDGET
CAPITAL OUTLAY					
4901	Land				-
4902	Machinery, Vehicles & Equipment				-
4903	Buildings				-
4909	Improvements Other Than Bldgs.				-
OPERATING TRANSFERS OUT					
4912	To Special Revenue Fund				-
4913	To Capital Projects Fund				-
4914	To Enterprise Fund				-
	Sewer-	2,255,980	8,417	(474,658)	1,789,739
	Water-	1,981,510	63,012		2,044,522
	Electric-				-
	Airport-				-
4917	To Health Maint. Trust Funds				-
4918	To Nonexpendable Trust Funds				-
4919	To Fiduciary Funds				-
TOTAL		28,443,196	934,266	(580,700)	28,796,762

Please use the box below to explain increases or reductions in columns 4 & 5.

Acct #	Explanation for Increases	Acct #	Explanation for Reductions
	SEE ATTACHED		

Town of Hudson NH
Default Budget Fiscal Year 2014

Town Meeting Approved Fiscal Year 2013 **\$28,443,196**

Adjustments:

Less:	Water Debt Service FY 2013	(\$1,812,331)
	Comm Center - Roofing Project	(\$45,000)
	Highway Lease/Purchase Grader Complete	(\$40,342)
	Sewer Lease/Purchase Grader Complete	(\$8,658)
	Police Radar Units and AED replacement	(\$12,000)
	Fire - Tahoe lease complete	(\$8,700)
	Health Insurance Benefits	(\$10,358)
	Sewer - Nashua Sewer Treatment Plant	(\$466,000)

Add:	Water Debt Service FY 2014	\$1,759,330
	Water - Pennichuck Operations & Maintenance	\$16,145
	Water - Purchased from Pennichuck	\$46,369
	Cable - CRF	\$23,709
	IT - Software Maintenance	\$3,900
	Insurance - Unemployment	\$8,000
	Insurance - Workers Comp	\$10,300
	Insurance - Property and Liability	\$10,000
	Retirement Benefits	\$379,202

Net Adjustment (\$146,434)

Adjusted Town Meeting Approved Fiscal Year **\$28,296,762**

Add: Recurring Items from Approved Prior Fiscal Year's Warrant Articles:

Town Wide Paving (Warrant Article 11 March 13, 2012)	\$500,000
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Total Default Budget **\$28,796,762**

**2013 Town Meeting Warrant
Hudson, New Hampshire**

To the inhabitants of the Town of Hudson, in the County of Hillsborough, State of New Hampshire, qualified to vote in Town affairs. You are hereby notified to meet at Hudson Community Center, 12 Lions Avenue, commencing at 9:00 a.m. on Saturday, February 2, 2013, for the transaction of all business, other than voting by official ballot. This first session of the Annual Town Meeting shall consist of explanation, discussion and debate of each warrant article. Warrant articles may be amended at the first session, subject to the restrictions set forth in NH RSA 40:13, IV.

You are hereby further notified that the second session of the Annual Meeting shall be held at Hudson Community Center, 12 Lions Avenue, between the hours of 7:00 a.m. and 8:00 p.m. on Tuesday, March 12, 2013, to elect Town officers and to vote by official ballot on all articles set forth in this Warrant, as may be amended by act of the first session meeting.

Election of Town Officers

Article 1 To choose all necessary Town Officers for the coming year.

Zoning Amendments

Article 2 **Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend the Official Zoning Map of the Town of Hudson by rezoning Tax Map 210, Lot 4, 185 Lowell Road and Tax Map 210, Lot 5, 183 Lowell Road from being in the Industrial (I) to being in the Business (B) District; and, further, amend said Official Zoning Map to rezone from Residential-Two (R-2) to Business (B) that portion of Tax Map 210, Lot 10, 182 Lowell Road as follows: starting at the point where the parcel is presently zoned Business (B) and extending the Business (B) zoning along the entire frontage of the parcel along Lowell Road to the subject parcel's southern boundary with Tax Map 216, Lot 14, 200 Lowell Road, and extending into said parcel a depth of approximately 250 feet, matching the current depth of the Business (B) zone for this parcel. All of these parcels are located near the intersection of Lowell Road and Executive Drive. (Approved by the Planning Board by a vote of 6-0-1)

Petitioned Zoning Amendment

Article 3 **Are you in favor of the adoption of Amendment No. 2 as proposed by Petition for Rezoning as follows?**

Amend the Official Zoning Map of the Town of Hudson to re-zone from Residential-Two (R-2) to General-One (G-1) Tax Map 235, Lot 11, 14 Dracut Road, Tax Map 235, Lot 12, 24 Dracut Road, and Tax Map 235, Lot 13, 14 Groves Farm Road. These parcels are located generally near the intersection of Stuart Street and Dracut Road and total approximately 139 acres.
(Approved by the Planning Board by a vote of 5-2)

Selectmen's Articles

Article 4 **Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Highway Union, AFSCME Local 1801, for Wage & Benefit Increases.**

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Hudson Highway Union, AFSCME 1801 which calls for the following increase in salaries and benefits:

Year	Amount	COLA %
7/1/13 – 6/30/14	\$ 5,772	0.0%
7/1/14 – 6/30/15	\$19,856	1.0%
7/1/15 – 6/30/16	\$35,929	2.0%
7/1/16 – 6/30/17	\$36,025	2.0%

and further to raise and appropriate the sum of \$5,772 for the 2013-2014 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 11, the Operating Budget) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 8-0)

Article 5 Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Support Staff, AFSCME Local 1801, for Wage & Benefit Increases.

