

**HUDSON TOWN OFFICES  
TELEPHONE NUMBERS**

POLICE DEPARTMENT	EMERGENCIES ONLY.....	911
	BUSINESS NUMBER.....	886-6011
	FAX.....	886-0605
FIRE DEPARTMENT	EMERGENCIES ONLY.....	911
	BUSINESS NUMBER.....	886-6021
AMBULANCE	EMERGENCIES.....	911
SELECTMEN/TOWN ADMINISTRATOR'S OFFICE	.....	886-6024
	FAX.....	598-6481
ALVIRNE HIGH SCHOOL	.....	886-1260
ASSESSOR	.....	886-6009
DR. H. O. SMITH SCHOOL	.....	886-1248
ENGINEERING	.....	886-6008
FINANCE	.....	886-6000
HEALTH OFFICER	.....	886-6005
HIGHWAY GARAGE/ROAD AGENT	.....	886-6018
	FAX.....	594-1143
HILLS MEMORIAL LIBRARY	.....	886-6030
INFORMATION TECHNOLOGY	.....	886-6000
LIBRARY STREET SCHOOL	.....	886-1255
MEMORIAL SCHOOL	.....	886-1240
NOTTINGHAM WEST ELEMENTARY SCHOOL	.....	595-1570
COMMUNITY DEVELOPMENT	.....	886-6005
	FAX.....	594-1142
RECREATION CENTER (OAKWOOD)	.....	880-1600
SEWER UTILITY	.....	886-6029
SUPERINTENDENT OF SCHOOLS	.....	883-7765
TOWN CLERK	.....	886-6003
WATER UTILITY	.....	886-6002

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# Annual Report Hudson, New Hampshire



for year ending  
June 30, 2011

## HUDSON ORGANIZATIONS

Alvirne Chapel	Mary Ellen Reed	-888-7005
American Legion	-----	-889-9777
American Legion Auxiliary	-----	-889-9777
St. Vincent de Paul Society	-----	-883-6048
Cub Scouts (Pack 252)	Nick Leary	-886-0140
Boy Scouts, USA (Troop #252)	George Gleason	-880-3549
Friends of the Library of Hudson	Rick Lagueux	-886-6030
GFWC Hudson Community Club	Linda Kipnes	-881-9128
GFWC Hudson Junior Woman's Club	Debbie Dunn	-594-0332
Hudson Chamber of Commerce	Brenda Collins	-889-4731
Hudson Firefighters Relief Assoc.	Dave Morin	-886-6021
Hudson Fish & Game Club	Mike Pelletier	-883-4908
Hudson Grange #11	Gerald LeClerc	-882-8602
Hudson Historical Society	Ben Nadeau	-595-7672
Hudson Kiwanis	Dan Zelonis	-883-0374
Hudson Lions Club	Marilyn Vaccaro	-437-1408
Hudson Rotary Club	Randy Bell	-883-7765
Hudson Senior Council on Aging	Lucille Boucher	-889-1803
Hudson VFW Post	-----	-598-4594
Hudson VFW Ladies Auxiliary	-----	-598-4594

## OFFICE HOURS

Assessing	Monday through Friday 8:00 am – 4:30 pm
Community Development (Bldg/Zoning/Planning)	Monday through Friday 8:00 am – 4:30 pm
Engineering	Monday through Friday 8:00 am – 4:30 pm
Finance/Information Technology	Monday through Friday 8:00 am – 4:30 pm
Recreation	Monday through Friday 8:00 am – 4:30 pm
Selectmen/Town Administrator	Monday through Friday 8:00 am – 4:30 pm
Sewer Utility/Water Utility	Monday through Friday 8:00 am – 4:30 pm
Town Clerk/Tax Collector	Monday through Friday 8:00 am – 4:30 pm Thursdays 8:00 am – 7:00 pm
Rodgers Memorial Library	Monday through Thurs. 9:00 am – 9:00 pm Friday and Saturday 9:00 am – 5:00 pm (*Summer hours July and August*)

## SCHEDULE OF MEETINGS OF TOWN BOARDS AND COMMITTEES

**Benson Park Committee	7:00 pm -- 1 <sup>st</sup> and 3 <sup>rd</sup> Thursday
**Board of Selectmen	7:00 pm -- 1 <sup>st</sup> , 2 <sup>nd</sup> & 4 <sup>th</sup> Tuesday
**Budget Committee	7:30 pm -- 3 <sup>rd</sup> Thursday
**Cable Utility Committee	7:00 pm -- 3 <sup>rd</sup> Tuesday
**Conservation Commission	7:00 pm -- 2 <sup>nd</sup> Monday
**Energy Committee	7:00 pm -- 3 <sup>rd</sup> Monday
Library Trustees (Hudson Memorial Library Bldg)	6:00 pm -- 3 <sup>rd</sup> Wednesday
**Recreation Committee	6:30 pm -- 1st Thursday
**Planning Board	7:00 pm -- 1 <sup>st</sup> , 2 <sup>nd</sup> & 4 <sup>th</sup> Wednesday
**Recycling Committee	7:00 pm -- 4 <sup>th</sup> Monday
**Sewer Utility Committee	5:00 pm -- 2 <sup>nd</sup> Thursday
**Trustees of Trust Fund	2:45 pm -- 4 <sup>th</sup> Thursday
**Water Utility Committee	5:00 pm -- 3 <sup>rd</sup> Wednesday
**Zoning Board of Adjustment	7:30 pm -- 2 <sup>nd</sup> & 4 <sup>th</sup> Thursday

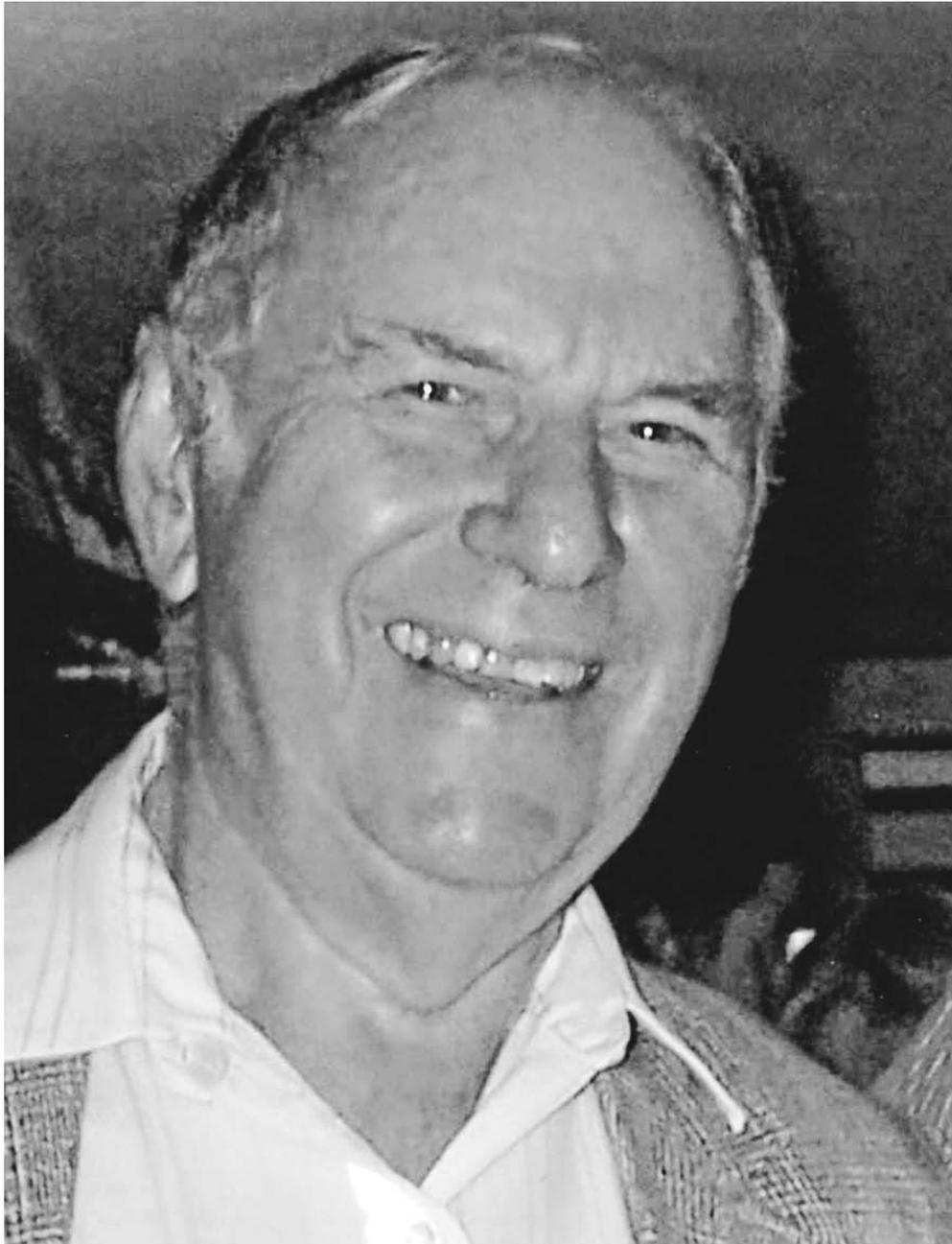
**\*\*This Committee/Board meets at Town Hall each month\*\***



**Roger M. Boucher**  
**84**

(January, 10 1927 - December 14, 2011)  
Fire Lieutenant, 1960 - 1993





**G. Philip Rogers**  
**82**

(August 25, 1928 - March 10, 2011)  
Planning Board Member, 1969 - 1979



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**TOWN OFFICERS**

**SELECTMEN**

Shawn N. Jasper, Chairman, 2012  
Roger E. Coutu, Vice Chairman, 2013  
Richard J. Maddox, 2013  
Benjamin J. Nadeau, 2012  
Ted Luszey, 2014

**MODERATOR**

Paul Inderbitzen, 2012

**TOWN CLERK/TAX COLLECTOR**

Patti Barry, 2014

**TREASURER**

Karen Burnell, 2012

**REPRESENTATIVES TO THE GENERAL COURT (2012)**

Ralph G. Boehm	Randy Brownrigg	Lars T. Christiansen
Shaun Doherty	Laura J. Gandia	Bob Haefner
Shawn N. Jasper	George Lambert	Jonathan Maltz
Lynne Ober	Russell T. Ober III	Andrew Renzullo
Jordan Ulery		

**STATE SENATOR**

Sharon M. Carson, 2012

**SUPERVISORS OF THE CHECKLIST**

Deborah J. Clement, 2012 (Resigned)  
Lisa E. Donovan, 2012  
Joyce Cloutier, 2014  
Sandra LeVasseur, 2016

**BENSON PARK COMMITTEE**

Harry A. Schibanoff, Chairman, 2011	Patricia Nichols, 2012
James Barnes, 2011	Natalie S. Undercofler, 2013
Richard Empey, 2012	Ralph Alio, Alt., 2013
Crista Gagnon, 2013	David Briand, Alt., 2012
Ann Kinneen-Desrosiers, 2013	Shawn N. Jasper, Selectman Member
John Leone, 2011	Ben Nadeau, Selectman Alt.

**BUDGET COMMITTEE**

Charlotte S. Schweiss, Chairman, 2013	Stephen Nute, 2013
Leo Bernard, 2012	Stuart Schneiderman, 2014
Michael Buczynski, 2014	Ted Luszey, Selectman Member
John Drabinowicz, 2014	Shawn N. Jasper, Selectman Alt.
Joyce Goodwin, 2013	Amy Sousa, School Bd. Member
Jon Maltz, 2012	Laura Bisson, School Bd. Alt.
Normand Martin, 2012	

### **BUILDING BOARD OF APPEALS**

Mark Leach, 2013  
Timothy Malley, 2012  
Michael A. Pitre, 2013

Vincent Russo, 2011  
David Wilcox, 2011

### **CABLE UTILITY COMMITTEE**

Michael O'Keefe, Chairman, 2011  
Leo Bernard, 2012  
Michael Blau, 2012  
Rupert Cote, 2011  
Lee Lavoie, School Board Rep.

Kristofor Georgeou, 2013  
Stewart Kroner, 2013  
Harry Schibanoff, 2011  
Jim McIntosh, Facilitator, 2011  
Roger E. Coutu, Selectman Liaison

### **CEMETERY TRUSTEES**

David J. Alukonis, 2013  
Robert H. Haefner, 2012

Brad Seabury, 2014

### **CODE OF ETHICS COMMITTEE**

Diane Emanuelson, Chairman, 2014  
Patricia Christopher, 2012  
Robert Olson, 2013

Cheryl Sibley, 2013  
Diane Sirvydas, 2014

### **CONSERVATION COMMISSION**

Timothy Quinn, Chairman, 2012  
James Battis, 2013  
Kenneth Dickinson, 2013  
Patricia Dubay, 2013  
Linda Walkley-Kipnes, 2011  
Nancy Lamoureux, 2011  
Ted Luszey, Selectman Liaison

Sandra Rumbaugh, 2012  
Robert Friedburg, Alt., 2013)  
(Resigned 10-11)  
B. Jennifer Lemieux, Alt., 2012  
(Resigned 7-11)  
Timothy Nawrocki, 2012  
(Resigned 11-11)

### **ENERGY COMMITTEE**

Linda Walkley-Kipnes, Chairman, 2012  
Margaret Femia, 2012  
Donald Gowdy, 2011

Lori Vallante, 2012  
Dennis White, 2011  
Ben Nadeau, Selectman Liaison

### **PLANNING BOARD**

Vincent Russo, Chairman, 2012  
James Barnes, 2011  
Glenn Della-Monica, 2013  
George Hall, 2012  
Timothy Malley, 2011  
Irene L. Merrill, 2013

Stuart Schneiderman, Alt., 2011  
Jordan Ulery, Alt., 2012  
Ed van der Veen, 2013  
Richard Maddox, Selectman Member  
Roger E. Coutu, Selectman Alt.

### **RECREATION COMMITTEE**

Robert Iannaco, Chairman, 2012  
Keith Bowen, 2013  
Rupert Cote, 2011  
Ben Nadeau, Selectman Liaison

Jeremy Griffus, 2011  
Eric Horton, 2013  
Susan LaRoche, 2011  
Michael Regan, 2012  
Carl Dubois, Alt., 2012

**RECYCLING COMMITTEE**

Leo Bernard, Chairman, 2011  
Lisza Elliot, 2012  
Cheryl L. Freed, 2013  
David R. Jelley, 2013  
Ben Nadeau, Selectman Liaison

Timothy Nawrocki, 2012  
(Resigned 11-11)  
Connie Owen, 2012  
(Resigned 7-11)  
Frank Rosier, 2011

**SEWER UTILITY COMMITTEE**

Bernie Manor, Chairman, 2013  
Craig T. Bailey, 2011  
Leo Bernard, 2013  
Donald Gowdy, 2012

Catherine Valley, 2012  
Jeff Rider, Alt., 2011  
Roger E. Coutu, Selectman Liaison

**LIBRARY TRUSTEES**

Connie Owen, Chairman, 2014  
Jennifer Chafe, 2014  
Arlene Creeden, 2012  
Ben Nadeau, Selectman Liaison

Linda Kipnes, 2013  
Robin Rodgers, 2013  
Mary "Toni" Weller, Lib. Dir.  
Resigned (1-12)

**TRUSTEES OF THE TRUST FUNDS**

Ed Dushesne, 2012  
Len Lathrop, 2013

Harry A. Schibanoff, 2014

**WATER UTILITY COMMITTEE**

Leo Bernard, Chairman, 2012  
David R. Jelley, 2012  
Ben Nadeau, Selectman Liaison

Jeff Rider, 2013  
David Shaw, 2013  
Catherine Valley, 2011  
Bernie Manor, Alt., 2011

**ZONING BOARD OF ADJUSTMENT**

J. Bradford Seabury, Chairman, 2012  
Normand Martin, 2012  
James Pacocha, 2011  
Michael Pitre, 2013  
Donna Shuman, 2011  
Ben Nadeau, Selectman Liaison

William Abbott, Alt., 2011  
Maryellen Davis, Alt., 2013  
Gerald Dearborn, Alt., 2013  
Kevin Houle, Alt., 2012  
MarilynMcGrath, Alt., 2011

\*\*\*\*\*

**ASSESSING DEPARTMENT**

James Michaud, Assistant Assessor  
Mike Pietraskiewicz, Assessment Technician  
Amy McMullen, Part-time Administrative Aide  
Al Marcelle, Part-time Appraisal Technician

**COMMUNITY DEVELOPMENT**

**(Building/Zoning, Engineering, Planning)**  
John Cashell, Town Planner  
Susan Fiorenza, Secretary

Elizabeth J. Holt, Administrative Aide  
Juliette Kennedy, Administrative Aide  
Pamela Lavoie, Administrative Aide  
Blake Miller, Part-time Building Inspector  
William Oleksak, Zoning Administrator  
Gary L. Webster, Town Engineer  
Vacant, Civil Engineer  
Vacant, Secretary

**INFORMATION TECHNOLOGY DEPARTMENT**

Lisa Nute, Information Technology (IT) Director  
John Beike, IT Specialist  
Vincent Guarino, IT Specialist

**FINANCE DEPARTMENT**

Kathryn Carpentier, Finance Director  
Lisa Labrie, Town Accountant  
Jennifer Riel, Senior Accounting Clerk  
Kathleen Wilson, Human Services Specialist

**RECREATION DEPARTMENT**

David Yates, Director  
Susan Kaempf, Part-time Secretary  
John Barry, Part-time Maintenance

**SELECTMEN'S OFFICE**

Stephen A. Malizia, Town Administrator  
Mark Pearson, Assistant Town Administrator  
Donna Graham, Executive Assistant  
Linda Corcoran, Administrative Aide  
Wayne Madeiros, Custodian  
Joyce Williamson, Temporary Clerical Support

**SEWER DEPARTMENT**

Donna Staffier-Sommers, Administrative Aide

**TOWN CLERK/TAX COLLECTOR**

Donna Melanson, Deputy Clerk  
Pam Bisbing, Assistant Clerk  
Christine Curtin, Assistant Clerk  
Diane Morrisette, Assistant Clerk

**WATER DEPARTMENT**

Valerie Marquez, Water Utility Clerk  
Barbara O'Brien, Part-time Water Utility Clerk

# HUDSON FIRE DEPARTMENT EMPLOYEE ROSTER

## FULL TIME PERSONNEL

### CHIEF OF THE DEPARTMENT

Shawn Murray      EMT-I

### ADMINISTRATIVE SUPPORT

Torrey Demanche, Executive Secretary

Helen Cheyne, Administrative Aid

### DEPUTY CHIEF OF SUPPORT SERVICES

Vacant

### Fire Prevention

*Fire Prev.*    Steve Dube      EMT-B  
*Fire Inspector*    Joseph Triolo      EMT-B

### Dispatch

Amanda Cormier  
Warren Glenn  
Gayle Robertson  
Kathryn Saunders

### DEPUTY CHIEF OF OPERATIONS

Robert Buxton

### Central Fire Station

#### Group 1 Captain

Dave Morin      EMT-I  
*Firefighter*  
Todd Berube      EMT-P  
Mike Armand      EMT-I  
Dennis Haerincq      EMT-I  
Dean Sulin      EMT-I

#### Group 2 Captain

Scott Tice      EMT-P  
*Firefighter*  
Dave Cormier      EMT-I  
James Bavaro      EMT-I  
Toby Provencal      EMT-I  
Kevin Blinn      EMT-P

#### Group 3 Captain

Todd Hansen      EMT-B  
*Firefighter*  
Martin Conlon      EMT-I  
Benjamin Crane      EMT-P  
Sean Mamone      EMT-I  
Michael Mallen      EMT-I

#### Group 4 Captain

Stephen Gannon      EMT-P  
*Firefighter*  
James Lappin      EMT-I  
Michael Mulcay      EMT-I  
Leslie Scott      EMT-P  
Alan Winsor      EMT-I

### Burns Hill Fire Station

#### Lieutenant

James Paquette      EMT-P  
*Firefighter*  
Glen Bradish      EMT-I  
Thomas Sullivan      EMT-P

#### Lieutenant

Everett Chaput      EMT-I  
*Firefighter*  
Eric Lambert      EMT-I  
Jason Sliver      EMT-P

#### Lieutenant

Kearns Timothy      EMT-P  
*Firefighter*  
Erich Weeks      EMT-P  
Dave Brideau      EMT-I

#### Lieutenant

Allan Dube      EMT-I  
*Firefighter*  
Gregory Rich      EMT-P  
Jeff Sands      EMT-I

### Robinson Road Fire Station

#### Training

Kevin Grebinar      EMT-I

#### Firefighter

Sarah Graham      EMT-I  
Craig Benner      EMT-P

## Call Force- Part Time Personnel

*Call Captain*      0  
*Call Fighter*      16  
*Call Lieutenant*      2

### Central

*Call Lieutenant*  
Patrick Weaver      EMT-I  
*Call Fighter*  
Peter O'Sullivan  
Allen Peck      EMT-P  
Robert Haggerty  
Abbott Rice, Jr  
Brian Alley  
Peter Caberero      LOA  
Theodore Trost  
Corey Morin      LOA  
Anthony Smith      LOA

### Central

*Call Lieutenant*  
Michelle Rudolph      EMT-I  
*Call Fighter*  
Daniel Skafas  
  
Dave Pierpont      EMT-B  
Mathew Emanuelson  
Benjamin Fisher      LOA  
Brian Surette      EMT-B  
Scott Larose  
Kevin Maier

\* Central Station, 15 Library St.

\* Burns Hill Station, 88 Burns Hill Rd.

\* Robinson Road Station, 52 Robinson Rd

HIGHWAY DEPARTMENT

ROAD AGENT

Kevin Burns

HIGHWAY SUPERVISOR

Jess Forrence

Priscilla Zakos, Operations Assistant

Cheryl Beaulieu, Clerk Dispatcher

STREET DIVISION

Jason Twardosky, Foreman

Kenneth Adams, Equipment Operator

John Cialek

Bruce Daigle

William Davidson

John Dowgos

Gilles Dube

Jeremy Faulkner

Jeff Ferentino, Equipment Operator

Kevin Hussey

Albert Kidder

Julian Squires

Timothy Lamper, Traffic Technician

DRAIN /SEWER DIVISION

Joseph Anger, Equipment Operator

Robert Chamberlain

Derek Desrochers

Eric Dionne, Equipment Operator

Timothy Greenwood

Duane Morin, Equipment Operator

Thomas Ricker

MAINTENANCE DIVISION

Claude Coulombe Jr., Chief Mechanic

Richard Melanson, Mechanic

# HUDSON POLICE DEPARTMENT

(as of December 2011)

## Chief of Police

Jason J. Lavoie (1991)

## Administrative Secretary

Dorothy Carey (1986)

## Department Chaplain

Reverend David Howe

## Field Operations Bureau

Captain William Avery (1996)

### Patrol Division

Lieutenant David Bianchi (1996)  
Lieutenant Kevin DiNapoli (1998)  
Lieutenant Charles Dyac (1996)  
Sergeant Donna Briggs (1993)  
Sergeant Tad Dionne (1998)  
Sergeant Michael Gosselin (1995)  
Sergeant Michael Niven (1998)  
Officer Daniel Dolan (1996)  
Officer James Connor (1998)  
Officer Scott MacDonald (1998)

Officer Michael Davis (2000)  
Officer Jason Downey (2000)  
Officer Pharith Deng (2001)  
Officer Allison Cummings (2001)  
Officer Kevin Riley (2002)  
Officer Thomas Scotti (2003)  
Officer Roger Lamarche (2004)  
Officer Alan Marcotte (2006)  
Officer Patrick McStravick (2006)  
Officer Steven McElhinney (2007)

Officer Eric Ferreira (2007)  
Officer Derek Lloyd (2008)  
Officer Kevin Ducie (2008)  
Officer Adam Lischinsky (2009)  
Officer Christopher Manni (2009)  
Officer Brian Morgan (2010)  
Officer William Kew (2010)  
Officer Brent Smith (2010)  
Officer Larisa Johnson (2010)  
Ret. Ofc. Doug Dubuque (1989-2011)

## Criminal Investigation Division

Det. Sergeant Jason Lucontoni (1996)  
Detective William Emmons (1993)  
Detective David Cayot (2002)  
Detective Matthew Keller (2000)  
Detective Patrick Broderick (2004)  
Detective Joseph Hoebeke (2001)

## Legal Division

Attorney Kalie Lydon (2006)  
Officer Cassandra Avery (2005)  
Officer Daniel Conley (2007)  
Tracy Carney, Legal Clerk (1987)  
\* Lori Grant, VWA (2006)

## Animal Control Division

Jana McMillan (1998)  
\* Carole Whiting (2001)

## Facilities Management

Daniel Clarke (1995)  
\* Joshua Keller (2011)  
\* Zachary Keller (2011)

## Support Services Bureau

Captain Robert Tousignant (1980)

## Special Services Division

Sergeant John McGregor (1998)  
Officer James Stys (1996)  
Officer Rachelle Megowen (2000)  
Officer Christopher Cavallaro (2002)  
Officer John Mirabella (2010)

## Records Division

Jamie Lee Iskra, Information Manager (2002)  
Michelle Vachon, Records Clerk (1995)  
Debra Graham, Records Clerk (1998)

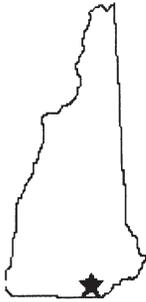
## School Crossing Guards

\* Denise Pettinato (1992)  
\* Ellen Dalessio (1995)  
\* Theresa Evans (1996)  
\* Georgia Palmer (1997)  
\* Paul Keane (2004)  
\* Marilyn Patinskas (2004)  
\* Richard Crandall (2007)  
\* Philip Durand (2008)  
\* Hector St. Gelais (2009)  
\* Gary Rodgers (2010)  
\* Lisa Lyons (2010)  
\* Joseph Fleming (2010)  
\* Jean Coolidge (2011)  
\* Diane Spillane (2011)

## Communications Division

Heather Poole (1995)  
Brian DePloey (1998)  
Angela Allen (2001)  
Janelle Sargent (2005)  
Sheri Macpherson (2006)  
Erica Crawford (2006)  
Colleen Jefferson (2005)  
Tracey Rancourt (2009)  
\* Gladys MacDonald (1998)  
\* Peter Chesnulevich (2006)  
\* Donna Rosso (2011)  
\* Karen Lawton (2011)

\* Indicates Part-Time



# TOWN OF HUDSON

## Office of the Assessor



Jim Michaud  
Assistant Assessor, CAE  
email: [jmichaud@hudsonnh.gov](mailto:jmichaud@hudsonnh.gov)

[www.hudsonnh.gov](http://www.hudsonnh.gov)

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12 School Street · Hudson, New Hampshire 03051 · Tel: 603-886-6009 · Fax: 603-594-1160

The year 2011 saw a continuation of foreclosure and other non-arms-length sales transactions in the overall residential real-estate market with increases in foreclosures, short sales. However, the volume of real estate sales transactions increased, and construction activity appears to have stabilized and ceased its freefall. As of the statutory assessment date for 2011, April 1, real estate values had continued to decline (in general terms) from the previous quarter as well as from the prior assessment year. Since April 1, 2011 market data does indicate that the overall residential real estate market has continued to decline, however, at a lesser rate than has been experienced in other geographic areas of the state and the region.

The Assessing Department is now approximately 4 years out from its last revaluation, April 1, 2007. The 5 years previous to that year had seen more frequent updates accomplished by our department on the Town's assessments. This relatively more frequent adjustment of values is in conformance with State statutes and rules and has the practical and conservative effect of leveling out the amount of decrease, or increase, to property assessments in any given property tax year. This activity did enable our community to have fair and equitable property assessments, assessments that reflected the complexities of real estate markets and the diverse effects that it has on property assessments of all classes of property-industrial, commercial, residential and vacant land.

The department, for 3 consecutive years, had sought funding to conduct another town-wide reassessment ASAP in order to recognize the decline in the real estate market. At the conclusion of the budget voting for FY2011 it became apparent that there were not sufficient appropriation resources to conduct a reassessment for 2010, nor for 2011. As of a result of that, the next time the Town will conduct a reassessment, as per the State's constitution, is for as of April 1, 2012, 5 years from the last one. We anticipate that notices of new values will go out in the late summer of 2012.

In order for the Town to protect its tax base from being targeted by non-certified and unlicensed property tax reps, and in order to maintain its multi-year investments in assessment performance, the Board of Selectmen have continued to approve funding of defense of assessment initiatives in regards to property tax appeals in the NH judicial system. This is an important allocation of resources by the Board of Selectmen as the Assessing Department's continued success in this area will continue to serve to lessen the Town's property tax abatement overlay account exposure.

In closing, we would not be as responsive to your needs and questions without the valued assistance of Mike Pietraskiewicz, Assessment Technician, part-time Administrative Aide, Amy McMullen, as well as part-time Appraisal Technician, Al Marcelle. Their skills have saved both time and money for the Town's taxpayers before, during, and after the tax bills go out.

The department continues to provide quality, professional and timely service to the taxpayers that come into our office for help with applications for Elderly Exemptions, Veterans' Tax Credits, Disability Exemptions, etc., as well as to work on the myriad of processes that are part of the Assessing Department's responsibilities.

In summary, this department prides itself on providing the best service and support to its constituency, the taxpayers of Hudson. As always, the public is invited to visit our office to access the assessment data available on our office PCs. In addition, we have been able to continue internet access to both the Town's assessment database and property tax maps on the web to members of the general public, as well as those who may be homebound or not easily mobile. (Go to <http://www.hudsonnh.gov>).

The Department has been fortunate to have the support of the Board of Selectmen, the Town Administrator, other elected officials, all town departments as well as the citizens of the Town of Hudson over the past year. Thank you for the opportunity to assist you during the prior year.

Sincerely,



Jim Michaud, C.N.H.A., CAE, AAS  
Assistant Assessor

## EXEMPTIONS

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Effective with the 1996 property tax year, the laws governing the various forms of property tax relief available to landowners had been standardized. Under the new process, taxpayers have until April 15<sup>th</sup> prior to the June tax bill to file an application for exemption, credit, or tax deferral.

### Exemption for the Blind – RSA 72:37

1. Determined legally blind by the Administrator of Blind Services of the Vocational Rehabilitation Division of the State of New Hampshire Education Department.
2. Exempt each year on assessed value for property tax purposes of his/her residential real estate to the value of \$105,000 (approved March 13, 2007 Town Ballot Vote).

### Exemption for the Elderly – RSA 72:39-a & b

1. Have to reside in the State of New Hampshire for at least three (3) years preceding April 1<sup>st</sup> in which the exemption is claimed.
2. Have a net income from all sources of less than \$35,000, if single, including Social Security, or if married, less than \$45,000, including Social Security. The net income shall be determined by deducting from all monies received, from any source including social security or pension payments, the amount of any of the following or the sum thereof:
  - (a) Life insurance paid on the death of an insured;
  - (b) Expenses and costs incurred in the course of conducting a business enterprise;
  - (c) Proceeds from the sale of assets
3. Applicant's net assets shall not exceed \$150,000, excluding the value of the person's actual residence. "Net assets" means the value of all assets, tangible and intangible, minus the value of all good faith encumbrances. "Residence" means the housing unit, and related structures such as an unattached garage or woodshed, which is the person's principal home, and which the person in good faith regards as his/her home to the exclusion of any other places where a person may temporarily live. "Residence" shall exclude attached dwelling units and unattached structures used or intended for commercial or other nonresidential purposes.
4. Additional requirements for an exemption under RSA 72:39-b shall be that the property is:
  - (a) Owned by the applicant; or
  - (b) Owned by the applicant jointly or in common with the resident's spouse, either of whom meets the age requirement for the exemption claimed; or
  - (c) Owned by the applicant joint or in common with a person not the applicant's spouse, if the applicant meets the applicable age requirements for the exemption claimed; or
  - (d) Owned by a resident, or the resident's spouse, either of whom meets the age requirement for the exemption claimed, and when they have been married to each other for at least five (5) years.
5. Is at least 65 years of age or older on or before April 1<sup>st</sup>. An exemption of \$105,000 for residents 65 years of age up to 75; \$125,000 from 75 years of age up to 80; and \$150,000 from 80 years of age and older is applied to the assessed value of the property. (Approved at Town Ballot Vote March 13, 2007.)

### Exemption for the Disabled – RSA 72:37-b

1. Any person determined eligible under the federal Social Security Act for benefits to the totally and permanently disabled shall receive a yearly exemption in the amount of \$105,000 off of the assessed value of the residential property. Have to have resided in the State of New Hampshire for at least five (5) years preceding April 1<sup>st</sup> in which the exemption is claimed.
2. Have a net income, from all sources, of less than \$35,000 including Social Security, or if married a net income of less than \$45,000 including Social Security. The net income shall be determined by deducting from all monies received, from any source including social security or pension payments, the amount of any of the following or the sum thereof:
  - (a) Life insurance paid on the death of an insured;
  - (b) Expenses and costs incurred in the course of conducting a business enterprise;

- (c) Proceeds from the sale of assets
- Applicant's net assets shall not exceed \$150,000, excluding the value of the person's actual residence. "Net assets" means the value of all assets, tangible and intangible, minus the value of all good faith encumbrances. "Residence" means the housing unit, and related structures such as an unattached garage or woodshed, which is the person's principal home, and which the person in good faith regards as his/her home to the exclusion of any other places where a person may temporarily live. "Residence" shall exclude attached dwelling units and unattached structures used or intended for commercial or other nonresidential purposes. (Approved at Town Ballot Vote on March 13, 2007.). Please contact the Assessing Department on the above for further details.

#### Veterans' Tax Credit – RSA 72:28

- Have to be a resident of the State of New Hampshire for at least one (1) year previous to April 1<sup>st</sup> in the year which the credit is applied for.
- Have to have served not less than ninety (90) active duty days in the Armed Forces of the United States in a war or conflict as outlined in RSA 72:28. The credit in the amount of \$500.00 is applied to the amount of taxes owed. A Disabled Veteran's Credit of \$2,000 is also available to a Veteran if he/she is rated totally and permanently disabled as a result of a service-connected injury. A copy of the DD214, a discharge paper and any other sufficient proof is required when applying for these credits. A credit of \$2,000 is also available to the surviving spouses of veterans killed in the line of duty. The Veteran's Credit was approved at a Town Ballot Vote on March 13, 2007. The Disabled Veteran's Credit and the Surviving Spouse Credit listed above was approved at a Town Ballot Vote on March 11, 2004. Please contact the Assessing Department on the above for further details.

#### Current Use

In order to encourage appreciation for the environment, conserve land and other resources, and to maintain open space, there are provisions for placing land in Current Use status where it is assessed at significantly lower values. Many requirements must be met and various restrictions do apply, including, in most cases, a 10 acre minimum requirement. If you desire to investigate further, you will want to look up RSA 79-A and/or also stop in the Assessing Department to get assistance. For more information regarding Current Use, Tax Assessing laws in the State of NH, please visit <http://www.nh.gov/revenue>.

#### Assessor's Office Statistics

Tax Year	Net Valuation	Increase in Assessed Value	Tax Rate Per \$1,000	Assessment Ratio - %
<b>2011</b>	\$2,909,396,466	(\$2,221,622)	<b>\$16.62</b>	116.2%
2010	\$2,911,618,088	\$16,585,543	\$16.11	114.5%
2009	\$2,895,032,545	\$21,060,723	\$15.34	110.4%
2008	\$2,873,971,822	\$22,491,407	\$15.96	101.6%
2007	\$2,851,480,415	\$350,379,063	\$15.01	97.9%
2006	\$2,501,101,352	\$30,470,066	\$17.22	84.3%
2005	\$2,470,631,286	\$29,335,284	\$16.50	85.2%
2004	\$2,441,296,002	\$508,810,229	\$15.95	93.3%
2003	\$1,935,485,773	\$13,465,104	\$19.18	82%
2002	\$1,922,020,669	\$648,423,756	\$17.45	92%
2001	\$1,273,596,913	\$26,313,058	\$25.41	67%
2000	\$1,247,283,855	\$45,062,041	\$23.04	80%

### Tax Rate Summary

	Schools		County	Municipal	Total
	State	Local			
2003	\$4.92	\$7.54	\$1.37	\$5.35	\$19.18
% of Rate	(25.66%)	(39.31%)	(7.14%)	(27.89%)	+9.91%
2004	\$2.89	\$7.37	\$1.10	\$4.59	\$15.95
% of Rate	(18.12%)	(46.21)	(6.9%)	(28.77)	(-20.25%)
2005	\$2.78	\$8.08	\$1.15	\$4.49	\$16.50
% of Rate	(16.8%)	(49%)	(7%)	(27.2%)	(+3.34%)
2006	\$2.67	\$8.67	\$1.14	\$4.74	\$17.22
% of Rate	(16%)	(50%)	(7%)	(27%)	(+4.18%)
2007	\$2.33	\$7.23	\$1.01	\$4.44	\$15.01
% of Rate	(15.52%)	(48.17%)	(6.73%)	(29.58%)	(-14.72%)
2008	\$2.28	\$7.99	\$1.03	\$4.66	\$15.96
% of Rate	(14.29%)	(50.06%)	(6.45%)	(29.2%)	(+6.33%)
2009	\$2.22	\$7.13	\$1.02	\$4.97	\$15.34
% of Rate	(14.47%)	(46.48%)	(6.65%)	(32.4%)	(-4.04%)
2010	\$2.20	\$7.75	\$.97	\$5.19	\$16.11
% of Rate	(13.66%)	(48.11%)	(6.02%)	(32.21%)	(+5.0%)
2011	\$2.11	\$8.35	\$.98	\$5.18	\$16.62
% of Rate	(12.69%)	(50.24%)	(5.90%)	(31.17%)	(+3.17%)

### Valuation Summary

	2010	2011
<b>Land – Value Only</b>	\$1,029,620,884	\$1,020,680,882
Residential Buildings	\$1,467,667,330	\$1,465,316,526
Commercial/Industrial Bldgs.	\$319,593,554	\$330,888,858
Utilities	\$118,924,000	\$118,621,400
Manufactured Housing	\$10,509,300	\$10,537,600
Exempt Properties + Land	\$160,479,084	\$161,142,184
<b>Gross Valuation</b>	\$3,106,794,152	\$3,106,271,150
Exempt Properties (Minus)	\$160,479,084	\$161,142,184
Exemptions (Minus)	\$34,696,980	\$35,732,500
<b>Net Valuation</b>	\$2,911,618,088	\$2,909,396,466

**SUMMARY INVENTORY OF VALUATION  
FORM MS-1 FOR 2011**

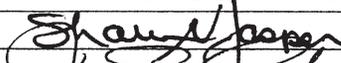
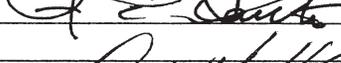
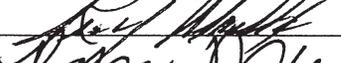
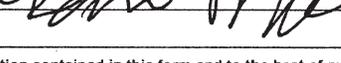
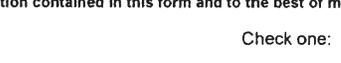
Municipal Services Division  
PO BOX 487, Concord, NH 03302-0487 Phone (603) 230-5950  
Email Address: equalization@rev.state.nh.us

Original Date: \_\_\_\_\_  
Copy (check box if copy)   
Revision Date: \_\_\_\_\_

CITY/TOWN OF HUDSON IN HILLSBOROUGH COUNTY

**CERTIFICATION**

This is to certify that the information provided in this report was taken from the official records and is correct to the best of our knowledge and belief.  
Rev 1707.03(d)(7)

PRINT NAMES OF CITY/TOWN OFFICIALS	SIGNATURES OF CITY/TOWN OFFICIALS* (Sign in ink)
SHAWN N. JASPER	
ROGER E. COUTU	
RICHARD J. MADDOX	
BENJAMIN J. NADEAU	
TED LUSZEY	
*Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.	
Date Signed <u>SEPTEMBER 8</u> 2011	Check one: Governing Body <input checked="" type="checkbox"/> Assessors <input type="checkbox"/>
City/Town Telephone # <u>886-6009</u>	<b>Due date: September 1, 2011</b>

Complete the above required certification by inserting the name of the city/town officials, the date on which the certificate is signed, and have the majority of the members of the board of selectmen/assessing officials sign in ink.

REPORTS REQUIRED: RSA 21-J:34 as amended, provides for certification of valuations, appropriations, estimated revenues and such other information as the Department of Revenue Administration may require upon forms prescribed for that purpose.

NOTE: The values and figures provided represent the detailed values that are used in the city/towns tax assessments and sworn to uphold under Oath per RSA 75:7. Please complete all applicable pages and refer to the instructions tab for individual items.

**THIS FORM MUST BE RECEIVED BY THE DRA NO LATER THAN SEPTEMBER 1ST.**

Village Districts - pages 8-9 must be completed for EACH village district within the municipality.

RETURN THIS SIGNED AND COMPLETED INVENTORY FORM TO:

N. H. DEPARTMENT OF REVENUE ADMINISTRATION  
MUNICIPAL SERVICES DIVISION  
PO BOX 487  
CONCORD, NH 03302-0487

Under penalties of perjury, I declare that I have examined this form and to the best of my belief it is true, correct and complete. (If prepared by a person other than the city/town officials, this declaration is based on all information of which the preparer has knowledge.)

Preparer: JIM MICHAUD (Print/type) E-Mail Address: JMICAUD@HUDSONNH

FOR DRA USE ONLY	Regular office hours: <u>8:00AM - 4:30PM</u>
	See instructions (pdf link) on page 10, as needed.

FORM MS-1 FOR 2011

LAND	Lines 1 A, B, C, D, E, F & G List all improved and unimproved land - include wells, septic & paving.	NUMBER OF ACRES	2011 ASSESSED VALUATION BY CITY/TOWN
BUILDINGS	Lines 2 A, B, C, D & E List all buildings.		
<b>1 VALUE OF LAND ONLY - Exclude Amount Listed in Lines 3A, 3B and 4</b>			
	A Current Use (At Current Use Values) RSA 79-A (See page 10)	3,375.89	506,513
	B Conservation Restriction Assessment (At Current Use Values) RSA 79-B	0.00	0
	C Discretionary Easement RSA 79-C	11.17	807
	D Discretionary Preservation Easement RSA 79-D	0.00	0
	E Taxation of Farm Structures & Land Under Farm Structures RSA 79-F	0.00	0
	F Residential Land (Improved and Unimproved Land)	7,524.11	849,121,217
	G Commercial/Industrial Land (Do Not include Utility Land)	2,653.17	171,052,345
	H Total of Taxable Land (Sum of Lines 1A, 1B, 1C, 1D, 1E, 1F and 1G)	13,564.34	1,020,680,882
	I Tax Exempt & Non-Taxable Land	3,709.00	54,791,884
<b>2 VALUE OF BUILDINGS ONLY - Exclude Amounts Listed on Lines 3A and 3B</b>			
	A Residential		1,465,316,526
	B Manufactured Housing as defined in RSA 674:31		10,537,600
	C Commercial/Industrial (DO NOT Include Utility Buildings)		330,888,858
	D Discretionary Preservation Easement RSA 79-D	Number of Structures	0
	E Taxation of Farm Structures & Land Under Farm Structures RSA 79-F	# of Structures	0
	F Total of Taxable Buildings (Sum of lines 2A, 2B, 2C, 2D and 2E)		1,806,742,984
	G Tax Exempt & Non-Taxable Buildings		106,350,300
<b>3 UTILITIES (see RSA 83-F:1 V for complete definition)</b>			
	A Utilities (Real estate/buildings/structures/machinery/dynamos/apparatus/poles/wires/fixtures of all kinds and descriptions/pipelines etc.)		118,621,400
	B Other Utilities (Total of Section B from Utility Summary)		0
<b>4 MATURE WOOD and TIMBER RSA 79:5</b>			0
<b>5 VALUATION BEFORE EXEMPTIONS (Total of Lines 1H, 2F, 3A, 3B and 4)</b> This figure represents the gross sum of all taxable property in your municipality.			2,946,045,266
<b>6 Certain Disabled Veterans RSA 72:36-a</b> (Paraplegic & Double Amputees Owning Specially Adapted Homesteads with V.A. Assistance)		Total # granted	3
<b>7 Improvements to Assist the Deaf RSA 72:38-b V</b>		Total # granted	0
<b>8 Improvements to Assist Persons with Disabilities RSA 72:37-a</b>		Total # granted	0
<b>9 School Dining/Dormitory/Kitchen Exemption RSA 72:23 IV</b> (Standard Exemption Up To \$150,000 maximum for each)		Total # granted	0
<b>10 Water and Air Pollution Control Exemptions RSA 72:12-a</b>		Total # granted	0
<b>11 MODIFIED ASSESSED VALUATION OF ALL PROPERTIES (Line 5 minus Lines 6, 7, 8, 9, and 10)</b> This figure will be used for calculating the total equalized value for your municipality.			2,945,128,966
<b>12 Blind Exemption RSA 72:37</b>		Total # granted	18
		Amount granted per exemption	105,000
<b>13 Elderly Exemption RSA 72:39-a &amp; b</b>		Total # granted	228
<b>14 Deaf Exemption RSA 72:38-b</b>		Total # granted	0
		Amount granted per exemption	0
<b>15 Disabled Exemption RSA 72:37-b</b>		Total # granted	47
		Amount granted per exemption	105,000

16 Wood-Heating Energy Systems Exemption RSA 72:70	Total # granted	0	0
17 Solar Energy Exemption RSA 72:62	Total # granted	0	0
18 Wind Powered Energy Systems Exemption RSA 72:66	Total # granted	0	0
19 Additional School Dining/Dormitory/Kitchen Exemptions RSA 72:23 IV	Total # granted	0	0
20 TOTAL DOLLAR AMOUNT OF EXEMPTIONS (Sum of Lines 12-19)			35,732,500
21 NET VALUATION ON WHICH THE TAX RATE FOR MUNICIPAL, COUNTY & LOCAL EDUCATION TAX IS COMPUTED (Line 11 minus Line 20)			2,909,396,466
22 Less Utilities (Line 3A) Do NOT include the value of OTHER utilities listed in Line 3B.			118,621,400
23 NET VALUATION WITHOUT UTILITIES ON WHICH TAX RATE FOR STATE EDUCATION TAX IS COMPUTED (Line 21 minus Line 22)			2,790,775,066

Additional notes (example: update, reval, changes to exemptions, mapping, increases to value, decreases to value, etc.)

continuing cyclical data collection program

MS - 1

<b>UTILITY SUMMARY: ELECTRIC, HYDROELECTRIC, RENEWABLE-MISC., NUCLEAR, GAS/PIPELINE, WATER &amp; SEWER</b>	
List by individual company/legal entity the valuation of operating plants employed in the production, distribution, and transmission of electricity, gas pipeline, water and petroleum products. Include <b>ONLY</b> the names of the companies listed on the Instruction Sheets. (See instructions page 11)	
<b>WHO APPRAISES AND ESTABLISHES THE UTILITY VALUE IN YOUR MUNICIPALITY?</b> Sansoucy & Associates appraise/BOS establish	
<b>DOES YOUR MUNICIPALITY USE THE DRA UTILITY VALUES?</b>	YES <input type="checkbox"/> NO <input checked="" type="checkbox"/>
<b>IF YES, DO YOU EQUALIZE IT BY THE RATIO? (please check appropriate box, if applicable)</b>	YES <input type="checkbox"/> NO <input type="checkbox"/>
<b>SECTION A: LIST ELECTRIC COMPANIES:</b> (Attach additional sheet if needed.) (See instructions page 11)	<b>2011 VALUATION</b>
New England Hydro-Transmission Corp.	10,408,300
New England Power	2,490,100
Public Service of New Hampshire	85,010,900
<b>A1 TOTAL OF ALL ELECTRIC COMPANIES LISTED IN THIS SECTION:</b> (See instructions page 11 for the names of the limited number of companies)	97,909,300
<b>GAS COMPANIES</b>	
Energy North (Keyspan Energy Company)	15,933,100
Tennessee Gas Pipeline Company	4,779,000
<b>A2 TOTAL OF ALL GAS COMPANIES LISTED:</b> (See instructions page 11 for the names of the limited number of companies)	20,712,100
<b>WATER &amp; SEWER COMPANIES</b>	
<b>A3 TOTAL OF ALL WATER &amp; SEWER COMPANIES LISTED:</b> (See page 11 for the names of the limited number of companies)	
<b>GRAND TOTAL VALUATION OF ALL A UTILITY COMPANIES</b> (Sum of Lines A1, A2 AND A3). This grand total of all sections must agree with the total listed on page 2, Line 3A.	
<b>SECTION B: LIST OTHER UTILITY COMPANIES (Exclude telephone companies):</b> (Attach additional sheet if needed.)	<b>2011 VALUATION</b>
<b>TOTAL OF ALL OTHER COMPANIES LISTED IN THIS SECTION B:</b> Total must agree with total on page 2, line 3B.	

**SUMMARY INVENTORY OF VALUATION**

FORM MS-1 FOR 2011

TAX CREDITS	LIMITS	*NUMBER OF INDIVIDUALS	ESTIMATED TAX CREDITS
<b>RSA 72:28 Veterans' Tax Credit / Optional Veterans' Tax Credit</b> \$50 Standard Credit \$51 up to \$500 upon adoption by city or town	500	1077 / 1,083	537,080
<b>RSA 72:29-a Surviving Spouse</b> "The surviving spouse of any person who was killed or died while on active duty in the armed forces of the United States..." \$700 Standard Credit \$701 up to \$2,000 upon adoption by city or town	2,000	0	0
<b>RSA 72:35 Tax Credit for Service-Connected Total Disability</b> "Any person who has been honorably discharged from the military service of the United States and who has total and permanent service-connected disability, or who is a double amputee or paraplegic because of service-connected injury...." \$700 Standard Credit \$701 up to \$2,000 upon adoption by city or town	2,000	33	66,000
<b>TOTAL NUMBER AND AMOUNT</b> <small>* If both husband and/or wife qualify for the credit, they count as 2. *If someone is living at a residence such as brother &amp; sister, and one qualifies, count as 1, not one-half.</small>		1,096	603,080

DISABLED EXEMPTION REPORT - RSA 72:37-b			
INCOME LIMITS:	SINGLE	35,000	ASSET LIMITS:
	MARRIED	45,000	
	SINGLE		SINGLE
	MARRIED		MARRIED

DEAF EXEMPTION REPORT - RSA 72:38-b			
INCOME LIMITS:	SINGLE		ASSET LIMITS:
	MARRIED		
	SINGLE		SINGLE
	MARRIED		MARRIED

ELDERLY EXEMPTION REPORT - RSA 72:39-a						
NUMBER OF FIRST TIME FILERS GRANTED ELDERLY EXEMPTION FOR CURRENT YEAR		PER AGE CATEGORY	TOTAL NUMBER OF INDIVIDUALS GRANTED AN ELDERLY EXEMPTION FOR THE CURRENT YEAR & TOTAL AMOUNT OF EXEMPTIONS GRANTED			
AGE	#	AMOUNT PER INDIVIDUAL	AGE	#	MAXIMUM ALLOWABLE EXEMPTION AMOUNT	TOTAL ACTUAL EXEMPTION AMOUNT
65-74	12	105,000	65-74	80	105,000	8,347,500
75-79	6	125,000	75-79	58	125,000	7,187,500
80+	6	150,000	80+	90	150,000	13,425,000
			TOTAL	228		28,960,000
INCOME LIMITS:	SINGLE	35,000	ASSET LIMITS:	SINGLE		150,000
	MARRIED	45,000		MARRIED		150,000

COMMUNITY REVITALIZATION TAX RELIEF INCENTIVE - RSA 79-E			
ADOPTED:	YES	<input type="checkbox"/>	NO
			<input checked="" type="checkbox"/>
			NUMBER ADOPTED

NEW HAMPSHIRE DEPARTMENT OF REVENUE ADMINISTRATION  
**SUMMARY INVENTORY OF VALUATION**  
FORM MS-1 FOR 2011

CURRENT USE REPORT - RSA 79-A				
	TOTAL NUMBER ACRES RECEIVING CURRENT USE	ASSESSED VALUATION	OTHER CURRENT USE STATISTICS	TOTAL NUMBER OF ACRES
FARM LAND	1,587.85	376,401	RECEIVING 20% RECREATION ADJUSTMENT	0.00
FOREST LAND	1,100.77	<del>111,038</del> 10,424	REMOVED FROM CURRENT USE DURING CURRENT TAX YEAR	14.95
FOREST LAND WITH DOCUMENTED STEWARDSHIP	72.01	7,954		
UNPRODUCTIVE LAND	387.39	7,923		
WET LAND	227.87	4,811	TOTAL NUMBER OF OWNERS IN CURRENT USE	56
<b>TOTAL</b> (must match page 2)	3,375.90	506,513	TOTAL NUMBER OF PARCELS IN CURRENT USE	191

LAND USE CHANGE TAX				
GROSS MONIES RECEIVED FOR CALENDAR YEAR (JAN. 1, 2010 THRU DEC. 31, 2010)				171,250
CONSERVATION ALLOCATION:	PERCENTAGE	50.0%	AND/OR	DOLLAR AMOUNT
MONIES TO CONSERVATION FUND				100,510
MONIES TO GENERAL FUND				70,740

CONSERVATION RESTRICTION ASSESSMENT REPORT - RSA 79-B				
	TOTAL NUMBER ACRES RECEIVING CONSERVATION	ASSESSED VALUATION	OTHER CONSERVATION RESTRICTION ASSESSMENT STATISTICS	TOTAL NUMBER OF ACRES
FARM LAND			RECEIVING 20% RECREATION ADJUSTMENT	
FOREST LAND			REMOVED FROM CONSERVATION RESTRICTION DURING CURRENT YEAR	
FOREST LAND WITH DOCUMENTED STEWARDSHIP				
UNPRODUCTIVE LAND				
WET LAND			TOTAL NUMBER OF OWNERS IN CONSERVATION RESTRICTION	
<b>TOTAL</b>			TOTAL NUMBER OF PARCELS IN CONSERVATION RESTRICTION	

DISCRETIONARY EASEMENTS - RSA 79-C			
TOTAL NUMBER OF ACRES IN DISCRETIONARY EASEMENTS	TOTAL NUMBER OF OWNERS GRANTED DISCRETIONARY EASEMENTS	DESCRIPTION OF DISCRETIONARY EASEMENTS GRANTED: (i.e.: Golf Course, Ball Park, Race Track, etc.)	
11.17	5	wildlife sanctuary, bird sanctuary, ballfield, historic land	
ASSESSED VALUATION			
807			

TAXATION OF FARM STRUCTURES & LAND UNDER FARM STRUCTURES - RSA 79-F				
TOTAL NUMBER GRANTED	TOTAL NUMBER OF STRUCTURES	TOTAL NUMBER OF ACRES	ASSESSED VALUATION LAND	ASSESSED VALUATION STRUCTURES

**SUMMARY INVENTORY OF VALUATION**

FORM MS-1 FOR 2011

DISCRETIONARY PRESERVATION EASEMENTS - RSA 79-D Historic Agricultural Structures		
TOTAL NUMBER OF STRUCTURES IN DISCRETIONARY PRESERVATION EASEMENTS	DESCRIPTION OF DISCRETIONARY PRESERVATION EASEMENTS GRANTED: (i.e.; Barns, Silos etc.) MAP & LOT - PERCENTAGE GRANTED	
TOTAL NUMBER OF ACRES		
ASSESSED VALUATION		
TOTAL NUMBER OF OWNERS		

TAX INCREMENT FINANCING DISTRICTS RSA 162-K (See Tax Increment Finance Dist Tab for instructions)				
Date of Adoption/Modification				
A Original assessed value				
B + Unretained captured assessed value				
C = Amounts used on page 2 (for tax rate purposes)				
D + Retained captured assessed value (* be sure to manually add this figure when running your warrant)				
E Current assessed value				

LIST REVENUES RECEIVED FROM PAYMENTS IN LIEU OF TAX Amounts listed below should not be included in assessed valuation column on page 2.	MUNICIPALITY	LIST SOURCE(S) OF PAYMENT In Lieu of Taxes
		Number of Acres
State & Federal Forest Land, Recreation, and/or Flood Control Land from MS-4, acct. 3356 & 3357.		
White Mountain National Forest, Only acct. 3186.		
Other from MS-4, acct. 3186		
Other from MS-4, acct. 3186		
Other from MS-4, acct. 3186		
Other from MS-4, acct. 3186		
Other from MS-4, acct. 3186		
Other from MS-4, acct. 3186		
Other from MS-4, acct. 3186		
Other from MS-4, acct. 3186		
TOTALS of account 3186 (Exclude WMNF)		

\* RSA 362-A:6 was reinstated, effective 4/1/2006. This statute allows municipalities to enter into payment in lieu of tax agreements with small scale power facilities. However, these new PILOT agreements are also taxable under RSA 83-F.

Questions regarding these laws please consult with the DRA Utility Tax Appraiser at (603) 230-5950.

**Town of Hudson, NH  
2011 Tax Rate Calculation**

	<u>2010 Tax Calculation</u>	<u>2010 Tax Rate</u>	<u>2011 Tax Calculation</u>	<u>2011 Tax Rate</u>	<u>Tax Rate Incr/(Decr)</u>
<b><u>Town of Hudson</u></b>					
Gross Appropriations	28,093,141	\$9.65	28,495,157	\$9.79	
Less: Revenues	(13,678,507)	(\$4.70)	(14,141,111)	(\$4.85)	
Less: Shared Revenues					
Add: Overlay	104,920	\$0.04	84,504	\$0.03	
War Service Credits	596,330	\$0.20	603,080	\$0.21	
<b>Net Town Appropriations/Approved Tax Effort</b>	<b>15,115,884</b>	<b>\$5.19</b>	<b>15,041,630</b>	<b>\$5.18</b>	<b>(\$0.01)</b>
<b><u>School</u></b>					
Net School Budget (Gross Approp. - Revenue)	38,009,988		39,502,236		
Regional School Apportionment					
Less: Adequate Education Grant	(9,304,212)		(9,304,212)		
State Education Taxes	(6,149,624)		(5,894,011)		
<b>Approved School Tax Effort</b>	<b>22,556,152</b>	<b>\$7.75</b>	<b>24,304,013</b>	<b>\$8.35</b>	<b>\$0.60</b>
<b><u>State Education</u></b>					
<b>Equalized Valuation (no utilities)</b>	<b>6,149,624</b>	<b>\$2.20</b>	<b>5,894,011</b>	<b>\$2.11</b>	<b>(\$0.09)</b>
<b><u>County</u></b>					
Due to County	2,822,875		2,864,224		
Less: Shared Revenues	-				
<b>Approved County Tax Effort</b>	<b>2,822,875</b>	<b>\$0.97</b>	<b>2,864,224</b>	<b>\$0.98</b>	<b>\$0.01</b>
<b>Total Property Taxes Assessed</b>	<b>46,644,535</b>	<b>\$16.11</b>	<b>48,103,878</b>	<b>\$16.62</b>	<b>\$0.51</b>
<b>Tax Rate % Increase</b>				<b>3.2%</b>	
<b>Net Valuation</b>	<b>2,911,618,088</b>		<b>2,909,396,466</b>		<b>(2,221,622)</b>

**DEPARTMENT OF REVENUE ADMINISTRATION**  
**Municipal Services Division**  
**2011 Tax Rate Calculation**

**TOWN/CITY: HUDSON**

*Barbara Johnson*  
10/14/11

Gross Appropriations	28,495,157
Less: Revenues	14,141,111
	0
Add: Overlay (RSA 76:6)	84,504
War Service Credits	603,080

Net Town Appropriation	15,041,630
Special Adjustment	0

Approved Town/City Tax Effort	15,041,630
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**TOWN RATE**  
5.18

**SCHOOL PORTION**

Net Local School Budget:			
Gross Approp. - Revenue	44,890,226	5,387,990	39,502,236
Regional School Apportionment			0
Less: Education Grant			(9,304,212)

Education Tax (from below)	(5,894,011)	
Approved School(s) Tax Effort		24,304,013

**LOCAL SCHOOL RATE**  
8.35

**EDUCATION TAX**

Equalized Valuation(no utilities) x	\$2.325	
2,535,058,323		5,894,011
Divide by Local Assessed Valuation (no utilities)		
2,790,775,066		

**STATE SCHOOL RATE**  
2.11

**COUNTY PORTION**

Due to County	2,864,224
	0

Approved County Tax Effort	2,864,224
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**COUNTY RATE**  
0.98

**TOTAL RATE**  
16.62

Total Property Taxes Assessed	48,103,878
Less: War Service Credits	(603,080)
Add: Village District Commitment(s)	0
<b>Total Property Tax Commitment</b>	<b>47,500,798</b>

**PROOF OF RATE**

Local Assessed Valuation	Tax Rate	Assessment
Education Tax (no utilities)	2,790,775,066	2.11
All Other Taxes	2,909,396,466	14.51
		48,103,878

**TRC#**  
**15**

**TRC#**  
**15**

State of NH  
State-owned Property

Map/Lot	Location	Land Value	Building Value	Total Value
121-003-000	8 R CIRCLE DR	\$23,300	\$0	\$23,300
122-003-000	OLD DERRY RD	\$156,600	\$0	\$156,600
128-009-000	301 WEBSTER ST	\$137,800	\$106,100	\$243,900
139-051-000	179 DERRY RD	\$197,000	\$1,700	\$198,700
153-014-000	353 CENTRAL ST	\$13,500	\$0	\$13,500
153-015-000	361 CENTRAL ST	\$868,100	\$0	\$868,100
153-016-000	367 CENTRAL ST	\$322,700	\$0	\$322,700
159-006-000	64 GREELEY ST	\$124,200	\$0	\$124,200
159-026-000	4 BARRETTS HILL RD	\$170,200	\$0	\$170,200
159-029-000	2 BARRETTS HILL RD	\$147,900	\$0	\$147,900
159-034-000	BARRETTS HILL RD	\$3,700	\$0	\$3,700
169-012-000	41 WINDHAM RD	\$153,700	\$0	\$153,700
169-014-000	261 CENTRAL ST	\$75,900	\$0	\$75,900
169-015-000	CENTRAL ST	\$296,200	\$0	\$296,200
178-012-000	76 KIMBALL HILL RD	\$147,800	\$0	\$147,800
178-022-000	89 KIMBALL HILL RD	\$221,300	\$0	\$221,300
178-026-000	75 KIMBALL HILL RD	\$208,300	\$0	\$208,300
186-014-000	SPEARE RD	\$104,500	\$0	\$104,500
194-005-000	REAR BUSH HILL RD	\$203,000	\$0	\$203,000
212-005-000	94 WASON RD	\$135,900	\$199,700	\$335,600
212-007-000	98 WASON RD	\$136,100	\$206,600	\$342,700
212-022-000	121 R WASON RD	\$305,200	\$0	\$305,200
217-034-001	5 A MARK ST	\$95,600	\$80,800	\$176,400
217-034-002	5 B MARK ST	\$95,600	\$80,700	\$176,300
218-001-000	TRIGATE RD	\$121,500	\$0	\$121,500
218-009-000	5 MUSQUASH RD	\$153,000	\$0	\$153,000
218-030-000	21 TRIGATE RD	\$133,000	\$0	\$133,000
222-044-000	232 LOWELL RD	\$8,002,200	\$0	\$8,002,200
223-031-000	39 WASON RD	\$128,900	\$168,900	\$297,800
223-032-000	37 WASON RD	\$132,700	\$127,100	\$259,800
223-033-000	35 WASON RD	\$135,900	\$189,200	\$325,100
223-034-000	33 WASON RD	\$134,700	\$0	\$134,700
224-007-000	MUSQUASH RD	\$59,200	\$0	\$59,200
234-002-000	1 RIVER RD	\$88,500	\$0	\$88,500
Count = 34		\$13,433,700	\$1,160,800	\$14,594,500

Town of Hudson  
Inventory of  
Town-Owned Property

Map/Lot	Location	Land Value	Building Value	Total Value
100-002-000	26 WEST RD	\$581,500	\$19,500	\$601,000
100-004-000	PHYSICAL PROPERTY	\$0	\$19,137,800	\$19,137,800
102-001-000	184 OLD DERRY RD	\$174,100	\$0	\$174,100
102-008-000	185 OLD DERRY RD	\$497,000	\$0	\$497,000
105-035-000	8 R TWIN MEADOW DR	\$1,800	\$0	\$1,800
110-040-000	126 OLD DERRY RD	\$115,600	\$0	\$115,600
111-017-000	151 ROBINSON RD	\$103,300	\$0	\$103,300
111-019-000	149 ROBINSON RD	\$133,200	\$0	\$133,200
111-065-000	24 CHAGNON DRIVE	\$138,100	\$0	\$138,100
116-022-000	8 R HENRY DR	\$133,300	\$0	\$133,300
118-008-000	40 KIENIA RD	\$162,600	\$0	\$162,600
125-005-000	41 R BEECHWOOD RD	\$19,800	\$0	\$19,800
129-003-000	14 ADAM DR	\$22,200	\$0	\$22,200
130-003-000	200 DERRY RD	\$3,175,600	\$12,293,600	\$15,469,200
130-005-000	49 ADAM DR	\$160,700	\$0	\$160,700
130-015-000	211 DERRY RD	\$691,700	\$430,500	\$1,122,200
133-028-000	TERRA LANE EXT	\$13,300	\$0	\$13,300
134-016-000	19 WOODCREST DR	\$13,300	\$0	\$13,300
135-004-000	52 ROBINSON RD	\$582,600	\$725,700	\$1,308,300
136-022-000	5 HOPKINS DR	\$33,200	\$0	\$33,200
138-016-000	13 FOREST RD	\$132,700	\$0	\$132,700
138-063-000	8 ALVIRNE DR	\$137,400	\$0	\$137,400
138-089-000	194 DERRY RD	\$847,800	\$2,612,500	\$3,460,300
139-009-000	190 DERRY RD	\$1,391,800	\$8,500,900	\$9,892,700
142-024-000	10 R HAZELWOOD RD	\$262,400	\$0	\$262,400
144-001-000	ROBINSON RD	\$20,100	\$0	\$20,100
145-004-000	415 CENTRAL ST	\$27,200	\$0	\$27,200
149-036-000	REAR SOUSA BLVD	\$46,800	\$0	\$46,800
151-054-000	0 RANGERS DR	\$0	\$46,600	\$46,600
154-030-000	32 SULLIVAN RD	\$5,700	\$0	\$5,700
156-064-000	WEBSTER ST	\$8,300	\$0	\$8,300
160-031-000	49 RANGERS DR	\$75,100	\$0	\$75,100
160-048-000	70 RANGERS DR	\$266,700	\$0	\$266,700
161-038-000	19 INDUSTRIAL DR	\$73,800	\$9,100	\$82,900
161-039-000	17 INDUSTRIAL DR	\$177,800	\$0	\$177,800
161-040-000	9 INDUSTRIAL DR	\$389,600	\$0	\$389,600
165-001-000	78 WEBSTER ST	\$8,400	\$0	\$8,400
165-002-000	88 WEBSTER ST	\$5,600	\$0	\$5,600
165-003-000	GAMBIA ST	\$1,900	\$0	\$1,900
165-004-000	GAMBIA ST	\$2,000	\$0	\$2,000
165-005-000	94 WEBSTER ST	\$5,400	\$0	\$5,400
165-016-000	3 GAMBIA ST	\$700	\$0	\$700
165-028-000	16 CAMPBELLO ST	\$56,200	\$0	\$56,200
165-038-000	1 KENYON ST	\$10,400	\$0	\$10,400
165-057-000	17 FEDERAL ST	\$80,400	\$0	\$80,400
165-064-000	17 MERRIMACK ST	\$86,200	\$0	\$86,200
165-064-001	19 MERRIMACK ST	\$82,500	\$0	\$82,500
165-066-000	24 FEDERAL ST	\$107,700	\$9,500	\$117,200
165-128-000	11 SUMMER AVE	\$110,200	\$0	\$110,200

Town of Hudson  
Inventory of  
Town-Owned Property

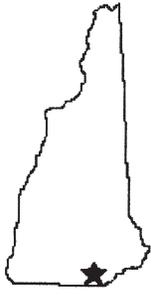
Map/Lot	Location	Land Value	Building Value	Total Value
167-058-001	HIGHLAND ST	\$117,800	\$0	\$117,800
167-084-000	14 MONROE ST	\$14,300	\$0	\$14,300
168-001-000	8 GREELEY ST	\$168,200	\$0	\$168,200
168-085-000	11 R DANIEL WEBSTER DR	\$119,400	\$0	\$119,400
168-124-001	6 W WINDHAM RD	\$0	\$15,000	\$15,000
169-002-000	36 WINDHAM RD	\$159,700	\$0	\$159,700
169-003-000	WINDHAM RD	\$148,400	\$0	\$148,400
169-022-000	REAR WINDHAM RD	\$7,600	\$0	\$7,600
170-030-000	2 CONSTITUTION DR	\$1,590,300	\$1,817,100	\$3,407,400
170-044-000	1 CONSTITUTION DR	\$470,000	\$2,247,900	\$2,717,900
173-017-000	16 TOLLES ST	\$26,800	\$0	\$26,800
174-106-000	49 R LEDGE RD	\$166,900	\$0	\$166,900
175-007-000	12 GEORGE ST	\$98,100	\$0	\$98,100
175-011-000	83 R HIGHLAND ST	\$5,100	\$0	\$5,100
175-017-000	79 HIGHLAND ST	\$114,500	\$0	\$114,500
175-034-032	126 FERRY ST	\$0	\$24,200	\$24,200
175-046-000	12 WATERLILY PATH	\$9,100	\$0	\$9,100
175-058-000	LAKESIDE AVE	\$23,200	\$0	\$23,200
175-068-000	LAKESIDE AVE	\$11,400	\$0	\$11,400
175-074-000	162 FERRY ST	\$248,400	\$0	\$248,400
175-082-001	8 CLIFF AVE	\$114,200	\$0	\$114,200
175-089-000	11 CLIFF AVE	\$10,200	\$0	\$10,200
175-118-000	6 R RIDGE AVE	\$1,900	\$0	\$1,900
175-120-000	8 RIDGE AVE	\$22,100	\$0	\$22,100
176-035-000	239 CENTRAL ST	\$158,400	\$0	\$158,400
178-004-000	6 A - B CATALPA DR	\$159,800	\$0	\$159,800
180-009-000	REAR KIMBALL HILL RD	\$5,800	\$0	\$5,800
182-005-000	55 CENTRAL ST	\$4,500	\$0	\$4,500
182-009-000	15 R REED ST	\$5,300	\$0	\$5,300
182-023-000	45 R CENTRAL ST	\$4,800	\$0	\$4,800
182-042-000	23 MAPLE AVE	\$225,600	\$0	\$225,600
182-073-000	15 WEBSTER ST	\$300	\$0	\$300
182-083-000	3 DERRY ST	\$193,300	\$6,100	\$199,400
182-093-000	47 FERRY ST	\$108,900	\$93,700	\$202,600
182-094-000	18 LIBRARY ST	\$157,100	\$526,100	\$683,200
182-095-000	39 FERRY ST	\$100,500	\$140,000	\$240,500
182-101-000	12 SCHOOL ST	\$261,200	\$1,118,800	\$1,380,000
182-102-000	20 LIBRARY ST	\$256,100	\$1,103,200	\$1,359,300
182-109-000	33 SCHOOL ST	\$1,141,400	\$3,602,600	\$4,744,000
182-110-000	22 LIBRARY ST	\$241,100	\$2,465,600	\$2,706,700
182-170-000	2 OAKWOOD ST	\$259,300	\$169,100	\$428,400
182-175-000	12 LIONS AVE	\$300,900	\$403,200	\$704,100
182-182-000	R LIONS AVE	\$4,700	\$0	\$4,700
182-183-000	7 R LIONS AVE	\$5,700	\$0	\$5,700
182-184-000	13 LIONS AVE	\$27,700	\$0	\$27,700
182-189-000	15 HURLEY ST	\$120,600	\$0	\$120,600
182-214-000	8 MELENDY RD	\$163,400	\$18,700	\$182,100
182-218-000	73 CENTRAL ST	\$48,600	\$0	\$48,600
182-221-000	LIONS AVE	\$6,700	\$0	\$6,700

Town of Hudson  
Inventory of  
Town-Owned Property

Map/Lot	Location	Land Value	Building Value	Total Value
183-084-000	11 GORDON ST	\$121,500	\$0	\$121,500
183-087-000	1 MEMORIAL DR	\$1,446,700	\$11,339,400	\$12,786,100
184-007-000	8 R GORDON ST	\$2,200	\$0	\$2,200
185-040-000	27 KIMBALL HILL RD	\$173,100	\$89,800	\$262,900
186-001-000	33 BEAR PATH LANE	\$138,100	\$0	\$138,100
190-094-000	RIVERVIEW ST	\$118,100	\$0	\$118,100
190-108-000	9 GILLIS ST	\$141,500	\$0	\$141,500
191-051-000	5 R D ST	\$11,200	\$0	\$11,200
191-157-000	2 MERRILL ST	\$108,400	\$0	\$108,400
191-187-091	3 OVERLOOK CIR	\$0	\$29,100	\$29,100
193-023-000	55 BUSH HILL RD	\$151,000	\$0	\$151,000
197-002-000	8 RADCLIFFE DR	\$80,700	\$0	\$80,700
197-012-000	28 RADCLIFFE DR	\$64,200	\$0	\$64,200
197-040-000	BIRCH ST	\$8,100	\$0	\$8,100
197-194-000	21 BRENTON AVE	\$38,500	\$0	\$38,500
197-199-000	8 BRENTON AVE	\$10,100	\$0	\$10,100
197-200-000	10 BRENTON AVE	\$5,100	\$0	\$5,100
197-201-000	12 BRENTON AVE	\$10,400	\$0	\$10,400
197-203-000	16 BRENTON AVE	\$5,000	\$0	\$5,000
197-205-000	20 BRENTON AVE	\$10,100	\$0	\$10,100
197-209-000	19 ATWOOD AVE	\$10,100	\$0	\$10,100
197-212-000	16 ATWOOD AVE	\$8,100	\$0	\$8,100
198-009-000	14 R ATWOOD AVE	\$9,200	\$0	\$9,200
198-112-000	13 CHARBONNEAU DR	\$12,900	\$0	\$12,900
198-146-000	20 COUNTY RD	\$127,000	\$0	\$127,000
198-149-000	20 R COUNTY RD	\$483,300	\$0	\$483,300
198-151-000	10 PELHAM RD	\$1,433,700	\$8,123,100	\$9,556,800
201-009-000	112 BUSH HILL RD	\$82,400	\$0	\$82,400
203-003-000	34 ATWOOD AVE	\$6,200	\$0	\$6,200
203-004-000	36 R ATWOOD AVE	\$6,700	\$0	\$6,700
203-006-000	4 WILLARD ST	\$26,700	\$0	\$26,700
203-009-000	8 WILLARD ST	\$6,300	\$0	\$6,300
203-010-000	10 WILLARD ST	\$6,500	\$0	\$6,500
203-012-000	14 WILLARD ST	\$6,400	\$0	\$6,400
203-013-000	5 WILLARD ST	\$39,000	\$0	\$39,000
203-017-000	32 BRENTON AVE	\$31,000	\$0	\$31,000
203-019-000	37 ATWOOD AVE	\$122,400	\$0	\$122,400
203-068-000	25 SYCAMORE ST	\$176,400	\$8,000	\$184,400
204-010-000	4 PELHAM RD	\$138,100	\$0	\$138,100
204-029-000	65 GLEN DR	\$13,900	\$0	\$13,900
204-031-000	66 GLEN DR	\$154,600	\$0	\$154,600
205-043-000	17 WOODRIDGE DR	\$12,300	\$0	\$12,300
205-044-000	15 WOODRIDGE DR	\$12,300	\$0	\$12,300
205-045-000	13 WOODRIDGE DR	\$12,300	\$0	\$12,300
205-059-000	20 PARKHURST DR	\$12,300	\$0	\$12,300
205-060-000	22 PARKHURST DR	\$12,300	\$0	\$12,300
205-095-001	33 GLEN DR	\$143,100	\$30,000	\$173,100
205-102-000	65 R PELHAM RD	\$188,700	\$0	\$188,700
211-066-000	62 BURNS HILL RD	\$241,600	\$0	\$241,600

Town of Hudson  
Inventory of  
Town-Owned Property

Map/Lot	Location	Land Value	Building Value	Total Value
212-017-000	99 WASON RD	\$147,500	\$0	\$147,500
216-015-000	204 LOWELL RD	\$341,800	\$0	\$341,800
216-018-074	16 HOLLY LANE	\$0	\$9,800	\$9,800
218-010-000	88 BURNS HILL RD	\$129,400	\$344,500	\$473,900
223-026-000	55 WASON RD	\$144,900	\$0	\$144,900
224-004-000	20 MUSQUASH RD	\$207,600	\$0	\$207,600
226-001-000	90 R GOWING RD	\$67,000	\$0	\$67,000
226-002-000	51 R TRIGATE RD	\$260,000	\$0	\$260,000
227-002-001	25 SAGAMORE PARK RD	\$0	\$8,300	\$8,300
227-007-000	45 SAGAMORE PARK RD	\$6,200	\$0	\$6,200
228-040-000	1 R ROSE DR	\$5,500	\$0	\$5,500
229-001-000	12 RENA AVE	\$36,400	\$0	\$36,400
231-040-000	75 GOWING RD	\$118,500	\$0	\$118,500
235-007-000	25 DAVENPORT RD	\$33,300	\$0	\$33,300
235-008-000	288 R LOWELL RD	\$32,300	\$0	\$32,300
235-012-001	12 GROVES FARM RD	\$213,900	\$778,000	\$991,900
237-013-000	49 R GOWING RD	\$40,500	\$0	\$40,500
237-047-000	5 BROOK DR	\$121,200	\$0	\$121,200
237-058-000	30 R RICHMAN DR	\$13,400	\$0	\$13,400
237-059-000	REAR WINDING HOLLOW RD	\$700	\$0	\$700
237-060-000	REAR WINDING HOLLOW RD	\$5,300	\$0	\$5,300
241-066-000	52 DRACUT RD	\$16,000	\$0	\$16,000
241-069-000	33 R DRACUT RD	\$4,900	\$0	\$4,900
242-050-000	90 R MUSQUASH RD	\$60,000	\$0	\$60,000
243-034-000	R RICHMAN DR	\$59,000	\$0	\$59,000
246-088-000	CHALIFOUX RD	\$2,000	\$0	\$2,000
247-045-000	4 CHESTNUT ST	\$172,900	\$0	\$172,900
247-051-000	3 CHESTNUT ST	\$143,900	\$0	\$143,900
247-075-000	17 R EAYRS POND RD	\$147,400	\$0	\$147,400
247-077-000	EAYRS POND RD	\$1,800	\$0	\$1,800
248-076-000	9 GOWING RD	\$60,000	\$0	\$60,000
251-022-000	92 RIVER RD	\$73,000	\$0	\$73,000
252-001-000	37 WINSLOW FARM RD	\$209,100	\$0	\$209,100
252-055-000	ANNA LOUISE DR	\$700	\$0	\$700
253-006-000	10 SCHAEFFER CIR	\$90,300	\$0	\$90,300
253-066-000	9 SCHAEFFER CIR	\$63,100	\$0	\$63,100
253-079-000	ANNA LOUISE DR	\$2,700	\$0	\$2,700
253-080-000	SCHAEFFER CIR	\$3,300	\$0	\$3,300
253-081-000	SCHAEFFER CIR	\$900	\$0	\$900
257-004-000	38 R PINE RD	\$61,000	\$0	\$61,000
258-001-000	32 R SCHAEFFER CIR	\$57,200	\$0	\$57,200
258-017-000	REAR DRACUT RD	\$2,600	\$0	\$2,600
Count = 189		\$28,120,000	\$78,297,000	\$106,417,000



# TOWN OF HUDSON

## Benson Park Committee



Harry A. Schibanoff, Chairman

Shawn Jasper, Selectmen Liaison

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12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6024 • Fax: 603-598-6481

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### Annual Report 2011

Benson Park continued to grow and improve in 2011. Volunteers, highway personnel and town employees have all helped to contribute to this growth.

There were several major events in the Park during the year. On September 11, 2011, the Town dedicated the new 9/11 Memorial in the Park. It was the largest event in the short history of Benson Park with thousands of people in attendance. Dignitaries including the Governor, two Senators and our Congressmen all spoke. It was a solemn event that recognized the losses on that tragic day.

Shortly after the 9/11 Memorial was completed, a new playground was built and dedicated in October. The playground has an animal theme and has become a big attraction to the Park. We thank the Recreation Committee for choosing Benson Park as its location.

Building restorations continued in 2011 with most of the work being done by volunteers from the Building Subcommittee and the Friends of Benson Park. The Gorilla House was repaired and painted and in the fall, a mural inside the cage was begun. The train station is slowly moving towards its restoration, but certain State approvals are necessary before this can be done. However, a new roof was built on the station in the late fall and it will help to maintain the integrity of the building.

The Benson Park Committee also named the walkways and/or streets in the Park. The process took sometime and we appreciate the cooperation of the Fire Department and the Board of Selectmen in the process. New maps are being developed to show the street names.

The Friends of Benson Park have supplied the Park with benches thanks to the generous donations of various individuals and groups. Picnic tables were restored from frames found from the former Animal Park. The new wood for these tables was donated by the Friends. There were six picnic tables rebuilt and approximately twenty park benches were placed in various locations throughout the Park.

In May, the Park received a donation of eight American Chestnut Trees seeds. These trees were planted by local Boy Scouts, Girl Scouts and Alvirne students. They are located in the area known as the North Fields and a sign was placed there to explain the significance of these plantings.

In July, the walkway around Swan Lake was completed, and old fencing was removed to improve the appearance of the Park.

Eagle Scout and Girl Scout Gold projects continued to be done in the Park. These included restoration of the bridges on Storybook Hill, new pathways on Storybook Hill and an oral history of the Park.

The trails continued to be popular, and the trail system received a Grant from the New Hampshire Bureau of Trails in 2011 for maintenance and improvements. The trails were filled and graded in many areas and trip hazards were removed in an ongoing improvement program. The trails sustained significant damage from the October snowstorm, but the impact of that storm on the trails and in the historic areas of the Park were quickly repaired, thanks to our dedicated volunteers.

The Park is now a popular attraction in Hudson. Many different events take place in the Park. There have been small weddings, reunions, an Easter egg hunt and other family activities. The Park is available to anyone as long as the rules are followed and that larger groups receive permission to have an activity. There is no cost, but we try to limit the Park's use to avoid overcrowding on certain days. In 2012, we hope to expand the parking lot which will help to accommodate the higher attendance the Park is now experiencing.

Sincerely,

Harry A. Schibanoff  
Chairman, Benson Park Committee



**TOWN OF HUDSON**  
**CABLE UTILITY COMMITTEE**



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12 SCHOOL STREET HUDSON, NEW HAMPSHIRE 03051 603/886-6024 FAX 603/598-6481

## **2 0 1 1 Annual Report**

During 2011 the Cable Utility Committee and HCTV continued to expand the resources available to the community for producing local television programs. New high-definition video cameras were purchased and new computer based video editing systems were installed at the access center.

Our television access center at 98 Old Derry Road continues to be utilized for productions, editing, equipments loans, and meetings. The access center provides a state of the art television facility for the community and is a significant resource for producing local access programming.

The HCTV web site remains a popular resource to view live Internet streaming of our three local access channels as well as on-demand access to our library of local programming. This expands our availability to viewers who are not Comcast subscribers. Please visit our web site at [www.HudsonCTV.com](http://www.HudsonCTV.com).

Jim McIntosh continues as our HCTV Facilitator. Jim's experience in local access as well as professional broadcast television has been extremely helpful in managing our access center and teaching members of the community. Free training classes are available to anyone who wants to learn how to use any of the HCTV resources. Catherine Brown joined HCTV as a part-time production assistant to assist Jim with the day to day operations of HCTV.

After more than a decade of service on the Cable Utility Committee, longtime member Harry Schibanoff left the committee to focus his efforts on Benson Park as chairman of their committee. HCTV and the Cable Utility Committee thank Harry for his service and support over the years.

During 2011, the town began negotiations with Comcast to work towards a renewal of the franchise agreement that expired in August. Members of the Cable Utility Committee, the Board of Selectmen, HCTV, and the town administrator have been meeting with Comcast to reach an agreement that is in the best interest of the town and its cable television subscribers.

Work also continues on the efforts to build a new HCTV Access Center in Hudson. Currently there is a committee working on developing plans for a combined Hudson Senior Center / HCTV Access Center. It is hoped that this facility will be located on the Benson Park property. While still a few years out, we are optimistic that residents will support this project and we can see it come to fruition in the near future.

The Cable Utility Committee and HCTV encourage the Hudson community to take advantage of the powerful and free communications medium that local access television affords. Anyone interested in producing a program, receiving training, or volunteering "behind the scenes" should contact the HCTV Access Center at 943-5636 or email us at [HCTV@hudsonctv.com](mailto:HCTV@hudsonctv.com).

Sincerely,  
Michael O'Keefe  
Chairman, Cable Utility Committee

## Hudson Cemetery Trustees Report for Fiscal 2011

David Alukonis

Bob Haefner

J. Bradford Seabury

The Trustees toured all five cemeteries; we are responsible for, in April, as we do every year. The Cemeteries came through the winter in pretty good shape. We had some damage, mostly from frost heaves that caused a couple of stones to tip and break. Vandalism is not a big problem in Hudson. We had a damaged tree removed from the Ford Cemetery, which was at risk of damaging some very old stones, if it fell.

The Cemeteries continue to be maintained by the Hudson Highway Department. We appreciate the effort that they do to give perpetual care to every grave, many dating back to the 1700's.

During the next year we expect to begin the task of noting what is inscribed on each of the stones, starting with the oldest. Some of the 200 + year old stones are weathered and getting hard to read. We will load that information into the data base that we had created identifying the exact location of every stone a couple of years ago.

Blodgett Cemetery      Center Burial Ground      Ford Cemetery      Senter Burial Ground      Poor Farm  
Tenny Tomb

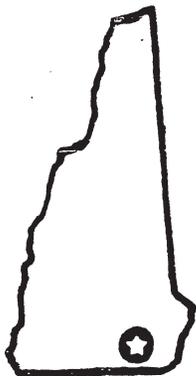
Respectively Submitted

Bob Haefner - Chairman

# TOWN OF HUDSON

## Office of the Assistant Town Administrator

12 School Street  
Hudson, New Hampshire 03051



Mark A. Pearson, Assistant Town Administrator -- [mpearson@hudsonnh.gov](mailto:mpearson@hudsonnh.gov) -- 603-886-6005

### Community Development Department

#### FY2011 Annual Report

The Community Development Department (CDD) is comprised of municipal government divisions including Planning, Zoning, Building, Code Enforcement, and Engineering, which provide support for several elected and appointed boards and commissions, i.e., Board of Selectmen, Planning Board, Zoning Board of Adjustment, Conservation Commission, Sewer Utility Committee, and Water Utility Committee. All of the aforementioned political subdivisions provide a multitude of municipal and land use services to the residents and businesses in Hudson.

The department is overseen by the Assistant Town Administrator, and comprised of Town Planner John Cashell, Zoning Administrator William Oleksak, Electrical Inspector Joseph Bourque, Building Inspector Blake Miller, Town Engineer Gary Webster, Administrative Aides Betty Holt, Pam Lavoie, Julie Kennedy, and Secretary Susan Fiorenza.

The Zoning Administrator oversees the zoning, code enforcement, electrical and building inspectors, as well as holding the title of health officer. Blake Miller serves as the building/electrical inspector and also serves as a deputy health officer. Building Inspector Blake Miller and contract Electrical Inspector Joseph Bourque cover both residential and commercial electrical inspections.

Code enforcement has resulted in a large number of violations corrected through voluntary compliance. Zoning enforcement is a daily priority for the department. As a longstanding policy by the elected and appointed officials, effective zoning enforcement helps ensure that all Hudson residents enjoy a sustainable and aesthetically pleasing quality of life. If residents have any questions or concerns regarding zoning enforcement issues, please contact the department, and staff will gladly answer your questions and address your concerns.

FY2011 continued to be another year of challenging economic times for not only Hudson but the state and country. However, building permits for FY2011 remained consistent with FY2010, but revenue increased by almost 18%.

Economic development activity is increasing with respect to developers, commercial land owners and businesses meeting with town officials for future development in Hudson. We remain optimistic that the indicators in the planning and building departments will continue to develop during the next couple of years, anticipating and planning for the return of prosperous economic development in Hudson.

Respectively submitted,

  
Mark A. Pearson  
Assistant Town Administrator



## TOWN OF HUDSON

# COMMUNITY DEVELOPMENT DEPARTMENT



12 School Street • Hudson, New Hampshire 03051 • 603-886-6005 • Fax 603-594-1142

### COMMUNITY DEVELOPMENT DEPARTMENT ZONING, BUILDING, CODE ENFORCEMENT AND HEALTH DIVISION FY2011 ANNUAL REPORT

The department had a very busy year despite the economic environment. Renovations, additions, and new construction keep our Building Inspector, Blake Miller and Electrical Inspector, Joseph Bourque busy. With changes to the gas code, building code, and electrical code the inspectors were also busy educating contractors to these changes. Permits for the year were 1,131, which led to 1,541 inspections.

Code Enforcement activity did not slow down. The number of actions for FY2011 was 605 (July 2010 to June 2011). There were only a couple of cases that required legal assistance, and the Town was successful on those cases. Administrative Aide, Juliette Kennedy has developed additional reports to give the department a good feel for what is going on in the community. We continue to monitor the activities of the community, correcting the deficiencies we find.

Septic rules from the State of New Hampshire have changed, which now requires all septic systems that fail to be redesigned by an approved designer. Home daycares, daycare centers, and foster care inspections continue to be handled by Zoning Administrator/Health Officer William Oleksak.

If you are in doubt of anything related to building, environmental health, zoning, and code enforcement, or for that matter, any question you have, we will answer or direct you to the proper department.

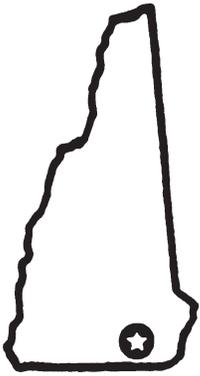
Please remember the Town's goal is the health, safety and welfare of the community.

*William Oleksak*

William Oleksak  
Zoning Administrator/Health Officer

FISCAL YEAR 2011  
PERMITS ISSUED

Accessory Living Unit	1		
Barn	1		
Canvas Structures	2		
Commercial-Addition	2		
Commercial-fire damage	0		
Commercial-interior fit up	26		
Commercial-new building	1		
Commercial-shell only	0		
Deck	70		
Demolition	11		
Driveway	15		
Electrical	281		
Electronic Changing Signs	2		
Entryway	1		
Fence	0		
Fire Service	1		
Foundation only-commercial	2		
Foundation only-industrial	0		
Foundation only-residential new	37		
Garage-attached	6		
Garage-detached	6		
Health	12		
Industrial-addition	0		
Industrial-interior fit up	1		
Industrial-new building	0		
Industrial-shell only	0		
Manufactured home-new	2		
Mechanical	157		
Miscellaneous	25		
Municipal Buildings	0		
New Tenant (Commercial)	18		
Plumbing	107		
Pool-above ground	25		
Pool-in-ground	3		
Front porch	3		
Repairs	10		
Residential-addition	18		
Residential-finish basement	10		
Residential-fire damage	7		
Residential-new	38		
Residential remodel	41		
Residential-remodel & addition	1		
Residential-shell only	0		
Septic	34		
Sewer	28		
Shed	30		
Sign	49		
Three Season Room	13		
Water	35		
		<b>Number of permits and revenue</b>	
		# New Construction	322
		Cost New Construction	\$11,866.168
		Fee New Construction	\$68,390.20
		# Change Construction	809
		Cost Change Construction	\$10,286,539
		Fee Change Construction	\$97,530.45
		Grand Total # of Permits	1,131
		Grand Total of Cost	\$22,152,704
		Grand Total of Fee	\$165,920.65



# TOWN OF HUDSON

## ENGINEERING DEPARTMENT

2011 ANNUAL REPORT



12 School Street • Hudson, New Hampshire 03051 603-886-6008 • Fax 603-594-1142

The function of the Engineering Department is to manage two broad categories of activities. The first is to provide technical support to the Town's governing bodies including the Board of Selectmen, Planning Board, Sewer Utility Committee, Water Utility Committee, Conservation Commission, and the Zoning Board of Adjustment. The second is to provide for the review and inspection of development projects.

The status of a few of the department's major projects and programs are as follows:

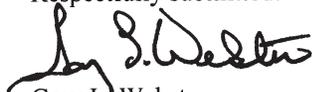
- **Industrial Discharge Program.** This program monitors all sanitary sewer discharge, excluding residential waste into the Town sewer distribution system. The Environmental Protection Agency mandates this program. The following permits have been issued and monitoring continues. There are currently 60 entities in the program.
- **Water Utility.** The Town has entered onto a contract with our water consultant Weston & Sampson Engineers for a new replacement well at the Weinstein Well location in Litchfield. In 2011, the Ducharme well was revitalized and an old pump was replaced. Test wells are being explored at various locations within Hudson's borders to add to our current water supply capacity.
- **The Burns Hill Road landfill and the West Road landfill.** These closed landfills continue to be monitored per environmental requirements. Additional remediation is scheduled for the Burns Hill Road landfill in the near future.
- **The EPA Stormwater Program.** Known as NPDES-II the Stormwater Program is a federally mandated program, which is being coordinated by the Engineering Department. This is a comprehensive Best Management Practices (BMP) program, which requires significant effort and annual documentation. We are in the sixth year of an aggressive 6-year implementation program. Once implemented, this program will be with us for the foreseeable future. We have completed the permit for 2011.
- **Pelham Road Dam –** A new design was developed to put in the bridge program due to funding constraints. We received approval from NHDOT to construct the bridge/dam. The total cost of the project is \$752,579 and the Town share is \$150,516. This project will start in 2012.
- **Design and layout for the new alignment of Pelham Road,** work was completed through the Highway Department and the Engineering Department. The project was originally estimated to cost \$150,000. By utilizing the Highway Department, the project was completed for \$47,000. This project was funded by the fees from developers.
- **The Engineering Interns** have completed 6 years of working with the Engineering Department and Highway Department. They have compiled all the Outfalls in the Town for our Stormwater Program and they have updated the water system and drainage structures maps for the entire Town. They have also

mapped out trails on all of the Town's conservation property. The interns have finished 80% of the sewer maps, and entered into the computer for easy access for the Sewer Division.

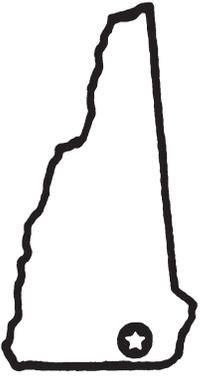
- The Engineering Department plays an integral role with site plan, subdivision, planning, and construction activities. This role includes plan review as required, inspections during construction, the coordination of off-site Capital Improvements and the administration of driveway, sewer and water permits as well street acceptances. Engineering also manages the municipal projects funded by NHDOT.
- The Engineering Department is managing the train station project at Benson Park. The Engineering Department went out for a RFQ for a consultant for the Architectural Design for moving the station. WarrenStreet Architect from Concord, NH was awarded the job. This project is federally funded through NHDOT. The 75% federal share is \$205,170 and the Town 25% share is \$68,393. A special thanks to Bernie Manor for getting the project started. The site plans were done in-house to help with the cost of the station. The Engineering Department received approval through the State Bureau to put a new roof on the Train Station this year at the Town's expense. The Town plans to move the train station to its permanent location in the spring of 2012.
- Benson Park – A \$30,000 trail grant was applied for and approved through the State. The Town's share of \$6,000 will be paid for by in kind services from volunteer labor on the project. is responsible for \$6,000 of the grant which is made of volunteers working on the trails. I would like to thank Richard Empey Chairman of the Benson Park Trail subcommittee and his two volunteers Mark Bukula and Mike Undercofler. At this time the town is seeking another grant from the state in 2012.
- The Engineering Department is also involved in the proposed Senior Center/Hudson Cable Television Center at Benson Park and has prepared site plans for the Board of Selectmen's review and consideration.
- The Engineering Department has been approved for a CMAQ Grant for the Library Park traffic signals which include Library and Ferry Street, Library, Highland and Derry Road and Derry Road to Ferry Street, Chase and Ferry Street. This will be an upgrade to the existing traffic controllers that are 30-years old. This project should be completed by October 2012.
- Action was taken on the following:
  - 10 Driveway permits
  - 13 Water permits
  - 08 Sewer permits (residential/commercial/industrial)

The Engineering Department has two (2) full time employees and two (2) summer interns. Due to the amount of work in the Engineering Department, Administrative Aide Betty Holt has picked up a lot of the extra work that I have passed on to her. Betty will be retiring this year (2012) which will leave a big void in this department. I wish her well as she has been a very dedicated employee for the Town of Hudson and the Engineering Department. She will be greatly missed.

Respectfully submitted:



Gary L. Webster  
Town Engineer



## TOWN OF HUDSON

### ENGINEERING DEPARTMENT



12 School Street • Hudson, New Hampshire 03051 603-886-6008 • Fax 603-594-1142

#### ANNUAL TOWN REPORT

#### STORMWATER MANAGEMENT

The Stormwater Management Committee met three times during 2011. Committee members are the Town Engineer Gary Webster, Town Planner John Cashell, Road Agent Kevin Burns and Highway Supervisor Jess Forrence.

Weekly inspections have been conducted of all active construction sites in Town. If deficiencies were found regarding stormwater management controls, prompt action by the Engineering Department staff was taken to remedy the situation. The Engineering Department has made a strong effort to provide and require compliance with NPDES phase II, as mandated by the EPA.

The Stormwater Management Committee hired a consultant in 2006 to provide awareness and outreach to Fire Department personnel and to the Highway Department. CLD holds a class each year at the Highway Department to insure they are in compliance. The Highway Department has an excellent record with being in compliance with the regulations.

The Committee also provides a set of Stormwater Management guidelines which are distributed with every building permit and read as follows:

#### STORM WATER MANAGEMENT GUIDELINES

Most states are authorized to implement the NPDES program and thus have their own requirements. In New Hampshire, the NPDES requirements apply. Three basic steps comprise the construction general permitting process:

1. Create a Stormwater Pollution Prevention Plan, or SWPPP. This document describes how you intend to prevent runoff during construction. Generally, a SWPPP is prepared by an engineer or landscape architect familiar with stormwater management. While the permit does not require EPA or state approval of the SWPPP, it does expect that you keep the plan up to date and on site.

The ease of developing a SWPPP depends on the permitting you've already done. If you've applied for a wetlands protection permit, you have already collected much of the information needed for the SWPPP. The EPA publishes best practices for stormwater management. Use these guidelines as an outline for your SWPPP.

2. File a Notice of Intent (NOI) with NHDES. This one-page form provides project information and declares that you have completed a SWPPP and have storm water management measures in place. Many state agencies offer on-line filing of the NOI, as does the EPA.
3. File a Notice of Termination (NOT). This form indicates that runoff is no longer an issue at the site and the permit can be terminated. You can submit an (NOT) when disturbed soils are stabilized, temporary control measures have been removed, stormwater discharges have been eliminated, or you're no longer the site operator.

### **Fulfilling the Permit**

Once you've applied for the permit, there are several actions you'll need to take to comply with its requirements. First, determine when you can begin construction. You can begin after you receive written approval within 7 days of your application.

Next, keep a "living" SWPPP on the construction site at all times. As conditions or procedures that affect storm water change, update your SWPPP, documenting all changes. Also include any related documents, such as your signed (NOI).

You must also conduct regular inspections of the site to be sure your SWPPP is being effectively applied. The EPA recommends performing these inspections once every 7 days or once every 14 days and within 24 hours of storm events. Keep an inspection record with your SWPPP to prove they've been completed.

### **Compliance with the Permit**

The EPA has increased its enforcement of stormwater management over the past two years as part of a national enforcement initiative. The Town of Hudson will strictly enforce storm water management requirements and strongly encourages compliance.

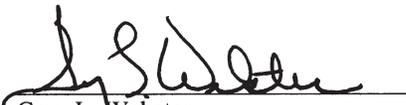
In the summer of 2006, the Town hired two College interns who mapped 1045 drainage outfalls in the Town of Hudson. This information is required by EPA. In 2008 & 2009 and 2010 our interns started mapping the drainage system in town with Public Works; they found another 52 outfalls totaling 1,097 drainage outfalls. In 2011 we found more outfalls, a complete map of the Town will all of the drainage structures.

The Town of Hudson adopted new stormwater regulations in 2007 in accordance with the EPA stormwater program requirements. These are now part of the Town of Hudson, NH Development Regulations.

Obtaining this permit requires extra planning steps, so be sure to take them into account as you set a project budget. While the whole process might seem like a lot of extra work, there are several resources to help you. Visit the EPA's web site at [www.epa.gov/npdes/](http://www.epa.gov/npdes/) for links to dozens of helpful materials, or call the Hudson Engineering Department at 603-886-6008.

The Town thanks CLD for their assistance they gave to us with the Stormwater Report.

Respectfully Submitted,

  
\_\_\_\_\_  
Gary L. Webster  
Town Engineer

## Annual Report of the Hudson Conservation Commission- 2011

Accomplishments for the year include:

- A. Site walks of all the conserved properties – problems discovered and have been rectified or are in process.
- B. Herbicide treatment of Robinson pond
- C. Diver Assisted Suction Harvesting at Ottarnic Pond
- D. Development of the Open Space Plan
- E. Completion of a watershed study
- F. Improvements to the Musquash Conservation Property to:
  - 1. Modified trail to provide access to Merrill Hill Road without the need to walk along the PSNH power line easement.
    - Repairs to existing trails
    - Bridge repairs
    - Establishment a new trail which provides a continuous view Musquash Pond
- G. These actions were largely done as Eagle Scout projects
- H. Review of a major residential subdivision with stream crossings and wetland/buffer impacts
- I. Provided assistance to the Pond Associations for control of invasive weeds.
- J. Reviewed four requests for a Wetlands Special Exception. All were requests from home owners. All were approved with stipulations.

The Commission members are:

Timothy Quinn - Chairman

James Battis - Member

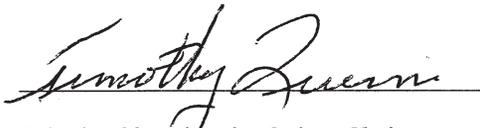
Sandra Rumbaugh – Member

Kenneth Dickinson – Member

Nancy Lamoureux – Member

Patricia Dubay – Member

The above are the members as of 1/1/2011



Submitted by Timothy Quinn, Chairman,  
Hudson Conservation Commission

## **Lower Merrimack River Local Advisory Committee 2011 Annual Report**

The Lower Merrimack River Local Advisory Committee was created in 1990 after the Lower Merrimack was designated a protected river in the State of NH. As a designated river, the Lower Merrimack is protected under RSA 483, administered by the New Hampshire Department of Environmental Services (NH DES) Rivers Management and Protection Program.

Members are nominated by each riverfront municipality and are approved by the DES Commissioner. Representatives come from a broad range of interests, including but not limited to local government, business, conservation, recreation, agriculture, and riparian landowners. All members are volunteers. This diversity helps bring a variety of perspectives to bear on resource protection and development issues.

The main responsibilities of the LACs are: 1) develop and implement a local river corridor management plan, 2) advise local, state and federal governing bodies and agencies of activities which may affect the water quality or flow of the protected river or segment, and 3) review and comment on any federal, state or local governmental plans within 1,320 feet (¼ mile) of either side of the designated river that would alter the resource values and characteristics for which the river or segment is designated.

### **Members:**

Kathryn Nelson (Chair) – Nashua  
Michael Redding (Vice Chair)- Merrimack  
Karen Archambault (Secretary) -- Nashua  
Jim Barnes (Treasurer) – Hudson  
David Scaer--Hudson  
Bob Robbins – Hudson  
George May – Merrimack  
Nelson Disco – Merrimack  
Michael Croteau- Litchfield

Associate Members:  
Geoff Daly, Nashua

**Meetings are held at the Nashua Public Library on the 4<sup>th</sup> Thursday of the month at 7pm**

**# Volunteer hours contributed for river protection activities: 400**

**We encourage new membership. Applications and information can be found at**

**<http://www.nashuarpc.org/LMRLAC/index.htm>**

In 2011 LMRLAC meetings included the following topics:

**Water Quality Testing-** George May coordinates the volunteer water monitoring program that tests samples for E.coli bacteria and other parameters on the Merrimack River.

**Jill Longval/ River Continuity Study-** Jill is now the Environmental Planner at NRPC and will serve as LMRLAC liaison. Jill submitted a grant request to DES for a study of culverts constricting flow and fish passage on tributaries to the Merrimack. The project was funded and Jill will be asking for input from the LAC.

**Manchester-Boston Airport** -Richard Fixler, P.E., Assistant Airport Director, Engineering and Planning, Manchester- Boston Regional Airport and John Hagopian, P.G., Environmental Compliance Specialist attended a meeting to report on the results of the water monitoring study they completed as part of their EPA Multi-Sector Permit Requirements. The airport discharges glycol effluent, a de-icing agent to the river. The airport is working with EPA and DES to study the circumstances causing the levels of elevated oxygen demand and development of Best Management Practices (BMPs) to improve the levels. Mr. Hagopian speculated that the airport will have to do something about odor and foam and suspects the DO will not be much of a concern.

**Nashua CSO Project-**William Keating, Wastewater Engineer, City of Nashua attended to discuss ongoing work on upgrades to the sewer and stormwater system. Nashua is under a consent decree from the Environmental Protection Agency (EPA) to reduce the frequency of discharges to the Nashua and Merrimack Rivers. Mr. Keating explained that the Harbor Avenue project is scheduled for completion by October 2012. He explained that there will be a separate drain system and stormwater will discharge to Salmon Brook.

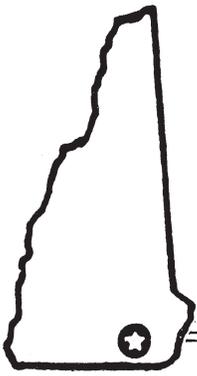
**PSNH Thornton and Eagle Substations in Merrimack-** Mitigation for this project will be directed to a project recommended by the Merrimack Planning Board on a tributary to the Merrimack River but not in the corridor.

**Beazer East (former Koppers site) – Hills Ferry Road, Nashua** The LAC sent a letter to DES with concerns.

**Renaissance Downtowns** – East Hollis Street Concept Plan (Nashua) James Vayo met with the LAC to describe the project. The LAC provided him with feedback on making the riverwalk part of the first phase and maintaining an adequate buffer, especially any tall pines for eagle roosting.

**EPA Draft NPDES Permit (#NH0001465) for PSNH Merrimack Station in Bow** – The draft permit raises concerns with discharges from the plant raising water temps in the Merrimack and makes recommendations. The LAC sent comments to DES and EPA stating support for the draft permit.

Respectfully submitted by Kathryn Nelson, Chair 1-17-2011



## TOWN OF HUDSON FINANCE DEPARTMENT



12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6000 • Fax: 603-881-3944

The Town of Hudson Finance Department's areas of responsibility are: Accounts Payable, Accounts Receivable, Payroll, Purchasing, Water Utility, Human Services, Budgeting and Financial Reporting. The primary function of this department is to manage the Town's finances. We provide financial services, information and training to elected officials, fellow employees and the citizens of Hudson. I am pleased to report that Fiscal Year 2011 ended in good financial condition with stable fund balances. The elected officials and Town staff continue to take steps to ensure that the Town will be able to maintain the current level of services that are essential to the citizens of Hudson while maintaining a prudent management of operations. For an accurate and complete accounting of the Town's finances, please see the Audit section of this report for Fiscal Year 2011 year end results.

The employees that support the Finance department are a dedicated team that works to serve the Board of Selectmen, Town employees and the citizens of Hudson. Lisa Labrie has been the Town Accountant for over 8 years. Lisa has the responsibility for maintaining the Town's ledgers, which provide a detailed accounting of all revenues and expenditures incurred by the Town. Lisa also maintains the accounting ledgers for the Sewer Utility, Water Utility and all other Special Revenue funds. Lisa is responsible for the payroll reporting for the town. Lisa is meticulous in her work and takes pride in meeting her deadlines. Jennifer Riel is the Senior Accounting Clerk who has been with the Town for over 4 years. Jen is responsible for the processing of weekly payroll and processing the Town's Accounts Payable. Jen is a valuable resource to the employees. Kathleen Wilson is the Human Services Specialist and has worked for the Town for over 15 years. Kathy handles the department's administrative tasks, processing cash receipts, and administrating personnel benefits. Kathy also has the responsibility of the Town Welfare program. She is compassionate and fair in executing her responsibilities. She is able to help those in need with thorough process management and strong networking. The Finance department is utilized by employees, Department Heads, elected officials, boards, committees and residents.

The Town of Hudson's Water Utility billing and customer service functions are handled by Valerie Marquez and Barbara O'Brien. Valerie is the full-time Water Utility Clerk and she is responsible for billing and coordinating collection efforts. Barbara is the part-time Water Utility Clerk and she is responsible for cash management and customer service. Valerie and Barbara continue to work aggressively on collections. The Water Utility bills approximately 6,100 customers per month. The Water Utility continues to grow since the Town took over the Utility in April 1998.

The Finance department plans to continue to improve efficiencies and strengthen internal controls. I plan to continue to work with the Budget Committee, Trustees of Trust Fund and the Library Trustees to improve and strengthen our professional relationships and by assisting to automate and standardize reporting.

I want to thank the employees of the Finance department for their dedication and commitment in their roles as a resource to employees, Department Heads, Water customers and Town volunteers. I would also like to thank the Town Administrator and the Board of Selectmen for their continued support.

Respectfully submitted on behalf of the Finance Department,

Kathryn Carpentier  
Finance Director



**TOWN OF HUDSON  
FIRE DEPARTMENT**



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HUDSON, NEW HAMPSHIRE 03051

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Shawn P. Murray  
Chief of Department

HUDSON FIRE DEPARTMENT  
2011 ANNUAL REPORT  
To the Town of Hudson  
Submitted by  
Fire Chief Shawn P. Murray

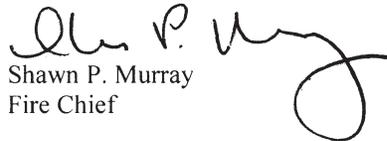
The Hudson Fire Department is pleased to present to you, the Citizens of Hudson, this Annual Report on your Fire Department's activities and progress for Fiscal Year 11. As in the past, our annual report places before you the future needs of the department in order to continue on with our goal to protect each of you and to make Hudson a safe place to live and work.

*The mission of the Hudson Fire Department is to preserve life, property and the environment from man made and natural disasters while providing emergency medical services, fire and rescue operations, communications, public education and fire prevention programs.* This mission statement reflects both of our emergency and non-emergency values that we commit to provide for you, the Citizens of Hudson, in order for you to have a safe community to work and live in.

The Hudson Fire Department has once again experienced a busy year responding to the requests of our citizens. Our requests for emergency services appear to be trending to emergency medical calls for assistance rather than fire calls and overall calls for service continue to rise.

On behalf of the members of the Hudson Fire Department, I thank each of you for your continued support and recognition of our work as we move forward to serve you. I thank the Board of Selectmen, the Town Administrator, the various Town Departments, Committees and Boards for their direction, support and understanding of our needs and of our mission to the Town of Hudson. As I complete my eighth year as your Fire Chief I am proud to have the opportunity to serve you and the men and women within this highly professional organization of dedicated people.

Respectfully Submitted,

  
Shawn P. Murray  
Fire Chief

## **FIRE ADMINISTRATION**

The Fire Administration has completed a number of projects and initiatives during this past year. These projects allow us to streamline our operations and to provide better service to the public. Some of these projects included the transition of our radio system from analog to digital and continued upgrade of our digital radio system through the award of the Assistance to Firefighters Grant Program. We also continue to keep up and complete maintenance repair work on our aging facilities.

We continue to apply for grants in order to save money to the taxpayer. We have been very successful over the past eight years in obtaining grant funding for a number of projects. I estimate that the fire department has received over \$750,000 in grant funding for various programs. These included exhaust systems for the three fire stations, two generators for the Robinson Road and Burns Hill Fire Stations, protective clothing, radio system grants, Hazard Mitigation plan grant and most recently the Hazardous Materials Response Plan was updated, all using grant monies. In addition through a cooperative effort of Kevin Burns and other departments we have been able to recover on average 75% of the costs of response to weather related disasters. In addition, we have completed the revision to the Emergency Management Plan and will be sending it out for printing in the near future.

## **SUPPORT SERVICES - FIRE PREVENTION**

The Support Services - Fire Prevention Division is experiencing an increase in building plan reviews and projects have remained busy with activities in both public fire prevention education and fire inspections. This is hopefully a sign of a continued improvement in the economic conditions recovering. We are working on a number of projects at this time that will result in construction of residential homes and some commercial development. Fire Prevention Officer Steve Dube and Fire Inspector Joe Triolo under the direction of Deputy Chief Buxton continue to conduct residential and business inspections, annual public safety inspections, and plan reviews of new construction projects. In addition to these projects, they also conduct public assembly inspections, new residential inspections, and conduct public fire safety and school fire prevention education activities.

Fire prevention inspections and educational programs have a direct impact in reducing the number of people killed or injured by fire. The Fire Prevention Division is available to assist any resident or business owner in answering or addressing fire safety questions or problems. The division can provide advice on where to place smoke detectors within your home or business or assist you with creating a home fire escape plan. We can also answer questions on proper home heating installation and other fire safety topics. Fire Inspector Joe Triolo continues to research the benefits of home fire sprinkler systems in residential buildings and we will continue to provide education to the public on this lifesaving fire prevention system to the public over the next year. For information on this program or any fire prevention related information please don't hesitate to call us, it may save a life!

## **EMERGENCY MEDICAL SERVICES**

The Fire Department continues to experience an increase in calls for medical assistance.

Our ability to provide advanced life saving medication and treatment at the scene or enroute to the hospital gives you, the citizen, quicker access to treatment of your medical emergency. Quicker access to medical intervention reduces the recovery time and mortality rates of victims of accidents or illness. Our EMTs and Paramedics with advanced treatment skills provide this care every day.

This past year because of your support we have replaced our three Cardiac Monitor/Defibrillators. These life saving devices contain the latest bi-phasic technology and allow us to receive critical information about a person's cardiac condition through the ability to assess blood pressure, pulse, respirations, levels of carbon monoxide in the blood, and the most important feature in being able to interpret cardiac abnormalities through EKG and cardiac monitoring. The advances in technology allow us to send your Electrocardiogram through Bluetooth technology to the receiving hospital so that a heart attack or cardiac issue can be diagnosed even before you arrive. Upon arrival at the hospital the doctor can then immediately start treatment to lessen the damage to your heart.

Another important project we continue to support is the placement of Automatic External Defibrillators (AED) in Town Buildings and our Schools, and the promotion of AED placement in the community. With the support and

dedication from EMS Coordinator Rudolph and Hudson SAU 81, as well as local businesses such as Subaru of Nashua our community is trained and equipped to respond to cardiac arrest emergencies. We will continue to promote this worthwhile program in order to save lives. During this past fall T-Bones restaurant conducted a fundraising effort for a number of New Hampshire Fire Departments. The Hudson Fire Department was the recipient of over \$3,000 that we will use towards the purchase of AED units in local businesses. This program places these life saving devices in businesses that often see a large number of customers patronizing their businesses. The AED units will allow for the rapid defibrillation of someone who experiences a cardiac arrest. The devices significantly improve the percentage of saving someone who experiences a cardiac arrest. While not always successful, the units have been proven to save lives. I want to thank Hudson T-Bones for their support of the community. It is these types of business/community partnerships that make Hudson a great place to live.

As part of our ongoing vehicle replacement program, this year we will ask you to support a warrant article for the replacement of the 2003 Ford Ambulance. We are currently on a nine year replacement schedule which to date has worked out well in keeping the vehicles in good service and minimizing repairs. We have found that keeping ambulances any longer than 9 years results in an immediate increase in repair and maintenance costs. These ambulances experience continual use for 24 hour per day response to medical emergencies. This program has been fully supported by both the Board of Selectmen and Budget Committee.

#### **EMS FUTURE NEEDS:**

The EMS Division will see continued increased activity in the areas of emergency medical requests for service. The number of requests for emergency medical services comes from the largest at risk group for illness and injury; which is the older adult population. The U.S. Census Bureau reports that the older (60+) population will grow rapidly in the coming years. In addition, we have noted during this past year that because of unemployment, changes in State of New Hampshire funding for Health and Human Services, and the aforementioned aging population, requests for emergency medical services is rising. When citizens lose their health insurance or cannot access state health programs their health declines and this results in the need for emergency medical response. In addition, we have seen an increase in domestic and abuse of drugs and alcohol in the community. We continue to focus our public education initiatives towards the safety and health programs within all areas to include additional resources for the older adult population.

The Fire Department continues to offset the property tax cost of emergency medical services through the revenues collected from insurance companies, Medicare, and Medicaid programs. The revenues collected from ambulance services goes back into the general fund to offset taxes. The EMS Division is available to groups and organizations to speak and deliver programs that focus on the older adult population, CPR, and other health related topics. Please contact Lt. Michelle Rudolph to arrange for these presentations.

During this past year the State of New Hampshire and National Registry of Emergency Medical Technicians (NREMT) informed public safety agencies that a nationwide change in the emergency medical curriculum and scope of practice will take place over the next three years. The advancement in emergency medicine, technology, and ability of emergency medical personnel to deliver higher levels of advanced care in the field has resulted in this need to redefine the various levels of skill that Emergency Medical Technicians (EMTs) will provide the public. It has been over twenty years since the entire scope of practice for EMTs has been revised and improved upon. This new initiative will reduce the number of EMT levels while at the same time increase the skills in providing advanced levels of emergency care to the public. The transition period begins this year and is expected to be completed by 2013. You as a citizen will not see any specific change in the way we respond to your medical emergency with the exception that the EMT responding will now have more skills and abilities to provide the continued excellent care you receive today.

The Citizens of Hudson are fortunate to have the highest levels of Advanced Life Support medical care available to them. The compassion and care provided by our Emergency Medical Technicians and Paramedics is the best in the State of New Hampshire. The continued support of the Board of Selectmen and you, the Citizens of Hudson, makes this possible.

## **SUPPRESSION**

The Fire Suppression Division is the primary division within the organization that provides response to both fire and medical emergencies. Employees assigned to the Suppression Division are trained and skilled in areas such as fire fighting, varying skill levels of Advanced Life Support in EMS, rescue and Hazardous Materials Levels of certification, and skills in technical rescue areas such as below grade rescue, confined spaces, rescue from heights, and water rescue. All full-time employees are required to alternate between the fire and EMS sides of operations to maintain their skills in both areas. The Suppression Division is divided up into two (2) groups of employees; full-time Career Fire Fighters and part-time Call Force Fire Fighters. The full-time employees are further broken down into four (4) shifts of eight (8) employees. We are also entering our fourth year in the staffing of the Robinson Road Fire Station Tuesday through Friday 7:30 AM to 6 PM. The Call Force is broken down into companies that are assigned to Central Fire Station and the Robinson Road Fire Station.

In June of this past year, after 20 plus years of service, Deputy Chief Neal Carter retired from the Hudson Fire Department. Deputy Carter dedicated a large part of his career to the Hudson Fire Department. After a short hiatus with Nashua Fire Department he returned to Hudson to oversee the operations division of the department. During his four years as Deputy Chief, Neal was instrumental in moving the department forward by continually working to improve our emergency response and training activities. I want to thank Neal for his dedication, service, and commitment to the Town of Hudson and Hudson Fire Department. We wish him well in his new adventures.

With the retirement of Deputy Chief Carter I reassigned Deputy Chief Rob Buxton to the Operations Division. Previous to this Deputy Buxton was responsible for the Support Services Division. This division is comprised of the fire prevention staff, dispatchers, building maintenance, oversight of the department's training program, and a number of other non-emergency response services that we provide to the public. We are currently in the process of advertising for the Deputy Chief of Support Services position.

The Department members continue to actively participate in a number of various community activities. Examples include: the annual bell ringing for the Salvation Army, Muscular Dystrophy Association (MDA) with the annual boot drive, Special Olympics Program, the glow necklace program at Halloween, Old Home Days, Red Cross Blood Drives, and support of other voluntary civic organizations. During this past holiday season on Thanksgiving and Christmas our Firefighters donated meals and adopted families for Christmas. Because of their efforts, families that were struggling financially were able to celebrate thanksgiving and provide gifts for their children that otherwise would not have been possible. I am proud and honored by the unselfish acts of kindness and assistance our Firefighters give back to the community.

I want to thank the Officers and Firefighter/EMT's of the Suppression Division for their continued professionalism, care, and compassion for those in need. Your service to the community is appreciated and honorable!

### ***SUPPRESSION FUTURE NEEDS:***

The staffing of the Robinson Road Fire Station during week day hours has resulted in a notable improvement in our ability to respond faster to calls in the north end of town as well as having the ability to have additional manpower to respond to second and third calls. We are entering our fourth year of this staffing and are encouraged by the improvement in response times. In the coming year we will continue to evaluate this staffing pattern and bring forth recommendations for the future. Our future goal would be to next staff the fire station seven days per week during daytime hours. In future years we would then evaluate the need to staff this station around the clock.

This year we were able to establish a Capital Reserve Account for Special Equipment. This Capital Reserve Account will allow us to establish a savings account to replace specialized equipment such as Defibrillators, Self Contained Breathing Apparatus, Thermal Imaging Cameras, Protective Clothing, and that firefighting equipment that requires the expenditure of funds that are costly. We have been very successful with these types of accounts such as our apparatus and ambulance capital reserve funds. In these challenging economic times the efforts to maintain level tax rates and budgets makes these Capital Reserve Accounts an effective way for the Town to plan for the future.

## **COMMUNICATIONS**

The Department's Communication Division is the first division you come in contact with when calling the fire department. Our employees of this division receive specialized training in the area of communications and handling of all emergency calls for service received by the department. The space limitations continue to be a challenge in operating a critical communications center in today's emergency services arena. The forward progress towards building a modern central fire station will assist greatly in alleviating the current conditions. Since an initial study in 1989 of facility needs of the communications center, no significant modifications or improvements to this facility have been accomplished. In the future the fire department will be faced with exorbitant costs to bring this facility up to standards for communications centers.

This past year the Board of Selectmen asked us to work with the Police Department to conduct a feasibility study to consider combining both police and fire dispatch centers. As we progress into the new fiscal year we are currently evaluating information compiled to date and still need to conduct informational sessions with various groups who would be impacted by the decision to combine the two communication agencies. In addition, we are finalizing estimated costs for such a project and will need to identify funding sources.

## **CALL FIREFIGHTER FORCE**

The Call Force while declining in personnel numbers continues to be a valued support mechanism for the fire department. The department currently has fifteen (15) Call Firefighters on our roster. The ride along training program that requires Call Firefighters to gain proficiency and experience by riding along with the on duty crew has been successful in that Call Firefighters can maintain proficiency in their skills. This has enhanced the skills and knowledge of our Call Force and continues to build effective working relationships.

I would like to thank our members of the Call Force who continue to give of their valuable time. It is through their dedication and commitment that we can depend on them as a resource during larger emergencies and incidents. I appreciate their continued support of the ride along program and meeting the stringent requirements of being a Call Firefighter.

## **FACILITIES AND MAINTENANCE**

A fire station is an integral part of the community. It not only provides the shelter for personnel, fire apparatus, and equipment, it also identifies the character and values the community places in protecting its citizens. Our current fire stations are aging with the Lenny Smith Central Fire Station the oldest at over 58 years old. Today's modern fire equipment, 24 hour operations, and the increasing maintenance costs and repairs to our facilities require us to start addressing the repair and replacement of our fire department infrastructure. The Fire Department continues to expend funds to keep up with the increasing maintenance issues with our facilities. My goal as Fire Chief is to continue the forward progress towards a new Central Fire Station towards addressing our needs. We are entering the five year mark from when a facility study was completed in 2007. As time progresses the costs to build a new fire station will continue to rise.

## **APPARATUS**

The Fire Department took delivery of a new 2010 Pierce Tanker in April of this year. The voters approved the purchase of this Tanker. The cost for the Tanker was \$265,642.00. The tanker replaced a 1987 Ranger International and 1989 KME tanker. Both of these tankers had reached their maximum service life. Today's modern tanker allows us to only need to replace one of the tankers because of the ability to carry larger amount in gallons of water with one truck. This will result in a cost savings of not having to purchase a second tanker as well as the reduction in repair and maintenance costs associated with two tankers.

We continue to evaluate our emergency response fleet as our service needs change. In some cases such as the purchase of a new tanker and ability to eliminate one tanker we are providing a long term cost savings to the citizen. We are currently evaluating the rest of the firefighting fleet to find ways to reduce perhaps some of the higher capital costs associated with fire department response.

### ***APPARATUS FUTURE NEEDS:***

The completed long-term Apparatus Replacement Plan will provide the Department and Town the means to evaluate the type and number of fire apparatus that it has in the Fire Department. The plan is updated annually as apparatus is replaced and budgeted funds are approved and allocated. We continue to evaluate the purchase and use of multi-function fire apparatus that would be beneficial to the Town and could result in a reduction of overall fire apparatus.

### ***INFORMATION TECHNOLOGY FUTURE NEEDS:***

The Fire Department is currently working with the IT Department in identifying our future needs in technology. The ability to share information throughout the department is critical in meeting our service objectives. The IT Department is working on a long-term plan to meet our needs. During this past year we have assisted the IT Department with the running of fiber optic cable to the new library and high school and in support of our digital radio project. The increase in speed related to the transfer of information is improved significantly. A cooperative partnership with the library and school district is working to make this possible. Significant improvements in the fire department IT infrastructure has occurred. This year we also installed into the command vehicles mobile data terminals (MDTs) similar to the units used in the police cruisers. These two units allow the fire command officers to be linked directly with the dispatch center and internet access while operating at emergencies and during weather related disasters. It also provides us with the ability to communicate directly with the State of NH Emergency Operations Center in Concord to communicate our status and needs. While these improvements take time, in the long run the town will have an effective internet and communications systems. I would like to thank Lisa Nute, Vin Guarino, and John Beike for their continued support of these projects.

### **SUMMARY**

The Fire Department is committed to meeting the challenges of a recovering economy. We have had a productive year in accomplishing our goals and objectives that we see as important to the services we provide to you the community. Our work is only possible through your support of the fire department. We would like to thank you, the citizen, for your kindness, compassion, and recognition of the work we do. Without your support we could not accomplish our mission.

The Hudson Fire Department has a long and proud history of serving the community. Our organization is molded by the many people that come and go throughout the years. This past year Roger Boucher a former Call Firefighter who dedicated over 30 years of service to the Hudson Fire Department passed away. This year's annual report is dedicated to him. Roger's family spoke of the honor and privilege he often expressed in being able to serve the community. I want to thank Roger and his family for their sharing of a dedicated public servant with the Hudson Fire Department and the Hudson Community. I would also like to keep those currently serving in the military and in past wars in our thoughts and remember those who made the ultimate sacrifice.

The fire department also saw the retirement of two dedicated employees. Call Fire Captain Fred Brough retired after serving 28 plus years with the Hudson Fire Department. In addition, Neil Pike retired after 22 years of service as a fulltime Firefighter. I want to take this opportunity to thank both of them for their many years of service to the community as well as their compassion and dedication in helping those most in need.

In closing, I would be remiss if I did not take a moment to express my deepest appreciation and thanks to the members of the Hudson Fire Department, countless citizens and businesses, and to all of the committee members who contributed to the construction of the 9-11 Memorial. This particular project demonstrated an impressive example of the true spirit of community which in turn has given all citizens an honorable place to reflect and remembers all those who lost their lives on September 11, 2001. I wish to encourage all those who have not had an opportunity to visit the memorial you will find it at Benson Park.