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Hudson Support Staff, AFSCME 1801, which calls for the following increase in salaries and benefits:

Year	Amount	COLA %
7/1/10 – 6/30/11	\$ 0	0.0%
7/1/11 – 6/30/12	\$ 0	0.0%
7/1/12 – 6/30/13	\$ 0	0.0%
7/1/13 – 6/30/14	\$27,411	2.5%
7/1/14 – 6/30/15	\$41,062	2.5%

and further to raise and appropriate the sum of \$27,411 for the 2013-2014 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 11, the Operating Budget) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 8-0)

Article 6 Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association for Wage & Benefit Increases.

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association, which calls for the following increase in salaries and benefits:

Year	Amount	COLA %
7/1/11 – 6/30/12	\$ 0	0.0%
7/1/12 – 6/30/13	\$ 0	0.0%

7/1/13 – 6/30/14	\$70,024	2.0%
7/1/14 – 6/30/15	\$57,348	2.0%

and further to raise and appropriate the sum of \$70,024 for the 2013-2014 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 11, the Operating Budget) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 8-0)

Article 7 Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Fire Fighters Union, IAFF Local 3154, for Wage & Benefit Increases.

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Hudson Fire Fighters Union, IAFF Local 3154, which calls for the following increase in salaries and benefits:

Year	Amount	COLA %
7/1/09 – 6/30/10	\$ 0	0.0%
7/1/10 – 6/30/11	\$ 0	0.0%
7/1/11 – 6/30/12	\$ 0	0.0%
7/1/12 – 6/30/13	\$ 0	0.0%
7/1/13 – 6/30/14	\$103,069	2.5%
7/1/14 – 6/30/15	\$ 66,413	2.0%

and further to raise and appropriate the sum of \$103,069 for the 2013-2014 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 11, the Operating Budget) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 8-0)

Article 8 Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Police Employee Association, for Wage & Benefit Increases.

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Hudson Police Employee Association, which calls for the following increase in salaries and benefits:

Year	Amount	COLA %
7/1/10 – 6/30/11	\$ 0	0.0%
7/1/11 – 6/30/12	\$ 0	0.0%
7/1/12 – 6/30/13	\$ 0	0.0%
7/1/13 – 6/30/14	\$145,141	2.5%
7/1/14 – 6/30/15	\$128,183	2.0%
7/1/15 – 6/30/16	\$124,983	2.0%

and further to raise and appropriate the sum of \$145,141 for the 2013-2014 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 11, the Operating Budget) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 8-0)

Article 9 Wage and Benefit Increase for Town Clerk/Tax Collector

Shall the Town of Hudson vote to raise and appropriate the sum of \$1,238, which represents a 2% increase in wages and benefits for the Town Clerk/Tax Collector? (This appropriation is in addition to Article 11, the Operating Budget) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 7-1)

Article 10 Wage and Benefit Increase for Non-Union Personnel

Shall the Town of Hudson vote to raise and appropriate the sum of \$15,859, which represents a 2% increase in wages and benefits for the following non-union positions: Town Administrator, Police Chief, Fire Chief, Road Agent, IT Director, Finance Director, Recreation Director, and Executive Assistant to the Board of Selectmen? (This appropriation is in addition to Article 11, the Operating Budget) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 5-1-2)

Article 11 Operating Budget

Shall the Town of Hudson vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$28,832,690? Should this article be defeated, the operating budget shall be \$28,796,762 which is the same as last year, with certain adjustments required by previous action of the Town of Hudson or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 5-3)

Article 12 To Construct a Dual Use Senior Center/Cable TV Facility

Shall the Town of Hudson vote to raise and appropriate the sum of \$1,778,022 for the design and construction of a dual-use Senior Center/Cable TV Facility to be located at Benson Park and authorize the withdrawal of \$844,467 from the Cable Access Center Capital Reserve Fund and \$512,055 from the Future Senior Center Capital Reserve Fund both of which were created for that purpose and to accept a donation of \$303,504 by the Hudson Seniors Council on Aging, and the balance of \$117,996 is to come from general taxation. The building will consist of two floors, with the upper floor dedicated to use by senior citizens of Hudson. (This appropriation is in addition to Article 11, the Operating Budget) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 7-1)

Article 13 Purchase Fire Squad Vehicle

Shall the Town of Hudson vote to raise and appropriate the sum of \$178,000 for the purpose of purchasing a new squad vehicle and to authorize the withdrawal of \$160,000 from the Fire Apparatus Capital Reserve Fund and \$18,000 from the 2012-2013 undesignated fund balance? This Capital Reserve Fund was created for the purpose of purchasing new replacement fire apparatus and has been used to replace other units already. (This appropriation is in addition to Article 11, the Operating Budget) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 8-0)