On behalf of all of the members of the Hudson Fire Department, I would like to thank the Board of Selectmen, Town Administrator, Fire Department Liaison Roger Coutu, all Town Departments, the families and friends of our employees, and the citizens and businesses of Hudson for their continued support in making this past year a safe and successful one for all of us.

## Call Reason Breakdown

<u>Call Reason</u>	<u>Self</u>	<u>Disp</u>	<u>Total</u>	<u>%</u>	<u>Avg. Arrive</u>	<u>Avg. Time @ Scene</u>
Abdominal Pain	0	46	46	1.6	5.22	14.39
Abrasion/ Laceration/ Puncture	0	56	56	1.9	5.15	12.94
Allergic Reaction	0	24	24	< 1	5.40	9.94
Attempted Suicide	0	23	23	< 1	7.43	14.35
Back Injury	0	31	31	1.1	5.84	14.72
Breathing Difficulty	0	221	221	7.6	5.27	13.53
Burns	0	1	1	< 1	5.00	11.50
Cardiac Arrest	0	19	19	< 1	5.20	16.56
Chest Pain / Heart Attack	0	142	142	4.9	5.08	15.27
Child Birth	0	4	4	< 1	3.50	10.50
Diabetic / Insulin Reaction	0	35	35	1.2	5.47	19.37
Dizziness / Fainting	0	79	79	2.7	5.41	19.59
Eye Injury	0	3	3	< 1	3.67	10.33
Fracture / Sprain / Dislocate	0	94	94	3.2	5.38	17.32
General Illness	0	161	161	5.6	5.55	17.34
Gunshot Wound	0	2	2	< 1	31.75	31.75
Head Injury	0	52	52	1.8	5.64	13.36
Hemorrhaging	0	23	23	< 1	4.57	11.09
Multiple Injuries	0	33	33	1.1	6.00	11.35
Overdose / Drug Reaction	0	37	37	1.3	6.76	12.53
Psychological Problem	0	55	55	1.9	7.43	15.19
Seizure	0	77	77	2.7	5.25	13.68
Stab Wound	0	1	1	< 1	3.50	7.00
Stroke	0	29	29	1.0	5.60	14.29
Reaction to Surgery	0	3	3	< 1	5.50	14.83
Unconscious/ Unresponsive/ D O A	0	83	83	2.9	4.99	16.26
Unknown Medical	0	48	48	1.7	4.61	7.84
Alarms in Building	0	49	49	1.7	6.35	8.46
Fire, Auto (no exposure)	0	19	19	< 1	5.19	15.36
Fire, Auto (exposure)	0	1	1	< 1	2.33	3.67
Fire, Brush	0	12	12	< 1	9.01	23.84
Fire, Chimney	0	5	5	< 1	7.45	24.78
Fire, Dumpster (no exposure)	0	2	2	< 1	6.00	27.00
Fire, Explosion (noise only)	0	7	7	< 1	4.33	10.33
Fire, Illegal Burn/ Camp Fire	0	74	74	2.6	7.08	8.68
Fire Master Box	0	190	190	6.6	4.86	7.91
Smoke/ Gas Odor	0	62	62	2.1	6.49	12.83
Smoke/ Gas Confirmed	0	46	46	1.6	5.94	13.02
Fire, Structure	0	30	30	1.0	6.63	33.26
Hazmat Incident	0	5	5	< 1	17.08	263.24
Gas Spill Large >5 gal	0	1	1	< 1	3.67	40.67
Gas Spill Small <5 gal	0	15	15	< 1	5.12	20.93
Mutual Aid Ambulance	0	3	3	< 1	12.17	9.33
Mutual Aid Mass	0	2	2	< 1	13.25	138.25
Mutual Aid Nashua	0	1	1	< 1	19.00	157.00
Mutual Aid Other	0	21	21	< 1	18.69	48.34
Mutual Aid Nashua Spit Brook R	0	4	4	< 1	10.67	100.33
Mutual Aid Windham	0	5	5	< 1	34.75	42.25
Arching Wires / Wires Down	0	329	329	11.4	4.70	6.31
Carbon Monoxide Alarm	0	87	87	3.0	8.10	15.52
Carbon Monoxide W/ Symptoms	0	6	6	< 1	6.81	17.14
Electrical Problem	0	7	7	< 1	6.71	7.71
Industrial Accident	0	1	1	< 1	6.00	11.50
Motor Vehicle Accident	3	245	248	8.6	5.05	13.48
Motor Vehicle - Extricaiton	0	4	4	< 1	6.61	32.22
Structural Collapse	0	5	5	< 1	4.83	17.40
Water Rescue Person in Water	0	5	5	< 1	3.90	101.63
Water Rescue Animal in Water	0	1	1	< 1	2.00	6.50
Assist Citizen	0	124	124	4.3	6.77	20.35
Lockout Emerg / Non Emerg	1	27	28	< 1	8.10	8.90
Lift Assist	0	56	56	1.9	5.34	13.95

## Dispatch Analysis

Printed: 01/10/2012

Ambulance Transfer	1	20	21	< 1	11.70	14.45
Water Problem	0	22	22	< 1	5.55	11.27
System Trouble	0	15	15	< 1	7.83	9.47
<b>TOTAL</b>	<b>5</b>	<b>2890</b>	<b>2895</b>	<b>100</b>	<b>5.77</b>	<b>14.40</b>

Hudson Fire Department - Litchfield Ambulance Calls 1/1/11 - 12/31/11

## Dispatch Analysis

Printed: 01/10/2012

## Call Reason Breakdown

<u>Call Reason</u>	<u>Self</u>	<u>Disp</u>	<u>Total</u>	<u>%</u>	<u>Avg. Arrive</u>	<u>Avg. Time @ Scene</u>
Abdominal Pain	0	9	9	2.8	9.33	17.67
Abrasion/ Laceration/ Puncture	0	12	12	3.8	10.58	17.50
Allergic Reaction	0	8	8	2.5	9.38	14.63
Attempted Suicide	0	3	3	< 1	24.33	13.33
Back Injury	0	9	9	2.8	10.56	19.89
Breathing Difficulty	0	57	57	18.0	10.37	16.13
Chest Pain / Heart Attack	0	28	28	8.8	10.61	17.23
Child Birth	0	1	1	< 1	14.00	16.00
Diabetic / Insulin Reaction	0	7	7	2.2	8.29	28.71
Dizziness / Fainting	0	13	13	4.1	9.92	17.17
Fracture / Sprain / Dislocate	0	11	11	3.5	9.91	23.00
General Illness	0	27	27	8.5	11.11	16.30
Gunshot Wound	0	1	1	< 1	11.00	28.00
Head Injury	0	12	12	3.8	10.42	12.17
Hemorrhaging	0	11	11	3.5	10.73	14.09
Multiple Injuries	0	9	9	2.8	8.39	17.11
Overdose / Drug Reaction	0	7	7	2.2	9.43	12.57
Psychological Problem	0	4	4	1.3	11.50	8.50
Seizure	0	12	12	3.8	9.50	16.33
Stroke	0	11	11	3.5	9.73	16.27
Unconscious/ Unresponsive/ D O A	0	12	12	3.8	9.08	13.75
Unknown Medical	0	8	8	2.5	9.75	14.63
Carbon Monoxide W/ Symptoms	0	2	2	< 1	10.50	11.00
Motor Vehicle Accident	0	34	34	10.7	7.94	17.48
Motor Vehicle - Extricaiton	0	1	1	< 1	11.00	7.00
Assist Citizen	0	2	2	< 1	10.00	4.00
Lift Assist	0	4	4	1.3	12.75	10.75
Ambulance Transfer	0	2	2	< 1	11.50	12.00
<b>TOTAL</b>	<b>0</b>	<b>317</b>	<b>317</b>	<b>100</b>	<b>10.13</b>	<b>16.47</b>

## Hudson Fire Department Year in Review 2011



Deputy Fire Chief Neal Carter retired May 31, 2011.



Call Captain Fred Brough was the recipient of the 2011 Loyalty Day Award and retired on April 1, 2011 after 28 years of service to the Town of Hudson.



FF Neil Pike retired after almost 23 years of full-time service to HFD on April 30, 2011.



(Center) Retired Call-Captain Harry Chesnolovich was awarded a pin recognizing 55 years of affiliation with the Fire Service. Right – Fire Chief Shawn Murray. Left - Relief Assoc. President Captain Dave Morin. Background – IAFF Local #3154 President, Firefighter Erich Weeks.



October was Breast Cancer awareness month and duty members sported pink t-shirts in order to bring public awareness and support to finding a cure.



Fire Captain Steve Gannon and EMS Supervisor/Lt. Michelle Rudolph receive demonstration training on the new Automatic External Defibrillators (AED) units placed into service on the ambulances.



Hudson Fire members conduct water rescue training to advance and refresh rescue skills.



Volunteer Ed Shiebler receives the 2011 Hudson Grange #11, Community Recognition award for his volunteer services to the community.



HFD responds to an overturned propane truck accident.



Fire Chief Shawn Murray placing wreath at the 9-11 Memorial dedication September 11, 2011.



Tanker received in April 2011. This tanker replaced a 1987 Ranger International and 1989 KME tanker.



HFD Members ringing Salvation Army bell at Wal-Mart December 2011.

## Report of Forest Fire Warden and State Forest Ranger Shawn Murray Fire Warden

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests & Lands, work collaboratively to reduce the risk and frequency of wildland fires in New Hampshire. To help us assist you, please contact your local Forest Fire Warden or Fire Department to determine if a permit is required before doing ANY outside burning. Under State law (RSA 227-L:17) a fire permit is required for all outside burning, unless the ground is completely covered with snow. The New Hampshire Department of Environmental Services also prohibits the open burning of household waste. Citizens are encouraged to contact the local fire department or DES at 603-271-1370 or [www.des.state.nh.us](http://www.des.state.nh.us) for more information. Safe open burning requires diligence and responsibility. Help us to protect New Hampshire's forest resources. For more information please contact Hudson Fire Department at (603) 886-6021 or the Division of Forests & Lands at (603) 271-2214, or online at [www.nhdf.org](http://www.nhdf.org).

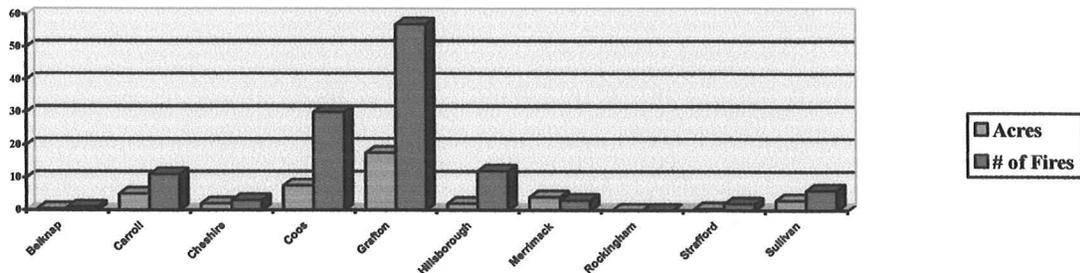
Both in terms of the number of fires, as well as the number of acres burned, this past fire season was the smallest since records have been kept. Extensive rainfall virtually all season long kept the fire danger down. The largest fire for the season was only 5.4 acres which occurred in Littleton on May 2nd 2011. As has been the case over the last few years, state budget constraints have limited the staffing of our statewide system of 16 fire lookout towers to Class III or higher fire danger days. Despite the reduction in the number of days staffed, our fire lookouts are credited with keeping most fires small and saving several structures due to their quick and accurate spotting capabilities. The towers fire spotting was supplemented by contracted aircraft and the NH Civil Air Patrol when the fire danger was especially high. Many homes in New Hampshire are located in the wildland urban interface, which is the area where homes and flammable wildland fuels intermix. Several of the fires during the 2011 season threatened structures, a constant reminder that forest fires burn more than just trees. Homeowners should take measures to prevent a wildland fire from spreading to their home. Precautions include keeping your roof and gutters clear of leaves and pine needles, and maintaining adequate green space around your home free of flammable materials. Additional information and homeowner recommendations are available at [www.firewise.org](http://www.firewise.org). Please help Smokey Bear, your local fire department, and the state's Forest Rangers by being fire wise and fire safe!

### 2011 FIRE STATISTICS

(All fires reported as of November 2011)

(figures do not include fires under the jurisdiction of the White Mountain National Forest)

COUNTY STATISTICS		
County	Acres	# of Fires
Belknap	.5	1
Carroll	5	11
Cheshire	2	3
Coos	7.5	30
Grafton	17.5	57
Hillsborough	2	12
Merrimack	4	3
Rockingham	0	0
Strafford	.5	2
Sullivan	3	6



### CAUSES OF FIRES REPORTED

	Total	Fires	Total Acres
Arson	7	125	42
Debris	63	2010	360
Campfire	10	2009	334
Children	2	2008	455
Smoking	9	2007	437
Railroad	1		
Equipment	1		
Lightning	3		
Misc.*	29	(*Misc.: power lines, fireworks, electric fences, etc.)	

**ONLY YOU CAN PREVENT WILDLAND FIRE**



**TOWN OF HUDSON  
FIRE DEPARTMENT**



39 FERRY STREET  
HUDSON, NEW HAMPSHIRE 03051

Emergency 911  
Business 886-6021  
Fax 594-1164

Shawn P. Murray  
Chief of Department

HUDSON EMERGENCY MANAGEMENT DIVISION  
2011 ANNUAL REPORT  
To the Town of Hudson  
Submitted by  
Fire Chief Shawn Murray

The Emergency Management Division consists of representatives from all departments within the Town that are tasked with duties and responsibilities during a disaster situation. The Town's Emergency Management operations during disaster situations or at times when emergency resources are taxed beyond their limits is dependent on one critical document. This document is known as the Town of Hudson Emergency Management Plan. During this last year we tested this written plan during two major events.

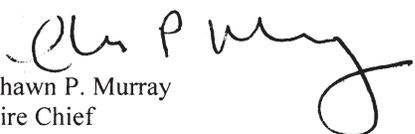
The first event was the response and recovery to the August 2011 Hurricane Irene. We were fortunate to not experience the full impact of the hurricane and were able to recover quickly from it. Once again, the Emergency Management Plan and the response of town personnel demonstrated the effectiveness of the plan.

The second challenge to emergency management this year came in the form of a rare October snowstorm. The snowstorm challenged our resources and resulted in over 237,000 NH residents to be without power for a number of days. Over 9,800 Hudson residents were without power. This equated to over 92% of the Hudson PSNH customers. Most challenging to power restoration efforts was that the Town of Hudson sustained major damage to the larger grid system thereby complicating power restoration efforts. The central core of Hudson including the municipal complex of the Central Fire Station, Fire Dispatch, and Town Hall were without power for four days. A failure of the main generator which supplies back up power to the complex resulted in longer street power restoration due to the need to have repairs made. A complete report on the snowstorm is being completed and will be made available as soon as it is finalized. During the next year we will continue to update and revise our current Emergency Management Plan. This will include incorporating the improvements recommended in the Ice Storm After Action Report.

I am also pleased to inform you that we have received approximately \$13,000 in reimbursement from FEMA to offset the costs for the response to Hurricane Irene. In addition, we are working with FEMA to recover reimbursements of approximately \$200,000 in costs related to the October Snowstorm. I would like to thank Kevin Burns, Road Agent for working with me to put the costs and justification together for the storm costs. The reimbursement process is arduous and time consuming but when properly filed will allow the Town of Hudson to recoup up to 75% of the costs of response and recovery.

I would like to thank Chairman Jasper, Fire Department Liaison Coutu, Deputy Emergency Management Director Lavoie, the Town Administrator, all Town Departments, and the members of the Emergency Management Staff and the many Town employees that have taken part in the response to the events of this past year.

Respectfully Submitted,

  
Shawn P. Murray  
Fire Chief



**TOWN OF HUDSON**  
**FIRE DEPARTMENT**



39 FERRY STREET  
HUDSON, NEW HAMPSHIRE 03051

Emergency 911  
Business 886-6021  
Fax 594-1164

Shawn P. Murray  
Chief of Department

2011  
Local Emergency Planning Committee  
Annual Report  
To the Town of Hudson  
Submitted by  
Deputy Fire Chief Robert M. Buxton

It is with great pleasure that I provide the citizens of Hudson with the annual report of Hudson's Local Emergency Planning Committee.

The Local Emergency Planning Committee is comprised of several representatives; they include your local government, Town of Hudson residents and local industry representatives. This committee is a division of the Hudson Fire Department. The group is tasked with several areas of responsibility which include establishing procedures for handling public requests for information, maintaining and developing the local Emergency Response Plan, coordinating annual reporting of the hazardous chemical inventory and keeping the public informed of its activities.

I am happy to report that the Town of Hudson has completed a full review and update of our Hazardous Material Plan. The Fire Department worked with LMK Associates from Bow, NH to complete this project. The completion of this project was made possible through the US Department of Transportation Hazardous Materials Emergency Planning (HMEP) grant the Town of Hudson was awarded in 2010.

Should you have any questions, please feel free to contact the Hudson Fire Department at 886-6021.

Respectfully submitted,

Robert M. Buxton  
Deputy Fire Chief

# HUDSON GREEN TEAM

Annual Report 2011

## **Background**

At the election in March 2007, Hudson voters passed the NH Climate Change resolution, which called for the Selectmen to appoint “a voluntary energy committee to recommend local steps to save energy and reduce emissions”. In June of 2007, the sponsor of the warrant article, Linda Kipnes, requested that the Selectmen establish such a committee and appoint 5 members. Original members were Linda Kipnes, Jean Serino, and Margaret Femia. Gordon Osgood and Kevin Kuhns were appointed later in the year.

During 2011, two members were not able to attend many of the meetings and were not able to be active on the Committee. We have a new member who is active and enthusiastic; we also have a new participant on the committee who has expertise in the energy field and who is helping us to plan some speakers for early next year.

The voluntary energy committee voted to be known as the Hudson Green Team. The Green Team meets on the 3rd Monday of each month in the Community Development Room at Town Hall at 7:00PM.

## **Green Team Mission**

The Green Team has two basic goals:

Goal #1: Investigate energy usage in the buildings and services of the Town of Hudson and recommend ways to save energy and money.

Goal #2: Inform citizens and businesses in Hudson of ways they can reduce emissions and save energy and money.

## **Results for 2011**

### *Energy Technical Assistance and Planning (ETAP) projects*

The energy inventory of electricity and gas/oil usage in all town buildings for the past several years was completed with the help of Jill Longval at NRPC. The data was entered into the inventory tool maintained by Peregrine Energy, in their role as facilitators of ETAP money for the Nashua Region. This data will be loaded into the EPA inventory tool at the end of the ETAP project, so the Town can continue monitoring its energy usage as part of the EPA Challenge.

In conjunction with NRPC, and using the data in the energy inventory, ETAP money was used to fund a building audit of all Town of Hudson municipal buildings. Energy consultants and engineers from Peregrine Energy did a thorough on-site review of electrical usage, heating, and air conditioning, insulation, and other energy related systems in all Town buildings. We have received a preliminary report, indicating improvements that can be made in all Town buildings to improve/decrease energy usage. When the final report is received, the Green Team will work with Town officials to implement as many of the improvements as possible.

Also in conjunction with a region-wide initiative of NRPC, the Green Team participated on the committee that investigated the use of an alternative source for electricity for all Town accounts. Several towns in the NRPC region are participating in this initiative in order to get the lowest rates possible. The Green Team presented the information to the Board of Selectmen, who appointed

Mark Pearson of the Community Development Department to be in charge of implementing the change. At the end of the year, NRPC and the Alternative Electricity Committee had received several bids from alternative electricity suppliers and were asking all the participating towns to approve the contracts for a possible switch-over in early February. The Board of Selectmen voted at its last meeting in December to sign the final contract and join the alternative electricity program.

The contracts will be for 1 year, and the rate for generated electricity (which is about one-half the cost on the electric bill; the other half is for the poles and wires, which would still be paid to PSNH as it is currently) will be about 25% less than the Town is currently paying. According to Jill Longval at NRPC, the Town now uses 829,358 kWh per year; at the current PSNH rate of \$0.0839 per kWh, the Town would pay \$69,583. With the new proposed rate of \$0.0601, the Town would pay \$49,844, a savings of \$19,739. The alternative energy supplier also agreed to research other electricity accounts of the Town related to the Water Company, and these accounts will be added to the alternative energy program when the research is complete. This should add further savings to the Town's electricity usage.

#### *Research and Education*

In pursuit of the mission goals, the Green Team has accomplished the following:

- provide flyers at Town Hall that describe the engine idling laws in NH, urging people not to idle their car engines, and also a flyer about Automobile Energy Saving Tips. The Green Team hope that people will see these as they come in to register their cars
- provide information in the form of flyers and pamphlets describing various ways to save energy and money at Green Team displays at Town Meeting, Town Election Day, Old Home Days and Pumpkin Fest
- provide displays of energy-saving equipment and devices, such as reel lawn mowers, a wheel-driven push snow remover, pipe wrap, compact fluorescent light bulbs, and programmable thermostats at Town Meeting, Town Election Day, Old Home Days and Pumpkin Fest
- make available a website which lists the Green Team members and describes our goals, as well as provide information about ways to save energy and links to other websites with further information

Members of the Green Team have attended seminars and workshops, including several regional Energy Committee workshops sponsored by NRPC

#### *Kill-A-Watt Device and Information available at the Library*

The Green Team has made packages containing a Kill-A-Watt device and information about its use and other energy saving tips at the Rodgers Memorial Library. Library patrons can check out the bag and use the device for 3 weeks to measure the energy usage of various appliances in their homes. They can read and/or keep copies of the energy saving tips that are part of the package.

#### *EPA Community Energy Challenge*

At the end of 2007, the Board of Selectmen signed the commitment letter to participate in the EPA Community Energy Challenge. This allows the Green Team to use the EPA's Portfolio Manager software to record energy usage information for each town building. Members of the Green Team visited the town buildings to research the information needed to write up the building descriptions. We have begun to input the data for electricity, gas, and oil usage over the past two years for each of the town buildings. This will help the Green Team and the town assess our past energy usage and quantify improvements.

As mentioned above, energy inventory data has been entered into the ETAP/Peregrine inventory tool; this data will be loaded into the EPA Portfolio Manager at the end of the ETAP project.

Monthly energy usage data continues to be input into the inventory tool, and the Green Team is grateful to members of the Town Finance Department who provide this information.

*Ongoing Projects*

We continue to look for speakers and plan to have more televised talks as we find speakers. We welcome suggestions for speakers and/or topics of interest to Hudson residents.

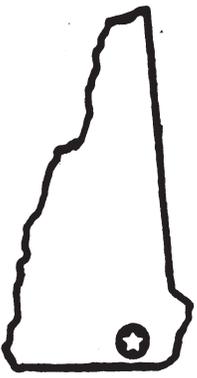
We are also always looking for new ways to save energy, and new ways to inform and educate people about how to save energy and money. Anyone is welcome to attend our meetings at any time.

Respectfully Submitted by

Linda Kipnes  
Chairman

# TOWN OF HUDSON

## Highway Department



2 Constitution Drive Hudson, New Hampshire 03051 603/886-6018 Fax 603/594-1143



Fiscal year 2011 was again a very busy and productive year for the Highway Department. Looking back over the year the thing that stands out was the severity of the winter season. Winter started early and pounded us all season long. The crews did an excellent job keeping the roads clear and safe considering the weather and the aging equipment that was still in use. During this season we had three front line plow trucks that were almost 25 years old. Fortunately this equipment made the season and is scheduled to be replaced in the next fiscal year. The timing of the storms also helped as most events happened during the week so we were to complete the season with the amount of money budgeted for overtime, salt, sand and fuel.

The department also completed some high profile road work this year. The largest was the reconstruction of Ferry Street, Route 111, from Ridge Ave to the Merrimack River. This project was completed in two phases to help ease traffic congestion. The first phase was completed in the summer of 2010. This included the removal of the existing surface of Ferry Street from Ridge Ave to Ferry Street. Drainage was added as needed. The entire area was then repaved. The second phase was from Library Street to the Veterans Memorial Bridge over the Merrimack River. This was completed in the late spring of 2011. This phase included removing the existing road surface, replacing traffic control loop detectors, lane realignment at the intersection of Library Street and repaving.

Another high profile job was the Derry Road, Route 102, reconstruction. This work was completed in June 2011. The work included the removal of the existing road surface from Mc Donald's north to Elm Street including 250 feet of Elm Street. The project also included removing the existing traffic island on Elm Street and replacing it with a smaller granite curbing island. We also extended the stacking lanes on Elm Street to help with traffic flow, and upgraded the Opticom system to increase response time through the intersection for emergency vehicles. The entire area was then repaved.

Central Street, Route 111, also was reconstructed. The area from Ferry Street to the culvert at Burger King was highly distressed. In May 2011, we reclaimed the entire area. In some places over a foot and a half of old asphalt was pulverized and then reshaped, graded, compacted and then repaved. The extra material from pulverizing the road was trucked to Benson Park and stored for future road and trail work within the park.

Also this year the Department undertook the realignment project for the intersection of Pelham Road and Lowell Road. This was an extensive redesign of the intersection. The old intersection was extremely wide and met Lowell road at a 45 degree angle and on a steep incline. We realigned Pelham to now meet Lowell road at a 90 degree angle. We also removed the hill on Pelham Road to reduce the slope. When completed the new intersection included two turning lanes on Pelham Road, new granite curbing throughout the length of the project, new sidewalks on both sides of Pelham road up to the Nottingham West School, new signage and lighting. We also installed underground conduit for future use if traffic lights are needed.

Other road projects included the reclaiming and repaving of Adalaide Street. Other streets that had previously been reclaimed and only received base pavement were overlaid with the finish pavement. They included Sanders Road, Elaine Street, Winding Hollow Road, Griffin Road, Keinia Road, Edgewood Drive and Stevens Drive.

I know this seems like a lot of road work, and it is. The fact of the matter was that most of the work was completed using Planning Board funds from impact fees which have now pretty much dried up. Our traditional method of paying for road work in the budget remains woefully underfunded and will need to be addressed soon.

Sewer projects completed this year included the replacement of the main lines and house services on Winnhaven Drive and on Short Street. They are also heavily involved in the mapping of the entire system using GPS.

Off road work this year included the replacement of the entire baseball field at Greeley Park. We installed a water meter pit, ran water lines from the street to the park and installed irrigation. We then replaced the infield and the outfield. At Benson's Park we completed clearing the large section by the pond across from the A Frame and then landscaped it. At the pedestrian entrance by the parking lot, we added 260 feet of drainage to allow walk ways to be built from the entrance to the old gorilla house. We also added walks to the future site of the 9/11 Memorial. The area was then completely landscaped.

This year we were successful in replacing our 1994 Vaccon Truck with a brand new 2010 unit. This piece of equipment is responsible for cleaning over 1,800 catch basins, 1,500 sewer man holes, 60 miles of sewer lines and 40 miles of drain lines. It also used to open hundreds of culverts and clean 5 sewer pumping stations. Though no one sees the work this unit does, it is the most valuable, irreplaceable piece of equipment in our fleet.

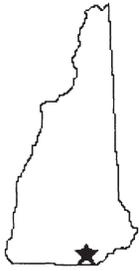
Many recurring annual jobs also keep the Highway Department busy. These tasks include but are not limited to brush and tree removal, pavement markings, street patching, landscaping of parks and cemeteries, lawn care, litter removal, install and repair traffic lights, road shoulder maintenance, roadside mowing, equipment maintenance, sign installation and repair, along with overseeing the solid waste contract.

In closing, I want to thank all the members of the highway department for their hard work and dedication during a difficult year. I also wish to thank the Board of Selectmen, Budget Committee, Town Administrator, my fellow Department Heads, and you the citizens of Hudson, for your continued support.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Kevin Burns', written in a cursive style.

Kevin Burns  
Road Agent



# TOWN OF HUDSON

## Information Technology Department



### Annual Report for 2011

#### **Introduction**

May 2012 will mark the fifth anniversary of the Information Technology (IT) Department, when the management of technology for all Town departments was consolidated. Since 2007, the IT department— with a staff of three —has made great strides in improving our Town’s network, infrastructure and interoperability. My team includes IT Specialists John Beike and Vin Guarino.

#### **Responsibilities and Work Load**

Though we’ve had many successes, the biggest challenge for us continues to be the lack of support staff to handle the workload. According to national standards, the average number of staff required for our size municipal government agency and number of computer users is 3.75 help desk staffers plus management. This does not include the GIS functions we maintain, which are normally a separate unit of 1 person for our size town.

Where we should have 5.75 people for our size agency and level of responsibility, we have three. Trying to fill in with temporary student Interns has not been enough to meet the constant needs of our 24/7, 365 day demand, and training short-term students is time consuming.

John and Vin continue to serve our Town well with their knowledge base and skill. I am proud to work with both of them. They have been instrumental in implementing Town-wide technologies that helped us attain more efficient interoperability between departments at a lower operating cost.

The IT Department is responsible for supporting approximately 300 users: employees, volunteers and elected members who use Town resources. We maintain technology within 11 Town-owned buildings, 7 remote sites, two 24/7 dispatch centers, and the Emergency Operation Center. This center is manned in the event of a Town-wide catastrophic event, and IT needs to be prepared for its activation and technology at any time.

Furthermore, we are responsible for the procurement, management, and replacement of Town-wide hardware, software and phone systems, with system security, emergency services, and data recovery being our most important responsibilities and priority, though we work in a constant state of support back-log.

#### **Goals Set and Met in Fiscal Year 2012**

- Lowered equipment replacement costs by 24% through desktop virtualization.
- Collaborated with Town Clerk Patti Barry to add a Point of Sale module to our financial software. This allows residents to pay their dog licenses, motor vehicle fees, taxes and other bills using credit card.

- Worked with Fire Deputy Rob Buxton and School IT Director Kevin Boulard to upgrade alarms and provide Return on Investment (ROI) through Town-owned fiber optic to Hudson Memorial and Nottingham West Schools. Upgrades for the Recreation Center, HO Smith and Library Street Schools are ongoing.
- Expanded the use of laptops in the field to provide ROI by minimizing time spent on duplication of work and the need to travel back to offices to access data.

It takes collaboration to justify, budget and procure the necessary technology to meet our mission and goals for all departments. In that regard, I would like to thank Town Administrator Steve Malizia, my fellow Department Heads, and the Board of Selectmen for their support. I'd like to note the significant contributions of IT Liaison, Ted Luszey and extend my appreciation for his perceptiveness and support of our goals.

Respectfully submitted,



Lisa Nute  
Information Technology Director



## 2011 ANNUAL REPORT OF NRPC ACTIVITIES FOR THE TOWN OF HUDSON

The Nashua Regional Planning Commission is formed by the thirteen communities of Hudson, Pelham, Litchfield, Merrimack, Nashua, Amherst, Hollis, Brookline, Milford, Mont Vernon, Lyndeborough, Wilton, and Mason. NRPC serves as a resource to support and enhance local planning, provides a forum for communities to coordinate land use, environmental and transportation planning at the regional level, and provides a clear voice for the region at the state and federal levels. Our core planning programs are transportation, land use, environment, and mapping. NRPC is also the designated Metropolitan Planning Organization (MPO) for the region and is responsible for developing and maintaining the region's official transportation planning program for transportation projects that are funded through Federal or State sources.

In 2011, NRPC provided the assistance summarized below directly to Town Departments, land use boards and commissions and the Board of Selectmen. Town officials, staff and board members also have access to the many training and educational programs NRPC offers and may request customized services through NRPC programs.

### **TRANSPORTATION**

NRPC is responsible for developing the region's portion of the State's Transportation Improvement Program (STIP), maintaining the regional traffic model, and performing required air quality analyses. In addition, NRPC MPO funds are used to provide municipal technical assistance on transportation issues.

**Congestion Management Process** – The NRPC has developed a Congestion Management Plan (CMP) designed to identify areas of congestion and develop solutions for more effective management of the transportation system. This plan provides information to municipal decision makers to assess the effectiveness of strategies and identify investment priorities. In 2011, NRPC collected travel time data on NH 111, Route 3A and the Taylor Falls Bridge which will be used to support prioritization of transportation improvements in the region.

**Third River Crossing** – With the recent opening of the Manchester Airport Access Road (MARR), NRPC began a traffic volume monitoring program to assess the impact of the MARR opening on the Town of Hudson; specifically the traffic volumes approaching the Town Center and Taylor Falls Bridge. Baseline data was collected prior to the opening of the MAAR and will be compared to data collected in the spring of 2012 in order to quantify the impact of the bridge opening. Additionally NRPC will hold a Third River Crossing summit in 2012 to facilitate discussion between officials from towns of Hudson, Merrimack, Litchfield and the City of Nashua to develop a path towards a mutually agreeable east west travel solution between the communities.

**Traffic Data Collection** – NRPC continued its robust traffic data collection program. These traffic counts are available for use by the Town and NRPC can conduct special counts upon request. The count data is available to anyone through the NRPC website using the Google Maps feature and more detailed data from each count is available upon request.

**Transportation Improvement Program** – As the designated MPO for the region, NRPC maintains the Transportation Improvement Program (TIP). The TIP is a document required under federal transportation regulations that shows that there are sufficient resources to fund the proposed projects. All federally funded highway improvements must be included in the region's TIP in order to receive federal funding.

NRPC is responsible for the development and maintenance of the TIP so that federal highway transportation dollars are available to Hudson and the rest of the region. Throughout 2011, NRPC carefully monitored the status of Hudson projects in the TIP to ensure that project information and changes initiated by NHDOT were communicated

to the Town planning and community development staff. Specifically, NRPC staff coordinated with NHDOT regarding the intersection related improvements to Ferry St. and Library St.; Derry St., Ferry St. and Chase St.; and Derry St., Highland St. and Library St as well as the relocation of the former Hudson Train Depot and update project costs and schedule to ensure access to Federal funds.

**Congestion Mitigation Air Quality (CMAQ) Program** - The CMAQ program provides funding opportunities for communities to address transportation needs that have a direct and beneficial impact on air quality in the region. NRPC developed presentation materials for town staff and took the lead role in presenting a successful CMAQ application grant to acquire funding for intersection related improvements at Ferry St. and Library St.; Derry St., Ferry St. and Chase St.; and Derry St., Highland St. and Library St. Throughout 2011 NRPC continued to support town of Hudson staff by monitoring the project to ensure expeditious and efficient implementation.

**Road Inventory** – During 2011, NRPC staff prepared the updated data in the town Road Inventory. This data set allows officials from the Town and NH DOT to have the most up to date information on Hudson’s roads and will be used for planning road improvements in the community. This data also forms the basis for the Town’s allocation of Transportation Block Aid from the State.

**Highway Safety Improvement Program (HSIP)** – NRPC, in cooperation with NHDOT and Hudson town staff, initiated a Road Safety Audit at Sherburne Road and Dracut Road intersection. This process required NRPC to conduct peak hour turning movement counts and correspond with local police to obtain accident reports. This data was then analyzed to develop intersection operation and traffic accident diagrams. Those diagrams were reviewed as part of a field review of the intersection with federal, state and local officials, which NRPC coordinated and participated in as a Road Safety Audit Team member. The results of the data analysis and field review were evaluated by NHDOT and its consultant for possible implementation of safety improvements at the intersection.

**Metropolitan Transportation Plan (MTP)** – During 2011, NRPC began a major update to the region’s Metropolitan Transportation Plan. The purpose of this document is to identify the long term transportation needs of the region. It provides a mechanism for the communities of the region to have a voice in the transportation planning process and decisions. NRPC staff worked closely with Town of Hudson staff to identify local transportation improvements that benefit the Town. Including these projects in the MTP will provide the opportunity for future funding through the states Ten Year Plan Process.

**NH Capitol Corridor Passenger Rail Project** – During the course of 2011 NRPC continued to work toward the development of the NH Capitol Corridor project. Activities this year included participation on the New Hampshire Rail Transit Authority, the operating entity for the rail project, and a study of the land use and zoning in North Merrimack for the possible development of a rail station.

**Regional Traffic Model** – NRPC is updating the regional traffic model in conjunction with the release of new U.S. Census data and regional employment and journey to work data. This update will also allow NRPC to provide morning and afternoon peak hour traffic forecasts, as well as more accurately model traffic signalization and intersection issues. This will allow NRPC to provide more specific information to the town when assessing the impact of traffic from new development. This capability is available for town use whenever there is interest, without cost, and the town staff has utilized NRPC traffic expertise on several occasions to help study critical intersections and development issues.

**Population Projections** – In the absence of updated projections from the NH Office of Energy and Planning State Data Center, NRPC staff have developed population projections for the Town of Hudson that will aid in community planning through 2040. The projections are based upon the 2010 existing male and female population, broken down by 5 year age cohorts, and projected in 5 year increments through 2040; allowing the town to plan for its future

demographic composition including school age, workforce and senior populations. Incorporated into the projection model are recent birth rates, standard survival rates, and an estimate of the future migration that considers known and anticipated future economic development, housing construction, and recent trends. Additionally, NRPC is developing similar projections for all towns in the region as is Southern NH Planning Commission, allowing Hudson to track its future in comparison with neighboring communities.

**Human Service Transit Coordination** –The NRPC has been the leader in the state in this process and was recognized as the first Regional Coordinating Council. In the coming years it is anticipated that this project will lead to increased transit service throughout the NRPC region and help meet the transportation needs of many seniors and disabled adults without transportation options.

**Safe Routes to Schools Program** - The Safe Routes program encourages children to bike or walk to school through education and incentives that remind children how much fun biking and walking can be. The program also addresses the safety concerns of parents by encouraging greater enforcement of traffic laws, exploring ways to create safer streets, and educating the public about safe biking, walking, and driving practices. NRPC continues to pursue Safe Routes to School funding for communities and school districts in the region.

### **LAND USE AND ENVIRONMENT**

**Comprehensive Economic Development Strategy (CEDS)** – NRPC Staff provides analysis and staff support to the Regional Economic Development Center of Southern New Hampshire to develop the Regional Comprehensive Economic Development Strategy (CEDS). A CEDS is the result of a local planning process designed to guide the economic growth of a region and is required to qualify for assistance from the U.S. Economic Development Administration (EDA) under its Public Works and Planning Programs.

**Hazard Mitigation Program** – In 2011, NRPC staff in conjunction with town staff completed an update to the existing Hudson Hazard Mitigation Plan originally approved in 2004. Hazard mitigation plans identify critical facilities and areas of concern throughout the town, analyze potential hazards and risks to these facilities, and prioritize mitigation measures to address the hazards. The Disaster Mitigation Act of 2000 encourages natural disaster planning to reduce property damage costs and injuries. Completion of a Hazard Mitigation Plan and participation in the National Flood Insurance Program enables a community to apply for fully funded hazard mitigation grants. Staff from numerous town departments and elected officials participated in three meetings to collect data, update sections and review maps. The draft plan is in the final stages of review. Once conditional approval has been received from FEMA, a public hearing will be scheduled with the Board of Selectman for final approval.

**NRPC Energy Program** – In 2011, NRPC continued to provide technical assistance to increase municipal energy efficiency in the Nashua Region through the Energy Technical Assistance and Planning program (ETAP). ETAP is funded by the American Recovery and Reinvestment Act and is being administered through the NH Office of Energy and Planning. Through this program, NRPC helped Hudson to conduct an energy inventory and walk-through audits of its municipal buildings. Using funding from the Energy Technical Assistance and Planning program, NRPC staff also worked with the Town of Hudson along with 10 additional towns and 6 school districts to form an aggregation for electricity supply. As a result of a successful bidding process, the Town will see a substantial savings on its municipal energy bills.

**Resources and Training** – Through the innovative iTRaC (Integrating Transportation and Community Planning) program the NRPC provided a wide array of resources to town volunteers and staff. Fact sheets were developed on Transit Oriented Design, Overlay Districts, Bike and Pedestrian Planning, Performance Zoning and the Sustainability Series Overview. Two Planning Board and Zoning Board trainings were also offered as well as a workshop on roundabouts design.

**Household Hazardous Waste Program** – Household Hazardous Waste (HHW) comes from everyday products used in the home, yard, or garden. By definition, they are corrosive, flammable, toxic, or reactive. Non-latex paint, solvents, oven cleaner, pool chemicals, pesticides, drain opener, and auto chemicals are just a few examples. The Nashua Regional Planning Commission holds HHW Collections each year to allow residents to properly dispose of these products. During these events, participants can also recycle unwanted electronics.

The Nashua Regional Solid Waste Management District held six collections during the 2011 Household Hazardous Waste season. In 2011, a total of 1,032 households participated in the HHW collections District-wide; of those, 75 households came from Hudson. A total of 71,348 pounds of material was collected in 2011. Hudson residents comprised 7.27% of the total participation, which equates to roughly 5,187 pounds of waste removed from the waste stream.

### **GEOGRAPHIC INFORMATION SYSTEMS (GIS)**

**General Mapping and Spatial Data Maintenance** - The GIS staff at NRPC continues to maintain a diverse collection of mapping information and databases including local roads, real property parcels, zoning, land use, and environmental conditions. This data is applied extensively to provide mapping and analysis for local and/or regional projects. NRPC continued its quarterly updates to the town parcels layer, using the Registry of Deeds database to update the town digital parcel map to include all changes to property data. This item is a critical component of many projects conducted in the town and is always available to the town from NRPC free of charge. This year, 16 lots were adjusted per information gathered from the Registry, including 12 lot line adjustments and 4 new subdivided parcels. NRPC also worked with the assessing department to acquire the latest set of land use and housing data to join geographically for improved mapping and data analysis.

NRPC still provides Hudson with its official zoning map, free hard and digital copies of which have been provided to the Town whenever updates are made to any of the features on the map. Other layers updated upon request or notice include roads, road names, zoning, conserved lands, and land use.

**Census Data** – NRPC collected and synthesized hundreds of datasets from the 2010 U.S. Census and the ongoing American Community Survey estimate program. Data is available at several geographic levels, from the State and Town all the way down to small Census Blocks. NRPC has presented local and regional data at several meetings throughout the year and even created an online tutorial on how to access even more data using American Fact Finder, the Census’s official website. This data has been, and will continue to be, extremely important in planning efforts and decision making for Hudson. Updated numbers in categories such as population, race, language, employment, and housing can now be used in local plans, and will be the inputs to the updated travel demand model.

**Broadband Mapping** – NRPC provided data collection support to the New Hampshire Broadband Mapping and Planning Program. Tasks in the Town of Hudson included collection broadband information from “community anchor institutions” – schools, town facilities, medical facilities, etc – and sending them to UNH for inclusion in statewide maps which help show where any service is lacking, or where better service is needed.

NRPC also took the lead on the rural addressing project, which will map every household in a rural census block throughout the state. NRPC began organizing this project in 2011, analyzing where points will need to be collected, including 1 qualifying block in Hudson.

For more information contact Kerrie Diers, Executive Director at 603-424-2240, ext. 12 or via email at [kerried@nashuarpc.org](mailto:kerried@nashuarpc.org) or visit the NRPC website at [www.nashuarpc.org](http://www.nashuarpc.org).

## PLANNING BOARD 2011 ANNUAL REPORT

In accordance with New Hampshire Planning and Land Use Regulations (RSA 674:1, 5, 35 & 43), the duties and responsibilities of municipal planning boards include:

- Preparing and updating municipal master plans
- Recommending amendments to municipal zoning ordinances
- Preparing Capital Improvement Programs (CIP)
- Updating subdivision and site plan regulations
- Review and approval/disapproval of subdivision and site plans

The Hudson Planning Board meets in Town Hall three times a month, i.e., on the 1<sup>st</sup>, 2<sup>nd</sup>, and 4<sup>th</sup> Wednesdays. The first meeting of the month is typically a workshop meeting, while the other two meetings are focused on reviews of site plans and subdivisions.

### Master Plan

The Hudson Master Plan was updated in 2006 and consists of a comprehensive review and analysis of Hudson's past, present and future infrastructure needs and capacities. The Master Plan is available for review at the Rodgers Memorial Library, the Community Development Department Office in Town Hall, and on the NRPC web site at [http://www.nashuarpc.org/landuse/landuseproj\\_hudsonmp.htm](http://www.nashuarpc.org/landuse/landuseproj_hudsonmp.htm). This year the Planning Board plans to start updating the Master Plan, with the goal of updating individual chapters on a rotating basis so that the document is kept up-to-date.

### Capital Improvements Program

The Planning Board is authorized by New Hampshire RSA 674:5-674:7 to develop a Capital Improvements Program (CIP) to rank proposed capital projects for the Town and School District for the upcoming fiscal year. In addition to the proposed projects for the next fiscal year, each town department is requested to look ahead for the next 5 years and list expected capital projects during that time. The CIP report is provided to the Board of Selectmen and Budget Committee as input to the next year's fiscal plan.

A CIP was not produced by the Planning Board for FY2013. The foregoing decision was made by the Board of Selectmen (BOS), taking into consideration the ongoing deep recession and resulting local fiscal constraints. That is, the BOS determined that it would be prudent for the Town to complete the already approved capital projects before proceeding with planning for additional infrastructure improvement projects. As of this writing, the Board of Selectman have yet to decide on whether or not a CIP is needed for FY2014.

### Zoning Ordinance Changes

The Planning Board continues to work to update the Zoning Ordinance. Public hearings are held to review the proposed changes. The final version of the changes must be approved by a vote of the Town during the Town elections in the spring. During FY2011 the Planning Board focused on some minor issues which eliminated conflicts in the zoning ordinances.

### Subdivision/Site Plan Regulations

The Planning Board also worked on revisions to the Subdivision and Site Plan Regulations. After conducting the appropriate public hearings, changes to these regulations are voted on and approved by the Planning Board. This year we again made a few minor changes to the regulations as they pertain to filing forms and conducting procedures.

The Zoning Ordinance (Chapter 334), Site Plan (Chapter 275), and Subdivision (Chapter 289) regulations of the Hudson Town Code can be reviewed on the Town's Website, within the "Town Code" dropdown list each of the aforementioned chapters is listed separately.

Development Activity

FY2011 started to show signs that economic conditions were stabilizing and possibly starting a new growth trend. For example, year-over-year, there was a significant increase of subdivision approvals, as well as new housing starts, and in regard to commercial development, review of Site Plan projects also showed signs of an upward trend. These trends are illustrated in the below table, which depicts both residential and commercial development activities in Hudson from FY2007 through FY2011.

	FY2007	FY2008	FY 2009	FY 2010	FY 2011
Approved Subdivision Plans	6	8	6	3	7
Approved New House Lots	16	22	15	39	52
Approved Other Housing Units	0	0	0	0	138
Approved Commercial Site Plans	16	23	8	15	18

The three most significant Site Plans approved in FY 2011 included:

- 1) The 30 Unit Vista Estates Mfg. Housing Development on a 39.5 acre parcel off Pelham Road.
- 2) Fairview Nursing Home Assisted Living Project – 73 units of assisted living (23,000 sq. ft. footprint), and expansion to the existing facility, which will include adding 31 beds, together with space for medical and therapy services.
- 3) Oakridge Estates Older Persons Housing Development off Belknap Road, which will include 100 detached residential units.

Election of Planning Board Officers

The election of Planning Board officers is held annually during the second regular meeting in January. The following members were elected as officers for the year.

Chairman	Vincent Russo
Vice-Chairman	George Hall
Secretary	Ed van der Veen

Other members of the Planning Board during this past year include:

Jim Barnes, Member  
Timothy Malley, Member  
Glenn Della Monica, Member  
Stuart Schneiderman, Alternate  
Irene L. Merrill, Alternate  
Jordan Ulery, Alternate  
Richard Maddox, Selectmen Rep.  
Ken Massey, Selectmen Rep. (Alt.) (Resigned March, 2011)  
Roger Coutu, Selectmen Rep. (Alt.)  
Brad Seabury, Recorder

Community Development Department Staff FY 2010

Mark A. Pearson, Assistant Town Administrator  
John Cashell, Town Planner  
William A. Oleksak, Zoning Administrator/Health Officer/Code Enforcement Officer  
Blake Miller, Building Inspector (appointed 07/01/09)  
Joseph Bourque, Electrical Inspector  
Pamela Lavoie, Administrative Aide  
Julie Kennedy, Administrative Aide  
Susan Fiorenza, Secretary  
Stephen Buckley, Esq., Town Counsel and Counsel to the Planning Board  
Brad Seabury, Recorder, Hudson Minutemen

In closing, I would like to thank the Planning board members, alternates, as well as CDD staff for their support and continued efforts with the planning of past, present, and future growth and development of Hudson. It is through their conviction that Hudson remains a community with one of the lowest tax rates in NH, while providing enterprising businesses a place to call their home, and residents with exceptional community services.

Respectfully Submitted,

Vincent A. Russo Jr.,  
Planning Board Chairman

# NOTICE

If you own real estate lots that were involuntarily merged by municipal action, you may be able to have those lots restored to their pre-merger status.

Your property may qualify if two or more lots were merged for zoning, assessing, or taxation purposes and the merger occurred:

- During your ownership, without your consent; or
- Prior to your ownership, if no previous owner consented to the merger.

To restore your property to pre-merger status, you must:

- Make a request to the local governing body
- No later than December 31, 2016.

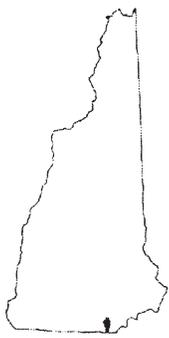
Once restored:

- Your properties will once again become separate lots; however, they must still conform to applicable land use ordinances. Restoration does not cure non-conformity.

*This notice must be:*

- *Posted continuously in a public place from January 1, 2012 until December 31, 2016, and*
- *Published in the 2011 through 2015 Annual Report.*

*Read the full statute at [RSA 674:39-aa Restoration of Involuntarily Merged Lots](#).*



# TOWN OF HUDSON

## Police Department

*Partners with the Community*

1 Constitution Drive, Hudson, New Hampshire 03051  
Voice/TTY (603) 886-6011/Crime Line (603) 594-1150/Fax (603) 886-0605



*Jason J. Lavoie*  
Chief of Police

*Captain William M. Avery, Jr.*  
Operations Bureau

*Captain Robert M. Tousignant*  
Administrative Bureau

### Hudson Police Department 2011 Town Report

#### Preface:

It gives me pleasure to share with the citizens of Hudson, your Police Department's 2011 Annual Town Report. The following information will summarize the year in a few short pages.

We are where we are today because of the diligence of our police department employees; along with assistance from the town of Hudson community, the Board of Selectmen, Town Departments, the School District, many businesses, and many individual contributions. To all of you, thank you. If Hudson is going to continue to have a police department the residents can be proud of, we will have to continue to work together.

The Town of Hudson has a unique police department; members are very involved with the community and work closely to solve problems, provide programs, and are committed to assisting charitable organizations. I can assure you there are not many police department's that are as close with the community. This partnership will keep Hudson a great place to own a business and an even better place to raise a family.

We are once again up for reaccreditation. A team of two assessors spent four days with us, observing and reviewing the practices of your police department. A total of 400 standards, which include over 1,100 specific criteria, have to be met. Prior to their arrival for the on-site evaluation, 300 standards were shipped to each assessor for review. Sergeant John McGregor and Information Manager Jamie Iskra took the lead to ensure we maintain compliance with National and International standards. Although we won't find out until March of 2012 as to whether or not we passed, preliminary reports indicate we had an extremely successful review.

#### Statistics:

The Police Department utilizes many policing models to help reduce crime, such as community policing, professional standards, and comparing statistics to name a few. The various models are used to help prevent and solve crimes. The Police Department employs forty-five sworn officers although we currently have two vacancies, sixteen non-sworn full time members, and seven non-sworn part-time members. From January to December 2011, the Police Department responded to 37,424 calls for service.

Activity	2010	2011	%Δ
<b>Total Arrests</b>	1,374	1,042	-24%
Juvenile Arrests	236	139	-41%
DWI Arrests	284	135	-52%
Drug Arrests	181	104	-43%
<b>Crime vs Person</b>			
*Murder	0	2	n/c
Aggravated Assaults	20	24	20%
Simple Assaults	193	163	-16%
Sexual Assaults	24	12	-50%
Robbery	2	8	300%



**A NATIONALLY ACCREDITED LAW ENFORCEMENT AGENCY**

***Crime vs Property***

Arson	10	3	-70%
Burglary	74	60	-19%
Criminal Mischief	186	164	-12%
MV Theft	29	22	-24%
Theft/Larceny	316	310	-2%
Theft/Fraud	78	91	17%

***Motor Vehicle***

State Reportable MVA's	578	593	3%
MV Citations	1,554	1,357	-13%
MV Warning	8,218	6,920	-16%

***Domestic***

<b><i>Disturbances</i></b>	476	399	-16%
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\*N/C- not capable of being computed, zero incidents to calculate against for the prior year.

**Community Programs and Events:**

Citizen Police Academy: In June our Thirteenth Citizen Police Academy graduated twenty participants. The graduates spent time learning about narcotics investigations, DWI patrols, Crime Investigations, Emergency 911, and our hiring and recruiting process. We would encourage any resident or business owner to call and reserve your spot for the next academy scheduled for April of 2012.

AARP: We conducted three AARP Safe Driving classes during the year. This two day (four hours each day) is personalized for people over the age of 55 years of age. Participants are reminded of safe driving habits and are made aware of various dangers encountered while driving. Participants may benefit with a discounted insurance rate for taking this course.

We've also conducted two successful Red Cross sponsored blood drives, hosted the Special Olympics Torch Run, sponsored CHiPS "Fright Night", participated in the "Toys for Tots" drive, collected donations at the annual Salvation Army Bell Ringing, and participated in many other charity events.

**Goings and Comings:**

**Retirements:**

Master Patrol Officer (MPO) Douglas Dubuque retired at the end of May 2011 after serving the Town of Hudson for almost 21 years. MPO Dubuque will continue to reside in New Hampshire. We wish him well in his future endeavors.

**Moving On:**

No employees left this year.

**New Hires:**

During most of the year we had three new officers continuing their officer training, which included three and a half months at the State of New Hampshire Police Academy with an additional eight weeks with a Field Training Officer and one month of in-house training.

Donna Rosso and Karen Lawton were hired as part-time telecommunications technicians.



**A NATIONALLY ACCREDITED LAW ENFORCEMENT AGENCY**

### **Promotions:**

Three officers were elevated to the rank of Master Patrol Officer.

### **Goals and Objectives for 2012:**

- To continue to ensure our officers receive the best training in modern day police practices.
- Host community based programs to reduce crime and to foster our Partnership with the Community.
- Through education, motor vehicle enforcement and police presence reduce the number of motor vehicle collisions on the three main arteries in Hudson.
- Continue to identify and arrest sexual predators and to provide educational programs to parents and children through our schools.
- Continue to focus our resources on identifying and arresting drug dealers in our Community.
- Continue coordination and collection of CALEA proofs of standard compliance in preparation for future re-accreditation.
- Continue to utilize the Police Department's Directed Patrol System with emphasis on neighborhood presence to reduce criminal activity.

### **Closing:**

On behalf of the Hudson Police Department I would like to thank the Citizens of Hudson, the Board of Selectmen, Town Administrator Steve Malizia, and Department Heads for their support.

To the employees of the Hudson Police Department; thank you for all your efforts in keeping our agency the best in the State. The honor is mine to represent you. I look forward to working with the community in (as I said earlier) keeping Hudson a great place to own a business and an even better place to raise a family.

Sincerely,

Jason J. Lavoie  
Chief of Police  
Town of Hudson, NH



**A NATIONALLY ACCREDITED LAW ENFORCEMENT AGENCY**



Sergeant John McGregor donates @ HPD blood drive



SRO Rachelle Megowen receives Grange Award



HPD members participating in fundraiser for New Hampshire Special Olympics



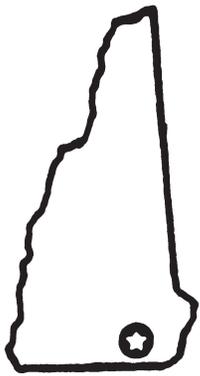
HPD booth at Old Home Days



NE Patriot Rob Gronkowski plays against HPD at Alvirne High School for fundraiser



Collection for 2011 Toys for Tots



## TOWN OF HUDSON RECREATION DEPARTMENT



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2 Oakwood Street Hudson, New Hampshire 03051 603/880-1600

It is my pleasure to present the 2011 Annual Town Report of the Hudson Recreation Department. This department continues to support, plan and coordinate many activities for the constructive use of leisure time for Hudson residents of all ages. It is estimated that over 9,000 residents used our programs this year.

### ADMINISTRATION

Susan Kaempf continues to provide outstanding administrative support to this department. Her management of the Recreation Department website is excellent, as well as constant updates to the public access channel, always providing the residents of Hudson with updated information. In addition to her daily duties, Susan manages our monthly Movie Nights and assists throughout the year with numerous sponsored activities.

John Barry successfully completed his first year masterfully maintaining both the Recreation Center and the Community Center. In addition to his daily duties John completed several self help projects improving the quality and safety aspects of town facilities.

The Recreation Committee continues to meet the first Thursday of each month, 6:30pm in the Board of Selectman Meeting Room. This committee provides outstanding insight and guidance to this department. Additionally, members can be seen volunteering and assisting at recreation sponsored activities. This committee provided keen insight and was highly involved in the process of selecting an outstanding play structure at Benson Park that is now a major asset to the park.

Background checks are conducted on all employees and volunteers. These checks will help to protect the children that participate in our programs. All checks are completed through the New Hampshire State Police.

### FACILITIES AND MAINTENANCE

This department manages and maintains a busy schedule of all facility use to include the Recreation Center, Community Center, Robinson Pond Recreation Area, Merrifield Park, Skate Park, Jette Field, Sousa Field and Greeley Field. Recreation Director serves as the Board of Selectman's Benson Park Liaison to assist with day to day operations and institute town policies, procedures and budgeting issues. Additionally, all group outing requests are reviewed and disapproved/approved with all events posted to the Benson Calendar. As liaison, reporting quarterly to the Board of Selectman on park progress and developments.

All field and park maintenance, landscaping and daily upkeep continues to be professionally maintained by the Highway Department, taking great pride in their work.

During this year numerous projects was completed to improve and maintain our facilities. At Jette Field, higher fencing was installed as a safety precaution. A new sign was purchased and installed at the Skate Park. At the Recreation Center the outdated Trophy Case was removed. Also, at the Recreation Center a kitchen area was constructed in the large room, giving convenient access to the many users of the facility. The administrative office is currently being remodeled.

Robinson Pond Recreation Area continues to be popular with constant use throughout the summer, with over 100 participants using it on a regular basis. Water quality tests continue to be accomplished on a routine basis, all counts were exceptionally low and posted, keeping residents informed of water conditions. The Recreation Area continues to be monitored on weekends ensuring use by residents only.

The Community Center continues to be a major asset to the success of the Recreation Department. This department can now meet many of the needs and provide safe, quality services to the many residents of the town. All civic activities that had used the building in the past continue to meet at the facility.

### CURRENT PROGRAMS

Tot Playgroup meets every Thursday morning at the Recreation Center and during summer months at Merrifield Park. This program is for parents and their toddlers under the age of five years old. Weekly topics are discussed and activities are planned in this very informal and relaxing setting.

Our 60 and Over Coffee Club continues to grow, meeting every Tuesday from 9am – 11am at the Recreation Center. Complimentary coffee, donuts and juice are provided to all attendees in a relaxed setting.

Movie Nights are held the first Friday of each month at 7:00pm at the Community Center. Attendance for this program averages 150 with recent attendance rising to as many as 200 participants. This program is for children six years and up. Children under six years may attend if accompanied by a parent. Families are welcome to come and relax and watch the movie. Popcorn and drinks are served to all at no charge.

Teen Dances continue to be extremely popular. During the year, four separate dances were held at the Community Center. The dances were very successful with attendance rising to as many as 400 children per dance. Dances were offered to students in 5<sup>th</sup> and 6<sup>th</sup> grade, a small fee was charged at the door.

Community Activities gives the Recreation Department the flexibility and opportunity to give the residents activities of choice. These totally self-supporting activities are extremely popular and positive. Adult Comedy Nights have proved to be very popular with an average of 250 people attending each show. Tai Chi and Chi Kung classes continue to be offered every Saturday morning at the Recreation Center. Thank you to Mr. Jim Huang for volunteering his time in teaching these classes. Free Southern Swing Dances classes were offered for the first time and were very well attended, thank you to Harry and Caryl Garrow for providing these classes. First the first time ever, and undoubtedly will be an annual event, an Easter Egg Hunt was held at Benson Park with nearly 1000 participants attending this fun filled family event. Another new activity that was offered was Winter Bingo. Bingo grids with each box having a different winter activity were sent to the schools for distribution. When the grid is complete, participants are entered into a drawing for prizes.

Winter Basketball continues to have the highest overall participation with over 600 boys and girls in grades 3-8 participating. This season saw many changes to the program in an effort to make a more enjoyable experience across the board for all participants regardless of ability. This change was a major benefit to the Intramural League players gaining both in confidence while benefitting their skills. Weeknights throughout the season Memorial School and all of the elementary schools and the Community Center are filled with athletes practicing skills and teamwork. Games are played on weekends throughout the winter at Memorial, Nottingham West and Hills-Garrison Schools. Following the regular season grades 5 - 8 participated in a double elimination playoff. Individual trophies were awarded to all players on the championship and runner-up teams. All championship games were recorded and televised by Hudson Community Television. Grades 3 and 4 participated in a jamboree with all participants receiving medals. This program was coordinated by Steve Porter and Lori Bowen. The season went off without any problems due to the high level of assistance received by all of the volunteer coaches. In addition to our regular season, we hosted the 34th Annual Hudson Invitational Basketball Tournament where a total of 56 teams from neighboring towns participated over the three day Martin Luther King weekend.

As part of our Winter Basketball Program, our Instructional Program was offered to first and second grade children and was held at the Community Center each Saturday morning for ten weeks. This program had over 180 participants. Under the outstanding direction of Ed Peterson and his volunteer high school student coaches, they devoted their valuable time to teach basketball skills in a fun filled environment.

Our High School League played every Saturday, January through March, at the Community Center. This co-ed league had 50 participants. The program was coordinated by Drew Gora.

Over-35 Basketball League, which had nine teams, played on Sunday afternoons, January through March, with games being played at the Community Center.

In addition to our leagues, through coordination and cooperation from the school administration, Open Basketball and Volleyball for adults was offered. Over-35 Basketball was held on Friday evenings at Memorial School and volleyball was held on Monday evenings at Memorial School in the multi purpose room. Open Basketball for 18 –34 and Women's Open Basketball is played Sunday evenings at the Community Center. All open sessions were very popular and well attended.

Men's and Women's Softball is very popular with nine teams in the Men's League and four teams in the Women's League. Games are played at Jette and Sousa Fields, Monday through Thursday evenings, May through August. These leagues were directed by two separate directors. Cindy Holton directed the women's league and I directed the Men's League. A major change to the Men's League was the institution of league provided bats only. The policy was put in place to ensure only regulation bats were used for the safety of all players.

The Babe Ruth Baseball Program continues to run smoothly under the direction of first year Director Matt Keller. Attendance has remained steady with a total of 100 boys from ages 13-15 participating. The boys competed in the 13 Year Old Prep League, 14/15 year old program. In addition, a Senior Babe Ruth team for 16-18 year olds was formed for the first time in a few years.

The Summer Supervised Play Program is still a popular program. A total of 364 children participated, with approximately 150 children attending on any given day. In addition to the entire summer registration fee, a ten-day passbook continues to be offered for the occasional visitors, 150 participants took advantage of this option. This program is truly fortunate to have the use of the Community Center. The facility allowed for increased programming during inclement weather and much needed air conditioning during the extremely hot days and much needed additional space for our routine daily operations. The program was excellently directed by fifth year Director Kim Buccarelli. Continued daily check-in and check-out of all attendees permits us to be more accountable for the children that were dropped off and picked up each day. Before and After Care is very popular. This program was designed to help families who needed to be at work before 9am or could not pick their child up until 5pm. This program, proved to be very beneficial to many families and many parents were grateful for this service. The staff of 16 full time counselors and 4 part-time counselors-in-training provided outstanding supervision and showed great enthusiasm in providing many enjoyable activities for the children. Prior to opening day the staff attended training sessions and completed first aid/CPR training that was conducted by members of the Hudson Fire Department. Each week the children participated in planned daily activities such as arts and crafts, board games, ping pong, pool, basketball, four square and numerous contests. For an additional fee, Wednesday pizza/subs/cookouts, weekly roller-skating and field trips were offered. Supervision during lunch hour continued to be a positive part of the daily program. Another positive aspect was the Teen Adventure Program. The purpose of the Adventure Program was to meet the interests of the teens attending the program; separate activities and field trips were planned. A separate teen area was continued to give the teens ages 12 – 14 some independent space. Robinson Pond Day continues to be every Friday, weather permitting. Participants were dropped off and picked up at Robinson Pond. A certified lifeguard is on duty during our weekly visits to the pond. A great addition to this year's program was Benson Park Day where all participates got to explore the park. Additionally, a fishing derby, bike trail rides and a scavenger hunt was conducted to make for an extremely enjoyable day for all of the children.

Instructional Tennis continues to be extremely popular. This totally self-funded program was taught in basic and advanced skills to children and adults. Due to the popularity of the morning sessions, lessons continued to be offered exclusively in the mornings. Both courts were used at Dr. H.O. Smith School, instructors, Lisa Terwilliger and Catherine Lynes, conducted lessons to two separate groups. Instructors showed outstanding enthusiasm, patience and instruction in the sport of tennis. This program is offered in conjunction with the Supervised Play Program.

Under the direction of second year Coordinator Lori Bowen and second year Assistant Coordinator Sherri Lavoie, the Soccer Program ran extremely smooth. This is another popular program with attendance of 580 and 50 teams with participants ranging from five years old through eight grades. Games were played every Saturday from August through October. Numerous positive comments were received from coaches and parents about the management of the league. They had many new ideas that greatly improved the league. Outstanding comprehensive handouts were provided to the coaches for reference during the season. For our K-2 program many Alvirne HS students volunteered as coaches giving a very rewarding experience working with the younger children. Weekly pre-arranged practice plans were used making for a more consistent introduction. Freedom Field continues to be used for the five year old through second grade program. New to the soccer program was the introduction of Little Sweepers. This was a basic six week introduction to four year olds with 44 participants having a fun filled experience. Following the regular season, playoffs were held in the 5<sup>th</sup> – 8<sup>th</sup> grade division with trophies presented to the championship and runner-up teams. A jamboree is held for the 3<sup>rd</sup> and 4<sup>th</sup> grade division with all participants receiving a medal. In addition, all participants in the kindergarten through 2<sup>nd</sup> grade division received a participation award.

### DEPARTMENT NEEDS

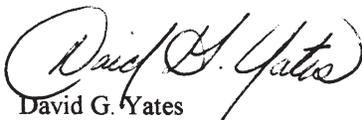
As in previous reports, two areas of concern as the town continues to grow are facilities and manpower. The use of the Community Center for recreation activities continues to be a major asset to our programs. Although improvements continue to be made to current facilities, it is clearly evident more than ever that the town must add more facilities as the population continues to grow. A continuing problem is the lack of gym and field space.

Additionally, manpower is still an issue. A full time Program Coordinator is needed. Currently this department has a full-time Recreation Director serving in numerous Program Director duties and several individual Program Coordinators which are hired season by season. By consolidating all the seasonal Program Coordinator into one full time Program Coordinator this will streamline duties and add continuity and accountability to this position and allow for expanding programs, which would have lead to possible increased revenue.

### SUMMARY

I would like to thank the Board of Selectman and Recreation Department Liaison Ben Nadeau for their continued support and guidance. I appreciate the outstanding help Kevin Burns and the Highway Department crew has given this department throughout the year. Their expertise in the maintenance of our parks and playing fields is outstanding in giving the residents a safe and clean environment for leisure activities. Thank you to Wayne Madeiros for his constant maintenance and improvements to the Community Center and assistance with numerous Recreation Department projects throughout the year. Thank you to all other town departments that have assisted and supported me throughout the year and the Recreation Committee for their continued assistance and volunteerism as we all work together to enhance the quality of life and morale for the residents of Hudson. The biggest thank you goes to the numerous volunteers that give their valuable time and assistance throughout the year. The Recreation Department could not succeed without their generous effort.

Respectfully Submitted,

  
David G. Yates  
Recreation Director



Benson Park Playground



Summer Program



Easter Egg Hunt



5<sup>th</sup>/6<sup>th</sup> Grade Dance



Updated Skate Park Sign



# Town Of Hudson

## Recycling Committee



Leo C. Bernard, Chairman

Ben Nadeau, Selectmen Liaison

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12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6018 • Fax: 603-594-1143

## 2011 Annual Report

The Hudson Recycling Committee is a volunteer committee sponsored by the Board of Selectmen. Committee members are appointed by the Board for a term of three years. The current members of the committee are Leo Bernard, Chairman, Frank Rosier, Vice-Chairman, Lisza Elliott, Cheryl Freed, Dave Jelley and New Member Dereck Chaisson and Board of Selectman Liaison Ben Nadeau and Road Agent Liaison Kevin Burns.

The Committee's charge is to promote the activity of recycling within the town and to educate the community to the benefits of recycling in terms of environmental impact and cost to the town. The committee meets the fourth Monday of every month at 7:00 pm at Town Hall. The monthly meetings are open to the public and televised on HCTV.

During the past year, the recycling committee accomplished many of its original goals and continued to work on establishing the importance of recycling in the town.

### On-Going Goals

- Advertise for new membership and grow the committee
- Maintain a monthly meeting schedule of well attended meetings
- Develop materials the committee can use to display at public functions for the purpose of educating the community
- Select a number of public forums to attend and display marketing materials and assorted hand outs
- Monitor solid waste / recycling rate reports and set goals that the committee believes are obtainable which is currently at 30 percent
- Provide feedback to the Board of Selectmen in a timely manner through the Selectmen Liaison, Ben Nadeau
- Explore partnerships with other committees and organizations in town to increase public awareness of recycling
- Publish a year end report to the Board of Selectmen capturing accomplishments and future objectives

With these goals established the committee is pleased to report the following accomplishments for the Fiscal Year 2011:

- Regular monthly televised meetings were held at town hall on the fourth Monday of each month except when adjusted to avoid conflict with holiday schedules.
- The committee had some membership turnover throughout the year. New members appointed were David Jelley and Todd Wehner (alternate). David was introduced in January and Todd was introduced in February. Todd was promoted to a full member but unfortunately had to resign in August due to job opportunities outside the state and was a very productive member in his six months on the committee. Tim Nawrocki resigned from the committee in November citing work and personal time constraints. Connie Owen, an original member of the committee and the Chairperson for a large part of her tenure resigned in July sighting time personal and other committee time constraints. Leo Bernard was elected as the new Chairman and is currently serving in the post. Frank Rosier and Leo Bernard were reappointed to new 3 year & 4 Months terms to start on January of 2012 that will expire in April of 2015. A New Member was appointed on December 13, 2011 Name is Dereck Chaisson Term to expire in April of 2013.
- A Power Point presentation was completed that referenced many interesting recycling facts, statistics and ways to increase recycling in the town. The presentation runs for about 8-12 minutes and can be leveraged for many different public appearances, events and HCTV productions.

- HLN monthly column has been a great conduit for the committee to discuss public concerns, educate the residents and inform the readers about changes to the recycling program. The column is printed monthly by the HLN and has covered topics including carry in and carry out policies at local parks, answers to public concerns surrounding single stream recycling trucks and how to recycle odd items such as fluorescent bulbs and electronics. The column has been a great success and has aided the committee's efforts of public exposure to recycling.
- The committee held a second annual compost bin sale. The sale included black composting bins, kitchen pails and for the first time, rain barrels. The sale was a great success and the totals were 26 compost bins, 19 rain barrels and 18 kitchen pails. These products will assist the town to reduce its overall waste tonnage by increased composting. The rain barrels will assist residents to water local plants with recycled water versus fresh water from town reserves.
- The committee ran another very successful elementary school contest. The contest was an internet scavenger hunt type contest to increase student's awareness of recycling facts and resources. The contest received over 400 entries from all 5 elementary schools in Hudson including Presentation of Mary. Prizes were donated by Enterprise Bank and presented to winners at the BOS meeting on May 24th. Two classes were presented with participation awards for over 25 entries and were visited by the committee and award certificates and enjoyed popsicles for their efforts. This annual contest increases involvement in an important segment of the population that will carry on the tradition of recycling into the next generation.
- The committee increased exposure of recycling in the town by attending many town and private events. Events attended included the Town and School deliberative sessions, Old Home Days, numerous Chamber of Commerce sponsored events, Pumpkin Festival and unmanned tables at town elections. At these events the committee had a table and displays promoting recycling in the town and were on hand to answer any questions from patrons of these events about the town recycling program. The events were very well attended and continued to increase the exposure of recycling in the town.

Overall, 2011 was a successful year for the committee with a monthly HLN column, several local events attended and another successful school contest the committee has had its greatest town exposure year to date. The committee is actively in the process of recruiting members for the upcoming year as the total membership is at five with two available spots available. The committee is looking forward to 2012 with great anticipation as a new solid waste contract will be in place and will give us the opportunity to educate residents on the new program and continue to promote increased recycling in the town. The committee would like to thank the efforts of the staff at the Town Highway Department for the administrative support during the compost bin sale and transportation and storage of committee materials. The committee would also like to thank the public for its efforts in recycling and looks forward to serving their interests with the new contract in the summer of 2012.

Respectfully submitted by The Hudson Recycling Committee:

Leo Bernard, Chairman {Expiration Dec. 31, 2011}  
 Frank Rosier, Vice-Chairman and Clerk {Expiration Dec. 31, 2011}  
 Lisza Elliot {Expiration Dec. 31, 2012}  
 Cheryl Freed {Expiration Dec. 31, 2013}  
 David Jelley {Expiration Dec. 31, 2013}  
 New Member Dereck Chaisson {Expiration Apr. 30, 2013}

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Leo C. Bernard Chairman Recycling Committee

## FY 2011 Town Report

We have been in our new building two years and we are still thrilled with its beauty, function, and enthusiastic utilization by the community. The number of people coming through our doors has remained steady if not increased and we are busier than ever.

We were very saddened by the loss of one of our benefactors. G. Philip Rodgers passed away March 10, 2011, after a long illness. He was proud of the beautiful library building and it pleased him to see the parking lot full of cars. He often commented “it was the best thing I ever did.” We thank Phil and his brother Al for their generous gift and the people of Hudson thank them for a gift that will last for generations. God bless you!

### Reference, Adult & Teen Services

#### **Programs**

Program information is released and distributed throughout the month via local newspaper articles, slides provided to HCTV, fliers posted throughout town, the RML e-newsletter plus a printed calendar, and online via the RML website’s Events calendar. Registration for programs can often be made directly through links provided on our Events calendar. The Library also maintains a Facebook page and twitter account. Click on the logo at the bottom of our website <http://www.rodgerslibrary.org> .

Program attendance was up 46% and use of the community room has better than doubled since we opened our doors. Over 4,000 people attended events, activities, programs in the community room last year. Over 1,350 people used the study rooms for quiet study or small group meetings.

The Summer Reading Programs (SRPs) were favorites again this year. One hundred forty six students in grades 6-12 participated in summer reading. Young Adult SRP participation increased 33%. Adult SRP readers read 49% more books.

In conjunction with the Children’s Department we sponsored a *Poetry Contest* in April for Hudson students to celebrate “National Poetry Month.” There were four age categories, Pre-school—Grade 2, Grades 3-5, Grades 6-8, and Grades 9-12. We worked with the schools, contacting teachers about the contest. Several teachers made it a class project. The Friends of the Library (FOL) donated funds to provide gift certificates to the first through third place winners in each age category. An awards ceremony and poetry reading was held in May. It was filmed and shown on HCTV channel.

The Friends of the Library purchased a public performance license for the library from Movie Licensing USA. We are thus able to offer a variety of film programs to the community during the year. Family

oriented movies continue to be the more popular and well attended offerings especially during school vacations.

Other regular ongoing programming events include: Adult Book Discussion Groups, Movies at the Library, Drop in Stitchers, Paper Techniques, Computer Workshops.

Special programming this year included: "Get Fit @ Your Library," Concerts, Author Talks, Lectures, hands-on workshops and Income Tax Help.

*Get Fit@ your Library* was made possible by a grant from Hannaford Grocery Store, Inc. Part of the grant money was used to offer a 6-week fitness oriented program *Zumba Gold*. We used grant money also to purchase materials on fitness and nutrition for all ages. Jazzercise instructor Terry Mosca additionally offered several fitness classes for different age groups.

We were pleased to host the Alvirne *B Naturals* performing a (standing room only) Christmas music concert in December. *Crazy Eights*, a jazz ensemble made up of Alvirne Students performed at the library's second anniversary celebration in June, and "Vignettes of Life" a musical review was performed as a benefit for the St. Vincent DePaul Food Pantry.

The library hosted authors of two books on Benson's Wild animal farm. Lynne Ober, author of "Benson's Wild Animal Farm" and Bob Goldsack, author of a photo essay book in the "Images of America" series on Benson's. We also hosted Marianne O'Connor, author of "Haunted Hikes of New Hampshire." All three authors were popular draws due to the local subjects of their books.

For our lecture series, we hosted speakers on "College Costs and Funding," "Organic Gardening," "Organization on the Go," "How to Shop for Free," as well as several Genealogy topics for Family History Month in October

Meditative Breathing and Guided Meditation, Floral Centerpieces (Thanksgiving and Christmas), Drum Circle, Women's Self defense, Learn to Knit, and Continental Knitting comprised the offerings for our hands-on workshops which are designed to attract both adults and teens.

Income Tax Help was offered from February 2-April 13 in the Community Room. Attendance grows each year as more and more people become aware of the free service provided by AARP tax specialist members. There were one hundred and twenty seven tax preparations done this year.

New ongoing programs started this year included: Genealogy Club, Young Adult Book Discussion Group, Writer's Group, Computer Drop-in Help Hour.

The Genealogy Club has been popular and well attended from the beginning. A number of Hudson people have given lectures, seminars and lead discussions on various topics. Rich Guilmette, a RISE instructor, gave presentations on "Canadian Emigration to New England by Railroad," "DNA and the 7 Daughters of Eve."

Emily Coffill started a Young Adult book discussion Group for seventh graders through high school. Each month a book with special appeal to teens is read and discussed. We hope to build attendance as word gets around over the next few months.

A Writer's Group was started to give new and experienced local writers an opportunity to share their work and give feedback to peers. They meet the first Monday of each month.

In addition to regular Computer Workshops offered each month we have added a Computer Drop-in Help Hour on Tuesdays. Kate Butler our Technology Librarian provides instruction and help to people re their computer questions/gadgets. We alternate between afternoon and evening hours. The Reference staff is always available to help patrons with basic computer needs.

We subscribe/obtain passes and discount coupons to several "museums" as a service to our patrons. We added Canterbury Shaker Village and in June and per patron requests we added a pass to the Discovery Museum in Acton, Mass. Museum passes/coupons are especially popular during school and summer vacations so patrons should plan to reserve early. Reservations are available online and via telephone.

Hudson residents are very interested in crafts so for a second year, we continued our subscription to *Hobbies & Crafts Reference Center* which covers many topics from kayaking and antiques to scrapbooking, model trains and hunting. Due to State Library budget cuts, RML again picked up a subscription to the very popular *Ancestry.com* which had previously been provided free to NH libraries. We also added *Newsbank's Historical Newspapers*. We switched from *Grolier* online to *World Book* online since pricing was more attractive for similar content. Patrons can access most of our online databases from home or office via the RML website. Ancestry must be used in the Library however. We are also allowed free in-house access to *Morningstar Mutual Funds* online as part of our annual hardcopy subscription.

The Library is the only location in Hudson to carry IRS, state tax forms, and their publications. We are a very popular place during tax season.

Promotional exhibits are offered monthly in the main exhibit case in the foyer, and on the low shelving in the Reference section. If you would like to share your hobby or interest, please contact a librarian. The community would benefit from learning more about an activity or view a special collection.

Paperwork to approve the Hills Memorial Library building to become listed on the State's Historic Buildings began, and we are now waiting for the leaves to fall so we can make photos to include with our application. HML has been on the *National Register of Historic Places* since 1983

The staff is always happy to provide tours, give programs and book talks to schools, clubs, and organizations. "Ask a Librarian" is a popular slogan at the RML.

### **Children's Department**

#### **Summer Reading Program**

This summer was the first time that we participated in the nationwide Summer Reading Program (SRP); the theme was "Make a splash, Read!" If you visited a library in Seattle, you may have found the same theme

adopted there as well as here at RML. We planned programs for all ages including Lullaby Lapsit, Toddler Time, Story Time, Book Bunch, and Craft Club. We also had movie nights, prize days, and weekly special events. A local artist, Grace Kennedy offered to plan and run a program called “Art & Author;” the program was well received.

SRP special events were songwriter/performer Steve Blunt, Big Truck Day, magician Peter Boie, magician Norman Ng, a Summer Splash Carnival, Festival of Tales, and Toe Jam Puppet Band. Attendance ranged from 75 to 188 per program. We thank the American Legion for allowing us to have our large Wednesday performances at their hall.

Almost 400 children signed up for the SRP. Approximately 100 children came in each weekend to track their reading. They read a total of 3,379 hours.

### **Regular Programming**

The Children’s Room offers ongoing programs for all ages. This year we offered four different Story Times for ages 3-5, two separate Toddler Time programs for two-year-olds, Lullaby Lapsit for birth-12 month olds, two Book Bunch programs for grades K-2 and Don’t Judge a Book by its Cover Gang for grades 3-5.

We added a new program for the 13-23 month olds, Movers & Shakers! We also added a Drop-In Story Time for ages 3-6, and a LEGO Brick Club for ages 5-12.

Average attendance for programs is 18. With 14 programs per week, that means about 252 youngsters attended programs each week!

### **Special Programs**

In October we held two Halloween programs; *Little Goblins Fair* and *Frightful Fun*. Little Goblins Fair included stories, a craft, Halloween movies and trick-or-treating around the library. One hundred thirty-three people attended the event. We offered “Frightful Fun” for 4<sup>th</sup>-6<sup>th</sup> graders one evening late in October as well. Twenty-eight people attended for a movie and fun games and activities!

A *Visit with Santa* was again a great success in December! The Friends of the Library baked homemade cookies for the children to have with their “milk and cookies,” and each child decorated a picture frame for their Santa photo. Attendance for *Visit with Santa* was 267!

We held two different vacation week programs this year. For February vacation we had *Family Fun Days*. We showed a new family movie each morning and had board games out for families to play all afternoon. In April we had a Drop-In Story Time each morning of vacation week. Attendance was better in April, with about 100 people attending the Story Times.

### **Outreach**

This year the five first grade classes from Hills Garrison Elementary School walked over to RML once a month for a program. They heard stories and played all kinds of trivia games. The four kindergarten classes also visited, once in the fall and once in the spring.

Southern New Hampshire Head Start is located at Hills Garrison School, and they too walked over the first Friday morning of each month for Story Time.

The “Read 180” program at Alvirne High School brought two classes in to the library for orientation, practical “how-to advice,” including instruction for conducting Story Times. One of their projects for the class was to read to children at the “Little Broncos” program. Children’s staff gave mini-lessons, prepared handouts with tips on how to choose books, reading aloud, and lists of popular authors and books.

Once again we were a stop on the history tour of Hudson for the third grade students at H.O. Smith School.

The summer program at Nottingham West School brought their special needs students over for a Story Time in July. The young people heard stories and had a picnic lunch out on the library lawn.

Children’s Librarians Betsey Martel and Kristen Paradise visited all the elementary schools in Hudson to promote the summer reading program.

Some statistics from the Children’s department:

- The number of children’s programs increased 15.7% from 432 FY2010 to 500 FY 2011
- Attendance at all children’s programs increased 6.7%, from 11,762 FY2010 to 12,555 FY2011
- Circulation exceeded 90,000 items in FY2011

<b>Program</b>	<b>Number of Programs</b>	<b>Attendance</b>
Lullaby Lapsit	31	484
Movers & Shakers	15	255
Toddler Time	56	1137
Story Time	115	3052
Drop-In Story Time	30	362
Book Bunch	53	1568
Don’t Judge a Book by its Cover Gang	27	279
Megan’s Craft Night	24	402
LEGO Brick Club	23	525
Craft Day	33	915
SRP Programs	42	1823
Special Events: includes Little Goblins Fair, Pictures with Santa, Vacation Week Programs	18	681
Outreach	33	1072
<b>Totals</b>	<b>500</b>	<b>12,555</b>

A special thank you to the following:

- ❖ The GFWC Community Club for donating two Learning Kits to the children’s room. Themes for the kits were “dinosaurs” and “cooking”
- ❖ Friends of the Library for refreshments, crafts and film for *Santa’s Visit*, prizes for *Poetry Contest*
- ❖ Robin Paquette for craft donations and souvenir prizes throughout the year
- ❖ Bert Sullivan for her one woman fundraiser: knitted accessories for American Girl dolls

- ❖ *Volunteers* Ben and Lizzy Katsohis, Sarah and Alex Levesque, Max Dupont, Gabrielle Garneau and Madison Merrill.

### Circulation Department

The second full year at the new RML has been a very busy one for the circulation department. We show an overall 29% increase in circulation since RML opened its doors. We are pleased to have people waiting at the front door each morning to use our computers and Wi-Fi.

The Circulation department staff provides courteous, efficient service to our patrons. They are responsible for checking in and out library materials, sending out overdue and lost book notices, collecting fines, shelving materials in the proper order, notifying patrons when their “holds” are ready, taking reservations for museum passes and checking them in/out, providing FAX service, Notary service, helping patrons find materials, and helping patrons successfully download audio and e-books to their various devices, in addition to all Inter Library Loan activities. The circulation staff are the front-line people patrons see and associate with the Library.

In August the library collected backpacks and school supplies for “Backpacks for Back to School” for the Nashua Soup Kitchen which also serves residents from the town of Hudson. A couple of our Trustees volunteer at the Soup Kitchen and we thought it would be a gesture of support and recognition for their volunteer service. We were also a collection point in December for “Toys for Tots” sponsored by the Fire Department.

In September we began weeding and shifting the fiction collection because of overcrowded shelves. The project lasted several weeks. We added shelves to our media units which had also become crowded.

An Amnesty Week was offered to patrons in the early fall so they could return long overdue materials without incurring large fines.

Friends of the Library decorated Christmas trees and countertops for the holiday season. We receive a lot of favorable remarks from people re the lovely tree in the foyer decorated with gold ornaments.

#### **Some department Statistics:**

- Ill requests: up 3.6%
- Notary Service up 8.6%
- Overdrive audio and e-books up 63.7%
- ILLs completed up 19.5%
- Fax service up 14.8%

#### **Staff member milestones:**

Betsey Martel, Head of Children’s Services – 5 years anniversary

Kate Butler, Technology Librarian and Betsey Martel, Head of Children’s Services -- achieved their MLS degrees

Jerry Rice, Head of Tech Services/Cataloger -- retired in March after thirteen years of service

## **Unsung Heroes**

The Trustees sponsored an “Unsung Heroes Celebration” on September 19, 2010. The celebration honored individuals who had worked diligently during the past 30 years to bring about library expansion for the town. A special “Heroes” scrapbook was crafted by Ann Carle and Chris Sweeney of Technical Services Department with photos and bios of many of the unsung heroes. An “Emerald Pagoda” tree was donated by Trustee Scott Slattery for planting and a granite marker donated by Hudson Monument was laid celebrating the Unsung Heroes.

## **Dream Team Award**

In conjunction with the Heroes program, representatives from the NH Library Trustee Association attended to award the George H. and Ella M. Rodgers Memorial Library “Dream Team” with a Special Library Service Contribution Award. This award recognizes outstanding service in areas such as fundraising or spearheading a building expansion. The award winning “Dream Team” members were Philip Rodgers and Alvin F. Rodgers, Architect Richard Smith, North Branch Construction Company, Elaine Brody, Project Administrator, Bernie Manor, Clerk of the Works and Library Trustees.

## **Technical Services Department**

A significant amount of work takes place behind the scenes in the Technical Services department in preparation for getting materials – books, DVDs, CDs, audio and e-books, etc.– on the shelves for patrons to check out new materials as quickly as possible. The process includes: selection, ordering, receiving, keeping track of budgets and reconciling invoices, cataloging, “processing” materials. Additionally, TS staff oversee the Archives, mend materials in need of repair and add/withdraw materials from the online catalog(s). Staff also verify, authenticate, and re-catalog items as necessary and generate varied statistical reports.

### Highlights:

- Technical Services staff members Chris Sweeney and Ann Carle created special one of a kind albums for the “Unsung Heroes” event, “Phil Rodgers Memorial” and the library’s “Second Anniversary Celebration” per request of Library Board of Trustees (BOT)
- Chris Sweeney and Ann Carle planned/instructed *Paper Technique* crafting classes
- David Jelley volunteered his services for a special scanning project for the Archives
- Head of TS/cataloger, Jerry Rice retired
- Ann Carle was promoted to Department Head
- Chris Sweeney was assigned additional “receiving” responsibilities, and trained to assist with standing order renewals and the annual “closing of the books” in the TLC Library Solutions Online Selection Assistant module
- Staff Megan Ellis, Kristen Daynard and Emily Coffill completed NHSL training to assist with NU-PAC withdrawals/deletions
- Technical Services area was reorganized for better efficiency
- New department procedures were implemented to provide quick service with less stress

- New Cataloger downloaded and edited New Hampshire Downloadable Books MARC records from the State Library. Over 950 electronic books and over 4,278 audio books for a total of 5,229 new items were added to our Online Catalog
- Provided IT backup for part-time Systems Manager and Technology Librarian
- Portraits of Virginia and Alfred Hills were assessed for damages by Walter Newman, Director of Paper Conservation at the Northeast Document Conservation Center (NEDCC)
- Arrangements were made with NEDCC for restoration and preservation of Virginia and Alfred Hills portraits

### **Information Technology**

The online catalog and databases make it possible to offer 24/7 library service. With a personal identification number (PIN), patrons can access the card catalog from home, office or school; place holds, renew items, reserve museum passes, request ILLs, download audio and e-books, and check the events calendar. Patrons can also research subjects using our magazine and newspaper databases with certainty that their search will be quick, and that the information they seek is reliable and factual.

#### Highlights:

- Began evaluating different Open Source ILS systems and visited several libraries to further assess their functionality and usability, etc.
- Ten laptops and a charging station were purchased for staff and patron training workshops, as well as an additional Young Adult computer
- Windows 7 and Office 2010 purchases were made via TechSoup
- Newsletter was revamped and beginning in March a monthly electronic newsletter (+ hardcopy paper calendar for patrons to pick up in-house) via ConstantContact is e-mailed to patrons who sign up for the service
- Cassie print management station was set up to assist patrons with their printing needs
- New server running MS Server 2008 installed and “migrated.” Higher capacity network switch installed to replace failed switch
- TLC’s LS2 Pac installed, configured and customized on the new server
- Clean Slate was installed on patron computers in anticipation of the upgrade to Windows 7
- New test server for the website was completed and we began planning the switch from Joomla to Wordpress Content Management System (CMS) web software to publish/maintain the RML website
- Room booking module was added to our existing Event Keeper calendar to better manage room reservations
- A new library logo designed by Joan Bergeron was officially adopted by the Library Board of Trustees
- RML and the Town of Hudson IT teams met twice during the year to discuss collaborative possibilities to reduce costs
- Barebones mobile site available at [www.rodgerslibrary.org/mobile](http://www.rodgerslibrary.org/mobile) while planning how best to bring services to mobile devices
- The Library Staff and Trustees participate in town’s “Joint Planning Committee” meetings

## Facilities

- Board of Library Trustees and the SAU finalized a Memorandum of Understanding (MOU) agreement for the SAU to utilize the Hills Memorial Library building
- New bricks for the “buy-a-brick” program were laid in the RML front walkway during the spring and fall
- North Branch Construction performed work on the front door sweeps and siding panels on the roof which fulfilled/completed their one year warranty service on the building
- Several library building committees from towns in NH came for tours of our new building
- Carpentry repairs were completed to the alcove floor at the HML building

## Donations

A big THANK YOU goes to all the special people and organizations who generously donated their time, energy and/or monies to help make the Library an important resource for the people of Hudson.

- ❖ The fabulous Friends of the Library for anniversary milestones and staff recognition awards, gift cards, and greeting cards during *National Library Week*, holiday decorations, *Poetry Contest* and *Summer Reading Program* prizes, public performance movie license (\$350/yr), crafts, photo supplies and refreshments for *Visit with Santa*, their ongoing fundraising activities on behalf of the library, their advocacy and their support of all kinds
- ❖ Hannaford Super Market for a \$2,500 grant for “Get Fit at Your Library”
- ❖ GFWC Hudson Junior Woman’s Club for a non-fiction book, and two Learning Kits to the children’s room
- ❖ Joseph Rodgers, brother of Phil and Al, for a \$500 donation for theology and philosophy books
- ❖ Dan Brown for donating a fine art color photograph of the Alvirne Chapel
- ❖ Marion and Phil Rodgers for a \$10K donation and framed family photographs
- ❖ Friends and Family of G. Philip Rodgers for memorial donations to RML
- ❖ Janice Conway for donations of genealogy magazines, journals, books, microfiche and a microfiche reader
- ❖ Gerard Bastien, Elizabeth Beaton, and Alvirne High School students for band and choral performances by the *Crazy 8’s* and *B-Naturals*
- ❖ Hudson Town Departments for their assistance/help all throughout the year
- ❖ The Hudson Police Department, Hudson Fire Department, and Department of Public Works for participation in our annual “Big Truck Day”
- ❖ *U’Decide Quilters* for two handmade seasonal quilts
- ❖ Family of John J. Creeden III – donation from BAE Systems Employee Community Fund
- ❖ Bert Sullivan, Dr. T. Chamberlin for holiday decorations, Robin Paquette for program supplies, Irma C. Weller for rubber stamping supplies, David Jelley special project volunteer
- ❖ Hudson Lions Club for donating \$300 to purchase large print books for the collection
- ❖ The many anonymous donors who gave their used books and media items to the library and to the Friends of the Library “Second Hand Prose” book sales

- ❖ Summer Reading Program (SRP) donors who were recognized in Aug 27, 2010 Hudson Litchfield News “Thank You” display ad
- ❖ Our many program presenters who freely donated their time, skills, knowledge, expertise to share with the community: Richard Guilmette and Janice Conway – Genealogy Club programs, Lynn Ober, Bob Goldsack, Marianne O’Connor – Author Nights, Charlene Provencer – two floral centerpiece workshops, Kathy Spencer – Coupon Program, Lois Hirtle – Continental Knitting workshops, Chester Mandrick – Organic Gardening program
- ❖ Many donors who participate in ongoing “Buy a Brick” campaign
- ❖ Last but not least the dedicated Library Board of Trustees who work tirelessly to make the library a center for the community

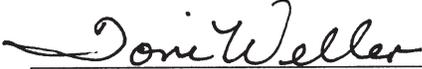
**“A library is not a luxury, but one of the necessities of life”**

Henry Ward Beecher

Respectfully submitted by,

  
 \_\_\_\_\_  
 Connie Owen, Chair  
 Hudson Library Board of Trustees

And

  
 \_\_\_\_\_  
 M.A.P “Toni” Weller  
 Library Director

**Rodgers Memorial Library Board of Trustees**

Connie Owen, Chair  
 Linda Kipnes, Vice Chair  
 Arlene Creeden, Treasurer

Jen Chafe, Secretary  
 Robin Rodgers

RODGERS MEMORIAL LIBRARY  
FY 2011 STATISTICS

	<b>ADULT/YA CHILDREN</b>				<b>TOTAL</b>
<b>Materials Added</b>	3,353	2,003			5,356
<b>Total Materials Owned</b>	42,429	20,370			62,799
<b>Circulation</b>					
Books	49,861	69,826			119,687
Magazines/Newspapers	6,551	509			7,060
CD (spoken/music/software)	6,806	3,320			10,126
DVD	23,902	16,015			39,917
Digital Portables	23	n/a			23
OverDrive Audiobooks	2,258	n/a			2,258
OverDrive E-books	1,006	n/a			1,006
Museum Passes	577	n/a			577
Kits and Puzzles	63	849			912
Equipment	61	n/a			61
Electronic Databases**	31,986	n/a			31,986
<b>Total Circulation</b>	123,094	90,519			213,613
<b>Hourly Circulation</b>					67.81
<b>Total Hours Open</b>					3,150
<b>Internet Users</b>					14,971
<b>Programs</b>	Adults	Young Adults	Children	Others	
Number of Programs	236	20	470	0	726
Attendance	2,212	245	11,734	0	14,191
<b>Total Inter-Library Loans</b>	4,062	requested	2,492	completed	
<b>Registered Borrowers*</b>					
New This Year					1,369
Total					13,378

\*Inactive patron records are removed in June of each year.

\*\*Item searches



**In Memoriam  
Phil Rodgers  
Benefactor and Friend**

## SEWER UTILITY REPORT

2011

The Sewer Utility completed another year in the black without a rate increase. The Town Highway Department, under the guidance of Jess Forrence, continues to upgrade the system. This year they replaced the main line, manholes, and sewer lines on Winnhaven Drive and Short Street as well as work on A Street.

Hudson is working with Nashua to keep our budget process in line with the planned capital improvements at the Nashua Treatment Plant. This allows Hudson to plan for future costs.

The committee would like to thank Craig T. Bailey for his secretarial duties. Craig has taken excellent minutes for the past three years and got us into the information age by getting the minutes on the town Website. Craig did not request a new appointment to the committee and his engineering expertise and secretarial duties will be missed.

We would also like to thank Betty Holt, Administrative Aide for the Engineering Department, who is retiring in January, 2012. She is the first person in town who new sewer users meet to get sewer hookups started. She always has a smile and has always been very thorough and helpful to guide everyone through the process. We will miss her and wish her a great retirement.

The Committee is very grateful for the effort of Donna Staffier-Sommers, Administration Aide and Gary Webster, Town Engineer for their help and guidance in the administration of the utility. Gary has interns completing a GIS map which will show all lines and structures of the sewer system.

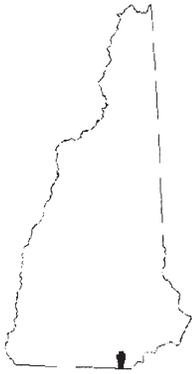
Respectfully submitted,



Bernie Manor

Chairman

Sewer Committee



## TOWN OF HUDSON

Town Clerk/Tax Collector's Office

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12 SCHOOL STREET HUDSON, NH 03051 (603) 886-6003

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I am pleased to present the Annual Report for Fiscal Year 2011 for the Town Clerk/Tax Collector's Office. This department is responsible for the following:

Motor Vehicles: Our direct connection with the State of NH Motor Vehicle Division allows us to offer registrations for vehicles up to 26,000 lbs, issue various plate types (Conservation, vanity, etc.), late renewals, replacement plates, and certified copies. In FY2011, our department registered 29,561 motor vehicles, a decrease of 352 from the previous year, a reflection of the struggling economy. Registrations continue to be processed at the counter and through mail-ins. Courtesy reminders are mailed the month prior to your registration's expiration. We will continue to make every effort possible to ensure these courtesy notices are mailed, however it is ultimately the owner's responsibility to renew their registration.

Property Taxes: The property tax year runs from April 1<sup>st</sup> through March 31<sup>st</sup>. The Town of Hudson's property taxes are billed bi-annually, and are generally due July 1 and December 1. The July bill is an estimate based on one-half of the previous year's total tax. The State of NH sets our tax rate in the fall based on the Town/School/County approved budgets. The December bill (second half tax) reflects any increase/decrease necessary to collect the full amount set by the State. Interest is calculated at 12% from the due date of each bill. If your July bill is not paid until December, there will be interest due from the July due date through the date of payment. Any unpaid taxes are secured by the placement of a lien on the property. This lien has priority over all other liens and is generally executed in early May. Liens accrue interest at the rate of 18%. If the property lien is not redeemed within 2 years, the property can be deeded to the Town per RSA 80:76.

Vital Records: Any NH birth certificates—1987 to present, NH death certificates—1990 to present, NH marriage certificates—1989 to present, and NH divorce—1990 to present, can be obtained through our Office. Vital records are not public records and are only accessible to immediate family members. Proof of identification is required when requesting a vital record certificate. Vital Record Certificate Fees: \$15.00 first copy, \$10.00 each additional copy.

Marriage Licenses: Any couple, regardless of gender (effective 1/01/10), wishing to get married in New Hampshire may apply for a marriage license at any Town Clerk's Office in the state. Identification and proof of age (must be 18 years old) is required. Any person previously married must provide a certified copy of a dissolution/divorce/annulment decree or a death certificate. A marriage license is valid for 90 days from date of issue. There is a \$45 fee for a marriage license.

Dog Licenses: Dogs must be licensed by April 30<sup>th</sup> of each year (RSA 466:1). Hudson currently has approximately 4,000 licensed dogs. A late fee of \$1 per month will be charged beginning June 1<sup>st</sup> for any unlicensed dog. Any dog still unlicensed after June 20<sup>th</sup> will be issued a civil forfeiture fine of \$25.00 in accordance with RSA 466:13.

Voter Registration: Any Hudson resident, who is at least 18 years old, may register to vote in person at the Town Clerk's Office during regular office hours. You must bring a photo ID and proof of residency and/or citizenship. If you do not have evidence of residency or citizenship, you will be required to sign either a Domicile Affidavit or a Citizenship Affidavit. Please note that the State of NH does not allow any new voter registrations during the ten days prior to any election.

Other services: Maintaining town records, preparing town and state elections, wetland applications, pole licenses, parking tickets, scrap metal licenses, and notary public services.

Staff: Deputy Town Clerk/Tax Collector Donna Melanson, Chris Curtin, Pam Bisbing and Diane Morrissette continue to provide outstanding service for our residents. Their vast knowledge of motor vehicle procedures, along with their professionalism, friendliness and great sense of humor, is the success behind this department. It is a great team effort and I am extremely proud to work with them!

Office Hours: The Town Clerk/Tax Collector's regular office hours are 8:00am-4:30pm Monday through Friday, however we provide extended hours every Thursday Evening until 7:00pm for the convenience of our residents.

I would like to thank the Board of Selectmen, the Town Administrator, and the many dedicated town employees for their continued support. Most importantly, I would like to thank the residents of Hudson for giving me this great opportunity to serve you.

Respectfully submitted,

  
Patricia Barry  
Town Clerk/Tax Collector

NH DEPARTMENT OF REVENUE ADMINISTRATION  
MUNICIPAL SERVICES DIVISION  
P.O. BOX 487, CONCORD, NH 03302-0487  
(603)271-3397

## TAX COLLECTOR'S REPORT

For the Municipality of HUDSON Year Ending FY2011

### DEBITS

UNCOLLECTED TAXES BEG. OF YEAR*		Levy for Year of this Report	PRIOR LEVIES (PLEASE SPECIFY YEARS)					
			2010	2009	2008			
Property Taxes	#3110		3194836.81	17572				
Resident Taxes	#3180							
Land Use Change	#3120				48750			
Yield Taxes	#3185							
Excavation Tax @ \$.02/yd	#3187							
Utility Charges	#3189							
Property Tax Credit Balance**		-71301.47						
Other Tax or Charges Credit Balance**		< >						
<b>TAXES COMMITTED THIS YEAR</b>			<b>For DRA Use Only</b>					
Property Taxes	#3110	22941522.41				24175336.46		
Resident Taxes	#3180							
Land Use Change	#3120	64733				126657		
Yield Taxes	#3185	5704.96				8962.17		
Excavation Tax @ \$.02/yd	#3187	6504.68				9		
Utility Charges	#3189							
<b>OVERPAYMENT REFUNDS</b>								
Property Taxes	#3110	73484.63	74264.31					
Resident Taxes	#3180							
Land Use Change	#3120							
Yield Taxes	#3185							
Excavation Tax @ \$.02/yd	#3187							
Interest - Late Tax	#3190	49.42	161342.55	519.72	1450.44			
Resident Tax Penalty	#3190							
<b>TOTAL DEBITS</b>		<b>23020697.63</b>	<b>27741408.3</b>	<b>18091.72</b>	<b>50200.44</b>			

\*This amount should be the same as the last year's ending balance. If not, please explain.

\*\*Enter as a negative. This is the amount of this year's amounts pre-paid last year as authorized by RSA 80:52-a.

\*\*The amount is already included in the warrant & therefore in line #3110 as positive amount for this year's levy.

## TAX COLLECTOR'S REPORT

For the Municipality of HUDSON Year Ending FY2011

## CREDITS

REMITTED TO TREASURER	Levy for Year of This Report	PRIOR LEVIES (PLEASE SPECIFY YEARS)		
		2010	2009	2008
Property Taxes	19515614.92	27438032.73	17572	
Resident Taxes				
Land Use Change	54233	126657		3250
Yield Taxes	1984.62	8962.17		
Interest (include lien conversion)	49.42	161342.55	519.72	1450.44
Penalties				
Excavation Tax @ \$.02/yd	6504.68	9		
Utility Charges				
Conversion to Lien (principal only)				
<b>DISCOUNTS ALLOWED</b>				
<b>ABATEMENTS MADE</b>				
Property Taxes		1323.2		
Resident Taxes				
Land Use Change				
Yield Taxes				
Excavation Tax @ \$.02/yd				
Utility Charges				
<b>CURRENT LEVY DEEDED</b>	1157.59			
<b>UNCOLLECTED TAXES - END OF YEAR #1080</b>				
Property Taxes	3498234.53	0	0	
Resident Taxes				
Land Use Change	10500			45500
Yield Taxes	3720.34			
Excavation Tax @ \$.02/yd				
Utility Charges				
Property Tax Credit Balance**	-71301.47	5081.65		
Other Tax or Charges Credit Balance**	< >			
<b>TOTAL CREDITS</b>	<b>23020697.63</b>	<b>27741408.3</b>	<b>18091.72</b>	<b>50200.44</b>

\*\*Enter as a negative. This is the amount of taxes pre-paid for next year as authorized by RSA 80:52-a  
(Be sure to include a positive amount in the appropriate taxes or charges actually remitted to the treasurer).

MS-61  
Rev. 10/10

**TAX COLLECTOR'S REPORT**

For the Municipality of HUDSON Year Ending FY2011

**DEBITS**

	Last Year's Levy	PRIOR LEVIES (PLEASE SPECIFY YEARS)		
	2010	2009	2008	2007-2005
Unredeemed Liens Balance - Beg. Of Year		716089.87	354514.23	102478.98
Liens Executed During Fiscal Year	1049813.6	14884.73		
Interest & Costs Collected (After Lien Execution)	853	31517.09	98608.64	40750.17
<b>TOTAL DEBITS</b>	1050666.6	762491.69	453122.87	143229.15

**CREDITS**

REMITTED TO TREASURER		Last Year's Levy	PRIOR LEVIES (PLEASE SPECIFY YEARS)		
		2010	2009	2008	2007-2006
Redemptions		82163.4	321593.51	296115.79	84100.35
Interest & Costs Collected (After Lien Execution)	#3190	853	31517.09	98608.64	40750.17
Lien Credit Balance		-215.57			
Abatements of Unredeemed Liens		4310.09		524.23	1082.02
Liens Deeded to Municipality		2497.32	2639.81	2825.5	8590.29
Unredeemed Liens Balance - End of Year	#1110	961058.36	406741.28	55048.71	8706.32
<b>TOTAL CREDITS</b>		1050666.6	762491.69	453122.87	143229.15

Does your municipality commit taxes on a semi-annual basis (RSA 76:15-a) ?        Yes

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

TAX COLLECTOR'S SIGNATURE Patricia Barry DATE 7/21/11

TOWN CLERK  
YTD Report - FY 2011

Month	Total Deposit	Motor Vehicle	UCC Filings	Article of Agreement	Vital Search	Civil Forfeiture & Fees	Board	License	Notary	Parking Tickets	Dredge & Fill	Voter Checklist	Copies	Bad Checks	Marriage License	Pole & Petitions	Scrap Metal
	4321	4322	4323	4324	4325	4326	4327	4328	4329	4330	4331	4332	4333	4334	4335	4336	4337
2010																	
July	289,788.16	279,528.50			1,210.00	5,051.00		1,876.50	30.00	85.00				197.16	1,800.00		
August	338,862.14	332,324.00			1,066.00	2,661.00		950.00	10.00	40.00	11.14				1,800.00		
September	296,806.00	292,956.50			1,020.00	932.00		517.50	20.00	65.00	20.00			25.00	1,250.00		
October	305,770.91	303,311.50			1,125.00	140.00		140.50	40.00	90.00			2.25	121.66	800.00		
November	304,042.66	300,481.50	1,290.00	10.00	800.00	150.00		144.00	15.00	255.00				147.16	750.00		
December	256,906.54	252,846.50			885.00	45.00		109.50	25.00	2,265.00		25.00		105.54	600.00		
2011																	
January	305,316.54	302,654.50			805.00	75.00		6.50	25.00	940.00				80.54	730.00		
February	313,224.20	308,574.50	1,095.00		930.00	125.00		447.00	55.00	795.00				227.70	900.00	25.00	50.00
March	313,030.08	306,385.00			805.00	150.00		4,054.00	45.00	620.00				111.08	850.00	10.00	
April	388,289.58	374,560.00			875.00	75.00		10,808.50	55.00	205.00				111.08	1,600.00		
May	339,351.66	331,544.00			1,025.00	25.00		5,500.50	40.00	120.00				197.16	900.00		
June	275,594.12	269,458.00			1,530.00	457.00		1,507.50	20.00	155.00				166.62	2,300.00		
REFUNDS		1,167.50															
Pymt Correction		92.20															
Total	3,725,722.89	3,653,364.80	2,385.00	10.00	12,076.00	9,896.00	0.00	26,062.00	380.00	5,635.00	31.14	25.00	2.25	1,490.70	14,280.00	35.00	50.00
	3,725,722.89			12,086.00													

Number of Motor Vehicles Registered:	29,561	Dollar Amount	\$3,653,365	Inc/Dec Prior Yr	-\$27,578
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A True Copy Attest:   
Patricia Barry, Town Clerk

**Tax Collector's MS61 Report - FY 2011**

**Sewer Utility Warrant & Liens**

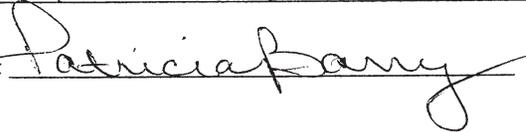
**DEBITS**

Jun-11	Warrant	Liens			
		2010	2009	2008	2007
Unredeemed 7/1/10	44,981.72		8,942.30	3,024.79	501.25
Committed	1,150,507.45	31,945.11			
Executed					
Added Taxes					
Cost & Interest	14,564.59	3,826.15	1,749.74	1,389.43	313.24
Overpayments	1,967.48				
Adjustment					
<b>Total</b>	<b>1,212,021.24</b>	<b>35,771.26</b>	<b>10,692.04</b>	<b>4,414.22</b>	<b>814.49</b>

**CREDITS**

Remitted	1,141,031.26	23,205.82	6,187.40	2,908.55	501.25
Cost & Interest	14,564.59	3,826.15	1,749.74	1,389.43	313.24
Abatements	1,650.02				
Deeded					
Transfer	2.77				
Adjustment					
Uncollected 6/30/11	54,772.60	8,739.29	2,754.90	116.24	0.00
<b>Total</b>	<b>1,212,021.24</b>	<b>35,771.26</b>	<b>10,692.04</b>	<b>4,414.22</b>	<b>814.49</b>

Tax Collector's Signature:



**Tax Collector's MS61 Report - FY 2011**

Sewer Betterment Warrant & Liens

**D E B I T S**

May	Warrant	Clement	Liens		
			28-Jan-11	29-Jan-10	10-Feb-09
Uncollected 7/1/10	40,832.71			1,230.10	1,234.18
Committed	100,052.31		3,433.44		
Clement Pending		58,491.13			
Added Tax					
Prepaid Current Year	14,995.74				
Overpayment					
Cost & Interest	473.51	727.76	44.83		286.92
Adjustment	28.95				
<b>Total</b>	<b>156,383.22</b>	<b>59,218.89</b>	<b>3,478.27</b>	<b>1,230.10</b>	<b>1,521.10</b>

**C R E D I T S**

Remitted	100,427.59		976.20		617.09
Cost & Interest	473.51	727.76	44.83		286.92
Prepaid Prior Year	14,233.20				
Abatement					
Deeded					
Uncollected 6/30/11	41,248.92	58,491.13	2,457.24	1,230.10	617.09
<b>Total</b>	<b>156,383.22</b>	<b>59,218.89</b>	<b>3,478.27</b>	<b>1,230.10</b>	<b>1,521.10</b>

Tax Collector's Signature: \_\_\_\_\_

*Patricia Barry*



## STATE PRIMARY ELECTION

Tuesday, September 14, 2010

### RESULT OF THE REPUBLICAN BALLOT

#### FOR GOVERNOR

Vote for not more than **ONE**:

Frank Robert Emiro, Sr.	56
Jack Kimball, Jr.	401
John Stephen	1055
Karen Testerman	366
Misc. Write-ins	32

#### FOR UNITED STATES SENATOR

Vote for not more than **ONE**:

Ovide Lamontagne	716
Tom Alciere	13
Kelly Ayotte	851
Gerard Beloin	5
Jim Bender	180
Bill Binnie	258
Dennis Lamare	22
Misc. Write-ins	1

#### FOR REPRESENTATIVE FOR CONGRESS:

Vote for not more than **ONE**:

Robert J. Giudo	385
Jennifer Horn	826
Joseph G. Reilly	48
Wesley M. Sonner, Jr.	35
Charles Bass	694
Misc. Write-ins	1

**FOR EXECUTIVE COUNCILOR**

Vote for not more than **ONE**:

Raymond J. Wieczorek	1517
Misc. Write-ins	19

**FOR STATE SENATOR**

Vote for not more than **ONE**:

Sharon M. Carson	1466
Misc. Write-ins	15

**FOR STATE REPRESENTATIVES**

Vote for not more than **THIRTEEN**:

Laura J. Gandia	1002
Bob Haefner	1115
Shawn N. Jasper	1179
George Lambert	969
Jonathan Maltz	875
Lynne Ober	1159
Russell T. Ober III	1059
Andy Renzullo	1090
Jordan Ulery	1083
Ralph G. Boehm	928
Randy Brownrigg	878
Lars T. Christiansen	1133
Shaun Doherty	1115
Misc. Write-ins	38

**FOR SHERIFF**

Vote for not more than **ONE**:

James A. Hardy	1329
Misc. Write-ins	9

**FOR COUNTY ATTORNEY**

Vote for not more than **ONE**:

Dennis Hogan	1413
Misc. Write-ins	5

**FOR COUNTY TREASURER**

Vote for not more than **ONE**:

Robert Burns	1406
Misc. Write-ins	5

**FOR REGISTER OF DEEDS**

Vote for not more than **ONE**:

Pamela D. Coughlin	1422
Misc. Write-ins	5

**FOR REGISTER OF PROBATE**

Vote for not more than **ONE**:

Bob Rivard	1387
Misc. Write-ins	11

**FOR COUNTY COMMISSIONER**

Vote for not more than **ONE**:

Sandra Ziehm	915
Terry Dakin	531
Misc. Write-ins	1

**FOR DELEGATES TO THE STATE CONVENTION**

Vote for not more than **SEVEN**:

Steve Hellwig	1094
Rick LeVasseur	1154
Jonathan Maltz	1001
Dave Wilder	1078
Tom Alciere	902
Bonnie J. Derek	1113
Joseph Derek, Jr.	1050
Misc. Write-ins	32

**RESULT OF THE DEMOCRATIC BALLOT**

**FOR GOVERNOR**

Vote for not more than **ONE**:

Timothy Robertson	36
Frank Sullivan	54
John H. Lynch	540
Misc. Write-ins	6

**FOR UNITED STATES SENATOR**

Vote for not more than **ONE**:

Paul W. Hodes	501
Misc. Write-ins	37

**FOR REPRESENTATIVE FOR CONGRESS:**

Vote for not more than **ONE**:

Ann McLane Kuster	342
Katrina Swett	271
Misc. Write-ins	6

**FOR EXECUTIVE COUNCILOR**

Vote for not more than **ONE**:

Bob Bruce	495
Misc. Write-ins	2

**FOR STATE SENATOR**

Vote for not more than **ONE**:

Tammy Marie Siekmann	482
Misc. Write-ins	5

**FOR STATE REPRESENTATIVES**

Vote for not more than **THIRTEEN**:

Richard Ingram	355
SallyAnne Jeglinski	366
John Knowles	451
Mary Ann Knowles	461
Hal Lynde	329
Vivian L. McGuire	368
Kevin P. Riley	386
Stuart Schneiderman	323
Alejandro Urrutia	340
Sandy Amlaw	358
James Caron	333
Ann Clark-Balcom	355
Valerie S. Hardy	407
Misc. Write-ins	15

**FOR SHERIFF**

Vote for not more than **ONE**:

Misc. Write-ins	24
-----------------	----

**FOR COUNTY ATTORNEY**

Vote for not more than **ONE**:

Robert M. Walsh	494
Write-In	2

**FOR COUNTY TREASURER**

Vote for not more than **ONE**:

Christopher C. Pappas	497
Misc. Write-ins	3

**FOR REGISTER OF DEEDS**

Vote for not more than **ONE**:

Susan Ladmer	224
Louise A. Wright	261
Misc. Write-ins	3

**FOR REGISTER OF PROBATE**

Vote for not more than **ONE**:

Wyatt Fore	480
Misc. Write-ins	2

**FOR COUNTY COMMISSIONER**

Vote for not more than **ONE**:

Michael R. Clemons	492
Misc. Write-ins	1

**Board of Election, mandated by law to work at the polls, consist of the following:**

**MODERATOR**

Paul Inderbitzen

**TOWN CLERK**

Patricia Barry

**SELECTMEN**

Roger Coutu  
Richard J. Maddox

Kenneth Massey  
Benjamin N. Nadeau

**SUPERVISORS OF THE CHECKLIST**

Joyce Cloutier  
Sandra LeVasseur

Deborah J. Clement

**The following residents were appointed, by the moderator, to work at the polls on Election Day:**

**SELECTMEN PRO-TEM**

Harry Chesnulevich

Esther McGraw

**ASSISTANT MODERATOR**

Glenn Della-Monica  
Debra Stoddard

Edmond Duchesne

**BALLOT CLERKS**

Elizabeth Beaverstock  
Victoria-Lynn Beike  
Lucille Boucher  
Linda Coburn  
Joyce Hurd  
David Jelley

Ann N. Paquin  
Leona Shanholtz  
Mildred Smith  
Anne Sojka  
Muriel Thibodeau

**CHECKLIST ASSISTANTS**

Paul Baker

Shirley Lafreniere

**REGISTERED VOTERS ON CHECKLIST  
AT THE END OF THE NIGHT ON ELECTION DAY**

Republicans	4,981
Democrats	4,687
Undeclared	6,659
<b>Total of Registered Voters</b>	<b>16,327</b>

**REPUBLICAN BALLOTS CAST**

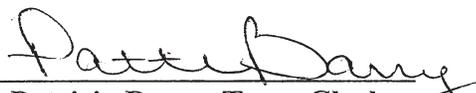
<b>Total republican ballots cast</b>	<b>2,700</b>
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**DEMOCRATIC BALLOTS CAST**

<b>Total democratic ballots cast</b>	<b>1,506</b>
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<b>TOTAL BALLOTS CAST</b>	<b>4,206</b>
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A True Copy Attest:

  
Patricia Barry, Town Clerk



**GENERAL ELECTION**

Tuesday, November 2, 2010

**FOR GOVERNOR**

Vote for not more than **ONE**:

John J. Babiarez	164
Libertarian	
John Lynch	3307
Democratic	
John Stephen	3710
Republican	

**FOR UNITED STATES SENATOR**

Vote for not more than **ONE**:

Chris Booth	155
Independent	
Ken Blevens	76
Libertarian	
Paul W. Hodes	1974
Democratic	
Kelly Ayotte	4947
Republican	

**FOR REPRESENTATIVE IN CONGRESS:**

Vote for not more than **ONE**:

Howard L. Wilson	170
Libertarian	
Tim vanBlommensteyn	268
Independent	
Ann McLane Kuster	2557
Democratic	
Charles Bass	4058
Republican	

**FOR EXECUTIVE COUNCILOR**

Vote for not more than **ONE**:

Bob Bruce	2103
Democratic	
Ray Wiczorek	4510
Republican	

**FOR STATE SENATOR**  
Vote for not more than **ONE**:

Tammy Marie Siekmann	2049
Democratic	
Sharon M. Carson	4550
Republican	

**FOR STATE REPRESENTATIVES**  
Vote for not more than **THIRTEEN**:

**Democrats**

Richard Ingram	1719
SallyAnne Jeglinski	1740
John Knowles	2357
Mary Ann Knowles	2408
Hal Lynde	1541
Vivian L. McGuire	1794
Kevin P. Riley	1850
Stuart Schneiderman	1529
Alejandro Urrutia	1537
Sandy Amlaw	1736
James Caron	1769
Ann Clark-Balcom	1668
Valerie S. Hardy	1780

**Republicans**

Laura J. Gandia	3618
Bob Haefner	3817
Shawn N. Jasper	3910
George Lambert	3547
Jonathan Maltz	3112
Lynne Ober	4167
Russell T. Ober III	3767
Andy Renzullo	3655
Jordan Ulery	3582
Ralpha G. Boehm	3287
Randy Brownrigg	3224
Lars T. Christiansen	3766
Shawn Doherty	3930

**FOR SHERIFF**

Vote for not more than **ONE**:

James A. Hardy	2324
Democratic	
James A. Hardy	3972
Republican	

**FOR COUNTY ATTORNEY**

Vote for not more than **ONE**:

Richard Pennington	721
Independent	
Robert M. Walsh	1920
Democratic	
Dennis Hogan	3838
Republican	

**FOR COUNTY TREASURER**

Vote for not more than **ONE**:

Christopher C. Pappas	2242
Democratic	
Robert Burns	4133
Republican	

**FOR REGISTER OF DEEDS**

Vote for not more than **ONE**:

Louise A. Wright	2126
Democratic	
Pamela D. Coughlin	4231
Republican	

**FOR REGISTER OF PROBATE**

Vote for not more than **ONE**:

Nancy Y. Dabilis	975
Independent	
Wyatt Fore	1622
Democratic	
Bob Rivard	3810
Republican	

**FOR COUNTY COMMISSIONER**

Vote for not more than **ONE**:

Michael R. Clemons Democratic	2229
Sandra Ziehm Republican	4179

**Board of Election, mandated by law to work at the polls, consist of the following:**

**MODERATOR**

Paul Inderbitzen

**TOWN CLERK**

Patricia Barry

**SELECTMEN**

Roger Coutu  
Kenneth Massey

Richard J. Maddox  
Benjamin Nadeau

**SUPERVISORS OF THE CHECKLIST**

Sandra LeVasseur  
Joyce Cloutier, Chairman

Deborah J. Clement

**The following residents were appointed, by the moderator, to work at the polls on Election Day:**

**SELECTMEN PRO-TEM**

Glenn Della-Monica

Esther McGraw

**ASSISTANT MODERATOR**

Lucille Boucher  
Harry Chesnulevich

David Jelley  
Debra Stoddard

**BALLOT CLERKS**

Elizabeth Beaverstock	Leona Shanholtz
Victoria-Lynn Beike	Mildred Smith
Linda Coburn	Anne Sojka
Joyce Hurd	Muriel Thibodeau

**HUDSON COMMUNITY CLUB (Ballot Clerks)**

Phyllis Appler	Arlene Creeden
Vicki Beike	Debbie Dunn
Janet Bowden	Kathryn Manor
Carol Brauza	Mary Sayre
Michelle Champion	Pamela Thompson

**CHECKLIST ASSISTANTS**

Paul Baker	Shirley Lafreniere
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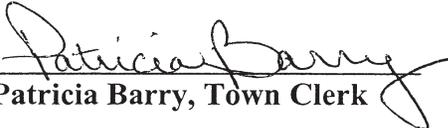
**REGISTERED VOTERS ON CHECKLIST  
AT THE END OF THE NIGHT ON ELECTION DAY**

Republicans	5045
Democrats	4645
Undeclared	6790
<b>Total of Registered Voters</b>	<b>16,480</b>

**BALLOTS CAST**

Ballots Cast at polls	6979
Absentee Ballots	267
<b>Total ballots cast</b>	<b>7,246</b>

A True Copy Attest:

  
Patricia Barry, Town Clerk

**TOWN OF HUDSON  
ANNUAL TOWN MEETING  
Deliberative Session  
February 5, 2011**

**1. CALL TO ORDER BY THE MODERATOR.**

Town Moderator Paul Inderbitzen called this Deliberative Session to order at 9:03 a.m., on February 5, 2009, at the Hudson Community Center, with approximately 117 persons in attendance at that time.

**2. POSTING OF THE COLORS**

The Hudson Police Department's Color Guard posted the colors.

**3. NATIONAL ANTHEM**

Detective Police Officer Charles Dyac sang the National Anthem.

**4. PLEDGE OF ALLEGIANCE**

Board of Selectmen Chairman Kenneth Massey led the assembly in pledging allegiance to the flag of the United States of America.

**5. REMARKS BY THE MODERATOR**

Moderator Inderbitzen reviewed the procedures by which he would run this meeting, noting that copies of the procedure summary were available at the back of the room. He said he would have each article presented by a selectman, or by a member of the Budget Committee in the case of the budget, with brief remarks, after which he would open the article to the floor for questions, comments, or amendments—noting that he would start with Article 7, as the first six articles pertained to the election of officers or to zoning amendments and could not be changed on the floor, as this meeting did not have the authority to make changes in those articles, which had been discussed and finalized at two public hearings by the Planning Board. He clarified that the body could change the numbers in or wording of the remaining articles, or change the intent a bit, but could not change the subject matter, noting that the only motions he would take would be motions to amend, which would require a second. He said he would close the article after any such discussion was concluded, as the articles must appear on the ballot and there would be no need for the body to vote on each article. He then explained that any votes would be made by registered citizens holding up the colored voting cards issued to them when they registered. He stated that anyone with questions could call for a point of order or call for a question, if it were unclear as to what the body was doing. He also noted that any requests for secret ballot would have to be signed by five registered voters.

**6. INTRODUCTION OF THE BOARD OF SELECTMEN**

Moderator Inderbitzen asked Board of Selectman Chairman Ken Massey to introduce the members of the Hudson Board of Selectmen, including Richard J. Maddox, Shawn Jasper, Roger Coutu, and Ben Nadeau, as well as Town Administrator Steve Malizia and Finance Director Kathy Carpentier, also seated at the head table. He noted that Town Attorney Steve Buckley was seated in the front row, adding that Police Chief Jason Lavoie, Police Department Executive Secretary Dorothy Carey, and Fire Captain Shawn Murray also were present.

**7. INTRODUCTION OF BUDGET COMMITTEE MEMBERS**

Moderator Inderbitzen asked Budget Committee Chairman Norman Martin to introduce the members of the Budget Committee, and Mr. Martin introduced Vice-Chairman Jon Maltz, Clerk Susan Guraino, Ted Luszey, Steve Nute, Michael Buczynski, Joyce Goodwin, Charlotte Schweiss, and Laura Bisson (School Board Representative).

**8. INTRODUCTION OF STAFF/OTHERS/SEATING OF NON-RESIDENTS**

Moderator Inderbitzen stated that there also were nonresident staff members on hand to answer any questions that might arise, as well as Town Clerk Patti Barry and Recorder J. Bradford Seabury, together with the Hudson Community Television group—noting that the meeting would be broadcast live and then rebroadcast a number of times so that all voters would have a chance to see what was being discussed.