Article 14 Establish Communications Equipment and Infrastructure Capital Reserve Fund

Shall the Town of Hudson vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 to be known as the "Communications Equipment and Infrastructure Capital Reserve Fund" for the purpose of repair, replacement, or improvement of the Town's radio communication system, equipment, and infrastructure and to raise and appropriate the sum of \$10,000 to be placed in this fund and to further appoint the Board of Selectmen as agents to expend from this fund in accordance with RSA 35:15? (This appropriation is in addition to Article 11, the Operating Budget) (Recommended by the Board of Selectmen 4-0) (Recommended by the Budget Committee 8-0)

Article 15 Warrant Article to Appoint Rather Than Elect Town Treasurer

Shall the Town of Hudson vote to adopt the provisions of NH RSA 41:26-e and authorize the Board of Selectmen to appoint a Town Treasurer? (Recommended by the Board of Selectmen 4-0)

Article 16 Property Lot Line Adjustment Map 253, Lot 66 & 67 (5 Schaefer Circle) (By Petition)

Shall the Town of Hudson vote to approve a lot line adjustment between property owned by the Town of Hudson described as Hudson Tax Map 253, Lot 66 and the abutting property described as Hudson Tax Map 253, Lot 67, and to authorize the Board of Selectmen to negotiate terms and conditions of the lot line adjustment as they deem fit? Copies of the lot line adjustment are available in the Selectmen's Office. (Recommended by the Board of Selectmen 5-0)

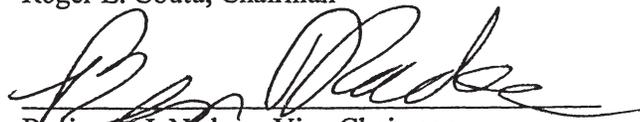
GIVEN UNDER OUR HANDS AND SEALS AT SAID HUDSON ON THE 22ND DAY OF JANUARY, 2013.

A TRUE COPY ATTEST:

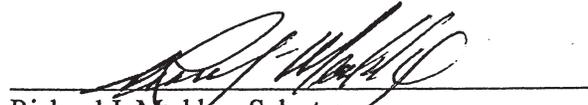
HUDSON BOARD OF SELECTMEN



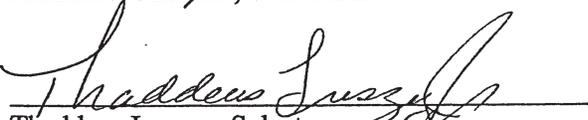
Roger E. Coutu, Chairman



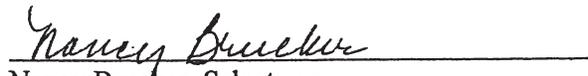
Benjamin J. Nadeau, Vice-Chairman



Richard J. Maddox, Selectman



Thaddeus Luszey, Selectman



Nancy Brucker, Selectman

**March 12, 2013
Sample Ballot
Hudson, New Hampshire**

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Election of Town Officers

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Zoning Amendments

Article 2 **Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

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Yes No

Petitioned Zoning Amendment

Article 3 **Are you in favor of the adoption of Amendment No. 2 as proposed by Petition for Rezoning as follows?**

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Yes No

Article 6

Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association for Wage & Benefit Increases.

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7/1/13 – 6/30/14	\$70,024	2.0%
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and further to raise and appropriate the sum of \$70,024 for the 2013-2014 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 11, the Operating Budget) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 8-0)

Yes No

Article 7

Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Fire Fighters Union, IAFF Local 3154, for Wage & Benefit Increases.

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and further to raise and appropriate the sum of \$103,069 for the 2013-2014 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 11, the Operating Budget) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 8-0)

Yes No

Article 8

Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Police Employee Association, for Wage & Benefit Increases.

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Hudson Police Employee Association, which calls for the following increase in salaries and benefits:

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7/1/12 – 6/30/13	\$ 0	0.0%
7/1/13 – 6/30/14	\$145,141	2.5%
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and further to raise and appropriate the sum of \$145,141 for the 2013-2014 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 11, the Operating Budget) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 8-0)

Yes No

Article 9

Wage and Benefit Increase for Town Clerk/Tax Collector

Shall the Town of Hudson vote to raise and appropriate the sum of \$1,238, which represents a 2% increase in wages and benefits for the Town Clerk/Tax Collector? (This appropriation is in addition to Article 11, the Operating Budget) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 7-1)

Yes No

Article 10

Wage and Benefit Increase for Non-Union Personnel

Shall the Town of Hudson vote to raise and appropriate the sum of \$15,859, which represents a 2% increase in wages and benefits for the following non-union positions: Town Administrator, Police Chief, Fire Chief, Road Agent, IT Director, Finance Director, Recreation Director, and Executive Assistant to the Board of Selectmen? (This appropriation is in addition to Article 11, the Operating Budget) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 5-1-2)

Yes No