**9. DELIBERATIVE SESSION OF TOWN MEETING**

Moderator Inderbitzen read aloud through the introductory text of the Town Warrant, noting that Article 1 pertained to election of Town Officers and Articles 2 through 6 were zoning amendments, which would not be dealt with at this meeting but would be decided by the voters at that Town Election on March 8<sup>th</sup>. He then proceeded to Article 7, which he read aloud.

**Article 7 — Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association for Wage and Benefit Increases.**

*Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association, which call for the following increase in salaries and benefits:*

<i>Year</i>	<i>Amount</i>	<i>COLA %</i>
7/1/11 – 6/30/12	\$507	0.0%
7/1/12 – 6/30/13	\$66,250	2.0%
7/1/13 – 6/30/14	\$79,665	3.0%

*and further to raise and appropriate the sum of \$507 for the 2011-2012 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 11, the Operating Budget.)*

*(Recommended by the Board of Selectmen 5-0)*

*(Recommended by the Budget Committee 9-2).*

Selectman Jasper presented the article, explaining that this contract covered the 27 members of the bargaining unit that constituted the second-tier employees of the Town, and he then provided details of the basic provisions of the contract.

Moderator Inderbitzen opened the matter to the floor, for any comments.

No comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 7 and proceed to Article 8, which he read aloud.

**Article 8 — Wage and Benefit Increase for Full Time Employees of Rodgers Memorial Library**

*Shall the Town of Hudson vote to raise and appropriate the sum of \$12,374 which represents a 3% increase in wage and benefits for the nine full-time employees of the Rodgers Memorial Library? (This appropriation is in addition to Article 11, the Operating Budget.)*

*(Recommended by the Board of Selectmen 4-0)*

*(Recommended by the Budget Committee 6-5)*

Selectman Jasper presented the article, noting that this covered the employees of the library, who had not had a raise since July 2008, saying it added a tenth of one cent to the tax rate.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Ms. Connie Owen, 3 Bruce Street, Chairman of the Library Trustees, spoke in favor, discussing the high qualifications of the library personnel and noting that many of them earned up to 24% less than other Town staff.

Ms. Jennifer Chafe, 72 Pelham Road, spoke in support as a patron of the library, speaking of the value of the library and the helpfulness of the employees.

No other comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 8, and he then moved on to Article 9, which he read aloud.

### Article 9 — Wage and Benefit Increase for Town Clerk/Tax Collector

*Shall the Town of Hudson vote to raise and appropriate the sum of \$1,867, which represents a 3.0% increase in wages and benefits for the Town Clerk/Tax Collector? (This appropriation is in addition to Article 11, the Operating Budget).*

*(Recommended by the Board of Selectmen 5-0)*

*(Recommended by the Budget Committee 9-2).*

Selectman Nadeau presented the article, noting that the last increase for this item was in March of 2007, saying the increase would be less than one cent on the tax rate.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Mr. Stuart Schneiderman, 2 Library Street, asked if the Town Clerk currently earned \$62,233. Selectman Nadeau said the current salary was \$52,403, and this raise would bring it to \$53,975. Finance Director Carpentier noted that there were also taxes and benefits. Selectman Nadeau confirmed that the total, including taxes and benefits, would be \$63,079. Mr. Schneiderman commented that the average salary in the state of New Hampshire was \$43,000, give or take.

No other comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 9, and he then moved on to Article 10, which he read aloud.

### Article 10 — Fact Finder's Report for Hudson Support Staff Union

*Shall the Town of Hudson vote to implement the recommendations contained in the Fact Finder's Report in the matter of fact-finding between the Town of Hudson and the Hudson Support Staff Union Local 1801 dated January 3, 2011 which calls for the following increases in salary and benefits:*

<i>Year</i>	<i>Amount</i>	<i>COLA %</i>
<i>7/1/10 – 6/30/11</i>	<i>\$0</i>	<i>0.0%</i>
<i>7/1/11 – 6/30/12</i>	<i>\$25,564</i>	<i>3.0%</i>
<i>7/1/12 – 6/30/13</i>	<i>\$31,355</i>	<i>3.0%</i>

*and further to raise and appropriate the sum of \$25,564 for the 2011-2012 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 11, the Operating Budget.)*

*(Not Recommended by the Board of Selectmen 4-1)*

*(Not Recommended by the Budget Committee 11-0).*

Selectman Massey presented the article, saying the Board of Selectmen had been working this year to put fiscal controls on employee benefits, but the fact finder had not seen the Board's position on this matter, so the health benefits of this plan would be different from those presented for the supervisors' organization and had a higher increase than the Board had supported for other employees.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Mr. Jim Barnes, 3 McKinney Drive, noted that the period of time was different than for the previously discussed group. Selectman Massey explained that the Selectmen had not had a contract for this year, so the contract started in June 2010, and was different from the others.

Mr. John Knowles, 51 Quail Run Road, asked if he were correct in saying that the Fact Finder was not aware of the Board of Selectmen's attempts. Selectman Massey demurred, saying the Fact Finder was aware but had seen fit not to make this contract in compliance.

No other comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 10, and he then moved on to Article 11, which he read aloud.

### Article 11 — Operating Budget

*Shall the Town of Hudson raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$28,223,641? Should this article be defeated, the operating budget shall be \$28,383,705, which is the same as last year, with certain adjustments required by previous action of the Town of Hudson or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only.*

*(Recommended by the Board of Selectmen 5-0)*

*(Recommended by the Budget Committee 11-0)*

Budget Committee Chairman Norman Martin made the presentation, speaking in support and highlighting some areas of the budget, including removal of the nonunion employee raises being put into the budget so as to keep the management team above the salaries of the assigned employees; he said the Budget Committee had felt that amount (\$32,516) was not seen by the voters when included in the operating budget and had removed it, recommending that the Board of Selectmen bring it forward as a warrant article, which the Budget Committee would support—adding, however, that he had not seen such an article come forward. Addressing the Fire Department budget, he reported that the Budget Committee had been informed that the Selectmen had removed \$100,000 from the Fire Department's Administration budget, and the Budget Committee had wanted to reinstate that value but the Fire Chief had presented four new plans to the Board of Selectmen, who had added only \$2,982 back into the budget. Addressing the library budget, he said \$21,416 had been cut from the Library budget to control costs—adding that the Budget Committee had removed two vacant part-time positions, as that money had been used to give additional hours to other employees, and some Budget Committee members had not felt that was the way a budget should operate. He noted that the heating budget for the former Hills Memorial Library building had also been reduced, with the Budget Committee feeling that the Library Trustees should bring forth a warrant article concerning upkeep of that building—adding that no such warrant article had been brought forward.

Selectman Coutu then presented the Board of Selectmen's view of the budget, speaking of the difficulties of predicting a year and a half ahead of time what the actual costs would be, and commenting on the large number of unknowns, such as how many ambulance calls there might be or what emergencies might affect the Police Department or the Fire Department. He described the process used, involving extensive interviews with department heads, saying the department heads had been asked to flat-line their budgets and come in separately to discuss any desired increases. He said the original proposals would have resulted in a tax increase, but the Board of Selectmen had agreed to sit in a long meeting and reduce the budget to the point that there would be no increases, with the result that they had produced a budget that was \$160,000 less than last year's budget, and he asked for support.

Moderator Inderbitzen opened the matter to the floor, for any question, comments, or amendments.

Mr. Howard Dilworth, 15 Sycamore Street, noted that the proposed budget was \$28,223,000 and change, while the default was \$28,383,000; he asked what was in the default budget that was not in the operating budget. Selectman Massey asked Finance Director Carpentier to explain, and Ms. Carpentier said they had backed out one-time expenses from last year's budget, which she detailed, and then added in contracted increases, including the new water and sewer costs.

Mr. Dilworth said those changes would also be reflected in the operating budget—adding that he had been told last year that there were four positions in the default budget that were not in the operating budget. Ms. Carpentier said the difference was primarily in the new \$524,000 increase in the sewer cost, which had not been in last year's budget. Mr. Dilworth said that was also in the operating budget, so it was a wash; Ms. Carpentier responded that the default budget could not be compared with the proposed operating budget. Selectman Massey noted that there was \$100,000 cut from the Fire Department in the operating budget that was not in the default budget, along with several other cuts, including a Police Department position.

Selectman Massey offered an amendment, striking the amount of \$28,223,641 on Line 4, and inserting in its place the sum of \$28,256,157, an increase of \$32,516. Selectman Jasper seconded the motion. Selectman Massey explained that this was for raises of the management team, which had not had an increase in the past two years; he explained that the Board of Selectmen felt the managers should get more money than the people working in their departments, under them—explaining that the differences had been compressed over the past few years because of reductions by the Budget Committee. He spoke of the high quality of performance by the Department of Public Works, noting that Hudson's Police Department was one of only seven in the state accredited by a national agency. He noted the services performed by the Town Clerk's office. He said the Board of Selectmen had felt it was better to approach this as a two-step process, noting that the only difference between the Board of Selectmen and the Budget Committee on this was the process itself, not the amount of money involved. He explained that having the increase as a warrant article meant that it was subject to the "No Means No" law, so that defeat of the warrant article would prevent the Board of Selectmen from properly rewarding its management team. He said the budgetary layout clearly showed where the money was, saying he anticipated having a separate line item in each department in the future, so it would be an open figure. Even with this increase, he noted, the operating budget would still be \$100,000 under the default budget.

Selectman Jasper, speaking on his second, spoke in favor of the amendment, noting that the Budget Committee was not opposed to the numbers but was opposed to the process. He recalled that a previously approved advisory article passed in Town Meeting back in the 1990s had stated that employee increases should come forward as a separate warrant article; comparing the current process under the Senate Bill 2 form of government against the one that had been used in Town Meeting days, he said the Town salaries were kept under control, and there was no intention of seeing salaries skyrocket, but the Selectmen felt there had to be a delta between the salaries of managers and employees, saying it was not practical under the SB2 form of government to maintain the older approach, and stating that the salaries paid to Hudson department heads were well under the average salaries paid in other communities. Noting that a recent newspaper comment had said that some of the department heads would get a 10% raise, he said this was not true, adding that the average was under 2.75% but a few were up to 7.7% because they currently were way out of whack, , but others were 1% and 2%--adding that the Budget Committee looked at those numbers and had line-item control of the applicable items, which that committee did not have with respect to a separate warrant article.

Moderator Inderbitzen opened the matter to the floor for discussion of the amendment.

Ms. Charlotte Schweiss, 28 David Drive, a member of the Budget Committee, spoke in opposition, saying the right of the voters to make a decision could not be taken away. She said the recommendation of the Budget Committee was to put it on a separate warrant article, but the Board of Selectmen had chosen not to do that. She said what the Selectmen had said had a lot of truth, but they had not mentioned that these personnel would get their raises, no matter what the voters voted, as the Selectmen would be able to find the \$32,000 in the budget—contending that there was no "No Means No" when it came to the operating budget.

Mr. Thaddeus Luszey, 32 Cathedral Lane, a member of the Budget Committee, spoke in opposition, saying his way of thinking was that the voters were placing a value on the services that they were getting when they voted warrant articles down. He claimed the Town's salaries were bumping up against a top line, stating that 64 houses in this town had gone through foreclosure in the past year and spending needed to be contained.

Mr. Howard Dilworth, 15 Sycamore Street, spoke in opposition, saying he was tired of hearing people say they were underpaid, adding that they should be thankful to have a job. He said the Selectmen could find the money in the budget and did not need this.

Ms. Lisa Nute, 5 Buswell Street, spoke in favor, noting that it would be her raise. She said she had bills to pay, had three children in college through the next few years, and wanted the voters to know that any changes in technology and other improvements made by her organization had been in the interests of the taxpayer, saying

she and her group had saved the Town \$75,000, which more than covered this increase. She concluded by noting that “finding money in the budget” meant taking it out of the bottom line.

Mr. Timothy Quinn, 1 Fuller Drive, identified himself as the chairman of the Conservation Commission, stating that he had to interface with many of these department heads and the quality of service obtained from these people was absolutely outstanding, adding that he was wholeheartedly in favor.

Mr. Leo Bernard, 3 Bungalow Avenue, said he thought the Board of Selectmen was doing the best it could and this should go through.

Selectman Maddox, responding to a comment made by a previous speaker, said there had not been any discussion among the Selectmen that had already decided this, saying they were just trying to keep good people in service for the town, and this was to ensure that the department heads were compensated in a manner that the officers would not be making more money than the chiefs.

Mr. John Knowles, 51 Quail Run Road, said it was odd to hear the claim that the Selectmen could find the money somewhere, saying this budget had been gone through by the Budget Committee, and the Budget committee had voted 11 to zero to support the budget—and that to say the Selectmen could find the money meant that the Budget Committee had missed something. He said the point was to look at the actual expenditure and see whether it was needed.

Selectman Massey reiterated that there was no disagreement between the Selectmen and the Budget Committee that this money was needed. He noted that the Budget Committee who had spoken had not said that they had previously supported putting this in the operating budget. He said the Board of Selectmen was simply trying to ensure that there was not a comparison between the salaries of the managers and the salary of the people reporting to them. He said he had not participated in any conversations with other members of the Board about what would be done if this money were not put in the budget, noting that this budget process had started in June of 2010 to determine what would be spent in June of 2012. He said the department heads had not said this needed to be done, but it was the Board of Selectmen that had initiated this action, to determine what was the right thing to do for the Town and its employees.

Mr. Michael Buczynski, 14 Oban Drive, also a member of the Budget Committee, said he did not think that anyone disagreed that the departments were doing a good job, but it came down to the process. He said the Board of Selectmen had chosen not to come forward with a warrant article. He said he believed the department heads would be given a raise if it were needed, and all the Budget Committee had wanted to do was to let the voters decide, and he then expressed himself as believing that this time should have been used to discuss a warrant article, not the operating budget.

Ms. Charlotte Schweiss, 28 David Drive, speaking for a second time, said her wording maybe was not proper, but the way a budget was done in this town was gross budgeting, meaning that the highest amount and benefits for a position were presented, which meant that extra money was available if that person left and a person was hired for less money. She said there was money that was left over, so the Selectmen probably would be able to find the money. She said she did not believe that it had anything to do with compression, as it was the same problem as three years ago. She said she believed the voters should have the choice, repeating that there was money left over.

Selectman Jasper said the description of budgeting that had just been presented was the most irresponsible way to do it, saying what the Board of Selectmen continuously did was budget according to its needs, and that any money left over went back to the taxpayer to offset taxes. He said left-over money occasionally was used, such as for roads, roofs, or buildings, but the citizens were alerted of such instances. He said the Board of Selectmen could have said they would just take the money and do it, but they had not—adding that they could not do it on July 1, because they would not know where the savings for the following year would be. He pointed out that the Town right now was already at the limit of its current budget for fuel costs, and the Selectmen most likely would have to take most of the dollars they could find to put into fuel to keep plowing and maintaining the roads. He said the way to look at this was to ask if these increases were responsible and needed—adding that he believed they were.

Mr. Stuart Schneiderman, 2 Library Street, said salary compression was a human resource issue, leading to low morale and low productivity, so he was in favor of the amendment.

Mr. Howard Dilworth, 15 Sycamore Street, asked how much money was left in the general fund as of last June 30<sup>th</sup> that was not expended. Selectman Jasper responded that there was \$300,000, with much of that being the Bensons fund, noting that most of that went back into surplus—adding, however, that last year did not at all look like this year. Mr. Dilworth said what should be looked at was historical trends, saying he was told last year that the left-over money was \$350,000, as it had been the year before. He said at \$28,000,000, he felt the money could be found somewhere else. If compressing was such an issue, he said, maybe the voters should vote against the supervisors' contracts, as that seemed to be creating the compression.

Selectmen Coutu referenced his past experience, saying he resented being told by members of the Budget Committee that the Selectmen were going to give the raises whether they were approved or not, but now they were saying this was all part of a sinister plot. He said the Board of Selectmen had produced a budget that would lower the tax rate, saying the people who performed these services had been vetted and had been deemed, after three years, of being deserving of something—noting that it was an adjusted increase, not ten percent. He contended that these people had earned this increase, and the Board of Selectmen felt it was necessary to provide for these people—adding that, in the union negotiations the Selectmen had tried to get the employees to concede some of the insurance costs, and they had done so, and the minimal initial savings would have an overall significant impact in the costs to the Town. If this article were voted down, he continued, he would not support paying it out of other funds.

Mr. Gary Rodgers, 16 Mountain View Drive, said he thought the biggest problem was that the Selectmen had been given a chance to put this in a warrant article, saying the voters had spoken twice in the past two years not to give a raise, so he was opposed.

No one else coming forward, Moderator Inderbitzen asked for a vote on the amendment. Viewing the cards raised by those who were in favor and then those who were in opposition, he said the AYES had it, and the budget was now \$28,256,157.

Moderator Inderbitzen then called a brief recess at 10:36 a.m., calling the meeting back to order at 10:55 a.m., noting that Article 11, as amended, was still under discussion.

Ms. Connie Owens, 3 Bruce Street, moved to increase Department 5060, Line Item 102, *Part-time Salaries*, by the amount of \$10,605 for a part-time Library Assistant/Tech Service position, and Line Item 108, *Taxes*, for \$811, for a total increase of \$11,416. Selectmen Jasper seconded the motion.

Speaking to her amendment, Ms. Owens said the Library Trustees had submitted a budget showing a decrease, but salaries and benefits pushed that up to slightly more than a 1% increase—adding, however, that it was currently 90% lower than last year's budget, as the Trustees had intended to forgo a position but were now moving to have that added back in. She said the total would be 1% less than last year's budget. She discussed the reasons for the change, saying an estimated \$18,000 of revenue would more than offset this position.

Mr. Shawn Jasper, 83 Old Derry Road, standing at the public microphone, noted that the Board of Selectmen did not have oversight of the Library budget. He said he was in favor—commenting that now the money mattered, because it was being moved to other places. He said the bottom line was how many hours of staff time the Library had available, saying they did not need the staff time but the issue was where the money was, and he felt the library needed to be supported.

Mr. Howard Dilworth, 15 Sycamore Street, spoke in opposition, saying the Library budget was \$980,000, and the library should work with what it had and do what it could. He said he was in the library frequently, and it was amazing how nonresidents came in to use the computers as guests.

Ms. Maryann Knowles, 51 Quail Run Drive, noting that she was formerly a Library Trustee, said she had been heartened by the response to the new library and she felt it deserved the support it had been getting. She noted that people previously had said no one would use the library, but people were using it, noting that the Web site visitors in July 2008 were 62,518 at the Hills Library, but had risen to 120,498 at the Rodgers Library in 2009 and were 160,805 in 2010. She said tech people were needed to help encourage increased usage of the library Web site.

Mr. Richard Maddox, 323 Fox Run Road, standing at the public microphone, spoke in opposition, saying the Rodgers Library was a wonderful building, but the citizens had been told at an earlier Deliberative Session that not as much staff would be needed for the new building, yet the staff budget had gone from \$132,000 to

\$185,000, with no reductions being shown. Noting that the Board of Selectmen had not funded a police officer and had cut money from every department, he said this increase was not consistent with what the Selectmen were trying to do.

Mr. John Knowles, 51 Quail Run Drive, a former chairman of the Library Trustees, said the preceding statement was absolutely false, saying what he had said at the referenced meeting was that, because the new library building would be more efficient, the new library would not need additional staff. He said the old building required a lot of people to maintain different locations, but the new one allowed a smaller number of people to control more space, but it was the same staff. He concluded by stating that it was not true that anyone had claimed staff would be cut.

Mr. Len Lathrop, 31 Winslow Farm Road, said he was the person who had asked Mr. Knowles at that referenced meeting if there would be a need for less staff, and the answer had been “Yes,” and he would be happy to find the minutes.

Ms. Arlene Creeden, 45 Cottonwood Drive, a Library Trustee, said she was here to support the tech position, saying the Trustees felt it was a better use to keep the position and be able to move the money to better serve the library. She spoke of the need for flexibility of hours, saying an employee would not have to be paid if there was no work, but the Trustees would have the flexibility of moving people around if needed, to cover vacations and have someone available when work needed to be done. She noted the increased needs during the summer, when children came, inventory taking, etc., saying she could not believe people should be penalized for trying to make as conservative a budget as possible but still wanting to do the best possible job.

Mr. Norman Martin, 3 Edgar Court, speaking as a citizen, said this was a slush fund, and no other department in the town had an item to pay a part-timer.

Ms. Connie Owens, 3 Bruce Street, referred to an earlier comment by another speaker about nonresidents using the library, saying business people were allowed to but anyone else was required to pay for it. She expressed concern about the remarks that the citizens for a number of years had voted down a new library, saying the fact was that they had not been able to get a super-majority for a bond article, but the Rodgers brothers had made a donation, and she expressed a belief that this gift should not be placed on a back shelf and not be used, saying it was difficult to understand why well-balanced budgets came under attack. She said she supported the restoration of the \$11,416.

Ms. Barbara Kurt, 3 Harvest View Circle, spoke in support, saying the library staff worked incredibly hard and needed the additional time, adding that this was a request to fund a part-time person, who would not need benefits.

Mr. Stuart Schneiderman, 2 Library Street, said the officer cut from the budget had saved \$80,639 but the Police Department’s *Information Technology* line item had increased \$65,530, so he guessed information technology was incredibly important in the 21<sup>st</sup> century. He expressed a belief that this was a small price to pay for what the citizens and children would get back.

Mr. Roger Coutu, 10 Rita Avenue, noting that the Board of Selectmen did not have any control over the library budget, said he had just heard that this was a filler position, saying it had not been presented to the Board of Selectmen as an IT position, and he would not be supporting this article.

Mr. Leo Bernard, 3 Bungalow Avenue, moved the question. Moderator Inderbitzen noted that one other person had been standing in line to speak.

Ms. Arlene Creeden, 45 Cottonwood Drive, a Library Trustee, said as much as the library would like to pay an IT person, the most highly paid library staff, not counting the director, got less than \$20 per hour and the position in question was funded at \$10/hour—adding that the reason they had not wanted to fund it full time was that they did not always need it.

Moderator Inderbitzen asked for a vote on the motion to call the question. After viewing the cards raised by those who were in favor and then those who were in opposition, he said the AYES had it, and the debate had been cut off.

Moderator Inderbitzen then called for a vote on the proposed amendment. After viewing the cards raised by those who were in favor and then by those who were in opposition, he said the NAYES had it, and the amendment had failed, adding that the discussion was now on Article 11 as previously amended.

No other comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 11.

Mr. Thaddeus Luszey, 32 Cathedral Lane, moved to restrict reconsideration of Articles 7 through 11; Mr. Norman Martin seconded the motion. There being no discussion, Moderator Inderbitzen asked for a vote on the motion to restrict reconsideration of Articles 7 through 11. After viewing the cards raised by those who were in favor and then those who were in opposition, he said the AYES had it and Articles 7 through 11 were restricted from reconsideration.

Moderator Inderbitzen then moved on to Article 12, which he read aloud.

### **Article 12 — Design of a dual use Hudson Senior Center and Hudson Community TV Facility**

*Shall the Town of Hudson vote to raise and appropriate the sum of \$150,000, gross budget, for the design of a dual use Senior Center/Hudson Community TV (HCTV) facility to be located at Benson Park and to authorize the withdrawal of \$50,000 from the Senior Center Capital Reserve Fund, \$50,000 from the HCTV Building Capital Reserve Fund, and \$50,000 from the unreserved fund balance. No funds shall be expended until site location is approved by the State of New Hampshire Department of Transportation. (This appropriation is in addition to Article 11, the Operating Budget.) (There is no impact to the tax rate for this appropriation.)*

*(Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 10-1).*

Selectman Massey presented the article, saying the site was located at Benson Park, just to the right of the entranceway to the parking lot at the lower level. In order to construct the facility, he said, an architect had been hired through the generosity of the Hudson Seniors organization to prepare a preliminary design as a first step, finding that the building would need a basement. While the Hudson Seniors group did not need a basement, he continued, this gave the opportunity to locate the Hudson Community Television organization in that space as a place in which to operate. He noted that both groups had money in capital reserve funds, but the Board of Selectmen had determined that it would be prudent to do a more detailed cost estimate, including a list of construction documents, and then come back later with a fuller picture. He displayed an illustration of what the proposed building would look like, saying there would be three entrances to the first floor, with a basement entrance located on the parking lot side—and noting that the building would be reminiscent of the old red barn that had burned down on the park property several years ago. He said this warrant article would allow the Selectmen to engage the services of an architect to complete the design, including the bid documents to go out to a construction company.

Moderator Inderbitzen opened the matter to the floor, for any discussion.

No comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 12, and he then moved on to Article 13, which he read aloud.

### **Article 13 — Replacement of three (3) Fire Department Defibrillators**

*Shall the Town of Hudson vote to raise and appropriate the sum of \$88,000 gross budget for the purpose of purchasing three (3) replacement defibrillators for the Hudson Fire Department Ambulances? (This appropriation is in addition to Article 11, the Operating Budget).*

*(Recommended by the Board of Selectmen 3-2)*

*(Recommended by the Budget Committee 10-1)*

Selectman Jasper presented the article, speaking in support. He said the Board of Selectmen had opted to put this on as a warrant article because of the budget situation, saying these units were approaching the end of their useful life, and it was necessary to have all of the items replaced so that the users would be familiar with the operation of the units, rather than have to work with different models.

Moderator Inderbitzen opened the matter to the floor, for any discussion.

No comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 13, and he then moved on to Article 14, which he read aloud.

#### **Article 14 — Establishment of Fire Equipment Capital Reserve Fund**

*Shall the Town of Hudson vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 to be known as the "Fire Equipment Capital Reserve Fund" for the purpose of purchasing specialized fire and EMS Equipment including, but not limited to, Firefighter Protective Clothing, Self Contained Breathing Apparatus (SCBA) and Defibrillators and to raise and appropriate the sum of \$1,000.00 to be placed in this fund and to further appoint the Board of Selectmen as agents to expend from this fund in accordance with RSA 35:15 II? (This appropriation is in addition to Article 11, the Operating Budget).*

*(Recommended by the Board of Selectmen 4-0)*

*(Recommended by the Budget Committee 11-0).*

Selectman Jasper presented the article, speaking in support. Saying the Board of Selectmen was only asking to begin this process, he said the Town of Hudson had been extraordinarily successful with capital reserve funds, noting that most were expendable only by the taxpayers but this would be expendable by the Board of Selectmen because of the possible need for quick replacement of equipment that might be lost, damaged, or destroyed.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Selectman Massey noted that the Board of Selectmen would be the agents to expend, but it would require the approval of the Trustees of the Trust Funds, and the Selectmen would have to explain to the Trustees what the funds were needed for, so there was a fail-safe condition.

Mr. Howard Dilworth, 15 Sycamore Street, said the article talked to appointing the Board of Selectmen as agents to expend in accordance with NH RSA 35:15 II; he said he had looked up RSA 35 II, finding that it pertained to expenditure for the purchase of land, in accordance with an earlier law that allowed selectmen to purchase land when quick action was needed. He then pointed out that this article did not pertain to land but to equipment, and he asked if this reference were correct.

Selectman Jasper moved to strike after the word "fund," the phrase "in accordance with RSA 35:15 II." He said he did not have any idea whether the reference was correct. Mr. Dilworth seconded the motion.

Speaking on his amendment, Selectman Jasper said this had been put in by the Town Attorney, not the Board of Selectmen, and both were agreed that the reference was not needed.

Mr. Norman Martin, 3 Edgar Court, noted that the State Legislature had just passed a law saying the language of a warrant article could not be changed; he then asked if this warrant article would be legal if this change were made today. Moderator Inderbitzen said he had received an E-mail saying the towns could no longer change the subject matter of a bill, but the wording could be changed; he then stated that in this case the reference was being removed because it was not clear, but the subject matter remained the same.

No one else coming forward, Moderator Inderbitzen asked for a vote on the amendment. After viewing the cards raised by those who were in favor and then those who were in opposition, he said the AYES had it, and the amendment was approved, with the discussion now being on Article 14 as amended.

No other comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 14.

Selectman Massey moved to restrict reconsideration of articles 12, 13, and 14. Mr. Thaddeus Luszey, 32 Cathedral Lane, seconded the motion.

Moderator Inderbitzen asked for a vote on the motion to restrict reconsideration of Articles 12, 13, and 14. After viewing the cards raised by those who were in favor and then by those who were in opposition, he said the AYES had it, and Articles 12, 13, and 14 were restricted from reconsideration.

Moderator Inderbitzen then moved on to Article 15, which he read aloud

**Article 15 — Ratification of Agreement between the Board of Selectmen and the Hudson Litchfield Youth Football and Cheer**

*Shall the Town of Hudson, pursuant to RSA 41:11-a, vote to ratify an agreement between the Board of Selectmen and the Hudson Litchfield Youth Football and Cheer (HLYFC) according to which the HLYFC agrees to build the "Zachary Tompkins Memorial Field" football fields on 9 Industrial Drive, (Map 161, Lot 040 and Map 161, Lot 039) in exchange for the HLYFC having semi-exclusive right to use the fields during the regular football season beginning July 1, 2011 and ending June 30, 2036. Copies of the full text of the Agreement are available at the Town Clerk's office.*

*(Recommended by the Board of Selectmen 5-0).*

Moderator Inderbitzen noted there was no money involved, so the Budget Committee had not been engaged and had not made a recommendation.

Selectman Coutu presented the article, showing a series of slides, including a picture of the logo designed by Zachary Tompkins, an aerial view of the property in question, a model of what the stadium complex would look like, an engineering drawing of the proposed complex, and a photograph of the signing ceremony to lease the land, saying the Board of Selectmen was here today to ask the voters to ratify that agreement. He then concluded his presentation with a photograph of Zach in his football uniform, commenting on Zach's dream of providing a facility that all of the community's youth could enjoy.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Mr. Jim Barnes, 2 McKinney Drive, said he had some questions with the article's wording, saying he was not clear as to what "semi-exclusive rights" meant. Selectman Jasper said the HLYFC group would have exclusive rights during some time periods but would make it available to other groups, explaining that the times would be established—clarifying that the text was as flexible as they thought they could make it.

Moderator Inderbitzen said that one registered voter had wanted to make a statement on this matter but had had to leave earlier; he then read a letter from Stacy and Michael Iwanicki, 43 Flying Rock Road, speaking in support of the article and asking for support in keeping Zachary's dream alive.

No other comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 15.

Moderator Inderbitzen reminded all present that the citizens of the town would vote on all of the warrant articles at the Town Meeting on March 8<sup>th</sup> in this same hall.

Mr. Norman Martin, 3 Edgar Court, moved to adjourn. Selectman Jasper seconded the motion.

Moderator Inderbitzen called for a verbal vote on the motion to adjourn. After hearing the votes, both for and against, he declared that the AYES had it, and he then declared this session adjourned at 11:51 a.m.

February 8, 2010

  
Patti Barry, Town Clerk

Recorded and transcribed by  
J. Bradford Seabury



**2011 Town Meeting Warrant  
As amended at the Town Deliberative Session on February 5, 2011  
And Result of the March 8, 2011 Vote**

To the inhabitants of the Town of Hudson, in the County of Hillsborough, State of New Hampshire, qualified to vote in Town affairs. You are hereby notified to meet at Hudson Community Center, 12 Lions Avenue, commencing at 9:00 a.m. on Saturday, February 5, 2011 for the transaction of all business, other than voting by official ballot. This first session of the Annual Town Meeting shall consist of explanation, discussion and debate of each warrant article. Warrant articles may be amended at the first session, subject to the restrictions set forth in NH RSA 40:13, IV.

You are hereby further notified that the second session of the Annual Meeting shall be held at Hudson Community Center, 12 Lions Avenue, between the hours of 7:00 a.m. and 8:00 p.m. on Tuesday, March 8, 2011, to elect Town officers and to vote by official ballot on all articles set forth in this Warrant, as may be amended by act of the first session meeting.

**Election of Town Officers**

**Article 1**

**Selectmen**

Three Year Term	Vote for not more than One
Marilyn McGrath	1076
Ted Luszey	1139
Misc. Write-ins	28

**Town Clerk/Tax Collector**

Three Year Term	Vote for not more than One
Patti Barry	2076
Misc. Write-ins	19

**Budget Committee**

Three Year Term	Vote for not more than THREE
Stuart Schneiderman	1442
Michael Buczynski	1569
John Drabinowicz	1430
Misc. Write-Ins	46

### **Cemetery Trustee**

Three Year Term           Vote for not more than ONE

J. Bradford Seabury	1844
Misc. Write-Ins	15

### **Code of Ethics**

Three Year Term           Vote for not more than TWO

Diane Sirvydas	1573
Dianne Emanuelson	1651
Misc. Write-Ins	16

### **Library Trustee**

Three Year Term           Vote for not more than TWO

Connie Owen	1360
Jennifer Chafe	1197
Judith Manning-Mullins	866
Misc. Write-Ins	11

### **Trustee of the Trust Fund**

Three Year Term           Vote for not more than ONE

Harry Schibanoff (write-in)	57
Misc. Write-Ins	222

## **ZONING AMENDMENTS**

**Article 2           Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend Article XII, Signs, §334-58.B by adding a new sub-section §334-58.B (23) that exempts a public agency that is posting an official notice from having to secure a sign permit. (Approved by the Planning Board by a vote of 5 - 0 - 1.)

<b>Yes</b>	1496	<b>No</b>	941
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**Article 3           Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**

Amend Article XII, Signs, §334-6.J, by adding language that provides that where freestanding signs are permitted they shall not exceed 30 feet in height, and the language of the sign shall be specific to advertising and shall have the street number clearly identified. (Approved by the Planning Board by a vote of 5 - 1.)

<b>Yes</b>	1792	<b>No</b>	638
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## PETITIONED ZONING AMENDMENTS

**Article 4**      **Are you in favor of the adoption of Amendment No. 3 as proposed by Petition as follows?**

Amend Article IX, Wetland Conservation District, §334-34, Definitions, to designate Prime Wetlands in accordance with the requirements of RSA 482-A:15, providing for permitting jurisdiction by the NH Department of Environmental Services and providing for a wetland buffer or zone of non-interference of 100 feet from the edge of any Prime Wetland; said Prime Wetlands designated according to the Prime Wetlands Assessment & Designation Study of Hudson dated May 19, 2009 as follows: 1B (Chase Brook Swamp), 5A (Robinson Pond Wetlands), 5B (Robinson Pond Wetlands), 8 (Glover Brook Marsh), 14A (Merrill Brook Swamp), 15A (Bush Hill Swamp Complex), 15D (Bush Hill Beaver Ponds), 17A (Miles Swamp), 18B (Limit Brook Swamp), 20C (Musquash Brook Swamp Complex), 20D (Musquash Brook Swamp Complex), 20E (Musquash Pond Swamp), 23/24 (Herron Pond Marsh). (Disapproved by the Planning Board by a vote of 5 – 2.)

Yes      907                      No      1514

**Article 5**      **Are you in favor of the adoption of Amendment No. 4 as proposed by Petition as follows?**

Amend Article IX, Wetland Conservation District, §334-34, Definitions, to provide new definitions for “Artificial Wetlands”, which are defined as areas of poorly drained soils created by human activity, such as ornamental ponds and drainage ditches, and “Incidental Wetlands”, which are defined as areas of poorly drained soils with a surface area of 500 square feet or less, and to amend the definition of “Wetland Buffer” to provided a buffer of zero (0) feet from Artificial Wetlands and Incidental Wetlands, and reducing the buffer for naturally occurring wetlands from 50 feet to 25 feet. (Disapproved by the Planning Board by a vote of 3 – 1 - 1.)

Yes      663                      No      1722

**Article 6**      **Are you in favor of the adoption of Amendment No. 5 as proposed by Petition as follows?**

Amend Article IX, Wetland Conservation District, §334-34, Definitions, to provide a new definition for “Prime Wetland Qualifications”, providing that the 100 foot Prime Wetland buffer under RSA 482-A:15 shall not touch or affect an existing dwelling or any area within 30 thirty feet of an existing dwelling unless the affected property owner voluntarily submits to the buffer requirement through a signed affidavit, and to further provide that the 100 foot Prime Wetland buffer shall not touch or affect any existing or currently planned right of way of any class of Town or State maintained roadway. (Disapproved by the Planning Board by a vote of 7 – 0 - 0.)

Yes      718                      No      1651

## SELECTMEN’S ARTICLES

**Article 7**      **Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association for Wage & Benefit Increases.**

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association, which calls for the following increase in salaries and benefits:

Year	Amount	COLA %
7/1/11 – 6/30/12	\$ 507	0.0%
7/1/12 – 6/30/13	\$66,250	2.0%
7/1/13 – 6/30/14	\$79,665	3.0%

And further to raise and appropriate the sum of \$507 for the 2011-2012 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 11, the Operating Budget.) (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee 7-2-1.)

Yes 1026 No 1445

**Article 8 Wage and Benefit Increase for Full Time Employees of Rodgers Memorial Library**

Shall the Town of Hudson vote to raise and appropriate the sum of \$12,374 which represents a 3% increase in wage and benefits for the nine full-time employees of the Rodgers Memorial Library? (This appropriation is in addition to Article 11, the Operating Budget.) (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 6-5)

Yes 969 No 1531

**Article 9 Wage and Benefit Increase for Town Clerk/Tax Collector**

Shall the Town of Hudson vote to raise and appropriate the sum of \$1,867, which represents a 3.0% increase in wages and benefits for the Town Clerk/Tax Collector? (This appropriation is in addition to Article 11, the Operating Budget.) (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 9-2.)

Yes 874 No 1581

**Article 10 Fact Finder's Report for Hudson Support Staff Union**

Shall the Town of Hudson vote to implement the recommendations contained in the Fact Finder's Report in the matter of fact-finding between the Town of Hudson and the Hudson Support Staff Union Local 1801 dated January 3, 2011 which call for the following increases in salaries and benefits:

Year	Amount	COLA %
7/1/10 – 6/30/11	\$ 0	0.0%
7/1/11 – 6/30/12	\$25,564	3.0%
7/1/12 – 6/30/13	\$31,355	3.0%

And further to raise and appropriate the sum of \$25,564 for the 2011-2012 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 11, the Operating Budget.) (Not Recommended by the Board of Selectmen, 4-1.) (Not Recommended by the Budget Committee 11-0.)

Yes 521 No 1952

**Article 11 Operating Budget**

Shall the Town of Hudson vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$28,256,157? Should this article be defeated, the default budget shall be \$28,383,705 which is the same as last year, with certain adjustments required by previous action of the

Town of Hudson or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 11-0).

Yes 1704 No 771

**Article 12 Design of a dual use Hudson Senior Center and Hudson Community TV Facility**

Shall the Town of Hudson vote to raise and appropriate the sum of \$150,000, gross budget, for the design of a dual use Senior Center/Hudson Community TV (HCTV) facility to be located at Benson Park and to authorize the withdrawal of \$50,000 from the Senior Center Capital Reserve Fund, \$50,000 from the HCTV Building Capital Reserve Fund, and \$50,000 from the unreserved fund balance. No funds shall be expended until site location is approved by the State of New Hampshire Department of Transportation. (This appropriation is in addition to Article 11, the Operating Budget.) (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 10-0.)

Yes 1724 No 813

**Article 13 Replacement of three (3) Fire Department Defibrillators**

Shall the Town of Hudson vote to raise and appropriate the sum of \$88,000, gross budget, for the purpose of purchasing three (3) replacement defibrillators for the Hudson Fire Department? (This appropriation is in addition to Article 11, the Operating Budget.) (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 10-1.)

Yes 1879 No 642

**Article 14 Establishment of Fire Equipment Capital Reserve Fund**

Shall the Town of Hudson vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 to be known as the "Fire Equipment Capital Reserve Fund" for the purpose of purchasing specialized fire and EMS Equipment including, but not limited to, Firefighter Protective Clothing, Self Contained Breathing Apparatus (SCBA) and Defibrillators and to raise and appropriate the sum of \$1,000.00 to be placed in this fund and to further appoint the Board of Selectmen as agents to expend from this fund? (This appropriation is in addition to Article 11, the Operating Budget). (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 11-0.)

Yes 1754 No 741

**Article 15 Ratification of Agreement between the Board of Selectmen and the Hudson Litchfield Youth Football and Cheer**

Shall the Town of Hudson, pursuant to RSA 41:11-a, vote to ratify an agreement between the Board of Selectmen and the Hudson Litchfield Youth Football and Cheer (HLYFC) according to which the HLYFC agrees to build the "Zachary Tompkins Memorial Field" football fields on 9 Industrial Drive, (Map 161, Lot 040 and Map 161, Lot 039) in exchange for the HLYFC having semi-exclusive right to use the fields during the regular football season beginning July 1, 2011 and ending June 30, 2036. Copies of the full text of the Agreement are available at the Town Clerk's Office. (Recommended by the Board of Selectmen, 5-0.)

Yes 1951 No 589

**BOARD OF ELECTION, MANDATED BY LAW TO WORK THE POLLS, CONSISTS OF THE FOLLOWING:**

**MODERATOR**

Paul Inderbitzen

**TOWN CLERK**

Patricia Barry

**SELECTMEN**

Roger Coutu  
Shawn Jasper

Kenneth Massey  
Benjamin Nadeau

**SUPERVISORS OF THE CHECKLIST**

Joyce Cloutier, Chairman  
Deborah J. Clement

Sandra LeVasseur  
Paul Baker, Assistant

**THE FOLLOWING RESIDENTS, APPOINTED BY THE MODERATOR, WORKED AT THE POLLS ON  
ELECTION DAY:**

**SELECTMEN PRO-TEM**

Glenn Della-Monica

Esther McGraw

**ASSISTANT MODERATOR**

Harry Chesnulevich  
David Jelley

Edmond Duchesne  
Debra Stoddard

**BALLOT CLERKS**

Elizabeth Beaverstock  
Priscilla Clegg  
Linda Coburn  
Joyce Hurd  
Shirley Lafreniere

Ann Paquin  
Leona Shanholtz  
Mildred Smith  
Anne Sojka  
Muriel Thibodeau

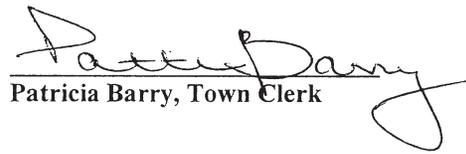
**REGISTERED VOTERS ON CHECKLIST**

Democrats	4,599
Republicans	5,015
Undeclared	6,818
<b>Total Registered Voters</b>	<b>16,432</b>

**TOTAL BALLOTS CAST**

Regular Ballots Cast	2,519
Absentee Ballots Cast	41
<b>Total Ballots Cast</b>	<b>2,560</b>

A True Copy Attest:

  
Patricia Barry, Town Clerk

**TREASURER'S REPORT  
JULY 1, 2010 - JUNE 30, 2011**

**GENERAL FUND**

Balance on Hand - July 1, 2010			\$	24,278,503.36
Receipts				
Town Clerk/Tax Collector	\$	51,578,300.93		
Cash Receipts	\$	4,687,573.12		
Interest	\$	33,698.20		
Total Receipts			\$	56,299,572.25
Total Disbursements			\$	55,786,245.92
Balance on Hand - June 30, 2011			\$	24,791,829.69

**WATER UTILITY**

Balance on Hand - July 1, 2010			\$	2,924,857.19
Receipts				
Deposits	\$	3,946,867.76		
Interest	\$	5,139.52		
Total Receipts			\$	3,952,007.28
Total Disbursements			\$	3,711,865.54
Balance on Hand - June 30, 2011			\$	3,164,998.93

Respectfully submitted,  
Karen L Burnell, Treasurer

**TREASURER'S REPORT  
JULY 1, 2010 - JUNE 30, 2011**

**SEWER CHECKING ACCOUNT**

Balance on Hand - July 1, 2010			\$	458,963.22
Receipts				
Deposits	\$	1,476,175.89		
Interest	\$	673.36		
Total Receipts			\$	1,476,849.25
Total Disbursements			\$	1,138,880.54
Balance on Hand - June 30, 2011			\$	796,931.93

**SEWER ASSESSMENT SAVINGS ACCOUNT**

Balance on Hand - July 1, 2010			\$	15,056.84
Receipts				
Deposits	\$	48,273.70		
Interest	\$	103.96		
Total Receipts			\$	48,377.66
Total Disbursements			\$	-
Balance on Hand - June 30, 2011			\$	63,434.50

Respectfully submitted,  
Karen L Burnell, Treasurer



# TOWN OF HUDSON

## Trustees of the Trust Fund



Edmond A. Duchesne      Harry A. Schibanoff      Leonard T. Lathrop

12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6000 • Fax: 603-598-6481

### Trustees of the Trust Funds' Annual Report for Fiscal Year 2011

#### General:

The Trustees of the Trust Funds follow NH State statutes, under guidelines from the Attorney General's Charitable Trust Unit. Your trustees are elected in the March town wide elections and serve for a 3-year term; with 3 members there is one seat to be elected every year. Funds that the voters and citizens have placed, willed or donated to the town are invested by this group to maximize the return on investment using the "prudent man rules" and investment guidelines that are reviewed and modified every year and submitted to the Attorney General's Office with a complete summary of all funds that the Trustees manage. The majority of the funds include money that the voters have designated for the town, school district, or library and for capital improvements or future purchases by warrant articles. Trustees also have a fiduciary responsibility when the money is expended to make sure that the funds have been spent according to the wishes of the voter, the maker of the will, or the donor.

#### Investment Activities:

At the close of the fiscal year on June 30, 2011 the total held in trust was \$12,725,458.05, with a change from the year-end balance in 2010 of \$11,439,415.02. These numbers and actions of the Trustees are reviewed by the Town of Hudson's independent auditing firm of Plodzick & Sanderson.

With the current status of the United States money markets, it has been challenging to find the best return on investment for these funds. Money is invested in New Hampshire financial institutions chartered to do business in New Hampshire and managed asset divisions of licensed financial institutions chartered in the state.

Included with this report is the MS-9 as submitted to the State of New Hampshire Office of the Attorney General, Charitable Trust Division and the Department of Revenue Administration, Municipal Services Division. For more information on this report please contact one of the Trustees.

The Trustees meet on the fourth Thursday of the month at Town Hall. The public is invited to attend.

Respectfully submitted.

The Trustees of the Trust Funds

Edmond A. Duchesne      (term to expire March 2012)  
Leonard T. Lathrop      (term to expire March 2013)  
Harry A. Schibanoff      (term to expire March 2014)

Date of Creation	Name of Trust	Purpose of Trust	How Invested	Principal					Beginning Balance	New Funds Created	Cash Gains or Losses	Withdrawals	Principal Balance at Year End	Beginning Balance	Current Income	Port	Total Expended	Income Balance at Year End	Grand Total P + I at Year End
				Beginning Balance	New Funds Created	Cash Gains or Losses	Withdrawals	Principal Balance at Year End											
<b>Expendable Funds</b>																			
10-Apr-1994	Amb Par/Repl	FNB	FNB	0.00	30,000.00	0.00	0.00	0.00	30,000.00	23,459.53	204.83	0.00	0.00	23,634.36	53,634.36				
12-Feb-1999	Emerson's Land CRF	Purchase	PFB	0.00	0.00	0.00	0.00	0.00	0.00	49,856.84	539.77	0.00	0.00	50,396.61	50,396.61				
13-Mar-2001	Cable Access Center	Purchase/Lease	PFB	525,044.00	7,501.00	0.00	0.00	0.00	532,547.00	8,968.65	0.00	0.00	0.00	69,228.37	601,775.37				
15-Jun-1994	Conservation Land CRF	Purchase	PFB	301,896.00	196,789.00	0.00	0.00	0.00	500,685.00	32,822.97	5,228.20	0.00	0.00	38,351.17	539,036.17				
16-Mar-2000	Employee's Earned Time	Trust	PFB	171,617.53	50,000.00	0.00	0.00	0.00	221,617.53	2,152.39	0.00	0.00	0.00	63,855.98	285,473.51				
16-Mar-2000	Fire Apparatus CRF	Purch Fire Eq	TD-Gov	100,000.00	50,000.00	0.00	0.00	150,000.00	303.20	29,835.01	0.00	0.00	20,000.00	10,138.21	10,138.21				
11-Mar-2008	Fire Apparatus Refurb.	Refurb Appar	PFB	14,000.88	20,000.00	0.00	0.00	34,000.88	82.27	122.70	0.00	0.00	0.00	204.97	34,205.85				
1-Apr-2004	Health Insurance Trust	Self Insurance	PFB	1.00	0.00	0.00	0.00	1.00	0.00	0.12	0.00	0.00	0.00	0.12	1.12				
14-Mar-2006	Hills House Maint. Fund	Hills House Maint.	PFB	0.00	0.00	0.00	0.00	0.00	934.15	3.76	0.00	0.00	0.00	937.91	937.91				
30-Jun-1987	Info. Services CRF	IT Upgrades	PFB	20,000.00	23,000.00	0.00	0.00	43,000.00	924.24	168.92	0.00	0.00	1,093.16	44,093.16	44,093.16				
27-Jun-1989	Library Expansion CRF	Library Exp.	PFB	0.00	0.00	0.00	0.00	0.00	197.79	0.35	0.00	0.00	0.00	198.14	198.14				
15-Apr-1992	Lowell/River Road CRF	Road Improve	PFB	1,668.04	0.00	0.00	0.00	1,668.04	2,416.33	61.86	0.00	0.00	2,478.19	4,146.23	4,146.23				
1-Jul-1995	Merrifield Park Pond CRF	Restoration	PFB	750.00	0.00	0.00	0.00	750.00	0.00	0.00	0.00	0.00	0.00	750.00	750.00				
18-Mar-1995	Merrimack River Boat Ramp	Access to R	PFB	10,300.00	0.00	0.00	0.00	10,300.00	7,992.17	21.46	0.00	0.00	8,269.23	18,569.23	18,569.23				
13-Mar-2007	Nashua Wastever Treat CRF	Hudson's Shr	MSSB/FNB	1,835,650.45	0.00	403,250.87	0.00	2,238,901.32	78,059.31	135.03	0.00	0.00	30,882.95	101,086.89	27,483.29				
9-Mar-2010	Police Vest CRF	Police Vest	PFB	36,000.00	12,000.00	0.00	0.00	48,000.00	656.40	0.00	0.00	0.00	0.00	1,110.71	31,110.71				
11-Mar-2008	Pond Reclamations	Property Revaluations	PFB	40,000.00	15,001.00	0.00	0.00	55,001.00	52.47	0.00	0.00	0.00	0.00	52.47	52,470.00				
26-Jun-1990	Rec Facility Land Purchase	Purchase Land	PFB	125,000.00	0.00	0.00	0.00	125,000.00	20,294.66	2,200.63	0.00	0.00	0.00	22,495.29	147,495.29				
18-Mar-1995	School Bover. Eng. CRF	School Const	PFB	363,705.60	39,140.35	0.00	0.00	402,845.95	24,399.22	6,024.94	0.00	0.00	39,140.35	442,036.29	442,036.29				
10-Mar-2009	Senior Center	Sen. Ctr	PFB	100,000.00	0.00	0.00	0.00	100,000.00	323.33	0.00	0.00	0.00	0.00	11,678.51	11,678.51				
28-Sep-1999	Steele Senior Ctr Cap Res	Sen. Ctr	PFB	50,000.00	25,000.00	0.00	0.00	75,000.00	287.22	1,106.57	0.00	0.00	0.00	1,393.79	76,393.79				
16-Sep-1995	Sweet Capital Assessment	Bulld/Upgrad	PFB/TD-G/DMW	3,932,185.80	0.00	325,538.72	0.00	4,257,724.52	1,387,454.36	117,205.49	0.00	0.00	1,504,659.85	5,762,384.37	5,762,384.37				
9-Mar-2000	Water Utility Cap. Improv.	Water Utility Cap. Improv.	PFB	100,000.00	0.00	0.00	0.00	100,000.00	133,568.33	590.68	0.00	0.00	14,006.68	147,575.01	147,575.01				
12-Mar-2002	Water Utility Repairs	Water Utility Repairs	PFB	1,107,000.00	175,000.00	0.00	0.00	1,282,000.00	23,287.55	1,867.32	0.00	0.00	25,154.87	125,154.87	125,154.87				
<b>Non-Expendable Funds</b>																			
5-Oct-1991	Dr. Alfred K. Hills Fund	Book for Lib	PFB	9,393,888.03	695,933.35	728,789.59	271,870.00	10,546,740.97	1,843,739.37	228,390.17	96,018.92	2,076,110.62	12,622,851.59	12,622,851.59					
1-May-1994	Arville Hamblett Trust	Worthy Poor	PFB	5,367.65	0.00	0.00	0.00	5,367.65	77.94	9.54	0.00	0.00	87.48	5,455.13	5,455.13				
29-Oct-1963	J.N.Hills Chapel/HP Com	Maintenance	PFB	2,580.77	0.00	0.00	0.00	2,580.77	1,982.56	69.13	0.00	0.00	2,051.69	4,632.46	4,632.46				
8-Mar-1998	John Foster Fund	Lib Bk & Imp	PFB	25,000.00	0.00	0.00	0.00	25,000.00	1,176.62	19.55	0.00	0.00	1,196.17	26,196.17	26,196.17				
9-May-1916	Lucina Floyd Trust	Worthy Poor	PFB	5,012.48	0.00	0.00	0.00	5,012.48	364.04	63.52	0.00	0.00	427.56	5,440.04	5,440.04				
2-Jul-1928	Town Center Common	Elm Sch Ben	PFB	500.00	0.00	0.00	0.00	500.00	9,863.05	59.77	0.00	0.00	9,922.82	14,922.82	14,922.82				
<b>Total all Funds (including Cemeteries)</b>																			
														13,750.08	234.57	14.01	13,970.64	62,506.54	
														1,963,398.59	229,223.02	96,032.93	2,096,588.68	12,725,458.05	

Note: Cemeteries begin on next page  
 Note: TDGov is TD Government Banking, FNB is People's United Bank, TDW is TD Health Investment, MSSB is MorganStanley/SmlCharmy

Note: B CareCemLot is Budget Cemetery; M CumbatEden is Mungash Cemetery; N CareCemLot is North Cemetery

Sunnyside Cemetery

25-Aug-1950	Baker, John H.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
25-Aug-1950	Baker, William W.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
19-Jul-1975	Blideman, F. Gibbs	PUB	250.00	0.00	0.00	250.00	62.94	5.04	2.3%	0.00	0.00	87.98	337.98
24-Nov-1941	Bills, Grace R.	PUB	300.00	0.00	0.00	300.00	99.54	6.05	2.1%	0.00	0.00	105.59	405.59
18-Oct-1930	Blodgett (C), H. Lizzie	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
2-Nov-1927	Bloomfield, Laura J.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
16-Nov-1931	Bullis, John L.	PUB	50.00	0.00	0.00	50.00	16.59	1.01	0.5%	0.00	0.00	17.59	67.59
23-Nov-1916	Chase, John	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
7-May-1948	Colburn, George P.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
28-May-1948	Connell, Harry J.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
18-Feb-1950	Connell, Jennie	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
8-Jun-1948	Connell, P. J. & F. A.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
24-Dec-1928	Copier, Charles T.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
7-Jul-1937	Coughlin, Roger J.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
1-Feb-1946	Cogle, Alice E.	PUB	292.50	0.00	0.00	292.50	97.06	5.90	2.4%	0.00	0.00	102.96	395.46
10-Mar-1936	Cumings, Charles E.	PUB	200.00	0.00	0.00	200.00	66.35	4.03	1.8%	0.00	0.00	70.39	270.39
21-Jan-1936	Cumings, Frank A.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
10-Jul-1928	Davis, Cora	PUB	200.00	0.00	0.00	200.00	66.35	4.03	1.8%	0.00	0.00	70.39	270.39
21-Jun-1939	Davis, Ina M.	PUB	200.00	0.00	0.00	200.00	66.35	4.03	1.8%	0.00	0.00	70.39	270.39
2-Nov-1920	Davis, Sarah L.	PUB	150.00	0.00	0.00	150.00	49.77	3.03	1.4%	0.00	0.00	52.79	202.79
19-May-1925	Durgin, Emily S.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
5-Mar-1940	Dustin, Alfretta	PUB	75.00	0.00	0.00	75.00	24.89	1.51	0.7%	0.00	0.00	26.40	101.40
26-Apr-1925	Emerson, Emma M.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
20-Apr-1954	Emerson, Harry D.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
5-Mar-1940	Etzner, Orville & Edna	PUB	200.00	0.00	0.00	200.00	66.35	4.03	1.8%	0.00	0.00	70.39	270.39
13-May-1945	Faller, George A.	PUB	500.00	0.00	0.00	500.00	165.90	10.09	4.5%	0.00	0.00	175.99	675.99
26-Jul-1919	Gordon, Robert	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
3-Apr-1946	Gowing, Edwin	PUB	300.00	0.00	0.00	300.00	99.55	6.05	2.1%	0.00	0.00	105.60	405.60
28-Jul-1961	Grey, Minnie W.	PUB	200.00	0.00	0.00	200.00	66.35	4.03	1.8%	0.00	0.00	70.39	270.39
29-Mar-1924	Holmes, Mary A.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
19-May-1949	Jeffrey, James	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
7-Apr-1949	Leslie, Charles C.	PUB	200.00	0.00	0.00	200.00	66.35	4.03	1.8%	0.00	0.00	70.39	270.39
10-Jul-1958	Marshall, Dana	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
23-May-1922	Marshall, Florence N.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
11-Oct-1943	Marshall, George W.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
2-Jul-1949	Marshall, Wilmer F.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
25-Apr-1951	Martin, Arthur C.	PUB	150.00	0.00	0.00	150.00	49.77	3.03	1.4%	0.00	0.00	52.79	202.79
16-Dec-1936	Merrill, Annie G.	PUB	200.00	0.00	0.00	200.00	66.36	4.03	1.8%	0.00	0.00	70.40	270.40
20-Feb-1943	Merrill, George A.	PUB	300.00	0.00	0.00	300.00	99.55	6.05	2.1%	0.00	0.00	105.60	405.60
22-Feb-1977	Merrill, James E.	PUB	300.00	0.00	0.00	300.00	99.55	6.05	2.1%	0.00	0.00	105.60	405.60
22-Feb-1977	Merrill, Karl E.	PUB	300.00	0.00	0.00	300.00	99.55	6.05	2.1%	0.00	0.00	105.60	405.60
9-Nov-1905	Newcomb, Charles H.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
25-Aug-1950	Oldall, Sidney	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
11-Aug-1939	Parker, James E.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
23-Feb-1973	Parker, John E.	PUB	200.00	0.00	0.00	200.00	66.36	4.03	1.8%	0.00	0.00	70.40	270.40
24-Dec-1958	Pollard, J.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
13-Feb-1929	Rodgers, Oscar	PUB	150.00	0.00	0.00	150.00	49.77	3.03	1.4%	0.00	0.00	52.79	202.79
8-Oct-1973	Rodgers, Andrew F.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
21-May-1957	Rolls, Sarah H.	PUB	1,000.00	0.00	0.00	1,000.00	331.78	20.17	9.0%	0.00	0.00	351.95	1,351.95
10-May-1960	Sanders, Luca J.	PUB	300.00	0.00	0.00	300.00	99.55	6.05	2.1%	0.00	0.00	105.60	405.60
12-Mar-1915	Sargent, Dana	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
22-Dec-1961	Smith (A), Frank C.	PUB	250.00	0.00	0.00	250.00	82.94	5.04	2.3%	0.00	0.00	87.98	337.98
25-Jul-1958	Spaulding, Charles C.	PUB	300.00	0.00	0.00	300.00	99.55	6.05	2.1%	0.00	0.00	105.60	405.60
11-Apr-1964	Spaulding, Helen C.	PUB	400.00	0.00	0.00	400.00	132.72	8.07	3.6%	0.00	0.00	140.79	540.79
8-Jul-1915	Steele, Elizabeth	PUB	75.00	0.00	0.00	75.00	24.89	1.51	0.7%	0.00	0.00	26.40	101.40
30-Jul-1968	Steele, Frederick	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
1-Sep-1952	Steele, George	PUB	200.00	0.00	0.00	200.00	66.35	4.03	1.8%	0.00	0.00	70.39	270.39
1-Sep-1952	Steele, Sillas	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
6-Jun-1917	Webster, Kimball	PUB	150.00	0.00	0.00	150.00	49.77	3.03	1.4%	0.00	0.00	52.79	202.79
10-Jun-1922	Willoughby, Benjamin T.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
7-Mar-1947	Wilson, Frank A.	PUB	200.00	0.00	0.00	200.00	66.35	4.03	1.8%	0.00	0.00	70.39	270.39
3-Apr-1917	Winn, Frank M.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
29-Mar-1934	Winn, Rufus E.	PUB	100.00	0.00	0.00	100.00	33.18	2.02	0.9%	0.00	0.00	35.20	135.20
12-Apr-1962	Woods, J. Loring	PUB	200.00	0.00	0.00	200.00	66.35	4.03	1.8%	0.00	0.00	70.39	270.39
			11,092.50	0.00	0.00	11,092.50	3,680.53	223.76	100.0%	0.00	0.00	3,904.29	14,996.79

Westview Community

2-Nov-1974	Adams, Elliot	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
7-Jul-1964	Alexander, Lena	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
16-Feb-1948	Andrews, Arthur S.	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
2-Nov-1920	Andrews, Robert A.	Care Com Lot	300.00	0.00	0.00	0.00	0.00	0.00	18.09	4.82	1.78	0.00	22.91	322.91
15-Apr-1969	Bancroft, Bardsley	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
25-Sep-1959	Banfill, Florence	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
26-Apr-1949	Barker, Carl E.	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
1-Aug-1931	Barnaby, Sarah P.	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
3-May-1967	Baxter, John O.	Care Com Lot	150.00	0.00	0.00	0.00	0.00	0.00	9.05	2.41	0.93	0.00	11.46	161.46
18-Oct-1930	Blodgett (A), H. Lizzie	Care Com Lot	150.00	0.00	0.00	0.00	0.00	0.00	9.05	2.41	0.93	0.00	11.46	161.46
17-Oct-1985	Blodgett (B), H. Lizzie	Care Com Lot	300.00	0.00	0.00	0.00	0.00	0.00	18.09	4.82	1.78	0.00	22.91	322.91
17-Oct-1985	Boucher, Richard A.	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
17-May-1999	Burham, Henry	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
31-May-1930	Butler, Henry	Care Com Lot	150.00	0.00	0.00	0.00	0.00	0.00	9.05	2.41	0.93	0.00	11.46	161.46
28-Sep-1936	Buttrick, Belle	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
25-Aug-1970	Cheney, Hartson E.	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
8-Jan-1927	Clement, Elmer D.	Care Com Lot	150.00	0.00	0.00	0.00	0.00	0.00	9.05	2.41	0.93	0.00	11.46	161.46
17-May-1968	Consigny, Agnes	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
23-Feb-1929	Cross, Arden C.	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
21-Oct-1975	Cross, Charles D.	Care Com Lot	300.00	0.00	0.00	0.00	0.00	0.00	18.09	4.82	1.78	0.00	22.91	322.91
20-Aug-1949	Cross, Herbert A.	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
19-Nov-1941	Cross, William G.	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
23-Feb-1924	Cummins, Hiram	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
16-Mar-1929	Cummings, Willard	Care Com Lot	150.00	0.00	0.00	0.00	0.00	0.00	9.05	2.41	0.93	0.00	11.46	161.46
6-Feb-1925	Cummings, Willis P.	Care Com Lot	150.00	0.00	0.00	0.00	0.00	0.00	9.05	2.41	0.93	0.00	11.46	161.46
3-Jan-1963	Edwards, Albert E.	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
22-Apr-1947	Emery, James	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
22-Dec-1960	Enry, Alton	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
4-Oct-1919	French, Simon	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
21-Sep-1949	Gester, Albert	Care Com Lot	500.00	0.00	0.00	0.00	0.00	0.00	30.16	8.03	2.98	0.00	38.18	538.18
14-Mar-1994	Greney, A.J.	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
3-Nov-1914	Greney, Mahala	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
18-Apr-1983	Guyette, Charles	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
10-Mar-1908	Hamblett, Eli	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
19-Aug-1994	Hamblett, Everett	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
15-Mar-1969	Hammond, Louis F.	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
15-May-1978	Harding, A. - Gorman, L.	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
8-May-1942	Hassilton (A), George W.	Care Com Lot	500.00	0.00	0.00	0.00	0.00	0.00	30.16	8.03	2.98	0.00	38.18	538.18
9-Mar-1937	Hassilton (B), George W.	Care Com Lot	1,000.00	0.00	0.00	0.00	0.00	0.00	60.31	16.06	5.88	0.00	76.37	1,076.37
20-Jun-1960	Hock, Marian S.	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
31-Oct-1971	Holtom, Jessie M.	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
27-Feb-1960	Ives, Shirley	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
15-Apr-1940	Kimball, Deborah T.	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
2-May-1925	Lewis, Harvey G.	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
16-Sep-1986	Mason, Roslyn	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
10-Aug-1961	McCoy, Elgin L.	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
17-Oct-1985	McInnis, Hazel	Care Com Lot	500.00	0.00	0.00	0.00	0.00	0.00	30.16	8.03	2.98	0.00	38.18	538.18
72-Mar-1918	Melvin, Tolford D.	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
11-Jun-1966	Merrill, Arthur & Leona	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
28-Sep-1955	Newton, C.A.	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
8-Jun-1959	Parker, Florence L.	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
11-Jul-1963	Parker, G.H. & M.	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
16-Dec-1936	Petersen, Julia	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
24-Oct-1967	Powell, Mattie R.	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
21-Sep-1983	Record, Mary Ellen	Care Com Lot	300.00	0.00	0.00	0.00	0.00	0.00	15.08	4.82	1.78	0.00	20.29	322.91
17-Jul-1922	Richard, Paul & Esther	Care Com Lot	250.00	0.00	0.00	0.00	0.00	0.00	15.08	4.82	1.78	0.00	20.29	322.91
9-Mar-1920	Robinson, David	Care Com Lot	75.00	0.00	0.00	0.00	0.00	0.00	4.52	1.20	0.48	0.00	6.03	80.73
9-Mar-1920	Robinson, John A.	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
18-Dec-1968	Robinson, Nash	Care Com Lot	100.00	0.00	0.00	0.00	0.00	0.00	6.03	1.61	0.63	0.00	7.64	107.64
1-Jun-1942	Samborn, Mary F.	Care Com Lot	150.00	0.00	0.00	0.00	0.00	0.00	9.05	2.41	0.93	0.00	11.46	161.46
24-Jun-1945	Skinner, Alfred L.	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
8-Jun-1954	Smith, Arthur W.	Care Com Lot	200.00	0.00	0.00	0.00	0.00	0.00	12.06	3.21	1.23	0.00	15.27	215.27
17-May-1971	Smith, Benjamin H.	Care Com Lot	300.00	0.00	0.00	0.00	0.00	0.00	18.09	4.82	1.78	0.00	22.91	322.91

3-Aug-1972	Smith, Byron & Maude	Case Cem Lot	150.00	0.00	0.00	0.00	0.00	9.05	2.41	0.94	0.00	11.46	161.46
8-Feb-1973	Smith, Clayton E.	Case Cem Lot	300.00	0.00	0.00	0.00	18.09	4.82	1.74	0.00	0.00	22.91	322.91
9-Jun-1906	Smith, David O.	Case Cem Lot	100.00	0.00	0.00	0.00	6.03	1.61	0.60	0.00	0.00	7.64	107.64
21-Jun-1986	Smith, Edward R.	Case Cem Lot	250.00	0.00	0.00	0.00	15.08	4.01	1.44	0.00	0.00	19.09	269.09
6-Apr-1927	Smith, Henry O.	Case Cem Lot	100.00	0.00	0.00	0.00	6.03	1.61	0.60	0.00	0.00	7.64	107.64
18-Apr-1983	Smith, Herbert	Case Cem Lot	200.00	0.00	0.00	0.00	12.06	3.21	1.24	0.00	0.00	15.27	215.27
25-Jan-1930	Smith, Jefferson	Case Cem Lot	200.00	0.00	0.00	0.00	12.06	3.21	1.24	0.00	0.00	15.27	215.27
15-Mar-1924	Smith, Jeremiah	Case Cem Lot	100.00	0.00	0.00	0.00	6.03	1.61	0.60	0.00	0.00	7.64	107.64
27-Mar-1956	Smith, Lois A.	Case Cem Lot	100.00	0.00	0.00	0.00	6.03	1.61	0.60	0.00	0.00	7.64	107.64
16-Jul-1976	Smith, Marcel	Case Cem Lot	200.00	0.00	0.00	0.00	12.06	3.21	1.24	0.00	0.00	15.27	215.27
27-Apr-1943	Snow, Royal	Case Cem Lot	100.00	0.00	0.00	0.00	6.03	1.61	0.60	0.00	0.00	7.64	107.64
22-Nov-1971	Stebbins, Raymond	Case Cem Lot	100.00	0.00	0.00	0.00	6.03	1.61	0.60	0.00	0.00	7.64	107.64
1-Oct-1944	Steele, Martha A.	Case Cem Lot	100.00	0.00	0.00	0.00	6.03	1.61	0.60	0.00	0.00	7.64	107.64
27-Oct-1986	Sultz, Kenneth	Case Cem Lot	100.00	0.00	0.00	0.00	6.03	1.61	0.60	0.00	0.00	7.64	107.64
3-May-1986	Tate, William	Case Cem Lot	500.00	0.00	0.00	0.00	30.16	8.03	2.94	0.00	0.00	38.18	538.18
5-Nov-1912	Taylor, William H.	Case Cem Lot	100.00	0.00	0.00	0.00	6.03	1.61	0.60	0.00	0.00	7.64	107.64
1-May-1931	Trow, Arthur A.	Case Cem Lot	100.00	0.00	0.00	0.00	6.03	1.61	0.60	0.00	0.00	7.64	107.64
27-Mar-1926	Wakley, Emma A.	Case Cem Lot	100.00	0.00	0.00	0.00	6.03	1.61	0.60	0.00	0.00	7.64	107.64
20-May-1937	Walch, Chester M.	Case Cem Lot	100.00	0.00	0.00	0.00	6.03	1.61	0.60	0.00	0.00	7.64	107.64
17-Jun-1963	Wheatst, Arthur S.	Case Cem Lot	200.00	0.00	0.00	0.00	12.06	3.21	1.24	0.00	0.00	15.27	215.27
26-Nov-1957	White, Dora H.	Case Cem Lot	150.00	0.00	0.00	0.00	9.05	2.41	0.94	0.00	0.00	11.46	161.46
12-Jul-1962	Wynott, Robert & Carrie	Case Cem Lot	200.00	0.00	0.00	0.00	12.06	3.21	1.24	0.00	0.00	15.27	215.27
	<b>Total Westview Cemeteries</b>		<b>17,250.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1,040.36</b>	<b>277.02</b>	<b>100.04</b>	<b>0.00</b>	<b>0.00</b>	<b>1,317.38</b>	<b>18,567.38</b>
<b>Tom Cemeteries</b>													
4-Nov-1932	Ams, Ellen	M CemLot/Gen	400.00	0.00	0.00	0.00	80.52	7.43	2.64	0.00	0.00	97.95	497.95
19-Jul-1940	Barron, Irving	M CemLot/Gen	800.00	0.00	0.00	0.00	181.07	14.86	5.24	0.00	0.00	195.92	995.92
6-Mar-1937	Blodgett, Augustus F.	B CareCmLot	100.00	0.00	0.00	0.00	22.63	1.86	0.69	0.00	0.00	24.49	124.49
24-Jun-1915	Blodgett, Vinnie	B CareCmLot	150.00	0.00	0.00	0.00	33.96	2.79	2.94	0.00	0.00	36.74	186.74
24-Jun-1910	Buttrick, Susan B.	B CareCmLot	200.00	0.00	0.00	0.00	45.27	3.71	3.84	0.00	0.00	48.98	248.98
18-Feb-1957	Chase, S. Cordelia	B CareCmLot	100.00	0.00	0.00	0.00	22.63	1.86	0.69	0.00	0.00	24.49	124.49
15-Nov-1906	Chase, William P.	B CareCmLot	100.00	0.00	0.00	0.00	22.63	1.86	0.69	0.00	0.00	24.49	124.49
11-May-1955	Connell, Phillip H.	M CemLot/Gen	200.00	0.00	0.00	0.00	45.27	3.71	3.84	0.00	0.00	48.98	248.98
1-Jul-1935	Davis, Ellen E.	B CareCmLot	100.00	0.00	0.00	0.00	22.63	1.86	0.69	0.00	0.00	24.49	124.49
21-Nov-1969	Ford, Ira D.	M CemLot/Gen	100.00	0.00	0.00	0.00	22.63	1.86	0.69	0.00	0.00	24.49	124.49
25-Jun-1927	Greeley, James C.	B CareCmLot	100.00	0.00	0.00	0.00	22.63	1.86	0.69	0.00	0.00	24.49	124.49
9-Nov-1953	Greeley, Samuel	B CareCmLot	200.00	0.00	0.00	0.00	45.26	3.71	3.84	0.00	0.00	48.98	248.98
10-Jun-1922	Harris, Charlotte O.	B CareCmLot	50.00	0.00	0.00	0.00	11.35	0.93	1.04	0.00	0.00	12.27	62.27
11-Aug-1939	Hoffman, Phillip	M CemLot/Gen	100.00	0.00	0.00	0.00	22.63	1.86	0.69	0.00	0.00	24.49	124.49
14-Jul-1915	Holland, Ellenette	B CareCmLot	1,000.00	0.00	0.00	0.00	226.33	18.57	19.04	0.00	0.00	244.90	1,244.90
15-Mar-1905	Kuhn, George W.	B CareCmLot	75.00	0.00	0.00	0.00	16.98	1.39	1.44	0.00	0.00	18.37	93.37
25-Nov-1951	Morrison, Augustus R.	B CareCmLot	100.00	0.00	0.00	0.00	22.63	1.86	0.69	0.00	0.00	24.49	124.49
25-Nov-1951	Morrison, S. & Davis D.	B CareCmLot	100.00	0.00	0.00	0.00	22.63	1.86	0.69	0.00	0.00	24.49	124.49
20-Jan-1928	Parker, Caroline D.	B CareCmLot	200.00	0.00	0.00	0.00	45.26	3.71	3.84	0.00	0.00	48.98	248.98
30-Mar-1905	Pollard, Martha	B CareCmLot	100.00	0.00	0.00	0.00	22.63	1.86	0.69	0.00	0.00	24.49	124.49
28-Jul-1924	Senter, Thomas	N CareCmLot	100.00	0.00	0.00	0.00	22.63	1.86	0.69	0.00	0.00	24.49	124.49
3-Feb-1967	Shuman, Charles G.	M CemLot/Gen	300.00	0.00	0.00	0.00	67.90	5.57	5.74	0.00	0.00	73.47	373.47
9-Mar-1920	Steele, Mary A.	B CareCmLot	200.00	0.00	0.00	0.00	45.27	3.71	3.84	0.00	0.00	48.98	248.98
16-Jun-1944	Steele, Minot & Minnie	B CareCmLot	200.00	0.00	0.00	0.00	45.27	3.71	3.84	0.00	0.00	48.98	248.98
5-Nov-1923	Wim, Isaac	B CareCmLot	100.00	0.00	0.00	0.00	22.63	1.86	0.69	0.00	0.00	24.49	124.49
25-Mar-1935	Wim, John	B CareCmLot	75.00	0.00	0.00	0.00	16.99	1.39	1.44	0.00	0.00	18.38	93.38
	<b>Total Tom Cemeteries</b>		<b>5,250.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1,188.25</b>	<b>97.50</b>	<b>100.04</b>	<b>0.00</b>	<b>0.00</b>	<b>1,285.75</b>	<b>6,535.75</b>
	<b>Total all Cemeteries</b>		<b>33,592.50</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>5,909.14</b>	<b>598.28</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>6,507.43</b>	<b>40,099.92</b>
	<b>Total all Funds (including Cemeteries)</b>		<b>9,476,016.43</b>	<b>695,933.35</b>	<b>728,789.59</b>	<b>271,870.00</b>	<b>1,963,398.59</b>	<b>229,223.02</b>	<b>96,032.93</b>	<b>2,096,588.68</b>	<b>12,725,458.05</b>		

Note: B CareCmLot is Blodgett Cemetery; M CemLot/Gen is Miesquash Cemetery; N CareCmLot is North Cemetery



# TOWN OF HUDSON

## Water Utility Committee



Leo C. Bernard, Chairman

Ben Nadeau, Selectmen Liaison

12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6002 • Fax: 603-881-3944

### 2011 Annual Report

The Board of Selectmen created the Water Utility Committee on September 13, 2004 with the adoption of Ordinance 04-03. The Board amended the membership requirements with Ordinance 04-05 on November 23, 2004. The five members of the Committee are appointed by the Board of Selectmen to three year terms. Four of the members must reside in a dwelling served by the Hudson Water Utility System. The Board of Selectmen revised the composition of the Committee to add an Alternate Member and to modify the requirements to allow two members who are not customers of the water system

The Committee is responsible for overseeing the preparations of bylaws, policies and procedures related to the operation of the Utility and making recommendations to the Board of Selectmen regarding the budget, operations, administrations and capital improvements of the Utility.

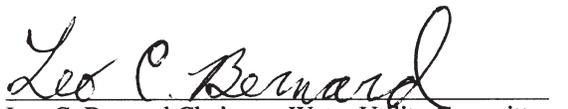
During 2011, the staff continued working to reduce the overdue fees owed to the Utility by its customers and enforcing the termination of service for non-payment this has helped the Utility maintain its level of service without a rate increase. The staff has continued to investigate site for potential new wells. These sites are located within the Town of Hudson which will enable us to better protect the recharge areas. Additional wells will also allow the Town to reduce the amount of water that is purchased from Pennichuck Water Works. The Committee continues to hear appeals by customers for abatements to their water bills for various reasons. After reviewing the application for abatement, a recommendation is sent to the Board of Selectmen for final action. If requested the Committee will also meet with the customer to discuss the reason for the request.

Staff support for the Committee is provided by Gary Webster, Town Engineer, Betty Holt, Engineering Department Administration Aide and Valerie Marquez, Water Utility Clerk. The Committee would like to thank all of these individuals for their assistance.

Committee members for 2011 include:

Leo Bernard, Chairman {Expiration Dec. 31, 2012}  
Jeff Rider, Vice-Chairman {Expiration Dec. 31, 2013}  
David Shaw, Secretary {Expiration Dec. 31, 2013}  
Catherine Valley, Member {Expiration Dec. 31, 2011}  
David R. Jelley, Member {Expiration Dec. 31, 2012}  
Bernie Manor, Alternate Member {Expiration Dec. 31, 2011}

Respectfully submitted,  
Water Utility Committee

  
Leo C. Bernard Chairman Water Utility Committee

# HUDSON WATER DEPARTMENT

## *REPORT OF OPERATIONS for the Year Ending June 30, 2011*

We are pleased to report that the past year of water works operations was very successful. We met all of our primary maintenance objectives and we continued work on the maintenance of gate valves and hydrants. The combined team of Town staff and Pennichuck Water Works employees has been very effective in completing the day-to-day requirements of the system and focusing on good customer service.

The Town of Hudson water supply system consists of three gravel-pack wells and two pumping stations. There is an emergency interconnection between the Town system and Pennichuck Water Works at the Taylor Falls Bridge to allow for supply from Pennichuck under emergency circumstances. All of the wells and pumping stations are owned by the Town and are located in the Town of Litchfield. The water supply systems are as follows:

<u>Name of well</u>	<u>Well yield per day (in gallons)</u>
Dame	930,000
Ducharme	700,000
Weinstein	1,000,000
Taylor Falls	1,000 gpm (back-up supply)

NOTE: Per NHDES, the combined daily well production at Dame / Ducharme cannot exceed 790,000 gallons per day.

Following is the pumpage report showing the pumpage by month for this past year and the three prior years.

## WATER SUPPLY OPERATIONS

*Continued*

### Water Production (gallons):

Month	Source	2007	2008	2009	2010	2011
Jan	Dame	15,011,000	PUMPAGE	17,035,000	13,672,000	10,484,000
	Ducharme	9,022,000	NOT	10,636,000	8,718,000	11,649,000
	Weinstein	33,252,000	AVAILABLE	32,065,000	23,824,000	34,105,000
	Total	57,285,000	FOR JAN.	59,736,000	46,214,000	56,238,000
	Average Day	(35)1,636,714		(34)1,756,941	(28)1,650,500	(31)1,814,129
Feb	Dame	17,314,000	23,505,000	11,171,000	15,606,000	7,562,000
	Ducharme	8,779,000	14,137,000	6,967,000		6,980,000
	Weinstein	18,023,000	54,394,000	20,497,000	19,597,000	19,115,000
	Pennichuck	0	0			
	Total	44,116,000	92,036,000	38,635,000	44,877,000	33,657,000
Average Day	(28)1,575,571	(56)1,643,500	(22)1,756,136	(28)1,602,750	1,202,036	
Mar	Dame	18,649,000	11,624,000	19,968,000	21,465,000	14,563,000
	Ducharme	9,149,000	7,090,000	12,438,000	14,196,000	8,517,000
	Weinstein	17,824,000	28,651,000	34,663,000	26,336,000	25,077,000
	Pennichuck	0	0	0		
	Total	45,622,000	47,365,000	67,069,000	61,997,000	48,157,000
Average Day	(28)1,629,357	(28)1,691,607	(35)1,916,257	(35)1,771,314	(28)1,719,893	
April	Dame	APRIL & MAY	17,098,000	17,219,000	13,273,000	18,209,250
	Ducharme	PUMPAGE	10,743,000	10,709,000	8,712,000	8,894,000
	Weinstein	COMBINED	34,702,000	26,092,000	29,243,000	27,690,000
	Pennichuck	0	3,000,100	3,457,500	1,400,900	5,658,000
	Total	0	65,543,100	57,477,500	52,628,900	60,451,250
Average Day	0	(35)1,872,660	(28)2,052,768	(28)1,879,604	(28)2,158,973	
May	Dame	41,579,000	13,668,000	15,364,000	14,491,494	14,876,000
	Ducharme	22,606,000	8,556,000	7,996,000	9,038,000	8,970,000
	Weinstein	60,336,000	28,336,000	27,306,000	29,568,000	27,041,000
	Pennichuck	8,446,000	21,691,900	19,875,200	19,314,800	20,842,272
	Total	132,967,000	72,251,900	70,541,200	72,412,294	71,729,272
Average Day	(63)2,110,587	(28)2,580,425	(28)2,519,329	(28)2,586,153	(35)2,049,408	
June	Dame	17,792,000	16,323,000	16,226,000	19,864,021	17,107,000
	Ducharme	10,431,000	10,072,000	10,131,000	13,988,000	11,704,000
	Weinstein	28,895,000	28,841,000	31,278,000	37,389,000	30,091,000
	Pennichuck	20,356,960	17,414,500	14,853,400	30,157,000	21,991,251
	Total	77,474,960	72,650,500	72,488,400	101,398,021	80,893,251
Average Day	(28)2,766,963	(28)2,594,661	(35)2,071,097	(35)2,897,086	(28)2,889,045	

## WATER SUPPLY OPERATIONS

*Continued*

### Water Production (gallons):

Month	Source	2007	2008	2009	2010	2011
July	Dame	13,451,000	19,838,000	13,875,000	19,976,000	
	Ducharme	8,152,000	12,568,000	8,597,000	12,852,000	
	Weinstein	32,394,000	34,723,000	26,185,000	26,528,000	
	Pennichuck	38,366,640	13,826,000	9,078,000	29,714,700	
	Total	92,363,640	80,955,000	57,735,000	89,070,700	
	Average Day	(35)2,638,961	(35)2,313,000	(28)2,061,964	(28)3,181,096	
Aug	Dame	PUMPAGE	15,954,000	12,637,000	23,576,000	
	Ducharme	NOT	10,030,000	7,826,000	7,123,000	
	Weinstein	AVAILABLE	27,815,000	27,990,000	35,348,000	
	Pennichuck	FOR AUG.	4,642,900	18,446,000	34,572,000	
	Total	(SEE NOTE	58,441,900	66,899,000	100,619,000	
	Average Day	AT END)	(28)2,087,211	(28)2,389,250	(35)2,874,828	
Sept	Dame	31,967,000	20,380,563	17,195,000	21,900,000	
	Ducharme	19,558,000	12,501,000	10,859,000	0	
	Weinstein	61,162,000	33,190,000	31,241,000	27,236,000	
	Pennichuck	58,498,700	4,528,000	12,512,100	14,641,100	
	Total	171,185,700	70,599,563	71,807,100	63,777,100	
	Average Day	(64)2,674,777	(35)2,017,130	(35)2,051,631	(28)2,277,754	
Oct	Dame	10,850,000	14,082,863	9,510,000	21,133,000	
	Ducharme	5,778,000	7,867,000	6,076,000	2,012,000	
	Weinstein	26,276,000	26,462,000	20,496,000	31,907,000	
	Pennichuck	8,907,700	406,900	9,343,600	2,214,900	
	Total	51,811,700	48,818,763	45,425,600	57,266,900	
	Average Day	(28)1,850,178	(28)1,743,527	(28)1,622,343	(35)1,636,197	
Nov	Dame	11,397,000	15,012,004	14,540,000	13,002,000	
	Ducharme	6,740,000	8,466,668	8,982,000	8,300,000	
	Weinstein	25,890,000	22,012,900	18,874,000	25,944,000	
	Pennichuck	1,721,000	0	16,705,700	0	
	Total	45,748,000	45,491,572	59,101,700	47,246,000	
	Average Day	(28)1,633,857	(28)1,624,699	(37)1,597,343	(28)1,687,357	

# WATER SUPPLY OPERATIONS

Continued

## Water Production (gallons):

Month	Source	2007	2008	2009	2010	2011
Dec	Dame	14,492,000	18,765,005	12,259,000	12,520,000	
	Ducharme	9,108,000	10,583,335	7,703,000	8,140,000	
	Weinstein	32,825,000	27,516,125	22,398,000	24,524,000	
	Pennichuck	0	2,974,700	4,778,400		0
	Total	56,425,000	59,839,165	47,138,400	45,184,000	
	Average Day	(35)1,612,143	(35)1,709,690	(26)1,813,015	(28)1,613,714	
Total	Dame	177,491,000	186,250,435	176,999,000	210,478,515	
	Ducharme	109,323,000	112,614,003	108,920,000	102,753,000	
	Weinstein	336,877,000	346,643,025	319,085,000	337,444,000	
	Pennichuck	136,297,000	68,485,000	109,049,900	132,015,400	
	Total	774,999,000	713,992,463	714,053,900	782,690,915	
	Average Day	2,123,285	1,956,144	1,956,312	2,144,359	

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The distribution system is comprised of approximately 90 miles of water main, ranging in size from one inch through 16 inches and is made of ductile iron, cast iron and PVC (plastic). The system has 1,600 main gate valves, 502 fire hydrants, two ground storage tanks and four booster pumping stations. There are 5,828 service lines and customer meters.

The water system is operated for the Town by Pennichuck Water Works, Inc. under an Operations and Maintenance (O&M) Contract. The contract requires Pennichuck to provide all personnel, equipment, spare parts and tools to perform the work. Pennichuck also provides its own insurance for workmen's compensation, public liability and property damage.

The O & M contract has several components. First, Pennichuck is committed to performing what is referred to as "planned maintenance". This is the non-emergency work that can be scheduled. It includes the following activities for each year:

1. Inspect and exercise one-half of all system gate valves. Valves are located, gate boxes are cleaned out, raised or lowered, if required, and the valve is turned to assure proper operation. Tie measurements are verified and recorded on a valve record.
2. Inspect and operate all Town-owned fire hydrants once each year. The hydrant is located and inspected to assure proper operation, to inspect for leakage and to make sure the barrel is properly drained. Hydrant records are updated.
3. Paint a pre-determined number of fire hydrants per year.
4. Conduct an annual main line flushing program to flush sediment and corrosion particles from the distribution pipelines. Pennichuck is required to provide advance notice to alert customers and to conduct the program at a time of minimal disruption to customers.
5. Collect and analyze water samples from the system in accordance with public health requirements.
6. Read all system meters on a monthly basis.
7. Test and repair meters in accordance with industry practice and standards.
8. Locate and mark out underground pipelines when requested by the Town.
9. Inspect and test all backflow devices for proper operation.
10. Perform service disconnects (shutoffs), at the Town's request, for enforcement of payment or for violations of the Town's rules pertaining to water service.
11. Monitor and control the water supply facilities and booster stations. Make periodic inspections, make necessary adjustments, inspect controls and instrumentation, provide routine lubrication, provide corrosion control, change record charts and perform other routine tasks.
12. Respond to requests for customer service in a timely and courteous manner. Requests include turning services on or off, checking for leaks, re-checking meter readings, checking water quality and responding to customer concerns.
13. Develop and update operational and emergency plans.

The other components of the Operation and Maintenance agreement provide for “unplanned maintenance” and engineering services. Pennichuck responds to emergency main breaks, hydrant accidents and service leaks; thaws and repairs frozen pipelines, hydrants and meters, and responds to complaints of rusty or dirty water by flushing pipelines through the hydrants as necessary. Pennichuck provides a variety of engineering services to the water system. Pennichuck provides guidance for the construction of new mains and services and provides on-site inspection to ensure that proper construction methods and materials are used. The water company provides a wide array of system record maintenance and the as-built records for new work performed on the system. Pennichuck conducts flow analysis and makes recommendations for system improvements.

In the past year, Pennichuck performed the following “planned” work:

Gate valve inspection	4
Hydrant inspections – Wet	558
Hydrant inspections – Dry	685
Hydrant painting	90
Test meters	56
Dig-Safe locating and marking	483
Backflow device testing	787
Shutoffs for Non-Payment	213
Meter reading	72583
New meters set	35
New meter replacements	9

The following unscheduled or “unplanned” work was performed during the year:

<u>Description</u>	<u>Number of Invoices</u>
Chemicals @ Dame Ducharme	12
Chemicals @ Weinstein Heights	12
Chlorine – High level/Pump Air bound	2
Communications	2
Credit	1
Curb Box Repairs/Locate/Lowered	24
Dig Safe – Emergency/Non-Emergency	12
Dirty Water	1
Engineering Activity	10
EJ Prescott	4
Flushing	4
Gate Box – Raise/Repair/Check	1
Hydrant Repairs/Painting/Inspect	20
Leak – Repair/Call Out/Inspect	11
M&M Electrical	1
Meter not set	1
Mains – Repair/Flush/Break/Extension	5
Meter reset	13
Power outage	1
RE Prescott	1
New Meter Exchange/Stock	10
New Meter Set	40
Misc no show/Non Compliance	3
No water call	1
Pressure – test/recorder/set	4
Radios	9
Rebuild caustic pumps	1
Seasonal Meter – Remove/Reset	16
Service repairs	13
Shut down	1
Water On/Off	105
Water Test	3
Weinstein – repairs	3
Dame repairs	5
Battery for Woodlands Generator	1
F W Webb	1
Fire service valve locate/turn on	2
Accurate Instruments	1
Hillendale booster pump	1
Fire flow test	1
Frozen meter	5
Gate valves – adjust/repair	2
Inventory sold	3
Shut offs	2
VFD panel	1

## Operational Notes 2010/2011

The Town of Hudson and Pennichuck Water Service Company (PWSC) Team continued to improve the Hudson Water System in 2010/2011. Customers in the Town of Hudson have come to expect high quality drinking water at reasonable rates. Utilizing power, labor and professionally applied water treatment efficiently and effectively, the Town of Hudson and Pennichuck Water Service Company are reaching these goals. Coupled with customer satisfaction, Hudson and Pennichuck have complied with the stringent requirements of the United States Environmental Protection Agency (EPA) and the New Hampshire Department of Environmental Services (NHDES).

The professional operation of a water system requires constant monitoring and inspection of system components. Pennichuck continued this monitoring via hydrant, gate valve and booster station inspections. Distribution and Water Supply components in the Hudson water system continue to improve each year. As faulty components are indentified, a list is provided to officials in the Hudson Water Department. Corrective action is scheduled and the faulty component is repaired and/or replaced.

As an added measure of safety and system reliability, the Town of Hudson requested training assistance from PWSC for members of the Hudson Department of Public Works. The training involved the installation of small diameter water main on Abbott Street. Pennichuck was pleased to provide assistance and focused the training on the following:

- Gate valve isolation of the existing water main.
- Installation of new main and new service connections.
- Proper bedding and compaction.
- Disinfection and flushing.

Pennichuck Water Service Company worked closely with D.L. Maher Company to replace a worn Right Angle Drive in the Weinstein Booster Station. During emergency simulation, the Right Angle Drive was found to have a worn bearing housing and bearings. The unit was successfully replaced and is fully operational. To enhance the well system disinfection process, the Sodium Hypochlorite (liquid Chlorine) feed pump was upgraded.

Professional well operation and maintenance requires the occasional redevelopment of wells. The redevelopment process provides for reliable well water production from each well and enhances the water quality produced by the well. Gravel deposits surrounding the well become partially plugged with inorganic solids such as Iron and Manganese. These solids are removed and/or displaced during the redevelopment process. The Ducharme Well supply received redevelopment maintenance during the month of October. After a complete analysis of the well internals, it was determined the Ducharme Well pump was approaching failure. A new pump was installed at the conclusion of the redevelopment phase. To ensure water quality in the distribution system served by the Ducharme Well, water mains were flushed to eliminate inorganic solids deposited in the mains prior to the redevelopment process.

Pennichuck completed a system wide inspection of hydrants which concluded in the month of January. The hydrant wet-and-dry checks ensure proper hydrant operation and prevent freeze-ups during Winter months.

The Southern New Hampshire area experienced heavy snow fall this past Winter season. Due to the heavy snow, several meter reading locations were impassable with meter devices buried under several feet of snow. To make matters more difficult, customers were removing snow from the roof of their homes to protect against roof failure. The snow removed from the roof added to the snow volume around the home and near the outside meter reading devices. The Town of Hudson and Pennichuck teamed to prepare water volume usage estimates. The estimated bills were prepared and delivered on time.

The importance of meter maintenance and accurate meter reads cannot be overstated in the water industry. The Town of Hudson and Pennichuck worked together to inspect and test large meters in the distribution system and well pumping stations. The following meters were replaced due to inaccuracies and/or the age of the meters:

- Hudson to Litchfield meter
- Dame well production meter
- Adams Pond Road, 1.0 inch meter
- Adams Pond Road, 8.0 inch meter

The work noted above represents highlighted issues during the past year and is a small portion of water system activities in the Town of Hudson. Pennichuck Water Service Company truly appreciates working with the professional employees in the Town of Hudson. The Hudson/Pennichuck partnership is a benefit to the customers in Hudson and the community in general. PWSC looks forward to another successful year and partnering with the Town of Hudson.

## ZONING BOARD OF ADJUSTMENT (ZBA) 2010-2011 Annual Report

The quasi-judicial Zoning Board of Adjustment (ZBA) nominally consists of ten members, each of whom is appointed by the Board of Selectmen for 3-year terms. Five of these members are "regular" members, expected to sit on all hearings brought before the ZBA. The other five are alternates, who attend the meetings and sit in place of regular members who either cannot attend a meeting or who step down from some particular case to avoid a conflict of interest. Traditionally, the "alternate" position is regarded as training for future "regular" members.

The Zoning Board normally meets on the fourth Thursday evening of each month (and, if a backlog of cases builds up, also on the second Thursday evening). The continuing economic slump kept the meeting requirements down to once each month this year. All meetings are open to the public, and any interested citizen is welcome to attend at any time; in addition, all meetings are televised by HCTV, which repeats the broadcasts a number of times during the following week and then keeps them available for access online. Members of the ZBA also hold occasional joint meetings with the Hudson Planning Board and the Hudson Conservation Commission for the purpose of discussing issues of mutual interest, attend three law lectures sponsored by the Local Government Center in Derry each fall, and also attend occasional state-wide or regional conferences produced by the NH Office of Energy & Planning and other organizations, as well as lecture presentations sponsored by the Greater Nashua Regional Planning Commission. When needed, the ZBA also participates in group sitewalks of properties pertaining to specific cases, to get a close-at-hand view of property conditions or issues.

The ZBA held 12 meetings this year (two less than last year), participating in 52 hearings (18 less than last year). The following table delineates these cases in chronological sequence, listing the property identification (tax map & lot number), applicant of record, address of the property involved, the nature of the request, the applicable zoning district, the applicable Hudson Town Code ordinance, the ZBA's decision, and the meeting date for each case.

The Zoning Board is authorized by the State RSAs to hear four kinds of applications: requests for variances, requests for special exceptions, requests for equitable waivers, and appeals of zoning administrative decisions made by Town officials or the Planning Board. The ZBA also considers requests for rehearings and requests for expedited hearings, as well as requests for extensions of previously granted permits that could not be acted upon in the required time span. As part of the decision-making process, each sitting member fills out a form stipulating his/her judgment for each of the applicable requirements for each case, as determined by state statutes or by case law decided by the New Hampshire Supreme Court on other cases in the past.

For any of these four types of cases, the Zoning Board schedules a hearing date (generally scheduling four cases per evening under the premise that each may take an hour or more), sends notice of that date and the applicant's intentions to all persons owning property that abuts or lies within 200 feet of the concerned property, and also advertises the meeting and scheduled cases in a local newspaper, as well as posting copies of that same notice in various public places throughout the town—Town Hall, the Rodgers Memorial Library, and the Post Office. For each hearing (some of which may extend for two or more meetings because of the need to obtain more information or because the applicant needs more time to prepare a presentation), the ZBA members first listen to a presentation by the applicant (and/or authorized representatives) explaining why the request should be granted, then to any abutters or impacted citizens who wish to speak in support of the request, and then to any abutters or impacted citizens who wish to speak against the request or to provide any other input or just to ask questions. If there is opposition or any concerns are raised, this first round of testimony is followed by a rebuttal round, giving parties on both sides a chance to respond to statements made by the other side. The ZBA members then deliberate the matter, asking questions if further information is felt needed from either side, after which the members of the ZBA come to a collective decision by making and voting on a specific motion—generally either to approve (perhaps with stipulations to make it more palatable) or to deny, with occasional instances of deferring the matter to a later date in order to obtain additional information or legal counsel, or to accept a request for withdrawal of the application.

Under the checks-and-balances system built up over the years, citizens who feel aggrieved by a decision of the ZBA have a period of 30 days following the day of the hearing in which to file a request for rehearing, in which case the ZBA will consider that request at its next-following meeting and decide whether rehearing of the case is warranted. In the event that a rehearing is granted, the matter is then treated as an entirely new case, with everyone having a chance to start over on both sides. The ZBA does not grant rehearings lightly, however — doing so only when there is a demonstrated possibility that the Board has come to an unreasonable or illegal decision or because

new evidence is available that conceivably might have led the Board to a different decision. This year the ZBA received three requests to rehear previously decided cases. Two of these had to be deferred (one because further evaluation was requested from an outside agency, the other because only four members of the Board were available to sit on that case at that time and the applicant was not present to say whether she would agree to be heard by less than five members). The Board agreed to rehear one of the three cases, which was subsequently approved; but the Board determined not to rehear the other two cases.

Appeals of Administrative Decisions come about for one of three reasons — that a property owner disagrees that a variance or special exception is needed, that an abutter (or sometimes the Planning Board) disagrees that a granted Building Permit should have been allowed, or that a citizen believes the Planning Board or other agency made a decision on the basis of an improper zoning determination. For these cases, the ZBA decides either to uphold the administrative decision or to reverse that decision. The general premise for such hearings is that a majority of the sitting members must find that they would or would not have come to the same decision that is being appealed. The board heard two appeal cases this year, one overturning the Zoning Administrator's determination that a Special Exception was needed for a cell tower in the center of town, the other (after two deferrals) upholding the Zoning Administrator's determination that a Variance was required for an off-premises advertising sign that the property owner did not feel was off-premise. (The Board also denied the associated Variance request.)

Variations give relief from the literal restrictions of the Hudson Zoning Ordinance, as established by past votes of the Town's citizens. Until last year there were two kinds of variations: a Use Variance, which allowed the property owner to do something that normally is not allowed in the zoning district in which the subject property is located, and an Area Variance, which let the property owner do something on property that did not meet the required parameters specified in the Zoning Ordinance—that is, with less than the required area, frontage, setback distance, etc. Some states do not allow use variations at all, but New Hampshire had treated both types the same until recent years, when the New Hampshire Supreme Court decreed that there was a difference in the requirements for these two cases. The State Legislature subsequently amended the statutes to remove that distinction, however, with the result that effective January 1, 2010, the same requirements applied to either one, as follows:

**At least three sitting members at the hearing must find that an application satisfies every one of the following five requirements:**

- (1) That the granting of the variance will not be contrary to the public interest.**
- (2) That the spirit of the ordinance is observed.**
- (3) That substantial justice is done to the applicant by granting the variance.**
- (4) That the value of surrounding properties is not diminished.**
- (5) Literal enforcement of the provisions of the ordinance would result in an unnecessary hardship.**
  - (A) For purposes of this subparagraph, “unnecessary hardship” means that, owing to special conditions of the property that distinguish it from other properties in the area:**
    - (i) No fair and substantial relationship exists between the general public purposes of the ordinance provision and the specific application of that provision to the property; and**
    - (ii) The proposed use is a reasonable one.**
  - (B) If the criteria in subparagraph (A) are not established, an unnecessary hardship will be deemed to exist if, and only if, owing to special conditions of the property that distinguish it from other properties in the area, the property cannot be reasonably used in strict conformance with the ordinance, and a variance is therefore necessary to enable a reasonable use of it.**

The last of these five requirements, sometimes referenced as the "hardship in the land," had always been the most difficult for applicants to meet, as it had traditionally been read (and defined by the New Hampshire Supreme Court) as implying that the applicant should not get a variance unless the property in question could not be used for any of the allowed uses for the zoning district in which the property was located. Subparagraph A now makes it

significantly easier for the property owner to demonstrate hardship, but subparagraph B retains the original sense of the requirement, in case the applicant for some reason cannot satisfy subparagraph A.

It must be kept in mind that the ZBA evaluates each application on its own merits and that cases that fall in the same category may in fact have very different circumstances influencing the ZBA's decisions.

The Board held 24 hearings pertaining to Variance cases this year, along with five requests for extension of previously granted Variances. With respect to the latter, all five were approved. With respect to the new Variance requests, 14 were approved, three were denied, six were deferred, and one was withdrawn without prejudice (a legal maneuver that allows the request to be brought back again at a later date, whereas denial means that the same request cannot be brought back again),

For Special Exceptions, none of the previously described variance requirements applies. Instead, the Hudson Zoning Ordinance itself defines the conditions under which special exceptions can be granted (for example, to allow certain uses in specific districts, to allow a home occupation business as a secondary use on residential property, to allow certain kinds of construction within the wetlands and/or the wetlands setback area, etc.). Until 1994, the Hudson Zoning Ordinance only allowed four different kinds of special exceptions; the revision of the Zoning Ordinance in that year established a much larger variety, and there are now many kinds of special exceptions for applicable districts or uses. For these requests, a majority of the sitting members must agree that the intended use satisfies or will satisfy whatever requirements are defined in the Zoning Ordinance for the intended use.

A Wetland Special Exception is required for any work done in defined wetlands or within a 50-foot buffer (the Wetland Conservation District) surrounding such a wetland. Such special exception permits are allowed only for certain specific purposes (not including a house or auxiliary building, neither of which is allowed). It is important to keep in mind that Wetland Special Exception requests come to the ZBA only after being evaluated by the Conservation Commission and (except for single-family homes and duplexes) by the Planning Board—and, if necessary, by New Hampshire's Department of Environmental Services and the U.S. Army Corps of Engineers. This arrangement means that such requests normally do not get to the ZBA unless they have already demonstrated convincing reasons for being accepted, so that the ZBA essentially serves as a clearing house for such cases. The Board heard four cases pertaining to Wetland Special Exception requests this year, approving all four

Members of the ZBA were instrumental nearly two decades ago in creating an ALU (Accessory Living Unit) Special Exception ordinance that would allow members of extended families to enjoy both privacy and dignity in semi-private apartments without creating full duplex-type housing units, which the ZBA regularly had denied in the past in those districts in which duplexes were not allowed. At the same time, the members of the ZBA are very aware of possible misuse of this ordinance and remain alert to the need to prevent such units from becoming rental apartments after the need to help a family member is over, and several changes of the original ordinance have been passed to ensure that the intended purpose is met. While some citizens have expressed concern that this ordinance would result in de facto rental apartments all over town, the fact is that there was only one request for an ALU last year and only one ALU request this year (which was approved). This low number of ALU requests came as a surprise, for we had expected a sharp increase in view of the economic situation we have been going through for the past few years. We suspect that this means that many such units have been created without the Town's permission—and hence without conformance with the provisions in the ALU ordinance that were designed to ensure adequate accommodations for both parties and also to protect the property values of neighbors.

Two other Special Exception requests were unusual: one to allow a paintball field on undeveloped property in the Business Zoning District (approved) and the other to allow a cell tower to be higher than allowed by the ordinance (deferred twice, but eventually approved when it came back as a Variance request).

The ZBA received only one request for a Home Occupation Special Exception (to be allowed to have a flower shop in a residence); it was deferred at one hearing, because the public notification was found to be inadequate, and then approved when it came back.

The ZBA this year received three Equitable Waiver applications, which essentially allow an existing violation to continue. Several strict requirements need to be met in order to get an Equitable Waiver, which was actually designed to help home owners whose homes had been built by predecessors and had been in place for 10 years or longer without complaint. The board approved two of these; the third was withdrawn without prejudice so that the applicant could come back later with an amended plan covering both of two affected lots (heard during the following calendar year). In addition, however, the Board determined during the hearings of several Variance requests that

existing shed or other features on the property in question were in violation of the current Zoning Ordinance and granted Equitable Waivers for those things at the same time as the approval of the Variance request, so as to provide the current and future property owners with full protection.

Zoning is not a feel-good philosophy, and should not be a war between the haves and have-nots. Instead, it is and should be a way of seeking balance between conflicting interests for the betterment of all the citizens of the community—so that good businesses can grow and prosper and so that citizens can enjoy a reasonable use of their property, while the natural environment is protected and the quality of life of our neighbors is not diminished as a consequence.

The Zoning Ordinance is and must be a living document, and proposals for changes to it can be and often are put forward every year by the Planning Board, the Selectmen, and citizen petitions, as new concepts and understandings arise. Similarly, the makeup of the ZBA and the nature of its decisions change through the years as new members become appointed to the ZBA or as continuing members develop value judgments based on experience and training. But all members of the ZBA presumably have Hudson's best interests at heart and serve you as best as they can, within their understanding of the requirements and responsibilities. The citizens of Hudson should take comfort in the fact that these volunteer Board members are willing to undertake the commitment to attend all meetings (some of which last until midnight or later), to do the required research and reviewing, and to stand up to the pressures of making decisions that often distress other citizens in very emotional circumstances.

Respectfully submitted,

J. Bradford Seabury, Chairman

**Cases Heard by Hudson Zoning Board of Adjustment During 2010-2011 Fiscal Year (Sheet 1 of 5)**

<b>Map &amp; Lot Numbers</b>	<b>Applicant of Record</b>	<b>Property Location (Street Address)</b>	<b>Nature of Request Presented in Application to Zoning Board of Adjustment</b>	<b>District</b>	<b>Town Code</b>	<b>Decision of ZBA</b>	<b>Date Heard</b>
<u>190-187</u>	Manuel and Kathleen Souza	28 Lowell Road	Appeal from Administrative Decision stating a Special Exception was required for height of proposed cell tower (80 feet allowed, 120 feet proposed).	B	334-101 (C)	Overtured (4 -1)	07-22-10
<u>190-187</u>	Manuel and Kathleen Souza	28 Lowell Road	Special Exception to allow increase of height of proposed cell tower (80 feet allowed, 120 feet proposed).	B	334-101 (C)	Deferred to 08-26-10 (5-0)	07-22-10
<u>190-187</u>	Manuel and Kathleen Souza	28 Lowell Road	Variance to allow reduction of fall zone limitation for proposed free-standing cell tower from linear distance equivalent to tower's height to 27 feet.	B	334-102 (A)	Deferred to 08-26-10 (5-0)	07-22-10
<u>204-011</u>	Tammy Williamson	14 Pelham Road	Request for rehearing of previously denied Variance to allow existing dwelling to become two-family dwelling without proper amount of acreage (43,560 ft <sup>2</sup> required, 9,748.9 ft <sup>2</sup> exist).	R-2	334-27	Ruled deferred (applicant not present)	07-22-10 (06-24-10) (05-27-10)
<u>110-039</u>	Steven L. Chasse	8 Christine Drive	Request for extension of un-activated Variance to allow expansion of existing non-conforming (manufacturing) use.	B	334-29	Approved w/stips (5-0)	08-26-10 (08-27-09)
<u>110-037 &amp; 038</u>	B&D Land Development, 70 Old Derry Road, Hudson	10 & 14 Christine Drive	Request for extension of un-activated Variance to permit proposed 12,000-ft <sup>2</sup> manufacturing/bulk storage building in Business District.	B	334-21	Approved w/stips (5-0)	08-26-10 (08-27-09)
<u>183-116</u>	Glenn and Charlene Forward	4 Short Street	Variance to allow extension of existing non-conforming structure by aligning proposed addition within existing front-yard setback.	R-2	334-29	Approved (5-0)	08-26-10
<u>190-187</u>	Manuel and Kathleen Souza	28 Lowell Road	Special Exception to allow increase of height of proposed cell tower (80 feet allowed, 120 feet proposed).	B	334-101 (C)	Deferred to 09-09-10 (5-0)	08-26-10 (07-22-10)
<u>190-187</u>	Manuel and Kathleen Souza	28 Lowell Road	Variance to allow reduction of fall zone limitation for proposed free-standing cell tower from linear distance equivalent to tower's height to 27 feet.	B	334-102 (A)	Deferred to 09-09-10 (5-0)	08-26-10 (07-22-10)
<u>177-012</u>	Joseph Brunelle	55 Kimball Hill Road	Variance to allow existing shed to remain to front of main building.	G	334-27.1 (C)	Deferred (5-0)	08-26-10
<u>204-011</u>	Tammy Williamson	14 Pelham Road	Request for rehearing of previously denied Variance to allow existing dwelling to become a two-family dwelling without proper amount of acreage ( 43,560 ft <sup>2</sup> required, 9,748.9 ft <sup>2</sup> exists).	R-2	334-27	Not to Rehear (5-0)	(08-26-10)
<u>190-187</u>	Manuel and Kathleen Souza	28 Lowell Road	Variance to allow proposed 120-foot tall monopole in Business Zone, within 600 feet of corridor & within 600	B	334-96.1	Denied (4-0)	09-09-10 (08-26-10)

**Cases Heard by Hudson Zoning Board of Adjustment During 2010-2011 Fiscal Year (Sheet 2 of 5)**

<b>Map &amp; Lot Numbers</b>	<b>Applicant of Record</b>	<b>Property Location (Street Address)</b>	<b>Nature of Request Presented in Application to Zoning Board of Adjustment</b>	<b>Dis-trict</b>	<b>Town Code</b>	<b>Decision of ZBA</b>	<b>Date Heard</b>
<u>190-187</u>	Manuel and Kathleen Souza	28 Lowell Road	feet of residential uses, where only 100 feet is allowed. Variance to allow reduction of fall zone limitation for proposed free-standing cell tower from linear distance equivalent to tower's height to 27 feet.	B	334-102 (A)	Accepted without prejudice (4 -0)	09-09-10 (08-26-10) (07-22-10)
<u>177-012</u>	Joseph Brunelle	55 Kimball Hill Road	Variance to allow existing shed to remain to front of main building.	G	334-27.1 (C)	Approved (5 -0)	09-09-10 (08-26-10)
<u>193-037</u>	Lauri Ripaldi	46 Bush Hill Road	Home Occupation Special Exception to allow floral business to be located within existing dwelling.	G	334-24	Deferred (improper notice)	09-09-10
<u>193-037</u>	Lauri Ripaldi	46 Bush Hill Road	Home Occupation Special Exception to allow floral business to be located within existing dwelling.	G	334-24	Approved w/stips (5 -0)	10-28-10 (09-09-10)
<u>222-005</u>	Rick Wheeler & Brian Wheeler, 71 Bridge Street, Pelham, NH	225 Lowell Road (DBA Hudson Cycle)	Appeal from Administrative Decision stating that a Variance was required for off-premises sign.	B	334-60 (B)	Deferred for legal opinion (4 -1)	10-28-10
<u>222-005</u>	Rick Wheeler & Brian Wheeler, 71 Bridge Street, Pelham, NH	225 Lowell Road (DBA Hudson Cycle)	Variance to allow 2 Flagstone Drive off-premises advertisement on sign located at 225 Lowell Road.	B	334-60 (B)	Deferred for legal opinion (4 -1)	10-28-10
<u>198-126</u>	Daniel Bonhomme, Jr.	8 Charbonneau Street	Accessory Living Unit within existing addition, to be occupied by a family member.	TR	334-73.3	Approved (5 -0)	10-28-10
<u>241-061</u>	Heather Bucknam	40 Dracut Road	Variance to allow proposed garage to be constructed within front-yard setback (50 feet required, 35.6 feet proposed).	R-2	334-27	Denied (4 -1)	10-28-10
<u>190-187</u>	Manuel and Kathleen Souza	28 Lowell Road	Request for rehearing of previously denied Variance to allow proposed 120-foot tall monopole in Business Zone, within 600 feet of corridor and within 600 feet of residential uses, where only 100 feet is allowed.	B	334-96.1	Agree to re-hear (4 -0)	10-28-10 (09-09-10) (08-26-10) (07-22-10)
<u>222-005</u>	Rick Wheeler & Brian Wheeler, 71 Bridge Street, Pelham, NH	225 Lowell Road (DBA Hudson Cycle)	Appeal from Administrative Decision issued by Zoning Administrator, dated August 2, 2010, which stated that a Variance was required for off-premises sign.	B	334-60 (B)	Deferred to 12-09-10 (5-0) as applicant not present	11-18-10 (10-28-10)
<u>Case 222-005</u>	Rick Wheeler & Brian Wheeler, 71 Bridge Street, Pelham, NH	225 Lowell Road (DBA Hudson Cycle)	Variance to allow 2 Flagstone Drive off-premises advertisement on sign located at 225 Lowell Road.	B	334-60 (B)	Deferred to 12-09-10	11-18-10

Cases Heard by Hudson Zoning Board of Adjustment During 2010-2011 Fiscal Year (Sheet 3 of 5)

Map & Lot Numbers	Applicant of Record	Property Location (Street Address)	Nature of Request Presented in Application to Zoning Board of Adjustment	District	Town Code	Decision of ZBA	Date Heard
	Street, Pelham, NH					(5-0) as applicant not present	(10-28-10)
<u>173-007 and 008</u>	Susanne Lindquist, Trustee, 44 Webster Street	50 and 58 Webster Street	Request for extension of un-activated Variance to allow residential use of four proposed building lots within Business Zoning District.	B & TR	334-21	Approved w/stips for 2 yrs (5-0)	11-18-10 (09/24/09) (05/22/08)
<u>173-007 and 008</u>	Susanne Lindquist, Trustee, 44 Webster Street	50 and 58 Webster Street	Request for extension of un-activated Variance for proposed creation of four residential building lots within Business Zoning District to have dimensional deficiencies of less than 150 feet of frontage for proposed lots #1, #2, & #4 and less than 30,000 ft <sup>2</sup> of buildable area within proposed lots #1, #2, & #4.	B & TR	334-21	Approved w/stips for 2 yrs (5-0)	11-18-10 (09/24/09) (05/22/08)
<u>234-038, 039, &amp; 040</u>	Julie L. Jette, 4069 Trinidad Way, Naples, FL	282, 284, and 286 Lowell Road	Special Exception to allow outdoor paintball field within Business Zoning District.	B	334-20	Approved w/stips (5-0)	11-18-10
<u>112-011</u>	Louis and Dawn Pilat	2 Marie Lane	Variance to allow existing shed to remain to front of main building.	G-1	334-27.1 (C)	Approved (5-0)	11-18-10
<u>241-061</u>	Heather Bucknam	40 Dracut Road	Request for rehearing of previously denied Variance to allow proposed garage to be constructed within front-yard setback (50 feet required, 35.6 feet proposed).	R-2	334-27	Not to Rehear (4-1)	11-18-10 (10-28-10)
<u>190-187</u>	Manuel and Kathleen Souza	28 Lowell Road	Request for rehearing of previously denied Variance to allow proposed 120-foot tall monopole in Business Zone, within 600 feet of corridor and within 600 feet of residential uses, where only 100 feet is allowed use.	B	334-96.1	Deferred to 01-27-11 (5-0)	12-09-10 (10-28-10) (09-09-10) (08-26-10) (07-22-10)
<u>222-005</u>	Rick Wheeler & Brian Wheeler, 71 Bridge Street, Pelham, NH	225 Lowell Road (DBA Hudson Cycle)	Appeal from Administrative Decision issued by Zoning Administrator dated August 2, 2010, which stated that a Variance was required for off-premises sign.	B	334-60 (B)	Upheld (5-0)	12-09-10 (11-18-10) (10-28-10)
<u>Case 222-005</u>	Rick Wheeler & Brian Wheeler, 71 Bridge Street, Pelham, NH	225 Lowell Road (DBA Hudson Cycle)	Variance to allow 2 Flagstone Drive off-premises advertisement on sign located at 225 Lowell Road.	B	334-60 (B)	Denied (5-0)	12-09-10 (11-18-10) (10-28-10)
<u>168-003</u>	Vincent and Cheryl Russo	14 Greeley Street	Variance to allow construction of a porch encroaching within side-yard setback (15 feet required, 10.8 feet proposed).	R-2	334-27	Approved (5-0)	12-09-10
<u>182-186</u>	Mike Horadan, 6 Elizabeth Court, Amherst, NH	27 Hurley Street	Variance to allow a Farmer's Porch to be constructed within front-yard setback (30 feet required, 27.6 feet proposed).	TR	334-27	Deferred to 02-27-11 (5-0)	01-27-11

**Cases Heard by Hudson Zoning Board of Adjustment During 2010-2011 Fiscal Year (Sheet 4 of 5)**

<b>Map &amp; Lot Numbers</b>	<b>Applicant of Record</b>	<b>Property Location (Street Address)</b>	<b>Nature of Request Presented in Application to Zoning Board of Adjustment</b>	<b>Dis-trict</b>	<b>Town Code</b>	<b>Decision of ZBA</b>	<b>Date Heard</b>
<u>190-187</u>	Manuel and Kathleen Souza	28 Lowell Road	Rehearing of previously denied Variance to allow proposed 120-foot tall monopole in Business Zone, within 600 feet of corridor and within 600 feet of residential uses, where only 100 feet is allowed.	B	334-96.1	Approved (4-1)	01-27-11 (12-09-10) (10-28-10) (09-09-10) (08-26-10) (07-22-10)
<u>190-187</u>	Manuel and Kathleen Souza	28 Lowell Road	Variance to allow reduction of Fall Zone Limitation for proposed free-standing cell tower from linear distance equivalent to height of tower to proposed distance of 27 feet.	B	334-102 (A)	Approved (4-1)	01-27-11 (09-09-10) (08-26-10) (07-22-10)
<u>182-186</u>	Mike Horadan, 6 Elizabeth Court, Amherst, NH	27 Hurley Street	Variance to allow a Farmer's Porch to be constructed within front-yard setback (30 feet required, 27.6 feet proposed).	TR	334-27	Approved (5-0)	02-24-11 (01-27-11)
<u>182-186</u>	Mike Horadan, 6 Elizabeth Court, Amherst, NH	27 Hurley Street	Equitable Waiver to allow existing garage to remain within side-yard setback.	TR	334-27	Approved (5-0)	02-24-11
<u>184-032</u>	K&M Developers, LLC, 46 Lowell Road	109 Belknap Road	Wetland Special Exception to allow installation of storm water systems to impact 29,195 ft <sup>2</sup> of wetland buffer.	R-2 & G-1	334-33	Approved w/strips (5-0)	02-24-11
<u>136-009</u>	Judy Vankleef	3 McCrady Drive	Variance to allow lot size to be less than 2 acres ( 2 acres required, 0.811 acres proposed).	G-1	334-27	Approved (5-0)	02-24-11
<u>136-009</u>	Judy Vankleef	3 McCrady Drive	Variance to allow lot to have less than 200 feet of frontage (200 feet required; 149.48 feet proposed).	G-1	334-27	Approved (5-0)	02-24-11
<u>136-008</u>	Dana Ordway	5 McCrady Drive	Variance to allow lot to have less than 200 feet of frontage (200 feet required, 160.39 feet proposed).	G-1	334-27	Approved (5-0)	02-24-11
<u>136-008</u>	Dana Ordway	5 McCrady Drive	Variance to allow existing garage to remain within side-yard setback (15 feet required, 12.5 exists).	G-1	334-27	Approved (4-1)	02-24-11
<u>182-178</u>	Greater Nashua Habitat for Humanity, Eric Moore, Director, Nashua, NH	24 Adelaide Street	Equitable Waiver to allow existing dwelling to remain within setbacks.	TR	334-28	Approved (5-0)	03-24-11
<u>182-178</u>	Greater Nashua Habitat for Humanity, Eric Moore, Director, Nashua, NH	24 Adelaide Street	Variance to allow proposed 516 square-foot addition to be constructed within side-yard setbacks (3.8 feet proposed, 15 feet required, 22.4 feet proposed, 30 feet required).	TR	334-27	Approved (4-1)	03-24-11

**Cases Heard by Hudson Zoning Board of Adjustment During 2010-2011 Fiscal Year (Sheet 5 of 5)**

<b>Map &amp; Lot Numbers</b>	<b>Applicant of Record</b>	<b>Property Location (Street Address)</b>	<b>Nature of Request Presented in Application to Zoning Board of Adjustment</b>	<b>Dis-trict</b>	<b>Town Code</b>	<b>Decision of ZBA</b>	<b>Date Heard</b>
<u>185-007</u>	Brian Lachance	6 Flying Rock Road	Wetland Special Exception to fill in 5 ft <sup>2</sup> of wetland buffer.	G	334-33	Approved w/strips (5-0)	04-28-11
<u>192-017</u>	Empire Homes, Inc., 17 Elnathans Way, Hollis, NH	68 Pelham Road	Wetland Special Exception to allow permanent impact of 7,910 ft <sup>2</sup> of wetlands and 32,360 ft <sup>2</sup> of wetland buffer for access to upland portion of Lot 17, together with temporary crossings for water utility lines involving 423 ft <sup>2</sup> of wetlands and 898 ft <sup>2</sup> of wetland buffer.	G	334-33	Approved w/strips (5-0)	04-28-11
<u>160-105</u>	William Tate, 72 Old Derry Road	297 Central Street	Variance to allow construction of five parking spaces, a loading space, dumpster pad, and a shallow retaining wall within Wetland Conservation District.	I	334-35	Approved (5-0)	04-28-11
<u>160-105</u>	William Tate, 72 Old Derry Road	297 Central Street	Wetland Special Exception to allow impact of 10,300 ft <sup>2</sup> of Wetland Buffer for construction of a storm water infiltration basin, tree box filter, five parking spaces, and a retaining wall.	I	334-33	Approved w/strips (5-0)	04-28-11
<u>150-008-001</u>	Frederick R. Greaves	6A Sunshine Drive	Variance to allow a shed to be placed to front of main building.	G	334-27	Approved (4-1)	05-26-11
<u>210-006</u>	Jay and Michelle Shattuck	175 Lowell Road	Variance to allow installation of electronic changing sign that will be less than 200 feet from a residential dwelling.	B	334-64	Approved (4-1)	05-26-11
<u>223-039</u>	John and Kathleen Greenleaf, 14 Tanglewood Way, Merrimack, NH	5 Gregory Street	Request for extension of un-activated Variance previously granted by Zoning Board of Adjustment on 05-27-10, to allow construction of a single-family dwelling without required amount of frontage. 150 feet of frontage required, 25.70 feet of frontage proposed..	R-2	334-27	Approved w/strips (3-2)	05-26-11 (05-27-10)
<u>175-091</u>	Leo and Karen Graham	12 Alpine Avenue	Equitable Waiver to allow existing deck, garage, and single-family dwelling to remain within setbacks.	R-2	334-28	Accepted withdrawal without prejudice (5-0)	06-23-11

**Town of Hudson, NH**  
**Employee Earnings**  
**January 1, 2011 to December 31, 2011**

<u>Employee Name</u>	<u>Base Pay</u>	<u>Overtime</u>	<u>Other</u>	<u>Total Wages</u>
ADAMS, KENNETH	\$51,767.70	\$11,762.24	\$915.20	\$64,445.14
ALLEN, ANGELA M	\$46,682.41	\$6,308.73	\$12,337.96	\$65,329.10
ALLEY, BRIAN R	\$2,153.25	\$0.00	\$0.00	\$2,153.25
ALVAYERO, JORGE R	\$1,445.33	\$0.00	\$0.00	\$1,445.33
ALVAYERO, MICHELLE	\$1,247.02	\$0.00	\$0.00	\$1,247.02
ANGER, JOSEPH	\$51,823.34	\$4,188.57	\$0.00	\$56,011.91
ARMAND, MICHAEL H	\$46,693.90	\$5,368.81	\$12,482.08	\$64,544.79
ARSENAULT, DANNY J	\$3,438.50	\$0.00	\$0.00	\$3,438.50
AVERY, CASSANDRA E	\$53,978.24	\$1,515.36	\$2,735.39	\$58,228.99
AVERY JR, WILLIAM M	\$89,752.01	\$1,407.77	\$11,551.29	\$102,711.07
BAKER, PAUL E	\$47.13	\$0.00	\$0.00	\$47.13
BARRY, JOHN E	\$17,489.50	\$0.00	\$0.00	\$17,489.50
BARRY, PATRICIA	\$52,395.22	\$0.00	\$12,482.08	\$64,877.30
BAVARO, JAMES T	\$46,735.06	\$10,251.63	\$100.00	\$57,086.69
BEAULIEU, CHERYL A	\$34,661.60	\$350.37	\$1,429.60	\$36,441.57
BEAVERSTOCK, ELIZABETH J	\$88.81	\$0.00	\$0.00	\$88.81
BEIKE, JOHN P	\$80,080.00	\$1,313.83	\$9,240.00	\$90,633.83
BENNER, CRAIG O	\$15,459.88	\$657.73	\$0.00	\$16,117.61
BERUBE, TODD	\$50,282.54	\$8,706.86	\$6,521.76	\$65,511.16
BIANCHI JR, DAVID A	\$71,456.00	\$2,338.89	\$0.00	\$73,794.89
BICKFORD, ALLISON J	\$497.75	\$0.00	\$0.00	\$497.75
BISBING, PAMELA L	\$37,627.28	\$162.81	\$9,289.28	\$47,079.37
BLINN, KEVIN	\$50,615.87	\$6,266.01	\$12,557.16	\$69,439.04
BOWEN, LORI ANN	\$2,875.00	\$0.00	\$0.00	\$2,875.00
BRADISH, GLEN	\$40,710.23	\$8,624.84	\$0.00	\$49,335.07
BRIDEAU, DAVID P	\$46,652.76	\$766.25	\$11,557.16	\$58,976.17
BRIGGS, DONNA A	\$70,810.92	\$6,740.37	\$12,095.16	\$89,646.45
BRODERICK, PATRICK	\$62,615.04	\$2,767.68	\$5,580.38	\$70,963.10
BROUGH, FRED	\$2,672.25	\$0.00	\$0.00	\$2,672.25
BROWN, CATHERINE L	\$319.00	\$0.00	\$0.00	\$319.00
BROWN, KATE M	\$1,333.75	\$0.00	\$0.00	\$1,333.75
BROWNRIGG, CHRISTOPHER J	\$1,056.82	\$0.00	\$0.00	\$1,056.82
BROWNRIGG, MATTHEW	\$3,098.06	\$0.00	\$0.00	\$3,098.06
BUCCARELLI, KIMBERLY J	\$5,225.00	\$0.00	\$0.00	\$5,225.00
BUNKER, NICHOLAS W	\$728.63	\$0.00	\$0.00	\$728.63
BURNELL, KAREN L	\$7,500.00	\$0.00	\$0.00	\$7,500.00
BURNS, KEVIN C	\$88,722.96	\$0.00	\$0.00	\$88,722.96
BUTLER, KATE	\$31,573.13	\$0.00	\$4,847.26	\$36,420.39
BUXTON, ROBERT M	\$89,743.68	\$0.00	\$15,052.36	\$104,796.04
CAREY, DOROTHY	\$50,502.40	\$0.00	\$5,722.76	\$56,225.16
CARLE, ANN J	\$37,470.01	\$126.56	\$1,855.36	\$39,451.93

**Town of Hudson, NH**  
**Employee Earnings**  
**January 1, 2011 to December 31, 2011**

<u>Employee Name</u>	<u>Base Pay</u>	<u>Overtime</u>	<u>Other</u>	<u>Total Wages</u>
CARNEY, TRACY L	\$45,801.61	\$974.39	\$11,457.16	\$58,233.16
CARPENTIER, KATHRYN M	\$79,504.67	\$0.00	\$0.00	\$79,504.67
CARPENTIERE JR, RALPH J	\$2,961.02	\$0.00	\$0.00	\$2,961.02
CARTER, NEAL D	\$38,658.82	\$0.00	\$21,869.89	\$60,528.71
CASHELL, JOHN M	\$83,616.00	\$0.00	\$17,889.16	\$101,505.16
CAVALLARO, CHRISTOPHER	\$61,900.80	\$9,151.20	\$6,365.60	\$77,417.60
CAYOT, DAVID	\$62,079.36	\$6,394.68	\$17,243.28	\$85,717.32
CEBRERO, PETER C	\$40.50	\$0.00	\$0.00	\$40.50
CHAMBERLAIN, ROBERT P	\$41,534.29	\$7,393.42	\$0.00	\$48,927.71
CHAMBERLIN, ARIELLE J	\$230.19	\$0.00	\$0.00	\$230.19
CHAPUT, EVERETT	\$56,986.44	\$9,967.62	\$2,604.80	\$69,558.86
CHESNULEVICH, HARRY	\$97.88	\$0.00	\$0.00	\$97.88
CHESNULEVICH, LAUREN	\$2,812.88	\$0.00	\$0.00	\$2,812.88
CHESNULEVICH, PETER A	\$2,911.68	\$121.32	\$0.00	\$3,033.00
CHEYNE, HELEN M	\$41,288.02	\$0.00	\$3,096.81	\$44,384.83
CIALEK, JOHN J	\$44,349.60	\$10,206.79	\$13,180.36	\$67,736.75
CLARK, COURTNEY L	\$1,086.88	\$0.00	\$0.00	\$1,086.88
CLARKE, DANIEL J	\$39,686.40	\$2,010.56	\$2,289.60	\$43,986.56
CLEMENT, DEBORAH J	\$634.13	\$0.00	\$0.00	\$634.13
CLOUTIER, JOYCE	\$1,112.38	\$0.00	\$0.00	\$1,112.38
COBURN, LINDA	\$97.88	\$0.00	\$0.00	\$97.88
COFFILL, EMILY	\$11,649.25	\$0.00	\$0.00	\$11,649.25
COLLINS, SHANE M	\$6,712.00	\$0.00	\$0.00	\$6,712.00
CONLEY, DANIEL M	\$50,190.40	\$2,479.37	\$6,475.34	\$59,145.11
CONLON, MARTIN	\$46,735.04	\$25,177.73	\$15,985.07	\$87,897.84
CONNOR, JAMES P	\$62,853.12	\$5,401.44	\$3,553.27	\$71,807.83
COOLIDGE, JEAN M	\$297.00	\$0.00	\$0.00	\$297.00
CORCORAN, LINDA	\$36,454.58	\$0.00	\$4,011.80	\$40,466.38
CORMIER, AMANDA M	\$34,540.70	\$6,058.96	\$12,482.08	\$53,081.74
CORMIER, DAVID M	\$46,652.76	\$10,285.04	\$0.00	\$56,937.80
COULOMBE JR, CLAUDE	\$61,128.89	\$7,473.82	\$0.00	\$68,602.71
COUTU, ROGER E	\$3,200.04	\$0.00	\$0.00	\$3,200.04
CRANDALL, RICHARD J	\$310.50	\$0.00	\$0.00	\$310.50
CRANE, BENJAMIN W	\$41,495.60	\$13,282.72	\$3,424.80	\$58,203.12
CRAWFORD, ERICA LEE	\$41,352.99	\$900.24	\$0.00	\$42,253.23
CUMMINGS, ALLISON	\$64,177.44	\$8,704.80	\$9,380.00	\$82,262.24
CURTIN, CHRISTINE E	\$37,627.22	\$40.70	\$8,744.60	\$46,412.52
DAIGLE, BRUCE	\$44,374.83	\$11,985.09	\$13,180.36	\$69,540.28
DAVIDSON JR, WILLIAM N	\$42,692.75	\$9,469.04	\$0.00	\$52,161.79
DAVIS, MICHAEL	\$64,266.72	\$9,686.88	\$26,122.40	\$100,076.00
DAYNARD, KRISTEN A	\$14,442.50	\$0.00	\$0.00	\$14,442.50

**Town of Hudson, NH**  
**Employee Earnings**  
**January 1, 2011 to December 31, 2011**

<u>Employee Name</u>	<u>Base Pay</u>	<u>Overtime</u>	<u>Other</u>	<u>Total Wages</u>
DELLA-MONICA, GLENN	\$125.06	\$0.00	\$0.00	\$125.06
DELLEA-MESSINER, INGRID V	\$3,427.50	\$0.00	\$0.00	\$3,427.50
DEMANCHE, TORREY	\$50,504.49	\$0.00	\$2,913.72	\$53,418.21
DENG, PHARITH	\$63,805.44	\$6,093.36	\$19,488.48	\$89,387.28
DEPLOEY, BRIAN J	\$47,563.20	\$2,873.61	\$12,757.98	\$63,194.79
DESROCHERS, DEREK D	\$44,680.33	\$13,024.52	\$12,190.84	\$69,895.69
DINAPOLI, KEVIN J	\$80,224.96	\$13,789.87	\$17,111.16	\$111,125.99
DIONNE, ERIC M	\$51,909.92	\$5,206.78	\$5,112.12	\$62,228.82
DIONNE, TAD K	\$70,317.12	\$12,468.45	\$956.00	\$83,741.57
DOLAN, DANIEL S	\$63,329.28	\$13,101.84	\$6,864.80	\$83,295.92
DOWGOS, JOHN	\$40,278.03	\$8,002.17	\$11,457.16	\$59,737.36
DOWNEY, JASON C	\$64,281.60	\$6,271.92	\$16,607.16	\$87,160.68
DOYLE, BRANDON	\$2,617.77	\$0.00	\$0.00	\$2,617.77
DUBE, ALLAN	\$56,986.44	\$7,467.88	\$6,614.40	\$71,068.72
DUBE, GILLES J	\$44,459.35	\$5,795.29	\$0.00	\$50,254.64
DUBE, STEVEN	\$60,072.48	\$3,519.88	\$0.00	\$63,592.36
DUBUQUE, DOUGLAS	\$26,664.96	\$78.12	\$3,696.79	\$30,439.87
DUCHESNE, EDMUND A	\$72.50	\$0.00	\$0.00	\$72.50
DUCIE, KEVIN P	\$49,874.40	\$6,727.93	\$17,786.00	\$74,388.33
DURAND, PHILLIP A	\$5,994.00	\$0.00	\$0.00	\$5,994.00
DYAC, CHARLES E	\$78,260.08	\$5,369.53	\$0.00	\$83,629.61
ELLIS, MEGAN E	\$16,299.15	\$0.00	\$0.00	\$16,299.15
EMANUELSON, MATTHEW P	\$1,316.25	\$0.00	\$0.00	\$1,316.25
EMMONS, WILLIAM E	\$61,900.80	\$2,990.88	\$15,039.20	\$79,930.88
EVANS, THERESA E	\$4,171.50	\$0.00	\$0.00	\$4,171.50
FAULKNER, JEREMY M	\$44,328.30	\$6,207.78	\$0.00	\$50,536.08
FEDORCHUK, ERIC R	\$5,040.00	\$0.00	\$0.00	\$5,040.00
FERENTINO, JEFFREY T	\$51,780.06	\$12,463.87	\$2,017.60	\$66,261.53
FERREIRA, ERIC J	\$43,916.61	\$4,596.91	\$21,194.16	\$69,707.68
FIORENZA, SUSAN L	\$37,717.85	\$0.00	\$2,244.96	\$39,962.81
FLEMING, JOSEPH E	\$5,049.00	\$0.00	\$0.00	\$5,049.00
FOLEY, KATHLEEN	\$2,842.05	\$0.00	\$0.00	\$2,842.05
FORRENCE, JESS	\$83,607.66	\$0.00	\$9,647.04	\$93,254.70
FRIEDMAN, AMY W	\$28,726.00	\$41.63	\$1,278.85	\$30,046.48
FRIEDMAN, LAUREN F	\$58.50	\$0.00	\$0.00	\$58.50
GAGNON, ROBERT	\$42,406.00	\$0.00	\$0.00	\$42,406.00
GANNON, STEPHEN	\$83,389.76	\$8,883.54	\$10,891.29	\$103,164.59
GIFFIN, CAROL T	\$29,952.64	\$0.00	\$0.00	\$29,952.64
GIFFORD, ERNEST R	\$1,857.38	\$0.00	\$0.00	\$1,857.38
GIRGINIS, FRANK A	\$1,241.64	\$0.00	\$0.00	\$1,241.64
GLENN, WARREN J	\$35,877.80	\$4,656.24	\$11,957.16	\$52,491.20

**Town of Hudson, NH**  
**Employee Earnings**  
**January 1, 2011 to December 31, 2011**

<u>Employee Name</u>	<u>Base Pay</u>	<u>Overtime</u>	<u>Other</u>	<u>Total Wages</u>
GOSSELIN, MICHAEL R	\$70,843.84	\$10,159.94	\$12,482.08	\$93,485.86
GRAHAM, DEBRA M	\$45,568.41	\$1,618.47	\$12,337.96	\$59,524.84
GRAHAM, DONNA L	\$46,064.80	\$3,515.05	\$11,457.16	\$61,037.01
GRAHAM, SARAH L	\$34,001.76	\$8,340.25	\$6,479.72	\$48,821.73
GRANT, LORI A	\$32,571.40	\$0.00	\$350.00	\$32,921.40
GREBINAR, KEVIN	\$84,579.52	\$721.99	\$2,962.00	\$88,263.51
GREENWOOD, TIMOTHY	\$44,692.40	\$6,859.06	\$2,641.60	\$54,193.06
GUARINO, VINCENT R	\$80,080.00	\$1,025.06	\$4,519.86	\$85,624.92
HAERINCK, DENNIS	\$46,817.32	\$15,707.80	\$4,291.20	\$66,816.32
HAGGERTY, ROBERT	\$2,002.00	\$0.00	\$0.00	\$2,002.00
HANSEN, TODD M	\$79,971.87	\$9,256.00	\$21,330.24	\$110,558.11
HEWEY, BRIAN K	\$15,155.76	\$0.00	\$0.00	\$15,155.76
HOEBEKE, JOSEPH	\$61,900.80	\$5,646.96	\$10,510.76	\$78,058.52
HOLT, ELIZABETH J	\$43,368.02	\$0.00	\$5,208.96	\$48,576.98
HOLTON, CYNTHIA E	\$0.00	\$0.00	\$600.00	\$600.00
HURD, JOYCE	\$101.50	\$0.00	\$0.00	\$101.50
HUSSEY JR, KEVIN	\$44,106.98	\$7,766.97	\$13,326.88	\$65,200.83
INDERBITZEN, PAUL E	\$250.00	\$0.00	\$0.00	\$250.00
ISKRA, JAMIE L	\$53,895.59	\$1,524.75	\$9,860.76	\$65,281.10
JASPER, SHAWN	\$3,200.04	\$0.00	\$0.00	\$3,200.04
JEFFERSON, COLLEEN A	\$43,028.16	\$4,033.89	\$1,574.18	\$48,636.23
JELLEY, DAVID	\$101.50	\$0.00	\$0.00	\$101.50
JOHNSON, LARISA J	\$45,882.24	\$1,882.73	\$216.00	\$47,980.97
JONES, BETHANY R	\$4,955.50	\$0.00	\$0.00	\$4,955.50
KAEMPF, SUSAN M	\$19,688.94	\$0.00	\$0.00	\$19,688.94
KATSOHIS, BENJAMIN C	\$1,128.00	\$0.00	\$0.00	\$1,128.00
KAUFFMAN, KEVIN A	\$987.82	\$0.00	\$0.00	\$987.82
KAY, JAMES D	\$4,728.00	\$0.00	\$0.00	\$4,728.00
KEANE, PAUL A	\$2,551.50	\$0.00	\$0.00	\$2,551.50
KEARNS, TIMOTHY	\$57,639.60	\$4,423.32	\$5,544.00	\$67,606.92
KELLER, JOSHUA L	-\$16,014.12	\$16,539.12	\$0.00	\$525.00
KELLER, MATTHEW S	\$77,839.92	\$0.00	\$13,110.24	\$90,950.16
KELLER, ZACHARY J	\$525.00	\$0.00	\$0.00	\$525.00
KENNEDY, JULIETTE D	\$41,109.39	\$937.92	\$0.00	\$42,047.31
KEW, WILLIAM J	\$47,685.31	\$4,013.36	\$13,033.72	\$64,732.39
KIDDER, ALBERT J	\$44,222.89	\$4,105.08	\$11,457.16	\$59,785.13
KING, DUANE G	\$3,999.00	\$0.00	\$0.00	\$3,999.00
KOSTRO, MEGHAN	\$2,076.76	\$0.00	\$0.00	\$2,076.76
LABRIE, LISA M	\$69,638.40	\$0.00	\$3,593.60	\$73,232.00
LAFRENIERE, SHIRLEY R	\$97.88	\$0.00	\$0.00	\$97.88
LAMARCHE, ROGER	\$64,281.60	\$10,256.04	\$6,824.00	\$81,361.64

**Town of Hudson, NH**  
**Employee Earnings**  
**January 1, 2011 to December 31, 2011**

<u>Employee Name</u>	<u>Base Pay</u>	<u>Overtime</u>	<u>Other</u>	<u>Total Wages</u>
LAMBERT, ERIC	\$46,776.18	\$16,147.49	\$15,348.36	\$78,272.03
LAMBERT, JENNA	\$2,634.96	\$0.00	\$0.00	\$2,634.96
LAMPER, TIMOTHY	\$53,485.63	\$6,909.61	\$2,835.76	\$63,231.00
LAPPIN, JAMES H	\$46,899.60	\$5,574.52	\$915.20	\$53,389.32
LAROSE, SCOTT B	\$1,671.75	\$0.00	\$0.00	\$1,671.75
LATHROP, LEONARD T	\$700.00	\$0.00	\$0.00	\$700.00
LAVOIE, JASON	\$94,120.30	\$0.00	\$12,482.08	\$106,602.38
LAVOIE, PAMELA	\$41,288.04	\$148.88	\$915.20	\$42,352.12
LAVOIE, SHERRI L	\$775.00	\$0.00	\$0.00	\$775.00
LAWTON, KAREN MARIE	\$9,631.72	\$302.04	\$0.00	\$9,933.76
LEVASSEUR, SANDRA	\$1,137.76	\$0.00	\$0.00	\$1,137.76
LEVESQUE, SARAH A	\$1,152.00	\$0.00	\$0.00	\$1,152.00
LISCHINSKY, ADAM M	\$49,689.70	\$8,208.63	\$9,272.00	\$67,170.33
LLOYD, DEREK S	\$49,874.41	\$5,359.87	\$4,536.00	\$59,770.28
LOULAKIS, BRITTNYS	\$760.63	\$0.00	\$0.00	\$760.63
LUCONTONI, JASON	\$65,667.28	\$7,590.62	\$20,926.88	\$94,184.78
LUSZEY, JR., THADDEUS	\$2,596.54	\$0.00	\$0.00	\$2,596.54
LYDON, KALIE L	\$80,080.01	\$0.00	\$0.00	\$80,080.01
LYNES, CATHERINE L.	\$1,560.00	\$0.00	\$0.00	\$1,560.00
LYON, LISA M	\$4,900.50	\$0.00	\$0.00	\$4,900.50
MACDONALD, GLADYS A	\$12,111.00	\$396.36	\$0.00	\$12,507.36
MACDONALD, SCOTT J	\$64,281.60	\$9,910.08	\$21,678.80	\$95,870.48
MACPHERSON, SHERI L	\$42,011.05	\$1,577.16	\$974.15	\$44,562.36
MADDOX, RICHARD J	\$3,200.04	\$0.00	\$0.00	\$3,200.04
MADEIROS, WAYNE	\$39,686.40	\$314.82	\$9,289.28	\$49,290.50
MAIER, KEVIN C	\$891.00	\$0.00	\$0.00	\$891.00
MALIZIA, STEPHEN A	\$103,533.80	\$0.00	\$11,457.16	\$114,990.96
MALLEN, MICHAEL	\$47,151.25	\$7,779.58	\$12,482.08	\$67,412.91
MAMONE, SEAN	\$46,652.76	\$5,232.54	\$1,645.60	\$53,530.90
MANNI, CHRISTOPHER J	\$50,259.18	\$2,823.21	\$17,422.76	\$70,505.15
MARCELLE, ALFRED	\$32,099.64	\$0.00	\$0.00	\$32,099.64
MARCOTTE, ALAN D	\$64,549.44	\$7,097.76	\$14,303.16	\$85,950.36
MARQUEZ, VALERIE	\$31,800.49	\$448.14	\$7,733.96	\$39,982.59
MARTEL, ELIZABETH L	\$39,520.00	\$0.00	\$123.76	\$39,643.76
MARTINEAU, MICHELE	\$2,315.27	\$0.00	\$0.00	\$2,315.27
MASSEY, KENNETH	\$603.50	\$0.00	\$0.00	\$603.50
MCELHINNEY, STEVEN C	\$51,915.71	\$6,451.93	\$12,028.12	\$70,395.76
MCGRAW, ESTHER	\$72.50	\$0.00	\$0.00	\$72.50
MCGREGOR IV, JOHN D	\$68,473.60	\$8,900.75	\$10,011.56	\$87,385.91
MCINTOSH, CHRISTOPHER J	\$154.00	\$0.00	\$0.00	\$154.00
MCMILLAN, JANA M	\$43,950.42	\$1,521.39	\$0.00	\$45,471.81

**Town of Hudson, NH**  
**Employee Earnings**  
**January 1, 2011 to December 31, 2011**

<u>Employee Name</u>	<u>Base Pay</u>	<u>Overtime</u>	<u>Other</u>	<u>Total Wages</u>
MCMULLEN, AMY S	\$30,450.15	\$0.00	\$0.00	\$30,450.15
MCSTRAVICK, PATRICK M	\$54,132.64	\$8,924.12	\$2,384.00	\$65,440.76
MEGOWEN, RACHELLE M	\$61,900.80	\$4,062.24	\$16,264.48	\$82,227.52
MELANSON, DONNA	\$37,627.20	\$101.76	\$11,911.12	\$49,640.08
MELANSON, RICHARD	\$52,460.40	\$11,705.95	\$50.41	\$64,216.76
MICHAUD, JAMES A	\$83,616.00	\$0.00	\$15,698.08	\$99,314.08
MILLER, BLAKE A	\$38,196.37	\$149.38	\$0.00	\$38,345.75
MILLER, KATIE E	\$2,318.25	\$0.00	\$0.00	\$2,318.25
MILLER, LARISSA E	\$2,264.45	\$0.00	\$0.00	\$2,264.45
MILLER, MORGAN M	\$7,706.00	\$0.00	\$0.00	\$7,706.00
MIRABELLA, JOHN J	\$46,153.92	\$3,237.13	\$1,406.00	\$50,797.05
MORGAN, BRIAN D	\$45,130.99	\$2,914.91	\$13,441.72	\$61,487.62
MORIN, COREY L	\$3,956.00	\$0.00	\$0.00	\$3,956.00
MORIN, DAVID S	\$77,635.70	\$19,316.88	\$27,993.16	\$124,945.74
MORIN, DUANE	\$51,804.75	\$14,130.39	\$6,841.61	\$72,776.75
MORRISSETTE, DIANE	\$34,153.60	\$0.00	\$9,860.76	\$44,014.36
MULCAY, MICHAEL J	\$45,335.95	\$13,659.68	\$2,641.60	\$61,637.23
MURRAY, SHAWN	\$94,120.28	\$0.00	\$0.00	\$94,120.28
NADEAU, BENJAMIN J	\$3,200.04	\$0.00	\$0.00	\$3,200.04
NARDELLI, ADAM B	\$4,700.00	\$0.00	\$0.00	\$4,700.00
NIVEN, MICHAEL R	\$71,090.74	\$7,974.87	\$12,832.08	\$91,897.69
NUTE, LISA A	\$81,910.29	\$0.00	\$12,482.08	\$94,392.37
O'BRIEN, BARBARA	\$12,371.14	\$0.00	\$0.00	\$12,371.14
O'BRIEN, JOSEPH R	\$701.25	\$0.00	\$0.00	\$701.25
O'DONAGHUE, ALLISON	\$3,120.00	\$0.00	\$0.00	\$3,120.00
O'DONAGHUE, AMANDA	\$2,613.13	\$0.00	\$0.00	\$2,613.13
O'KEEFE, MEGHAN E	\$979.00	\$0.00	\$0.00	\$979.00
O'SULLIVAN, PETER	\$2,005.25	\$0.00	\$0.00	\$2,005.25
OLEKSAK, WILLIAM	\$71,350.00	\$0.00	\$12,478.96	\$83,828.96
PACK, JACY J	\$1,107.69	\$0.00	\$0.00	\$1,107.69
PALMER, GEORGIA L	\$3,145.50	\$0.00	\$0.00	\$3,145.50
PAQUETTE, JAMES	\$59,624.28	\$14,129.32	\$3,946.40	\$77,700.00
PAQUIN, ANN N	\$83.38	\$0.00	\$0.00	\$83.38
PARADISE, KRISTEN M	\$31,560.00	\$0.00	\$0.00	\$31,560.00
PARISI, BRIANA	\$2,751.89	\$0.00	\$0.00	\$2,751.89
PATINSKAS, MARILYN M	\$4,887.00	\$0.00	\$0.00	\$4,887.00
PEARSON, MARK A	\$87,655.30	\$0.00	\$0.00	\$87,655.30
PECK, ALLEN K	\$1,419.02	\$0.00	\$0.00	\$1,419.02
PETAJA, ROSEMARY	\$9,754.41	\$0.00	\$0.00	\$9,754.41
PETERSON, EDWARD P	\$1,000.00	\$0.00	\$0.00	\$1,000.00
PETTINATO, DENISE M	\$9,126.00	\$0.00	\$0.00	\$9,126.00

**Town of Hudson, NH**  
**Employee Earnings**  
**January 1, 2011 to December 31, 2011**

<u>Employee Name</u>	<u>Base Pay</u>	<u>Overtime</u>	<u>Other</u>	<u>Total Wages</u>
PIERPONT, DAVID	\$1,032.00	\$0.00	\$0.00	\$1,032.00
PIETRASKIEWICZ, MICHAEL J	\$48,630.41	\$0.00	\$0.00	\$48,630.41
PIKE, NEIL W	\$14,686.98	\$169.72	\$8,043.94	\$22,900.64
POOLE, HEATHER C	\$47,122.80	\$13,311.10	\$358.81	\$60,792.71
PORTER, STEVEN R	\$2,100.00	\$0.00	\$0.00	\$2,100.00
PROVENCAL, TOBY J	\$45,928.90	\$6,471.34	\$1,731.60	\$54,131.84
RANCOURT, TRACEY L	\$32,979.03	\$1,482.61	\$881.32	\$35,342.96
RICE JR, ABBOTT E	\$1,645.00	\$0.00	\$0.00	\$1,645.00
RICE, GERALD W	\$12,021.35	\$0.00	\$174.27	\$12,195.62
RICH, GREGORY C	\$46,129.50	\$23,971.01	\$8,711.60	\$78,812.11
RICKER, THOMAS	\$44,249.35	\$3,847.15	\$0.00	\$48,096.50
RIEL, JENNIFER L	\$36,851.07	\$154.65	\$12,482.08	\$49,487.80
RILEY, KEVIN T	\$64,043.52	\$3,883.68	\$10,083.28	\$78,010.48
ROARK, THOMAS E	\$3,066.25	\$0.00	\$0.00	\$3,066.25
ROBERTS, AMANDA L	\$1,600.50	\$0.00	\$0.00	\$1,600.50
ROBERTSON, GAYLE A	\$36,066.45	\$7,447.42	\$1,500.00	\$45,013.87
ROBINSON, KELLY A	\$681.51	\$0.00	\$0.00	\$681.51
RODGERS, GARY	\$4,671.00	\$0.00	\$0.00	\$4,671.00
ROSENSTEIN, GLENNA D	\$12,170.64	\$0.00	\$0.00	\$12,170.64
ROSSO, DONNA MARIE	\$13,298.15	\$503.40	\$0.00	\$13,801.55
RUDOLPH, MICHELLE	\$19,231.27	\$0.00	\$0.00	\$19,231.27
SANDERSON, BARBARA B	\$33,980.01	\$0.00	\$3,096.60	\$37,076.61
SANDS, JEFFREY S	\$46,817.23	\$11,971.78	\$12,982.08	\$71,771.09
SANTIAGO, ALLISON P	\$316.00	\$0.00	\$0.00	\$316.00
SARGENT, JANELLE M	\$41,594.77	\$3,973.23	\$9,939.28	\$55,507.28
SCOTT, LESLIE A	\$36,078.00	\$3,817.33	\$11,957.16	\$51,852.49
SCOTTI, THOMAS R	\$64,445.28	\$11,360.88	\$14,953.26	\$90,759.42
SCURINI, VINCENT	\$1,018.88	\$0.00	\$0.00	\$1,018.88
SENDALL, QUINN	\$3,056.63	\$0.00	\$0.00	\$3,056.63
SENDALL, SEAN B	\$2,719.52	\$0.00	\$0.00	\$2,719.52
SHANHOLTZ, LEONA	\$88.81	\$0.00	\$0.00	\$88.81
SKAFAS, DANIEL	\$8,538.19	\$570.86	\$0.00	\$9,109.05
SLIVER, JASON	\$50,557.02	\$11,951.80	\$1,100.00	\$63,608.82
SMITH, ANTHONY	\$1,394.25	\$0.00	\$0.00	\$1,394.25
SMITH, BRENT A	\$42,661.50	\$792.72	\$920.55	\$44,374.77
SMITH, DEBRA	\$2,808.77	\$0.00	\$0.00	\$2,808.77
SMITH, MILDRED T	\$97.88	\$0.00	\$0.00	\$97.88
SOJKA, ANNE L	\$97.88	\$0.00	\$0.00	\$97.88
SQUIRES, JULIAN R	\$38,033.35	\$7,085.46	\$773.60	\$45,892.41
ST. CYR, GAYLE E	\$42,468.00	\$0.00	\$9,860.76	\$52,328.76
ST. GELAIS, HECTOR A	\$2,754.00	\$0.00	\$0.00	\$2,754.00

**Town of Hudson, NH**  
**Employee Earnings**  
**January 1, 2011 to December 31, 2011**

<u>Employee Name</u>	<u>Base Pay</u>	<u>Overtime</u>	<u>Other</u>	<u>Total Wages</u>
STAFFIER-SOMMERS, DONNA I	\$41,288.01	\$59.55	\$0.00	\$41,347.56
STODDARD, DEBRA A	\$92.44	\$0.00	\$0.00	\$92.44
STYS, JAMES K	\$62,451.36	\$6,338.88	\$3,880.70	\$72,670.94
SULIN, DEAN	\$46,817.32	\$25,098.10	\$14,326.08	\$86,241.50
SULLIVAN, THOMAS	\$36,269.59	\$12,065.86	\$17,732.93	\$66,068.38
SURETTE, BRIAN	\$4,802.00	\$0.00	\$0.00	\$4,802.00
SUTTON, MATTHEW E.	\$5,813.50	\$0.00	\$0.00	\$5,813.50
SWEENEY, CHRISTINA D	\$15,178.25	\$0.00	\$0.00	\$15,178.25
TERRIO, TRAVIS G	\$220.00	\$0.00	\$0.00	\$220.00
TERWILLIGER, LISA	\$1,443.00	\$0.00	\$0.00	\$1,443.00
THIBODEAU, MURIEL	\$97.88	\$0.00	\$0.00	\$97.88
TICE, SCOTT J	\$83,316.42	\$10,162.44	\$7,334.20	\$100,813.06
TOLLEFSON, THOMAS J	\$2,995.15	\$0.00	\$0.00	\$2,995.15
TOMASWICK, ASHLEY C	\$141.06	\$0.00	\$0.00	\$141.06
TOMASWICK III, JAMES R	\$770.32	\$0.00	\$0.00	\$770.32
TOUSIGNANT, ROBERT	\$89,692.43	\$2,459.56	\$8,103.37	\$100,255.36
TRIOLO, JOSEPH	\$46,134.40	\$316.07	\$2,274.40	\$48,724.87
TROST, THEODORE	\$2,898.00	\$0.00	\$0.00	\$2,898.00
TURCOTTE, AMANDA D	\$29,303.20	\$9,818.90	\$1,238.71	\$40,360.81
TWARDOSKY, JASON A	\$60,711.71	\$23,558.15	\$0.00	\$84,269.86
UNGER, SARAH A	\$7,063.76	\$0.00	\$73.85	\$7,137.61
VACHON, MICHELLE E	\$45,801.60	\$1,255.15	\$13,712.88	\$60,769.63
WEAVER, PATRICK M	\$6,691.13	\$0.00	\$0.00	\$6,691.13
WEBSTER, GARY	\$80,436.80	\$0.00	\$24,768.00	\$105,204.80
WEEKS, ERICH B	\$50,548.82	\$521.47	\$0.00	\$51,070.29
WELLER, MARY P	\$58,010.02	\$0.00	\$9,671.13	\$67,681.15
WHITE, SAMUEL	\$6,544.00	\$0.00	\$0.00	\$6,544.00
WHITING, CAROLE L	\$19,856.34	\$0.00	\$0.00	\$19,856.34
WILLIAMSON, JOYCE	\$2,067.27	\$0.00	\$0.00	\$2,067.27
WILSON, KATHLEEN	\$44,116.84	\$1,232.84	\$11,457.16	\$56,806.84
WINSOR, ALAN	\$46,981.88	\$19,729.28	\$4,114.00	\$70,825.16
WINTER, DEBRA L	\$729.20	\$0.00	\$1,649.72	\$2,378.92
YATES, DAVID	\$48,935.96	\$0.00	\$9,630.28	\$58,566.24
ZAKOS, PRISCILLA	\$27,383.72	\$344.00	\$0.00	\$27,727.72

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
H00017	17 Hudson Associates	2,890.18
H00648	176R Highland Street LLC	458.35
L00597	188 Concord Street Realty, LLC	147.00
T01719	2-Way Communications Service, Inc.	4,432.79
W00250	3 Lions Ave, LLC	1,250.00
T01721	36 Fox Hollow Hudson LP	6.28
M01693	43 Mobile Drive Realty, LLC.	519.29
S00160	66 Dracut Road, LLC	698.45
A00142	7-Eleven, INC. Site 26698	13.20
A00114	A B Aquatics, Inc.	7,045.00
G00796	A Good Time D.J.'s, LLC	600.00
A01943	A Sons Construction	13.15
S01537	A-1 Exterminator's Inc.	1,584.00
A01939	A. S. A. P. Fire & Safety	1,248.00
A00117	A.M. Consulting, Inc.	250.00
A00135	A/D Instrument Repair, Inc.	3,744.05
A00136	ADT Security Services, Inc.	1,121.25
A00664	AFSCME Council #93	26,751.19
A01619	AMS Imaging, LLC	22.95
A01268	ASCAP	309.00
A02001	AT&T	1,775.62
A00137	Abbott Laboratories	1,789.14
A00138	Abbott Masonry	6,500.00
A00139	Abbott Rice Jr.	130.00
A00133	Able Air Corporation	129.83
A00370	Access A/V	48,657.45
A00375	Access Data	1,240.00
A00405	Accurate Instrument Services	400.00
A00415	Accurint	50.00
A01612	Ace Printing Company	31,103.95
A00515	Adamos Pizza	352.07
A00540	Adamson Industries	8,490.45
A00132	Ademero, Inc.	1,780.20
A00665	Aggregate Industries - Northeast	400.00
A00672	Air Cleaning Specialists	4,057.40
A00670	Airex Corporation	290.08
A00717	Albright, Jeffrey	5.43
A00715	Alec's Shoe Store, Inc.	4,876.25
A00777	Alio, Ralph	7.00
A00773	All State Fire Equipment	1,836.40
A00775	All States Asphalt, Inc.	2,226.00

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
A00767	Allen, Angela	400.24
A00783	Alley, Brian	8.05
A00784	Allison, Brian	622.00
A00800	Alternative Logistics, Inc.	5,876.81
A00810	Altman, Gary D., Esquire	1,770.00
A00825	Alvirne High School	325.00
A00812	Amazon.com	391.84
A00809	Ambrosino, Debra	20.59
A00840	AmeriGas	217.18
A00845	American Arbitration Association	200.00
A00855	American Auto Seat Cover, Inc.	303.50
A00879	American Ground Water Trust	80.00
A00880	American Heart Association	90.00
A00882	American Home Mortgage	64.28
A00923	American Planning Association	344.00
A01008	American Public Works Association	176.25
A01094	American Red Cross	5,000.00
A01267	American Society of Civil Engineers	235.00
A00162	American Water Works Association	1,846.00
A01716	Andrews, David C	410.00
A01725	Angelo, Len	225.00
A01775	Anger Welding & Equipment Inc.	1,751.90
A01780	Animal Care Equipment	180.55
A01786	Animal Control Officers Association	80.00
F01402	Anita C Frechette	80.50
A01830	Anne's Country Florals, Inc.	142.00
A01866	Aplasticbag.com	215.10
A01872	Appraisal Institute HQ	310.00
A01886	April Realty Holdings, LLC	105.04
A01905	Aquatic Control Technology, Inc.	13,637.50
A01904	Aramsco	622.15
A01907	Arc Source Welding Equipment &	921.53
A01925	Area News Group	12,444.89
A01942	Arenella, Michael	10.00
A01967	Atlantic Safety Products	14.70
S02909	Atty. Lawrence Sumski	215.57
A02380	Auto Fair Ford	41.36
A02551	Avery, William	314.98
A02604	Ayers Distributing Co.	408.00
A02605	Ayotte, Mark	60.00
B00077	B & H	4,911.85

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**Accounts Payable Charges**  
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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
B00080	B & S Locksmiths, Inc.	268.34
B00070	B-B Chain Company	2,622.93
B00127	BAC Home Loans	75.23
B00125	BAC Tax Services	14,434.45
B00174	BAHR Sales Inc.	1,442.24
B02256	BROX Industries, Inc.	572,218.27
B00128	Bacon, Neil	16.04
TV0009	Bandyopadhyay, Subhadip	250.00
B00290	Banner Systems	446.63
B00297	Barlo Signs International	762.00
B00377	Barry, Patricia	185.74
B00632	Batteries Plus	977.69
B00634	Baudville	77.75
B00644	BayRing Communications	31,760.20
B00643	Beauchesne, Michael	63.50
B00660	Beaulieu, Barbara	1,400.00
B00700	Beike, John	189.86
B00692	Belanger, Gregory	422.50
B00723	Belnap, Carl	16.50
B00725	Beltronics, Inc.	3,037.50
B00736	Ben's Uniforms	1,980.00
B00742	Benner, Perl S.	4.09
B00745	Benning, Thomas L.	60.00
B00761	Berard Martel Architecture, Inc.	9,720.00
B00765	Bergeron Protective Clothing, LLC	2,143.44
B00787	Bernard, Leo	39.39
B00812	Berry, Lisa	73.50
B01020	Big Brothers / Big Sisters of	3,000.00
B01027	Bigger Faster Stronger, Inc.	1,737.00
B01025	Bill Cahill's Super Subs	845.54
B01035	Bisbing, Pamela	999.96
B01079	Bistany, Marguerite	4.14
B01078	Blaisdell, Marion	900.00
B01235	Blue Ice Technology, Inc.	420.47
B01287	Bobcat of New Hampshire	1,174.15
G01349	Body Armor Outlet, LLC.	359.98
B01335	Boland, Fletcher	1,680.00
B01344	Bonney-Liles, Sam	100.00
B01363	Border Area Mutual Aid Association	25.00
B01367	Born, Arthur J.	3,332.24
B01453	Boston & Maine Corporation	225.00

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**Accounts Payable Charges**  
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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
B01472	Bot-L-Gas	794.73
B01469	Botero, Juan	2,160.64
B01474	Boucher Jr., George J.	967.19
B01480	Boucher, Alec	160.00
B01476	Boucher, Seth	180.00
B01487	Boucher, Stephen	2,164.77
B01482	Boudreau, Dennis	30.00
B01500	Bound Tree Medical, LLC	16,978.71
B01484	Bourque, Joseph	20,670.00
B01483	Bourque, Kenneth	795.00
B01771	Boyer Jr., George	105.00
B01770	Boyer, Norman C.	2,675.00
B01729	Brash, Mark	788.40
B01955	Breault, Cassandra	70.00
B02003	Brian Mason Electric	19,089.30
B00045	Briand, Thomas	70.00
B02007	Bridges	4,000.00
B02002	Briggs, Donna	38.09
B00228	Broderick, Patrick	260.70
B02038	Bromley, Michael	35.50
B02037	Brouillette, John	60.50
B02099	Brown, Douglas	10.24
CB02094	Brown, Mary Lou	20.00
B02227	Brownells, Inc.	359.96
B02323	Bulger Veterinary Hospital	160.00
B02325	Bulldog Fire Apparatus, Inc.	6,081.16
B02760	Burger King #3698	40.21
B02766	Burgos, Andres A.	25.00
B02780	Burns Hill LLC	15,220.00
B02787	Burns, Kevin	329.33
B02802	Butler Bank	999.80
B02804	Buttrick, Christine	124.00
C00077	C. H. I. P. S.	3,000.00
C03110	CBC Innovis	341.00
C00050	CDW Government, Inc.	26,975.26
C01630	CGLIC-Bloomfield EASC	292,322.89
C01602	CIT Technology Fin Serv, Inc.	5,835.00
C03055	CJ's Screen Printing	1,095.00
C03000	CLD Consulting Engineers, Inc.	136,675.07
C00100	CMS Communications, Inc.	325.00
C03450	CUES	732.81

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**Accounts Payable Charges**  
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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
C00192	Cahill, Patricia	85.50
C00253	California Properties	3,375.00
C00275	Camerota Truck Parts	17,152.95
C00315	Canine Comeback	100.00
C00317	Cannava, John	600.00
C00335	Canobie Lake Park Corporation	3,255.00
C00430	Capitol Fire Protection Co., Inc.	873.87
C00574	Cardiac Science Corp.	7,492.58
C00592	Career Connections	1,823.26
C00590	Carey, Dorothy	109.00
C00555	Carney, Tracy	8.67
C00607	Carpentier, Kathryn	2,006.94
C00618	Carpet Creations	19,725.00
C00658	Cashell, John	1,373.59
C00660	Cayot, David	1,463.55
C00060	Cabrero, Jennifer	2,132.78
C00899	Central Equipment Company	719.00
C01010	Central Paper Products Co.	3,555.22
C01015	Central Realty, Inc.	1,005.00
C00776	Certified Laboratories	685.42
C01043	Chadwick-BA Ross, Inc	8,451.87
C01051	Chamberlain, Robert	107.60
C01087	Chan, Tom	1,140.00
C01083	Chandler, Ron	2,497.50
C01089	Chandonnet, Adam	110.00
C01090	Chandonnet, Diane	40.00
C01082	Channing Bete Co., Inc.	343.35
C01058	Chapman, Kevin	150.00
C01100	Charles & Cross Street	4,543.34
C01233	Chase	921.78
C01249	Chelmsford Auto Electric, Inc.	204.00
C01251	Chemserve Co., Inc.	15,516.00
C01261	Cheyne, Helen	570.27
C01266	Chick Beaulieu, Inc	1,400.00
C01267	Chief	642.99
C01268	Child Advocacy Center of	3,000.00
C01605	Cialek, John	171.60
C01640	Cintas First Aid & Safety LOC#779	1,127.73
C01670	CitiMortgage, Inc.	2,055.06
C01666	Citizens Bank	253.75
C01664	Citizens Bank	12,058.31

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
C01701	Clarke, Daniel	365.05
C01955	Coates, Chris	225.00
C00145	Cocci Computer Services, Inc.	418.50
TV0003	Coffman, Phillip	2,183.16
C01993	Cole, Frank	1,756.00
C02333	Comcast	7,626.51
C02341	Commission of Accreditation	6,029.33
C02504	Concrete Systems Inc.	5,038.00
C02505	Concrete Systems, Inc	287.96
C02522	Conlon, Martin	600.08
C02673	Connor, James	776.82
C02652	Consolidated Utility Equipment Svc.	780.80
C02763	Continental Paving Inc.	11,479.34
C02775	Control Technologies	4,668.44
C02859	Cooper, James S.	600.00
C02860	CopQuest Public Safety	6,285.73
C02926	CoreLogic Real Estate Tax Service	58,763.04
C02935	Cormier, Roland	1,450.00
C02937	Cornell, William	16.46
C02950	Corriveau - Routhier, Inc.	2,575.06
C02957	Corso, Helen	13.81
C02959	Corso, Robert	23.71
C02978	Cote, Alice	318.95
C03021	Coulombe, Claude	133.70
C03025	Coumas, Kaitlin	270.00
C03050	Country Brook Farms	105.95
C03074	Couronis, Jim	753.00
C03081	Couturier, Tom	350.00
C03083	Covanta Haverhill Assoc.	1,467,754.82
C01994	Crawford, Erica	100.00
C03100	Creative Promotional Products	2,237.77
C03098	Creative Signs, LLC	6,287.00
C02918	Crobin-Walker, Lisa	10.72
C03148	Croteau, Brian	1,050.00
C03550	Cummins Northeast Inc.	178.31
C03626	Cuthbertson, Hannah	120.00
C04053	Cyber Communications Solutions,	20,620.10
C04050	Cybercomm Inc.	3,572.00
D00070	D & R Towing Inc.	300.00
D00077	D'S Auto Body	391.50
D00074	DDA Services, Inc.	10,428.08

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
D00869	DLT Solutions	7,887.05
D00332	Daigle, Bruce	1,300.00
D00331	Daigle, Bruce	98.30
D00336	Dakin, Terry	600.00
D00339	Dale, Adam	400.00
S02615	Daley, John J.	1,080.00
D00367	Dame Hollis Properties	18.41
D00385	Dana Drive LLC	825.00
D00412	Darrigo, John	37.09
D00407	Dastou, Bill	2,385.00
D00420	Dave's Septic Service Inc.	6,042.83
D00427	Davidson, William	147.60
D00060	Davis, Jonathan D.	1,026.00
D00477	DeAngelis, Paula	2,598.75
D00537	DeMinico, Michael	112.00
D00538	DeMinico, Mitchell	130.00
D00573	DePloey, Brian	53.96
D00476	Dearborn, Joan	575.00
D00507	Deco, Inc.	7,816.25
TV0006	Dejesus, Donald	16.50
D00514	Dell Marketing L.P.	2,804.54
D00520	Delta Hospital Supply, Inc.	462.90
D00533	Deluxe for Business	135.48
D00546	Demanche, Roland	25.32
D00540	Demanche, Torrey	489.93
D00541	Demers Ambulance	109.55
D00543	Deng, Pharith	1,101.18
D00020	Denis L. Maher Co.	3,218.50
D00569	Department of Veterans Affair	9.79
D00571	Dependable Lock Service, Inc.	329.77
D00583	Derry & Webster LLC	2,010.00
D00586	Desilets, Rocky B.	82.44
D00587	Desimone, Terry	25.07
D00590	Desrochers, Derek	435.00
D00599	Devine, Millimet & Branch	57,551.70
D00651	Diaz, Heidi	275.00
D00649	Diaz, Jill	895.00
D00650	Diazit Company, Inc.	430.15
D00720	Dick Doherty Comedy Productions	2,000.00
D00715	Dictronics, Inc.	179.00
D00765	Diesel's Fuel Injection Srv. LLC	680.00

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
D00780	Dig Safe System, Inc.	3,148.68
D00839	Dion, William	391.65
D00842	Dionne, Eric	66.98
D00868	Diversified Inspections / ITL	1,544.28
D00870	Djoleto, Paul	950.32
D00884	Dolan, Dan	139.96
D00897	Donovan Equipment Co., Inc.	1,783.46
D00899	Donovan Spring Co., Inc.	9,310.63
D00898	Donovan, Kathryn	40.00
O00555	Doward, Roger A.	8,034.19
D00940	Dowd, David W. Jr.	1,481.00
D00945	Dowd, Jeremy K.	48.00
D00965	Dowgos, John	176.95
D00975	Downey, Jason	7,482.94
D01305	Dube, Gilles	228.40
D01467	Dufour, Robert	54.96
D01468	Duggireddy, Harikrishna	84.01
D01654	Dumais, Claude	450.00
D01658	Dumont, Donald R.	753.17
D02001	Durand-Hill, Cheryl	109.14
D02050	Duval, Kayla	160.00
E00040	E. W. Sleeper Co.	231.37
E00015	EDM Publishers	89.00
E00495	EPA, LLC	1,723.96
E00736	ESRI	2,000.00
E00061	Eastern Industrial Automation	48.80
E00069	Eastern Minerals, Inc.	87,536.98
E00100	Eastern Propane Gas, Inc.	105.79
E00073	Eastern Salt Company Inc.	4,142.91
E00117	Eaton, Patricia	18.07
E00112	Ebrel Iron Works, Inc.	323.00
E00019	Eckert, Michael	91.47
E00159	Edrington, Rex	90.00
TV0008	Edsall, Robert	2,584.86
E00154	Eidam's Incorporated	10.58
E00200	Electric Light Company	57,760.00
E00357	Elgamal, Anwar A.	105.91
E00360	Elgin Molded Plastics	108.21
E00221	Elite K-9, Inc.	218.40
E00230	Ellison, Joann	349.84
E00337	EmbroidMe of Londonderry	45.00

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E00335	Emmons, William	238.72
E00370	Empire Homes, Inc.	1,276.85
E00422	Energy North Propane, Inc.	533.52
E00725	Esco Awards	357.00
E00750	Etchstone Properties, Inc.	51.04
E00762	EverHome Mortgage	2,495.70
E00759	Everett J. Prescott, Inc.	24,746.74
E00770	Evident	252.00
E00855	Exacom Inc	7,838.00
E00853	Executive Transfer	65.00
E00852	Exeter Hospital EMS Education	325.00
F00080	F.B. Hale	2,690.00
F00120	F.W. Webb Company	1,212.26
F00337	FIOANH	15.00
F01740	FSP Books and Videos	1,067.50
F00123	FairPoint Communications	68,193.21
P01323	Fannie Mae	31.78
F00130	Farris, Arthur	438.00
F00131	Fastenal	666.09
F00140	Faulkner, Jeremy	204.91
F00151	Fawaz. Phillip P Jr.	150.00
F00200	Federal Express Corporation	262.88
F00264	Ferentino, Jeffrey	284.08
F00265	Ferlan, John	90.00
F00261	Fernandes, Cathryn	60.00
F00266	Fernandes, Donald	202.00
F00277	Fetters, Matthew P.	181.68
F00274	Fierman, Rene	8.43
F00296	Fillmore Industries, Inc.	284.74
F00324	Finney, Daniel	190.00
F00307	Fire & Emergency Maintenance Co.	607.10
F00325	Fire Engineering	67.00
F00343	Fire Protection Contractor Mag.	120.00
F00365	Fire Tech & Safety of N.E.	32,224.12
F00373	First Contact 9-1-1, LLC	125.00
F00421	First Student Inc.	8,392.00
F00762	Fleet Ready Corporation	12,910.06
F00760	Fleetpride, Inc.	521.87
F00788	Fleming, Amy	26.55
F00786	Fletcher's Appliances	229.80
TV0004	Fogarty, James	136.34

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F00886	Foley, Kelly Anne	72.00
F00998	Foltz, Terry	735.00
F01020	Ford Motor Credit Company	36,555.74
F01016	Ford of Londonderry	12,751.75
F01018	Ford, Arthur	306.47
F01021	Ford, Stephen	4.83
F01023	Forensic Consulting Associates	7,333.00
F01050	Forrence, Jess	149.20
F01068	Fortier, Paul	37.88
F01075	Forward, Glenn and Charlene	24.27
F01079	Foundation for the Protection	195.00
F01170	Franco, David	33.71
F01175	Francoeur Brothers	79,491.92
F01179	Francoeur Trustee, Gary	4,085.00
F01178	Francoeur, Mark	593.81
F01190	Franklin Paint Co., Inc.	2,637.20
F01400	Fred Fuller Oil Company	45,170.12
F01405	Fred Pryor Seminars	174.00
F01511	Fredrickseal Inc.	206.50
F01560	Freightliner of NH, Inc.	1,413.56
F01652	Friedman, Louis	4.45
F01650	Friend Lumber	2,513.36
F01770	Fulcrum Associates, Inc.	421.00
F01920	Future Supply Corporation	1,237.26
G00022	G.A. Thompson Co., Inc.	604.45
G00390	G.E. Capital	39,975.00
G00060	GFWC - Hudson Jr. Woman's Club	720.00
B01277	GHC Specialty Brands, LLC.	63.65
G01433	GMPDC	125.00
G01734	GSaudiowurks LLC	350.00
G00700	GZA Geoenvironmental, Inc.	17,111.72
G00160	Gadbois, Gerry	180.00
G00200	Gall's, an Aramark Co., LLC	3,299.18
G00227	Gallant, Flora	10.69
G00354	Garabedian, Victor	885.00
S00334	Garcia, Allan	85.00
G00350	Garcia, Angel	1,117.00
G00340	Garcia, Humberto	112.00
G00341	Garcia-LaKongPheng, Sonny	288.00
G00381	Gardner-Connell, LLC	161.70
G00359	Gate City Fence Company, Inc.	20,275.00

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
G00363	Gateways Community Services	2,000.00
G00368	Gatta, Michael	19.45
G00371	Gaudrea, Richard D.	5,811.25
G00423	Gedzuin, Patricia A.	2,295.00
G00500	General Code Publishers	7,690.29
G00605	Geolnsight, Inc.	60.00
G00707	George Wiley Consulting Group, Inc.	11,586.00
G00705	George's Apparel Inc.	3,698.50
G00733	Giegerich, Robert	4.66
G00720	Gilbert Driveline Services & Supply	1,671.17
G00717	Gilbert, Judy	157.69
G00734	Gillum, Kathryn	20.00
G00735	Giuffrida, Perry	508.35
G00159	Glowarehouse.com, Inc.	278.39
G00800	Goodale's Bike & Ski, Inc.	1,199.99
G00793	Goodyear Auto Service Center	1,420.28
G00826	Gorham Leasing Group	7,591.12
G00830	Gosselin, Emily	316.00
G00875	Govconnection, Inc.	6,968.71
G01092	Gove, Jay	9.50
G01093	Gove, Lester	9.90
G01091	Government Finance Officers Assoc.	225.00
G01247	Grady, Jared	7.00
G01249	Graham, Debra	999.96
G01250	Graham, Donna	999.96
G01257	Grainger	9,476.46
G01317	Granite State Baseball Association	1,735.00
G01329	Granite State Concrete	1,260.00
G01330	Granite State Designers &	100.00
G01335	Granite State Glass	4,664.00
G01342	Granite State Minerals, Inc.	63,060.90
G01355	Granite State Stamps, Inc.	214.93
G01419	Grapevine Builders, LLC.	61.01
G01429	Greater Manchester/Board of Realtor	170.00
K00808	Greater Nashua Council	1,000.00
G01430	Greater Nashua Interfaith	3,000.00
G01431	Greater Nashua Mental Health Center	9,000.00
G01426	Greaves, Frederick	1,032.36
G01435	Green - Key Horticultural Services	198.00
G01480	Greenwood, Timothy	260.00
G01528	Griffus, Jerermy	400.00

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**Accounts Payable Charges**  
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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
G01727	Gruenfelder, James	700.00
G01750	Guarino, Vincent	333.51
G01760	Guest Services	468.96
G01779	Guy, Ashley	40.00
H01185	H.O.P. Pressure Cleaning	740.17
H01100	HSBC	3.40
H01189	HSU, Tai-Deh	163.49
H00123	Habina Jr, Andrew T.	7.45
H00121	Hadrych, Edwin	13.38
H00118	Haffner's Service Station	566.83
H00981	Hagar, Kevin W.	90.00
B01450	Hage Hodes	102,481.12
H00192	Hamilton, Robert E.	75.00
H00300	Hammar & Sons, Inc.	1,810.00
H00303	Hampshire Fire Protection Co., Inc.	229.00
H00428	Harbor Homes, Inc.	1,534.00
H00439	Harmon, Marlene	36.50
H00450	Harold Estey Lumber, Inc.	52.96
H00523	Harrington, Colleen	5,519.26
H00521	Harrington, William D.	3,421.59
H00522	Harris Computer Systems	24,934.51
H00524	Harris Equipment Repair Service Inc	1,472.38
H00527	Harris Trophy	404.00
H00510	Harris, Steve	400.00
H00528	Harry W. Wells & Sons Inc.	14,938.63
H00542	Hawill's LTD	2,371.32
H00554	Health Care Technology	1,596.44
H00572	Healthy At Home, Inc.	767.00
H00564	Healy, Charles D.	87.94
H00570	Heating Specialties of NH, Inc.	3,795.90
H00576	Hein, Conor	80.00
H00586	Henderson, Greg	250.00
H00589	Hengen, Steven E.	212.50
H00615	Henriquez, David J.	90.00
H00611	Heritage Crystal Clean	305.95
H00031	Herlihy, Keith	150.03
H00628	Herring, Richard	10.65
H00616	Hetzer, James	200.00
H00905	Hi-Way Safety Systems, Inc.	5,000.00
H06222	Higgins Office Products, Inc.	55.74
H00645	Hildebrandt, Christopher	24.58

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**Accounts Payable Charges**  
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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
H00678	Hillsborough County	299.32
H00677	Hillsborough County	25.00
H00855	Hillsborough County Treasurer	3,384.51
H00854	Hillsborough County Treasurer	2,822,875.00
H00864	Hillyard	34.93
H00980	Hoebeker, Joseph	120.00
H00984	Hogan, Michael	210.00
H00986	Hoglund, Michael	988.03
H00987	Holden, Doug	150.00
H00995	Holt, Elizabeth	722.97
H01021	Home Depot Credit Services	15,715.79
H01051	Home Health & Hospice Care	16,050.00
H01058	Homes of NH Realty	6.83
H01229	Hospice House of Citrus County	50.00
H01211	Household Finance Corp II	4.58
H01227	Howard P. Fairfield, Inc.	13,361.19
H01234	Howes-Killip, Heidi	31.62
H01350	Hudson Animal Hospital, Inc.	1,566.90
H01445	Hudson Chamber of Commerce, Inc.	930.00
H01448	Hudson Community Club	585.44
H01450	Hudson Cycle Center	931.65
H01886	Hudson Grand Rental Station	250.00
H01495	Hudson Historical Society, Inc.	2,500.00
H01750	Hudson Paving Inc.	1,645.00
H01754	Hudson Police Employee Association	10,737.00
H01755	Hudson Police, Fire and	1,401.00
H01786	Hudson Post #48	1,500.00
H01822	Hudson Postmaster	500.00
H01838	Hudson Quarry Corp.	2,298.88
H0138	Hudson Realty Trust	47.61
H01950	Hudson School District	28,706,279.12
H01951	Hudson Seniors Council on Aging	1,000.00
H02200	Hudson Trophy Company	6,793.50
H02250	Hudson True Value Hardware	7,371.49
H02450	Humane Society for Greater Nashua	125.00
H02556	Hunt Company, Inc.	106.95
H02552	Huntress Uniforms	11,360.65
H02562	Hussey, Kevin, Jr.	312.77
I00015	IAAO	720.00
I00805	IACP - Membership	120.00
I00025	IAFC	724.00

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**Accounts Payable Charges**  
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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
I00150	ICMA Retirement Trust - 457	117,678.03
I00158	ID Wholesaler	296.00
I00193	IM Wireless	22.49
I00195	IPMA Assessment Services	3,710.00
I00050	Iannaco, Ashley	64.00
I00234	Ikon Financial Services	1,451.27
I00344	In the Line of Duty	1,145.00
I00330	Inamorati, Annmarie	157.50
I00290	Independent Electric Supply	1,173.68
I00035	Inderbitzen, Paul	278.77
I00744	Industrial Cleaning Products	2,098.50
I00750	Industrial Controls Distributors	310.07
I00755	Industrial Protection Services, Inc	6,518.88
I00759	Infantino, Scott	1,481.00
I00784	Infinisource, Inc.	399.50
I00760	Information Management Corporation	21,412.50
I00776	Ingram, Lucille	51.50
I00782	Innovative Data Solutions, Inc.	12,501.00
I00786	Innovative Realty	4.73
I00787	Inside the Tape	675.00
I00803	International Association of Arson	150.00
I00810	International Association of Crime	400.00
I00806	International Code Council	100.00
I00808	International Code Council, Inc.	907.75
I00811	International Signal, Inc.	95.00
I00817	Interstate All Battery Center	1,977.00
I00823	Interstate Arms Corp.	4,611.14
I00842	Intoximeters	320.95
I00205	Inventory Trading Company	92.00
I00853	Irizarry, Sarah J.	200.00
I00901	Iskra, Jamie	1,224.87
I00014	Ivan Pagacik	3,950.00
J00093	J&J Heating & Air Conditioning Inc.	225.00
J00100	J. S. Towing Connection	280.00
J00165	JAK Industrial Products	15,700.00
J00153	JAMRO, LLC	478.65
J00046	JDS Realty Group	21.15
J00070	JLC Books	114.85
J00660	JNT Real Estate Services	8.98
J01009	JOK's Auto Sales & Service Inc.	205.00
J00163	Jablonski, Nancy	17.09

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**Accounts Payable Charges**  
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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
J00181	Jamar Technologies, Inc.	290.41
J00154	Jamieson, Albert	462.51
J00200	Jasper Corporation	1,038.00
J00360	Jefferson, Colleen	206.63
J00435	Jelley, David R.	9.90
TV0005	Jen/Nick Home Builders, Inc.	5,008.94
H01980	John & Tammy Eaton	1,568.00
J00901	John Deere Landscapes/Lesco	4,593.63
J00090	John E. Reid & Associates, Inc.	420.00
E00275	John M. Ellsworth Co., Inc.	43.89
J00946	Johnson, David	16.50
J00947	Johnson, Edward	7.74
J00948	Johnson, Helen	7.39
J00965	Johnson, Nancy	17.59
J00986	Johnston, Cheryl	40.00
J01495	Jordan Equipment Co.	15,117.31
J01500	Joyce, Mary H.	18.19
J01605	Juliano, Bryan	250.00
K01214	KLN Construction Co., Inc.	1,040.46
K01279	KRAFTPOWER	498.12
K00032	Kaempf, Susan	836.79
K00051	Kalil, Charles W.	834.00
K00068	Kancharla, Ramachandra	25.00
K00064	Kansas State Bank	24,792.57
K00067	Kase Printing, Inc.	4,798.00
K00097	Kay's Realty Inc.	10.69
K00340	Keller, Matthew	1,592.25
K00357	Kelly, Coleman	280.00
K00440	Kennedy, Juliette	288.46
K00445	Kennedy, Robin	1,038.00
K00807	Khalid, Javed	332.48
K00109	Kimungu, Kariuki P.	400.00
K001118	King, Lynn	6.14
TV0007	King, Valerie	60.00
K01137	Kinney Towing & Trans. Inc.	575.00
K01233	Kohm, Jason	60.00
K01240	Konica Minolta Business Solutions	1,158.26
K01241	Konica Minolta Business Solutions	1,293.34
K01246	Kopiski, Lois M.	700.00
K01249	Koschmann, Leslie K.	3.30
K01284	Kruszka, James	1,100.00

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
K01325	Kuzmick, David	120.00
L00072	L.E.A.D.	1,100.00
L00035	LGC - PLT, LLC	220,168.89
L00033	LGC Health Trust, LLC	1,778,050.40
L00045	LHS Associates, Inc.	8,908.85
L00017	LL & S, Inc.	70,000.38
L00039	LNV Corporation	7.91
L00041	LSI Title Agency, Inc.	88.66
L00075	Lab Safety Supply, Inc.	295.59
L00070	Labrie, Lisa	646.38
L00081	Lacasse, Paul M.	902.62
L00197	Lafayette Club	180.00
L00083	Lafayette Instrument	795.00
L00200	Laflamme, Robin	5.67
L00096	Laforge, Stephen	2,000.00
L00125	Lake Street Garden Center	1,224.14
L00167	Lambert Tyler	142.00
L00154	Lambert, Brittany	102.00
L00175	Lamonica, Tony	720.00
L00177	Lamper, Timothy	6,348.31
L00212	Lamprey Healthcare	8,000.00
L00228	Landover, Zachary S.	15.56
L00229	Lane, Zachery	222.81
L00244	Laroche, Victoria	240.00
L00249	Larocque, Cassie	140.00
L00344	Lavalley, Brenden Mitchell	80.00
L00345	Lavoie, Gary	1,100.00
L00347	Lavoie, Jason	640.08
L00340	Lavoie, Lee	1,125.00
L00350	Lavoie, Mitchell	80.00
L00352	Lavoie, Tyler Jason	104.00
L00276	Layne Christensen Company	6,225.00
L00374	LeBlanc, David	60.00
L00389	LeComte, Erica	51.74
L00378	Leavitt, Mark	1.65
L00372	Leblanc, Ken	375.00
L00377	Lechner, Stephen J.	300.00
L00387	Legere, Emile	1,000.00
L00455	Leone, John	158.77
L00515	Levesque, Ted	375.00
L00410	LexisNexis	1,125.80

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
L00397	Lexisnexis Matthew Bender	2,512.78
L00529	Liberty International Trucks	214.26
L00692	Lionel's Wheel Alignment, Inc.	335.95
L00671	Liquid Planet, LLC.	660.00
L00697	Lischinsky, Adam	59.22
L00037	Local Government Center	2,482.41
L01150	Lockwood Place LLC	2,092.00
L01970	Londonderry Basketball Club	450.00
L02085	Lott, Daniel	17.30
L02079	Loughran, Shawn	821.00
L02270	Lowell Sun	470.70
L02275	Lowes	6,068.17
L02385	Lucontoni, Jason	649.89
L03053	Lydon, Kalie	565.33
L03490	Lynn Card Company	82.95
M00055	M & M Electrical Supply Co.	1,133.07
H01737	M & M Francoeur & Sons, LLC	7,180.00
M00060	M & N Sports	24,529.34
M00040	M. B. Maintenance, Inc.	523.00
M00053	M. J. Grainger Engineering, Inc.	5,107.73
M00014	MA/NH Alzheimers Assn.	50.00
M00020	MB Tractor & Equipment	2,508.26
M01276	MEHA	150.00
M01491	MF Athletic	4,285.00
M00178	MacDonald, Allan	21.94
M00180	MacDonald, Tyler George	150.00
M00200	MacMulkin Chevrolet	33,033.85
M00215	Macpherson, Sheri	100.00
M00226	Madeira, Joao	23.89
M00227	Madeiros, Wayne	67.10
M00300	MailFinance Inc.	1,874.25
M00315	Maine Association of	30.00
M00317	Maine Oxy/Spec Air	1,580.85
M00296	Maine Technical Source	10,443.13
M00400	Malizia, Stephen	999.96
M00337	Mallen, Michael	70.00
M00345	Malley Electric, Inc.	824.90
M00399	Manchester Mack	10,279.29
M00390	Manchester Parker Store	3,849.19
M00396	Manchester Suburban Basketball Leag	1,260.00
M00403	Mandeville, Dominick	285.79

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
M00411	Manherz, Karen	1,200.00
M00412	Manning, Joseph, Trustee	137.49
M00416	Mansur, Walter	5.17
M00524	Marcelle, Alfred	943.24
M00419	Marden, Joan	850.00
M00551	Markertek Video Supply	1,149.10
M00700	Market Basket	6,721.25
M00712	Markgott, Franz	1,114.41
M00740	Marshall & Swift	476.20
M00738	Marshall, Anne & Timothy	486.33
M00747	Martel, Arthur	126.22
M00752	Martin, Shawn	1,000.00
M00753	Martineau, Jamie M.	78.00
M00756	Martineau, Paul	894.50
M00754	Martineau, Paul R., Jr.	88.00
C01269	Mary-Jo Chiklis	97.41
M00773	Masiello Group	3.30
M00760	Mason Brothers Construction LLC	12,350.00
M00767	Mason, Linda	60.25
M00768	Mass. Association of Crime Analysts	140.00
M00766	Mass. Chapter of IAAO	280.00
M00734	Mass. Dept. of Revenue	7,350.00
M00775	Masse Fire Protection Services	225.00
M00778	Masterson, Stephanie	40.00
M00974	Matte, Thomas	26.10
M01078	Maynard & Lesieur, Inc.	17,513.27
M01085	Maynard & Paquette	8,643.40
M03817	McCaffery, Simon	400.00
M01130	McCann, Arthur	200.00
M01186	McDowell, Eric	126.32
M01195	McGill's, Inc.	556.17
M01219	McGovern, Shirley	21.85
M00052	McGregor, John	151.43
M01212	McIntosh, James Scott	38,026.49
M01218	McIntosh, Rainy	17.20
M01214	McKinley, Brian	20.00
M01279	Medeiros, Joseph	38.71
M01264	Meech, Charles Jr.	656.00
M01283	Melanson, Richard	105.70
M01289	Mell, Michael	1,866.09
M01357	Memorial Scholarship Fund	45.00

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
M01410	Merrill, Robert	6,105.00
C01678	Michael Clare, Trustee	13,716.90
M01507	Michaud, James	1,263.29
M01650	Mill Metals Corporation	5,180.30
M01655	Miller, Blake	376.93
M01669	Miller, Michael	800.00
M01659	Minahan, Katherine	999.87
N01668	Mine Safety Appliance Company	300.00
M01670	Minuteman Fire & Equipment Rescue	3,741.71
M01675	Minuteman Trucks, Inc.	198.46
M01679	Mirabella, John	29.82
M01684	Mitchell, Tracy	180.00
M01696	Mocerj, Veronica	116.00
M01710	Monadnock Mountain Water, Inc.	1,272.50
M01708	Monarch Plumbing & Heating LLC	926.00
M01716	Monfette, Michael J.	38.60
M01724	Monoprice	291.57
M01747	MorganStanley SmithBarney	10,490.70
M01759	Morin, Duane	424.38
M01791	Morse Technologies	1,500.00
M01795	Mosaic Technology	26,302.46
M01915	Motorola Solutions, Inc.	5,486.10
M01965	Moulton, Michael	260.00
M02265	Municipal Leasing Consultants	650.00
M02255	Municipal Pest Management Service	20,000.00
M02329	Murphy, Dennis, Jr.	300.00
M02328	Murphy, Mary T.	3.07
M02225	Murray, Shawn	126.58
N00008	N.E.A.F.C., Inc.	25.00
N01965	NDAA	95.00
N02449	NECPE	473.00
N00049	NEHA	95.00
N00051	NFPA	1,774.56
N00052	NFPA	1,615.50
N02665	NH Bragg	3,276.04
N02668	NH Building Officials Support Staff	50.00
N02870	NH Correctional Industries	5,759.58
N00069	NH D.A.R.E. Officers Association	75.00
N00060	NH DHHS	6,656.00
N03067	NH Furniture Direct	1,480.00
N03071	NH Housing Finance Authority	127.19

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
N03075	NH Housing Finance Authority	1,884.79
N03675	NH Tactical Officers Association	250.00
N02661	NHBOA	700.00
N00057	NHCOPSA	75.00
N00071	NHCTCA	86.00
N03220	NHMMA	100.00
N03589	NHRPA	70.00
N00062	NHTCA	70.00
N00102	NRAAO	740.80
N01000	NRPC	19,642.00
N00141	Nadeau Park, LLC	22,440.00
N00150	Nadeau, Mark	740.00
N00174	Nager, Patrick	190.00
N00173	Nagle, Adam H.	100.00
N00176	Nagle, Toral	6.49
N00290	Nash Family Investment Properties	326.40
N00291	Nash Group	28.79
N00747	Nashua Farmers' Exchange, Inc.	750.40
N00777	Nashua Harley-Davidson & Buell	1,590.37
N00925	Nashua Outdoor Power	542.86
N00930	Nashua Pastoral Care Center	3,380.00
N01038	Nashua Region Solid Waste	11,395.00
N01075	Nashua Soup Kitchen & Shelter, Inc.	7,500.00
N00403	Nashua Transit System	13,857.00
N00400	Nashua, City of	188,666.12
N00401	Nashua, City of	218,365.76
N00402	Nashua, City of	1,000.00
N01290	National Assoc. of EMS Educators	85.00
N01220	National Association of	60.00
N01379	National Fire Prevention Council	96.00
N01390	National Grid	49,885.68
N01450	National Law Enforcement Supply	1,156.19
N01854	National Registry of EMT's	370.00
N01900	Nationstar Mortgage	1,038.00
N01940	Nault Enterprises, Inc.	999.00
N01972	Nelson Analytical LLC.	150.00
N01986	Nelson, Richard	54.45
N02087	Nemeth, Michael	407.54
N02095	Neopost Leasing	899.99
N02096	Neopost USA Inc	894.39
N02150	Neptune, Inc.	9,391.75

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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
N02172	Neverett's Sew & Vac	820.00
N02230	New England Association of	60.00
N02250	New England Barricade Corp.	1,169.54
N02346	New England Fire Equipment and	4,719.90
N02365	New England Municipal Equipment Co.	2,781.08
N02368	New England NEOA	300.00
N02370	New England Paper & Supply	3,362.64
N02388	New England Real Estate Journal	139.00
N02425	New England State Police Info Net.	100.00
N02453	New England Time & Systems, Inc.	356.40
N02563	New Hampshire Amateur	490.00
N02568	New Hampshire Association of	60.00
N02570	New Hampshire Association of	760.00
N02575	New Hampshire Association of	100.00
N02590	New Hampshire Association of	824.00
N02606	New Hampshire Association of	150.00
N02620	New Hampshire Bar Association	719.00
N02785	New Hampshire City & Town Clerks	20.00
N02670	New Hampshire Coalition for	250.00
N02664	New Hampshire Commercial	125.00
N02899	New Hampshire Department of	540.00
N00061	New Hampshire Department of Safety	165.75
N03032	New Hampshire Division of Fire	4,770.00
N02991	New Hampshire Fire Prevention	12.00
N03036	New Hampshire Fisher Cats	1,002.50
N03040	New Hampshire GFOA	195.00
N03110	New Hampshire Health Officers	235.00
N03114	New Hampshire Hydraulics, Inc.	1,835.47
N03090	New Hampshire Lakes Association	7,645.50
N03174	New Hampshire Local Welfare	50.00
N03228	New Hampshire Municipal Association	17,621.90
N03361	New Hampshire Office of Energy and	290.00
N03355	New Hampshire Planners Association	165.00
N03215	New Hampshire Print & Mail Services	49,358.26
N03396	New Hampshire Public Works	60.00
N03393	New Hampshire Public Works and	25.00
N03449	New Hampshire Retirement System	2,224,650.65
N03551	New Hampshire Retirement System	96.00
N03567	New Hampshire Road Agents	20.00
N03588	New Hampshire Safe & Lock Co., Inc.	720.65
N03679	New Hampshire Tax Collectors'	233.48

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**Accounts Payable Charges**  
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<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
N02360	New Horizons Computer Learning	5,282.00
N04275	Nick's Roast Beef & Pizza	797.41
N04576	Norlab, Inc.	206.60
N04865	NorthEast Mailing Systems, LLC	295.00
N04854	Northeast Resource	2,612.00
N04851	Northeast Utilities System	1,481.73
N04864	Northeast Wisconsin	175.00
N04874	Northern New England	189.00
N04872	Northern Tool & Equipment Company	25.87
N04919	Novick, Jay	275.00
N02160	Nuera Transport	312.52
N04952	Nute, Lisa	234.96
O00102	O'Brien, Shane	190.00
O00165	O'Dowd, Thomas	2,000.00
O00130	Occupational Drug Testing, LLC	2,474.00
O00071	Ocean State Signal Co.	590.00
O00150	Océ	4,739.08
O02130	Oleksak, William	231.76
O00462	Omni Services, Inc.	285.74
O00548	One Hour Martinizing	7,518.00
O00575	Orchard Hill Greenhouses	1,620.00
O00708	Orme, Frank P.	18.27
O01000	Ossipee Mountain Electronics, Inc.	247.95
O01001	Otarnic Pond Cooperative	375.00
P00023	PDSI	2,778.00
P00575	PFFH	36,250.95
P01451	PSNH	133,223.19
P00079	Palko, Kimberly	22.33
P00127	Pappas, Craig	74.33
P00195	Paradise, Raymond	25.00
P00184	Park, Irene	7.15
P00188	Parsi, Cynthia	3.46
P00226	Paton, Virginia	367.35
P00227	Patriot Properties, Inc.	9,150.00
P00249	Peabody Supply Company, Inc.	222.66
P00246	Pearson, Mark	39.89
P00280	Pelham Baseball & Softball Assoc.	6,199.30
P00301	Pelham Travel Basketball	750.00
P00287	Pelletier, Marc	56.09
P00300	Pelmac Industries, Inc.	6,064.00
P00355	Penney Fence Erection Co., Inc.	2,117.40

**Town of Hudson, NH**  
**Accounts Payable Charges**  
**Fiscal Year July 1, 2010 through June 30, 2011**

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
P00360	Pennichuck Water Service Corp.	1,055,665.70
P00370	People's United Bank	1,912,930.00
P00381	People's United Bank	26.37
P00384	Pepper, Megan	968.16
P00391	Performance Auto Body	8,866.30
P00540	Peters, Richard	14.44
P00545	Peterson, Ed	2,018.00
P00548	Petry, James	265.69
P00560	Petty Cash - Finance Dept	930.55
P00565	Petty Cash - Fire Dept	979.04
P00555	Petty Cash - Police Dept	439.16
P00595	Phoenix Screen Printing	1,508.75
P00598	Physio-Control, Inc.	14,517.99
P00097	Picard, Carl	138.84
P00661	Pichette Brothers Const. Co., Inc.	333,734.90
P00260	Pierce Manufacturing, Inc.	265,642.00
P00587	Pietraskiewicz, Mike	31.20
P00670	Pincence, Ron	1,123.00
P00675	Pine Motor Parts, Inc.	246.21
P00851	Pitney Bowes Credit Corp.	862.48
TV0002	Pleau, Raymond	17.29
P01051	Plichta, John	43.69
P01053	Plodzik & Sanderson, P.A.	42,000.00
P01085	Poland Spring Water	371.88
P01088	Poles Automotive Service Center	30,920.26
P01097	Poole, Heather	100.00
P01135	Porter, Steve	693.00
P01150	Portsmouth Police Department	400.00
P01192	Poseidon Air Systems	1,345.00
P01210	Potter, Phil	375.00
P01219	Power Up Generator Service Co.	2,386.80
P01216	Powerphone, Inc.	1,011.65
P01224	Pratt, Douglas	420.88
P01227	Precision Balancing & Machine Corp.	465.00
P01254	Primex	147,340.00
P01255	Print Factory, Ltd.	718.39
P01247	Prior, Randy	40.00
P01249	Pristine Homes Realty, LLC.	150.00
P01329	Pro-Vision Automotive	1,721.43
P00040	Professional Fire Fighters of NH	2,596.63
P01263	Professional Firefighters of Hudson	1,225.50

**Town of Hudson, NH**  
**Accounts Payable Charges**  
**Fiscal Year July 1, 2010 through June 30, 2011**

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
P01271	Professional Vehicle Corporation	484.05
P01291	Prolyn Corp.	1,275.00
P01292	Protection One	493.43
P01310	Provençal, Toby	419.96
P01296	Provencher, Roland	67.50
P01350	Psychotherapy Associates, Inc.	1,575.00
P01425	Public Safety Group	135.00
P01430	Public Safety Media Group, LLC	285.00
P01450	Public Service Company of NH	394,146.80
P01525	Pucillo, Kevin	386.44
P01571	Purcell, Deanna	278.00
P01574	Purcell, Sandra	260.00
P01575	Purcell, Scott	1,039.00
Q00021	QBE First	875.03
Q00077	Quartermaster, Inc.	66.98
Q00166	Quigley, Tom	90.00
Q00175	Quill Corporation	508.29
Q00275	Quirk GM Parts Depot	1,104.87
R00074	R & R Public Wholesalers, Inc.	194.00
R00069	R.C. Welding	1,946.00
A01785	R.C.K.C	100.00
R00071	RC & S, Inc.	225.00
R00253	Radio IP Software, Inc.	1,448.39
R00260	Rae, Crystal	7.02
R00316	Rancourt, Tracey	89.97
R00344	Ratte, Debra	20.00
R00348	Ray Prue Heating and AC	942.00
R00407	Real Data Corp.	595.00
R00415	Red Brick Clothing Company	4,948.70
R00441	Reeds Ferry Small Buildings, Inc.	201.25
R00446	Relyco Sales, Inc.	526.52
R00452	Remington Arms Co., Inc.	211.57
R00511	Reserve Account	4,229.13
R00521	Rexel CLS	945.88
R00540	Ricard, Normand	17.29
R00539	Rich, Gregory	300.04
R00541	Richardson, Brett	50.00
R00558	Ricker, Thomas	33.60
R00571	Ricks, John	3.30
R00562	Ricoh Americas Corp.	12,281.40
R00567	Ricoh Americas Corporation - Supply	46.00

**Town of Hudson, NH**  
**Accounts Payable Charges**  
**Fiscal Year July 1, 2010 through June 30, 2011**

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
R00569	Ricoh Americas Corporation - Usage	1,607.14
R00561	Riel, Jennifer	2,014.41
TV0001	Rioux, Roland	7.39
R00573	River Free Productions	1,000.00
R00572	Riverview Industrial Park Assoc.	263.99
R00601	Ro-Brand Products, Inc.	929.61
R00580	Robbins Auto Parts	1,094.26
R00599	Roberts, John	40.00
R00589	Robertson, Gayle	1,812.00
R00593	Robichaud, Gerard	350.00
R00595	Robichaud, Roger	300.00
R00062	Robinson, Donna	3.09
R00627	Rochford, Kevin	13.86
R00637	Rockingham Emergency	61.50
R00732	Rodgers Memorial Library	253,557.72
R00802	Roger Williams University	1,450.00
R00805	Rojas, Raymond	98.27
R00900	Roller Kingdom	4,500.00
R00930	Rosen's Uniforms	27,719.46
R00997	Ross, Joseph A	160.00
R00995	Ross, Matthew	2,231.72
R01217	Rouleau, Raymond	7.42
R01235	Roy's Auto Sales	40.00
S00020	SMS Systems Maintenance Serv. Inc	9,285.60
S00021	SMT Industrial	235.24
S00025	SMT Tracey Lane Holdings, LLC.	246.90
S00185	Safety and Health Council	134.55
S00266	Salucco, Kyle	60.00
S00275	Sam's Club	35.00
S00113	Sancartier, Michelle	40.00
S00288	Sanderson, David	1,038.00
S00302	Sands, Jeffrey	24.00
S00303	Sansoucy, George E.	1,537.50
S00305	Sargent, Janelle	94.00
S00322	Schibanoff, Harry	57.92
S00332	School Street Truck Parts Inc.	2,836.90
S00337	Schreib, Lorraine	145.61
S00490	Scoreboard Enterprises, Inc.	99.50
S00519	Scott, Leslie	70.00
H01700	Seabury, J. Bradford	3,440.09
S00548	Seal-Tec Asphalt Coatings, Inc.	24,597.09

**Town of Hudson, NH**  
**Accounts Payable Charges**  
**Fiscal Year July 1, 2010 through June 30, 2011**

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
S00568	Sears, John	20.82
S00580	Secondwind Water Systems, Inc.	185.00
S0609	Serescnet	300.00
S00528	Severance, Kristine A.	10.97
U00073	Shades of Green Hydroseeding, LLC.	1,188.00
S00635	Shaughnessy, Michael	181.00
S00654	Shaw, David	24.59
S00777	Shepherd's Hill Condo Association	882.00
S00775	Shepherds Hill Development Co.	10.57
S00855	Sheraton Portsmouth	433.82
S00858	Sherburne, Jamie	112.00
S00861	Sherburne, Sara	20.00
S00860	Sherwin-Williams	179.38
S00901	Shooting Sports Supply	14,896.44
S00910	Showtime Computers & Supplies	809.34
S01918	Sig Sauer	959.00
S00935	Silva, Scott	761.00
S00940	Simons Uniforms	75.00
S00951	SimplexGrinnell LP	14,518.29
S00995	Single Source Group	998.00
S01047	Skafas, Kim	2.53
S01052	Skelly Medical	999.98
S01049	Skillpath Seminars	855.85
S01056	Slawinowski, Theodore	46.68
S01057	Sliver, Jason	500.24
D00847	Smart-Dionne, Judith	200.00
S01175	Smith Plumbing & Heating, LLC	1,226.22
S01128	Smith, Devon	48.00
S01204	Snap Sports, Inc.	317.60
S01225	Soapy's Car Wash	490.00
S01320	Society for the Protection of	50.00
S01227	Sojka, Anne	3,443.00
S01321	Sojke, John	30.81
S01326	Solar Energy Business Association	50.00
S01325	Souhegan Mutual Fire Aid	3,112.50
S01484	Source4, Inc.	425.76
S01534	Southern NH	767.00
S01535	Southern New Hampshire Special	5,081.44
S01550	Southworth-Milton, Inc.	35,909.33
S01660	Specialty Vehicles, Inc.	235.51
S01668	Spector Soft	798.00

**Town of Hudson, NH**  
**Accounts Payable Charges**  
**Fiscal Year July 1, 2010 through June 30, 2011**

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
S01692	Spencer-Hines, Erika	250.00
S01739	Sport Supply Group	3,896.52
S01741	Sport Supply Group	1,725.07
S01747	Squires, Julian	54.99
S00252	St. Joseph Business & Health	19,908.45
S00235	St. Joseph Community Services, Inc.	3,835.00
S00251	St. Joseph Hospital	1,858.15
S00263	St. Onge, Scott	1,020.65
S01765	Stanley Convergent Security Solutio	1,578.84
S01757	Stanley, Clayton	600.00
S01784	Staples	182.71
S01782	Staples Advantage	2,525.62
S01855	State of NH - Criminal Records	545.25
S01862	State of New Hampshire	4,509.00
S01863	State of New Hampshire	10.00
S01866	State of New Hampshire - U.C.	1,518.65
S01861	State of New Hampshire, DMV	4.00
S02058	Statewide Communications, Inc.	855.00
S02160	Stearns, Dale P.	825.00
S02164	Steck, Gary	20.61
S02168	Stephens Publishing Co.	1,700.64
S02204	Stevens, Claire	30.00
S02220	Stickney, Robert	150.00
S02250	Still's Power Equipment Co.	14,476.15
S02610	Stratham Tire, Inc.	117.50
S02680	Stryker Medical	180.86
S02695	Stultz, Hildreth	60.85
S02850	Suburban Auto & Truck Parts Inc.	437.26
S02863	Sulin, Dean	118.98
S02877	Sullivan, John W.	826.24
S02865	Sullivan, Jonalyn	40.00
S02901	Summit Title Services, Inc.	45.53
S03400	Surplus Office Equipment, Inc.	1,958.25
S03351	Swanson, Judith	21.75
S01781	Swendsboe, Neil H.	133.50
S03591	Sylbrook Real Estate	10.69
T00050	T-Bones	371.84
T0060	T-Mobile USA, Inc	15.13
T00332	TD Wealth Management	11,011.85
T00333	TDD Earth Tech Inc.	12,325.00
T01053	TG Graphics	180.00

**Town of Hudson, NH**  
**Accounts Payable Charges**  
**Fiscal Year July 1, 2010 through June 30, 2011**

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
T01033	TMDE Calibration Lab, Inc.	1,845.05
T00100	TST Hydraulics, Inc.	1,748.83
T00149	Taku, Elaine	24.97
T00170	Tamarack Landscaping, Inc.	4,938.00
T00179	Tamposi, Cynthia Ann	103.70
T00206	TapeandMedia.com, LLC	515.83
T00247	Tarrant, Michele	25.00
T00245	Taser International	1,300.00
T00250	Tate Brothers Paving	600.00
T00315	Taylor, David M.	150.00
T00470	Tee's Plus	2,129.69
T00455	Teledyne Isco, Inc.	1,189.94
T00500	Telegraph Publishing Co.	3,695.57
T00515	Telephonetics Communications	412.50
T00520	Tello, David James	6.95
T00518	Tenant Access, Inc.	3,600.00
T00519	Tennant Sales and Service Company	7,802.70
T00542	Terminix	299.00
T00549	Terracon	11,178.75
T00548	Terwilliger, Lisa	501.14
C00179	The CAD Zone, Inc.	309.00
H01215	The Horn Group, LLC	822.85
O01225	The Overhead Door Company	786.95
T00750	Thompson Publishing Group Inc.	399.00
T00735	Thurston's Tool Co.	2,637.00
T00970	Tilton-Northfield PFF Local 4659	65.00
T00979	Tim's Turf & Landscaping Materials	1,364.00
T00990	Timpe, Steve	525.00
T01032	Tip Top Tree Service & Landscaping	7,575.00
T01034	Tire Warehouse	8,848.92
T01016	Tomaswick III, James Robert	132.00
T01024	Torres, Kayla	156.00
T01035	Total Air Supply Inc.	661.32
T01049	Total Notice, LLC.	8,027.00
T01039	Tousignant, Robert	1,121.02
T01076	Town of Hudson	784,118.98
T01077	Town of Hudson	17,602.00
T01075	Town of Hudson Sewer Utility	4,098.43
T01080	Town of Hudson Tax Collector	4,457.94
T01079	Town of Hudson Water Utility	290,263.01
T01103	Town of Litchfield	30,597.12

**Town of Hudson, NH**  
**Accounts Payable Charges**  
**Fiscal Year July 1, 2010 through June 30, 2011**

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
T01109	Town of Salem, NH	598.50
T01358	Tractor Supply Credit Plan	224.99
T01366	Trane	46,675.00
T01364	Trans-Medic	99.95
T01363	Transcor-IT	22,603.31
PO1291	Traub, Stephen G.	12,300.00
T01598	Treadmill Doctor	199.00
T01594	Trearchis, Deanna	144.00
T01393	Treasurer, State of New Hampshire	18,676.00
T01505	Treasurer, State of New Hampshire	75.00
T01506	Treasurer, State of New Hampshire	350.00
T01518	Treasurer, State of New Hampshire	2,620.00
T01519	Treasurer, State of New Hampshire	350.00
T01545	Treasurer, State of New Hampshire	450.00
T01585	Treasurer, State of New Hampshire	620.00
T01586	Treasurer, State of New Hampshire	8,845.00
T01588	Treasurer, State of New Hampshire	81.00
T01589	Treasurer, State of New Hampshire	150.00
T01555	Treasurer, State of New Hampshire	33.00
T01593	Tri-State Curb Inc.	570.00
T01639	Troisi, Cherie Ann	80.38
T01641	Trost, Ted	30.49
T01650	Trustees of the Trust Funds	460,004.00
T01691	Tucci, Alex	130.00
T017699	Turmel, James	86.40
U00045	U.S.P.C.A. Region 4	75.00
U00009	UMass Hotel at the Campus Center	239.04
U00800	UNH Cooperative Extension	170.00
U00812	UNH Professional Development	590.00
U00928	UPS Store #5997	115.38
U00930	UPS Supply Chain Solutions, Inc.	56.78
U00068	US Bank NA	4.98
U00085	USA Mobility Wireless, Inc.	1,001.95
U01120	UZ Engineered Products	110.65
U00008	Underground Testing & Services, LLC	600.00
U00099	Union Leader Corporation	325.09
U00100	Union Leader Corporation	632.43
U00015	United Rentals Shared	5,673.84
U00038	United States Postal Service	32,500.00
U00675	Universal Signworks	795.00
U00780	University Conference Services	355.00

**Town of Hudson, NH**  
**Accounts Payable Charges**  
**Fiscal Year July 1, 2010 through June 30, 2011**

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
U00005	University of New Hampshire	125.00
U00900	Unlimited Doors LLC	1,004.80
U00960	Upton & Hatfield, LLP	4,504.40
U01007	Urban, Janet	850.00
U01050	Urban, Joyce	3,125.54
U00074	Usman, Farrukh	95.83
V00154	VFW	700.00
V00189	VMware, Inc.	6,989.71
V00039	Vac-Con	265,057.01
V00037	Vachon, Michelle	7.90
V00070	Vail, Bridie	104.00
V00073	Vail, John	1,640.00
V00091	Vallante, Lori	106.85
V00097	Valley Auto Parts	5,007.90
V00140	Verizon Wireless	28,460.25
V00139	Vertical Dreams, Inc.	168.00
V00161	Viaflow Corporation	128.12
V00152	Vibco, Inc.	4,315.58
V00162	Vidacare	1,572.99
V00155	Vigeant, Leonard	2,138.00
V00273	Vogl, John A.	450.00
V00272	Volta Oil	267,079.30
V00275	Volvo Commercial Finance	43,250.11
W00009	W. B. Mason Co., Inc.	19,312.41
W00020	W. D. Perkins	3,048.58
W00516	WEST	198.96
W00099	Wallace, Carol	3.30
W00151	Walmart Community BRC	16,598.52
W00279	Warrenstreet Architects, Inc.	15,611.42
W00298	Waste, Inc.	47.57
W00399	Water Country Corporation	575.00
W00400	Water Industries, Inc.	6,472.76
W00409	Water Transportation Alternatives	360.00
W00410	Water Works Supply Corp.	336.90
W00412	Watkins, Christine	8.89
W00444	Webber, John	1,392.00
W00455	Webster, Gary	666.64
W00496	Weick, Adam	6.60
W00490	Weld Power Service Company	2,999.51
W00498	Wells Fargo Home Mortgage	100.10
W00494	Wells Fargo Real Estate Tax ServLLC	1,598.11

**Town of Hudson, NH**  
**Accounts Payable Charges**  
**Fiscal Year July 1, 2010 through June 30, 2011**

<u>Vendor ID</u>	<u>Vendor Name</u>	<u>Paid Amount</u>
W00500	Wendt, David	1,200.00
W00510	Wesson, Robert	775.69
W00538	Weston & Sampson Eng., Inc.	62,855.16
W00801	Wherry, Robert	221.88
W00629	Whipple, Genevieve	17.21
W00646	Whiting, Carol	111.39
W00681	Whiting, Gretchen	30.00
W00654	Wholey, Tim	1,167.00
W00672	Wieczhalek, Doris	109.81
W00656	Wiegers, Darin	890.00
W00762	Williard's Radiator, Inc.	555.00
W00766	Willis, Joseph	250.00
W00798	Wilner - Greene Associates	405.03
W00800	Wilson, Kathleen	1,087.02
W00815	Windward Petroleum	3,657.25
W00666	Wingate's Pharmacy	1,410.30
W00818	Winmill Equipment Co., Inc.	158.52
W00870	Witmer Associates, Inc.	831.85
W00880	Wood's CRW Corp.	305.76
W01059	Wright Electrical Motors	1,507.84
Y00076	Yates. David, Sr.	1,111.39
Y00227	Yergeau, Glen R.	105.50



**TOWN OF HUDSON,  
NEW HAMPSHIRE**

**ANNUAL FINANCIAL REPORT**

**AS OF AND FOR THE FISCAL YEAR ENDED  
JUNE 30, 2011**

**TOWN OF HUDSON, NEW HAMPSHIRE**  
**ANNUAL FINANCIAL REPORT**  
**AS OF AND FOR THE FISCAL YEAR ENDED**  
**JUNE 30, 2011**

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# PLODZIK & SANDERSON

*Professional Association/Accountants & Auditors*

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX 603-224-1380

## **INDEPENDENT AUDITOR'S REPORT**

To the Members of the Board of Selectmen  
Town of Hudson  
Hudson, New Hampshire

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Hudson as of and for the year ended June 30, 2011, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Hudson's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

As discussed in Note 1-B to the financial statements, management has not recorded the capital assets and related accumulated depreciation in the governmental activities, and accordingly, has not recorded depreciation expense on those assets. Accounting principles generally accepted in the United States of America require that capital assets, including infrastructure, be capitalized and depreciated, which would increase the assets, net assets, and expenses of the governmental activities. The amount by which this departure would affect the assets, net assets, and expenses of the governmental activities is not reasonably determinable.

As discussed in Note 19 to the financial statements, management has not recorded the long-term costs of retirement health care and obligations for other postemployment benefits in governmental activities. Accounting principles generally accepted in the United States of America require that those costs be recorded, which would increase the liabilities and expenses of the governmental activities. The amount by which this departure would affect the liabilities, net assets, and expenses of the governmental activities is not reasonably determinable.

In our opinion, because of the effects of the matters discussed in the preceding two paragraphs, the government-wide financial statements referred to above do not present fairly, in conformity with accounting principles generally accepted in the United States of America, the financial position of the governmental activities of the Town of Hudson as of June 30, 2011, or the changes in financial position thereof for the year then ended.

In addition, in our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of each major fund and the aggregate remaining fund information of the Town of Hudson as of June 30, 2011, and the respective changes in financial position thereof for the year then ended and the respective budgetary comparison for the general fund, water fund, and sewer fund, in conformity with accounting principles generally accepted in the United States of America.

The Town of Hudson has not presented a Management's Discussion and Analysis that accounting principles generally accepted in the United States of America have determined is necessary to supplement, although not required to be part of, the basic financial statements.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Hudson's basic financial statements. The combining and individual fund financial schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual fund financial schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the financial schedules themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

January 23, 2012

*Plodzik & Sanderson  
Professional Association*

***BASIC FINANCIAL STATEMENTS***

*EXHIBIT A*  
**TOWN OF HUDSON, NEW HAMPSHIRE**  
*Statement of Net Assets*  
*June 30, 2011*

	Governmental Activities
<b>ASSETS</b>	
Cash and cash equivalents	\$ 30,391,666
Investments	11,687,853
Intergovernmental receivable	5,165
Other receivables, net of allowances for uncollectible	5,510,956
Inventory	22,637
Prepaid items	3,768
Tax dedeed property held for resale	25,869
Total assets	47,647,914
<b>LIABILITIES</b>	
Accounts payable	503,481
Accrued salaries and benefits	107,150
Intergovernmental payable	15,694,811
Accrued interest payable	234,159
Unearned revenue	1,836,856
Other	202,144
Noncurrent obligations:	
Due within one year:	
Bonds	1,060,000
Capital leases	104,998
Compensated absences	65,206
Accrued landfill postclosure care costs	29,000
Due in more than one year:	
Bonds	16,145,000
Capital leases	55,769
Compensated absences	1,425,599
Accrued landfill postclosure care costs	261,000
Total liabilities	37,725,173
<b>NET ASSETS</b>	
Restricted	8,680,518
Unrestricted	1,242,223
Total net assets	\$ 9,922,741

The notes to the basic financial statements are an integral part of this statement.

**EXHIBIT B**  
**TOWN OF HUDSON, NEW HAMPSHIRE**  
*Statement of Activities*  
*For the Fiscal Year Ended June 30, 2011*

	Expenses	Program Revenues		Net (Expense)
		Charges for Services	Operating Grants and Contributions	Revenue and Change in Net Assets
Governmental activities:				
General government	\$ 3,409,553	\$ 282	\$ 42,352	\$ (3,366,919)
Public safety	11,855,879	620,056	336,995	(10,898,828)
Highways and streets	3,405,485	-	536,855	(2,868,630)
Sanitation	2,493,513	1,347,556	901,248	(244,709)
Water distribution and treatment	1,566,651	3,824,591	25,248	2,283,188
Health	93,201	-	-	(93,201)
Welfare	90,773	-	-	(90,773)
Culture and recreation	1,289,638	197,987	-	(1,091,651)
Conservation	33,039	-	14,333	(18,706)
Interest on long-term debt	745,244	-	-	(745,244)
Capital outlay	830,886	8,050	-	(822,836)
Total governmental activities	<u>\$ 25,813,862</u>	<u>\$ 5,998,522</u>	<u>\$ 1,857,031</u>	<u>(17,958,309)</u>
General revenues:				
Taxes:				
Property				15,744,843
Other				523,045
Motor vehicle permit fees				3,653,362
Licenses and other fees				291,537
Grants and contributions not restricted to specific programs				1,096,917
Miscellaneous				469,389
Total general revenues				<u>21,779,093</u>
Change in net assets				3,820,784
Net assets, beginning, as restated (see Note 17)				6,101,957
Net assets, ending				<u>\$ 9,922,741</u>

The notes to the basic financial statements are an integral part of this statement.

**EXHIBIT C-1**  
**TOWN OF HUDSON, NEW HAMPSHIRE**  
**Governmental Funds**  
**Balance Sheet**  
**June 30, 2011**

	General	Water	Sewer	Other Governmental Funds	Total Governmental Funds
<b>ASSETS</b>					
Cash and cash equivalents	\$ 24,164,458	\$ 3,165,099	\$ 860,466	\$ 409,282	\$ 28,599,305
Investments	-	-	-	251,138	251,138
Receivables, net of allowances for uncollectible:					
Taxes	4,830,571	-	-	-	4,830,571
Accounts	238,195	189,283	65,605	-	493,083
Intergovernmental	5,165	-	-	-	5,165
Special assessments	-	-	159,302	-	159,302
Interfund receivable	229,942	90,100	-	-	320,042
Voluntary tax liens	72,312	-	-	-	72,312
Voluntary tax liens reserved until collected	(72,312)	-	-	-	(72,312)
Inventory	22,637	-	-	-	22,637
Prepaid items	3,768	-	-	-	3,768
Tax dedeed property (subject to resale)	25,869	-	-	-	25,869
Cash - restricted	1,553,558	-	238,803	-	1,792,361
Investments - restricted	1,714,840	1,710,736	8,011,139	-	11,436,715
Taxes receivable, net of allowance for uncollectible - restricted	28,000	-	-	-	28,000
Total assets	<u>\$ 32,817,003</u>	<u>\$ 5,155,218</u>	<u>\$ 9,335,315</u>	<u>\$ 660,420</u>	<u>\$ 47,967,956</u>
<b>LIABILITIES AND FUND BALANCES</b>					
Liabilities:					
Accounts payable	\$ 393,663	\$ 89,114	\$ 20,704	\$ -	\$ 503,481
Accrued salaries and benefits	101,659	1,091	4,400	-	107,150
Intergovernmental payable	94,576	-	-	-	94,576
Interfund payable	-	33,263	286,779	-	320,042
Deferred revenue	22,941,522	1,707,759	129,097	-	24,778,378
Other	202,144	-	-	-	202,144
Total liabilities	<u>23,733,564</u>	<u>1,831,227</u>	<u>440,980</u>	<u>-</u>	<u>26,005,771</u>
Fund balances:					
Nonspendable	52,274	-	-	82,128	134,402
Restricted	394,723	-	8,165,807	119,988	8,680,518
Committed	3,088,184	1,710,736	147,570	458,304	5,404,794
Assigned	567,252	1,613,255	580,958	-	2,761,465
Unassigned	4,981,006	-	-	-	4,981,006
Total fund balances	<u>9,083,439</u>	<u>3,323,991</u>	<u>8,894,335</u>	<u>660,420</u>	<u>21,962,185</u>
Total liabilities and fund balances	<u>\$ 32,817,003</u>	<u>\$ 5,155,218</u>	<u>\$ 9,335,315</u>	<u>\$ 660,420</u>	<u>\$ 47,967,956</u>

The notes to the basic financial statements are an integral part of this statement.

*EXHIBIT C-2*  
**TOWN OF HUDSON, NEW HAMPSHIRE**  
*Reconciliation of Total Governmental Fund Balances to the Statement of Net Assets*  
*June 30, 2011*

Total fund balances of governmental funds (Exhibit C-1)		\$ 21,962,185
Amounts reported for governmental activities in the statement of net assets are different because:		
Interfund receivables and payables between governmental funds are eliminated on the statement of net assets.		
Receivables	\$ (320,042)	
Payables	<u>320,042</u>	-
Long-term revenues are not available to pay for current period expenditures, and therefore, are deferred in the funds.		
Deferred tax revenue		7,341,287
Interest on long-term debt is not accrued in governmental funds.		
Accrued interest payable		(234,159)
Long-term liabilities are not due and payable in the current period, and therefore, are not reported in the funds.		
Bonds	\$ 17,205,000	
Capital leases	160,767	
Compensated absences payable	1,490,805	
Accrued landfill postclosure care costs	<u>290,000</u>	
		<u>(19,146,572)</u>
Total net assets of governmental activities (Exhibit A)		<u><u>\$ 9,922,741</u></u>

The notes to the basic financial statements are an integral part of this statement.

**EXHIBIT C-3**  
**TOWN OF HUDSON, NEW HAMPSHIRE**  
**Governmental Funds**  
**Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**For the Fiscal Year Ended June 30, 2011**

	General	Water	Sewer	Other Governmental Funds	Total Governmental Funds
Revenues:					
Taxes	\$ 15,007,944	\$ -	\$ -	\$ -	\$ 15,007,944
Licenses and permits	3,944,899	-	-	-	3,944,899
Intergovernmental	2,043,377	-	-	-	2,043,377
Charges for services	1,106,088	3,764,591	1,307,556	-	6,178,235
Miscellaneous	230,054	31,446	903,057	35,690	1,200,247
Total revenues	<u>22,332,362</u>	<u>3,796,037</u>	<u>2,210,613</u>	<u>35,690</u>	<u>28,374,702</u>
Expenditures:					
Current:					
General government	3,336,352	-	-	72	3,336,424
Public safety	11,864,141	-	-	7,092	11,871,233
Highways and streets	3,528,803	-	-	-	3,528,803
Sanitation	1,579,940	-	942,573	-	2,522,513
Water distribution and treatment	-	1,566,651	-	-	1,566,651
Health	93,201	-	-	-	93,201
Welfare	90,773	-	-	-	90,773
Culture and recreation	1,289,638	-	-	-	1,289,638
Conservation	33,039	-	-	-	33,039
Debt service:					
Principal	-	1,065,000	-	-	1,065,000
Interest	-	847,930	-	-	847,930
Capital outlay	356,703	-	344,869	129,314	830,886
Total expenditures	<u>22,172,590</u>	<u>3,479,581</u>	<u>1,287,442</u>	<u>136,478</u>	<u>27,076,091</u>
Excess (deficiency) of revenues over (under) expenditures	<u>159,772</u>	<u>316,456</u>	<u>923,171</u>	<u>(100,788)</u>	<u>1,298,611</u>
Other financing sources (uses):					
Transfers in	-	-	105,996	-	105,996
Transfers out	(105,996)	-	-	-	(105,996)
Inception of capital lease	28,400	-	-	-	28,400
Total other financing sources and uses	<u>(77,596)</u>	<u>-</u>	<u>105,996</u>	<u>-</u>	<u>28,400</u>
Net change in fund balances	82,176	316,456	1,029,167	(100,788)	1,327,011
Fund balances, beginning, as restated (see Note 17)	9,001,263	3,007,535	7,865,168	761,208	20,635,174
Fund balances, ending	<u>\$ 9,083,439</u>	<u>\$ 3,323,991</u>	<u>\$ 8,894,335</u>	<u>\$ 660,420</u>	<u>\$ 21,962,185</u>

The notes to the basic financial statements are an integral part of this statement.

*EXHIBIT C-4*  
**TOWN OF HUDSON, NEW HAMPSHIRE**  
*Reconciliation of the Statement of Revenues, Expenditures, and*  
*Changes in Fund Balances of Governmental Funds to the Statement of Activities*  
*For the Fiscal Year Ended June 30, 2011*

Net change in fund balances of governmental funds (Exhibit C-3)		\$ 1,327,011
Amounts reported for governmental activities in the statement of activities are different because:		
Transfers in and out between governmental funds are eliminated on the operating statement.		
Transfers in	\$ (105,996)	
Transfers out	<u>105,996</u>	-
Revenue on the statement of activities that does not provide current financial resources is not reported as revenue in the governmental funds.		
Change in deferred tax revenue		1,259,944
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets.		
Inception of capital lease	\$ (28,400)	
Principal repayment of bond principal	1,065,000	
Principal repayment of capital leases	<u>138,672</u>	1,175,272
Some expenses reported in the statement of activities do not require the use of current financial resources, and therefore, are not reported as expenditures in governmental funds.		
Decrease in accrued interest expense	\$ 102,686	
Increase in compensated absences payable	(73,129)	
Decrease in accrued landfill postclosure care costs	<u>29,000</u>	58,557
Changes in net assets of governmental activities (Exhibit B)		<u><u>\$ 3,820,784</u></u>

The notes to the basic financial statements are an integral part of this statement.

**EXHIBIT D-1**  
**TOWN OF HUDSON, NEW HAMPSHIRE**  
**Statement of Revenues, Expenditures, and Changes in Fund Balance**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2011**

	Original Budget	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues:</b>				
Taxes	\$ 14,637,134	\$ 14,615,534	\$ 14,842,737	\$ 227,203
Licenses and permits	4,028,285	4,029,286	3,944,899	(84,387)
Intergovernmental	1,733,273	1,671,348	1,692,049	20,701
Charges for services	967,642	1,064,542	1,106,090	41,548
Miscellaneous	72,500	85,708	182,921	97,213
Total revenues	<u>21,438,834</u>	<u>21,466,418</u>	<u>21,768,696</u>	<u>302,278</u>
<b>Expenditures:</b>				
<b>Current:</b>				
General government	3,564,927	3,378,599	3,339,419	39,180
Public safety	12,008,036	11,648,859	11,582,422	66,437
Highways and streets	3,514,495	3,520,161	3,528,803	(8,642)
Sanitation	1,661,312	1,661,312	1,579,940	81,372
Health	94,719	94,719	93,201	1,518
Welfare	133,900	133,900	90,773	43,127
Culture and recreation	359,966	361,066	354,633	6,433
Capital outlay	42,951	294,780	338,255	(43,475)
Total expenditures	<u>21,380,306</u>	<u>21,093,396</u>	<u>20,907,446</u>	<u>185,950</u>
Excess of revenues over expenditures	<u>58,528</u>	<u>373,022</u>	<u>861,250</u>	<u>488,228</u>
<b>Other financing sources (uses):</b>				
Transfers in	253,964	226,380	285,543	59,163
Transfers out	(1,030,592)	(1,317,502)	(1,245,865)	71,637
Total other financing sources and uses	<u>(776,628)</u>	<u>(1,091,122)</u>	<u>(960,322)</u>	<u>130,800</u>
Net change in fund balance	<u>\$ (718,100)</u>	<u>\$ (718,100)</u>	(99,072)	<u>\$ 619,028</u>
Increase in nonspendable fund balance			(52,274)	
Increase in restricted fund balance			(2,720)	
Decrease in assigned fund balance			53,285	
Unassigned fund balance, beginning			5,081,787	
Unassigned fund balance, ending			<u>\$ 4,981,006</u>	

The notes to the basic financial statements are an integral part of this statement.

**EXHIBIT D-2**  
**TOWN OF HUDSON, NEW HAMPSHIRE**  
*Statement of Revenues, Expenditures, and Change in Fund Balance*  
*Budget and Actual (Non-GAAP Budgetary Basis)*  
**Water Fund**  
**For the Fiscal Year Ended June 30, 2011**

	Original and Final Budget	Actual	Variance Positive (Negative)
Revenues:			
Charges for services	\$ 3,691,860	\$ 3,764,591	\$ 72,731
Miscellaneous	-	6,198	6,198
Total revenues	<u>3,691,860</u>	<u>3,770,789</u>	<u>78,929</u>
Expenditures:			
Current:			
Water distribution and treatment	1,778,930	1,566,651	212,279
Debt service:			
Principal	1,065,000	1,065,000	-
Interest	847,930	847,930	-
Total expenditures	<u>3,691,860</u>	<u>3,479,581</u>	<u>212,279</u>
Excess of revenues over expenditures	-	291,208	291,208
Other financing uses:			
Transfers out	-	(210,000)	(210,000)
Net change in fund balance	<u>\$ -</u>	81,208	<u>\$ 81,208</u>
Assigned fund balance, beginning		1,532,047	
Assigned fund balance, ending		<u>\$ 1,613,255</u>	

The notes to the basic financial statements are an integral part of this statement.

**EXHIBIT D-3**  
**TOWN OF HUDSON, NEW HAMPSHIRE**  
**Statement of Revenues, Expenditures, and Change in Fund Balance**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Sewer Fund**  
**For the Fiscal Year Ended June 30, 2011**

	Original and Final Budget	Actual	Variance Positive (Negative)
Revenues:			
Charges for services	\$ 1,894,592	\$ 1,307,556	\$ (587,036)
Miscellaneous	-	2,567	2,567
Total revenues	<u>1,894,592</u>	<u>1,310,123</u>	<u>(584,469)</u>
Expenditures:			
Current:			
Sanitation	1,496,184	810,573	685,611
Capital outlay	553,383	344,869	208,514
Total expenditures	<u>2,049,567</u>	<u>1,155,442</u>	<u>894,125</u>
Excess (deficiency) of revenues over (under) expenditures	(154,975)	154,681	309,656
Other financing sources:			
Transfers in	<u>154,975</u>	<u>136,879</u>	<u>(18,096)</u>
Net change in fund balance	<u>\$ -</u>	291,560	<u>\$ 291,560</u>
Increase in restricted fund balance		(63,435)	
Assigned fund balance, beginning		352,833	
Assigned fund balance, ending		<u>\$ 580,958</u>	

The notes to the basic financial statements are an integral part of this statement.

**EXHIBIT E**  
**TOWN OF HUDSON, NEW HAMPSHIRE**  
**Fiduciary Funds**  
**Statement of Fiduciary Net Assets**  
**June 30, 2011**

	<u>Agency</u>
<b>ASSETS</b>	
Cash and cash equivalents	\$ 1,342,535
Investments	<u>728,817</u>
Total assets	<u>2,071,352</u>
<b>LIABILITIES</b>	
Due to other governments	671,043
Escrow and performance deposits	<u>1,400,309</u>
Total liabilities	<u>2,071,352</u>
<b>NET ASSETS</b>	<u><u>\$ -</u></u>

The notes to the basic financial statements are an integral part of this statement.

**TOWN OF HUDSON, NEW HAMPSHIRE**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**AS OF AND FOR THE FISCAL YEAR ENDED**  
**JUNE 30, 2011**

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*TOWN OF HUDSON, NEW HAMPSHIRE*  
*NOTES TO THE BASIC FINANCIAL STATEMENTS*  
*AS OF AND FOR THE FISCAL YEAR ENDED*  
*JUNE 30, 2011*

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**TOWN OF HUDSON, NEW HAMPSHIRE**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**AS OF AND FOR THE FISCAL YEAR ENDED**  
**JUNE 30, 2011**

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**1-A Reporting Entity**

The Town of Hudson, New Hampshire is a municipal corporation governed by an elected five-member Board of Selectmen. The accompanying financial statements of the Town of Hudson are presented in conformity with accounting principles generally accepted in the United States of America for governmental units as prescribed by the Governmental Accounting Standards Board (GASB) and other authoritative sources. The reporting entity is comprised of the primary government and any other organizations (*component units*) that are included to ensure that the financial statements are not misleading.

Component units are legally separate organizations for which the Town is financially accountable. The Town is financially accountable for an organization if the Town appoints a voting majority of the organization's governing board, and (1) the Town is able to significantly influence the programs or services performed or provided by the organizations; or (2) the Town is legally entitled to or can otherwise access the organization's resources; (3) the Town is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or (4) the Town is obligated for the debt of the organization. Based on the foregoing criteria, no other organizations are included in the Town's financial reporting entity.

The more significant of the Town's accounting policies are described below.

**1-B Financial Statement Presentation**

**Government-wide financial statements** – The government-wide financial statements display information about the Town as a whole. These statements are presented on an "economic resources" measurement focus and the accrual basis of accounting. The effect of interfund activity has been eliminated from these statements.

The statement of net assets presents the financial position of the governmental activities of the Town at year-end. This statement includes all of the Town's assets, liabilities, and net assets, with the exception of the capital assets and related accumulated depreciation, which have been omitted because they have not been inventoried at historical cost. In addition, long-term costs of retirement, health care, and obligations for other postemployment benefits have also been omitted because the liability and expense have not been determined. Net assets are reported as one of two categories: restricted or unrestricted.

The statement of activities presents a comparison between direct expenses and program revenues for the different functions of the Town's governmental activities. Direct expenses are those that are specifically associated with a program or function, and therefore, are clearly identifiable to a particular function. Program revenues include (1) charges to customers or applicants for goods received, services rendered or privileges provided, and (2) grants and contributions that are restricted to meeting operational requirements of a particular function. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

**Fund financial statements** – The Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. Financial statements of the Town are organized into funds, each of which is considered to be a separate accounting entity. Each fund has a separate set of self-balancing accounts that constitute its assets, liabilities, fund equity, revenues, and expenditures. Funds are organized as major funds or nonmajor funds within the governmental statements. An emphasis is placed on major funds within the governmental category. A fund is considered major if it is the primary operating fund of the Town or meets the following criteria:

- (a) Total assets, liabilities, revenues or expenditures of that individual governmental fund are at least 10% of the corresponding total for all funds of that category or type;
- (b) Total assets, liabilities, revenues or expenditures of the individual governmental fund are at least 5% of the corresponding total for all governmental funds combined; and
- (c) In addition, any other governmental fund that the Town believes is particularly important to the financial statement users may be reported as a major fund.

**Governmental activities** – Governmental funds are identified as general, special revenue, and permanent funds, based upon the following guidelines:

**General Fund** – is the primary operating fund of the Town and is always classified as a major fund. It is used to account for all financial resources except those required to be accounted for in another fund.

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**Special Revenue Funds** – are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.

**Permanent Funds** – are used to account for resources legally held in trust. All resources of the fund, including earnings on invested resources, may be used to support the Town.

**Fiduciary fund types** – These funds account for assets held by the Town as a trustee or agent for individuals, private organizations, and other units of governments. Fiduciary fund types are not part of the reporting entity in the government-wide financial statements, but are reported in a separate statement of fiduciary net assets. These funds are as follows:

**Agency Funds** – are used to account for resources held by the Town in a purely custodial capacity, for individuals, private organizations, and/or governmental units.

**Major funds** – The Town reports the following major governmental funds:

**General Fund** – all general revenues and other receipts that are not allocated by law or contracted agreement to another fund are accounted for in this fund. This fund accounts for general operating expenditures, fixed charges, and the capital improvement costs that are not reported in other funds.

**Water Fund** – accounts for the operation of the water treatment plant, wells and water system in the Town.

**Sewer Fund** – accounts for the operation of the sewer treatment plant, pumping station and sewer lines in the Town.

**Nonmajor funds** – The Town reports the following nonmajor governmental funds:

**Special Revenue Funds:**

**Capital Impact Fees Fund** – accounts for capital impact fee deposits.

**Police Forfeiture Fund** – accounts for monies received as a result of criminal fines.

**Permanent Funds:**

**Perpetual Care Fund** – accounts for resources held in trust for use by the Town for cemetery maintenance.

**Library Fund** – accounts for resources held in trust for specific use of the Library Trustees.

**Fiduciary funds** – The Town reports the following agency funds:

**Hudson School District Expendable Trust Fund** – accounts for legally established funds to be used by the School District for future costs.

The following are agency funds in the custody of the Town Treasurer:

**Corridor Escrow Account**

**Impact Fees Fund**

**Sewer Inspection Fee Fund**

**Planning Board Fee Fund**

**Engineering Application Fees Fund**

**1-C Measurement Focus**

**Government-wide financial statements** – The government-wide financial statements are reported using the economic resources measurement focus. Under this concept, revenues and expenses are matched using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

**Governmental fund financial statements** – Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are susceptible to accrual, that is, when they are both measurable and available. Revenues are considered to be available if they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current period. Property taxes, grants and contracts, and interest associated with the current period are considered to be susceptible to accrual. All other revenue items are considered to be measurable and available

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only when cash is received by the Town. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

When both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first, then unrestricted resources as they are needed.

**Revenues – exchange transactions** – Revenue resulting from exchange transactions in which each party gives and receives essentially equal value is recorded on the accrual basis when the exchange takes place. On the modified accrual basis revenue is recorded when the exchange takes place in the fiscal year in which the resources are measurable and become available.

**Revenues – nonexchange transactions** – Nonexchange transactions, in which the Town receives value without directly giving equal value in return, include grants and donations. Revenue from grants and donations is recognized in the fiscal year in which all grantor imposed eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted; matching requirements, in which the Town must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the Town on a reimbursement basis. On a modified accrual basis, revenue from nonexchange transactions also must be available (i.e., collected within 60 days) before it can be recognized, with the exception of property taxes which are recognized if expected to be collected in time to be used to pay the liability to the school district which is due over the next six months.

***1-D Cash and Cash Equivalents***

The Town considers all highly liquid investments with an original maturity of three months or less to be cash equivalents. Deposits with financial institutions consist primarily of demand deposits, certificates of deposits, and savings accounts. A cash pool is maintained that is available for use by all funds. Each fund's portion of this pool is reflected on the combined financial statements under the caption "cash and cash equivalents."

New Hampshire statutes require that the Town treasurer have custody of all money belonging to the Town and pay out the same only upon orders of the Board of Selectmen. The treasurer shall deposit all such moneys in participation units in the public deposit investment pool established pursuant to New Hampshire RSA 383:22 or in solvent banks in the state. Funds may be deposited in banks outside the state if such banks pledge and deliver to a third party custodial bank or the Federal Reserve Bank, collateral security for such deposits, United States government or government agency obligations or obligations of the State of New Hampshire in value at least equal to the amount of the deposit in each case.

***1-E Restricted Assets***

Certain cash, investment accounts, and taxes receivable are classified as restricted assets on the balance sheet because they are maintained in separate bank accounts and/or their use is legally restricted for specified purposes, laws, and/or enabling legislation.

***1-F Investments***

State statutes place certain limitations on the nature of deposits and investments available as follows:

New Hampshire law authorizes the Town to invest in the following type of obligations:

- Obligations of the United States government,
- The public deposit investment pool established pursuant to RSA 383:22,
- Savings bank deposits,
- Certificates of deposit and repurchase agreements of banks incorporated under the laws of the State of New Hampshire or in banks recognized by the state treasurer.

Any person who directly or indirectly receives any such funds or moneys for deposit or for investment in securities of any kind shall, prior to acceptance of such funds, make available at the time of such deposit or investment an option to have such funds secured by collateral having a value at least equal to the amount of such funds. Such collateral shall be segregated for the exclusive benefit of the Town. Only securities defined by the bank commissioner as provided by rules adopted pursuant to RSA 386:57 shall be eligible to be pledged as collateral.

Investments are stated at fair value based on quoted market prices.

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***1-G Receivables***

Receivables in the government-wide and governmental fund financial statements represent amounts due to the Town at June 30, recorded as revenue, which will be collected in the future and consist primarily of taxes, accounts, special assessments, and intergovernmental receivables.

Tax revenue is recorded when a warrant for collection is committed to the tax collector. As prescribed by law, the tax collector executes a lien on properties for all uncollected property taxes in the following year after taxes are due. The lien on these properties has priority over other liens and accrues interest at 18% per annum. If property is not redeemed within the two year redemption period, the property is tax deeded to the Town.

Accounts receivable include various service charges which are recorded as revenue for the period when service was provided. These receivables are reported net of any allowances for uncollectible accounts.

***1-H Interfund Balances***

During the course of operations, numerous transactions occur between individual funds that may result in amounts owed between funds. Short-term interfund loans are reported as "interfund receivables and payables." Interfund receivables and payables between funds are eliminated in the statement of net assets.

***1-I Inventory***

The inventories of the Town are valued at cost (first-in, first out), which approximates market. The inventories of the Town's general fund consist of gasoline and diesel fuel which will be used in the subsequent period. The cost of these inventories is expended when consumed rather than when purchased.

***1-J Prepaid Items***

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements and expensed as the items are used.

***1-K Allowances for Uncollectible Accounts***

Allowances for uncollectible accounts have been recorded for the following purposes:

***Taxes*** – an allowance has been established by management where collectability is in doubt.

***Ambulance*** – an allowance has been established for all receivables that are older than 120 days, and where collectability is in doubt.

***Police detail*** – an allowance has been established by management where collectability is in doubt.

***Water rents*** – an allowance has been established by management for all balances over two and a half years old.

***Sewer rents*** – an allowance has been established by management based on percentage of outstanding balance and length of time balances have been uncollected. Current balances are reserved at 10%, balances over one year are reserved at 55%, balances over two years are reserved at 65%, and all other balances are reserved at 85%. Allowances have been recorded for these balances as collectability is in doubt.

***1-L Deferred/Unearned Revenue***

In the government-wide financial statements, deferred revenue is recognized when cash, receivables or other assets are recorded prior to their being earned. In the governmental fund financial statements deferred revenue represents monies received or revenues accrued which have not been earned or do not meet the "available" criterion for revenue recognition under the modified accrual basis of accounting. On the government-wide statements of net assets, deferred revenue is classified as unearned revenue.

***1-M Compensated Absences***

The Town's policy allows certain employees to earn varying amounts of vacation, sick, and earned time pay based on the employee's length of employment. Upon retirement or termination of employment, employees are paid in full for any accrued leave earned as set forth by personnel policy and current association and union contracts.

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All compensated absence liabilities include salary-related payments, where applicable. The total compensated absence liability is reported on the government-wide fund financial statements. Governmental funds report the compensated absence liability at the fund reporting level only “when due.”

***1-N Long-Term Obligations***

Long-term debt and other long-term obligations are reported as liabilities in the government-wide statements.

***1-O Claims and Judgments***

Claims and judgments are recorded as liabilities if all the conditions of Governmental Accounting Standards Board pronouncements are met. Claims and judgments that would normally be liquidated with expendable available financial resources are recorded during the year as expenditures in the governmental funds. Claims and judgments are recorded in the government-wide financial statements as expense when the related liabilities are incurred.

***1-P Equity/Fund Balance Classifications***

***Government-wide statements*** – Equity is classified as net assets and displayed in two components:

- a) *Restricted net assets* – Consists of net assets with constraints placed on use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- b) *Unrestricted net assets* – All other net assets that do not meet the definition of “restricted.”

***Governmental Fund Balances Classification*** – The Town of Hudson has implemented GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* for this fiscal year ending June 30, 2011. GASB Statement No. 54 establishes fund balances based on classifications that comprise a hierarchy that is based primarily on the extent to which the Town is bound to honor constraints on the specific purposes for which amounts in the respective governmental funds can be spent. The classifications used in the governmental fund financial statements are as follows:

***Nonspendable*** – This classification includes amounts that cannot be spent because they are either (a) not in spendable form; or (b) are legally or contractually required to be maintained intact. The Town has classified inventories, prepaid items, tax deeded property subject to resale, and the principal portion of permanent funds as being nonspendable, as these items are not expected to be converted to cash or are not expected to be converted to cash within the next year. These items were previously reported as reserved for special purposes.

***Restricted*** – This classification includes amounts for which constraints have been placed on the use of the resources either (a) externally imposed by creditors (such as through a debt covenant), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation. The Town has classified its library, library capital improvements, capital assessments, and the income portion of permanent funds as being restricted, as well as certain donations received from third parties for specific purposes. These items were previously reported as reserved for special purposes or unreserved-undesignated or unreserved-designated for special purposes.

***Committed*** – This classification includes amounts that can be used only for specific purposes pursuant to constraints imposed by formal action of the legislative body (Town Meeting). These amounts cannot be used for any other purpose unless the legislative body (Town Meeting) removes or changes the specified use by taking the same type of action that was employed when the funds were initially committed. This classification also includes contractual obligations to the extent that existing resources have been specifically committed for use in satisfying those contractual requirements. Expendable trust funds and legislative body votes relative to the use of unassigned fund balance at year-end, in addition to non-lapsing appropriations, are included in this classification. These items were previously reported as reserved for special purposes or unreserved-designated for special purposes.

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**Assigned** – This classification includes amounts that are constrained by the Town’s intent to be used for a specific purpose but are neither restricted nor committed. This intent can be expressed by the Board of Selectmen through the budgetary process. This classification also includes the remaining positive fund balance for all governmental funds except for the general fund. The Town also has assigned funds consisting of reserve for encumbrances and tax abatement contingency at year-end. These amounts were previously reported as reserved for encumbrances and unreserved, designated for contingency.

**Unassigned** – This classification includes the residual fund balance for the general fund. The unassigned classification also includes negative residual fund balance of any other governmental fund that cannot be eliminated by offsetting of assigned fund balance amounts. This amount was previously reported as unreserved-undesignated.

The details of the fund balances are included in Note 16. As discussed in Note 1, restricted funds are used first as appropriate, followed by committed resources, and then assigned resources, as appropriate opportunities arise. In the event that unassigned fund balance becomes zero, then assigned and committed fund balances are used in that order.

***1-Q Interfund Activities***

Interfund activities are reported as follows:

***Interfund receivables and payables*** – Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as “due to/from other funds.” Interfund receivables and payables between funds are eliminated in the statement of net assets.

***Interfund transfers*** – Interfund transfers represent flows of assets without equivalent flows of assets in return and without a requirement for repayment. In governmental funds, transfers are reported as other financing uses in the funds making the transfers and other financing sources in the funds receiving the transfers. In the government-wide financial statements, all interfund transfers between individual governmental funds have been eliminated.

***1-R Use of Estimates***

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures in the financial statements. Actual results could differ from those estimates and the differences could be material.

***NOTE 2 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY***

***2-A Budgetary Information***

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the Town’s operations. At its annual meeting, the Town adopts a budget for the current year for the general, water, and sewer funds. Except as reconciled below, the budget was adopted on a basis consistent with US generally accepted accounting principles.

Management may transfer appropriations between operating categories as deemed necessary, but expenditures may not legally exceed budgeted appropriations in total. All annual appropriations lapse at year-end unless encumbered.

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year-end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures, and are therefore, reported as part of the assigned fund balance at year-end, and are carried forward to supplement appropriations of the subsequent year.

State statutes require balanced budgets, but provide for the use of beginning unassigned fund balance to achieve that end. In the fiscal year 2011, \$718,100 of the beginning general fund unassigned fund balance was applied for this purpose.

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**2-B Budgetary Reconciliations to GAAP Basis**

The following reconciles the general fund budgetary basis to the GAAP basis:

Revenues and other financing sources:	
Per Exhibit D-1 (budgetary basis)	\$ 22,054,239
Adjustment:	
Basis difference:	
Capital lease inception	28,400
GASB Statement No. 54:	
To record revenue earned in the following during the year:	
Library	20,004
Library expendable trust	78
Expendable trust	22,997
Conservation commission	18,386
Land use change	165,207
To eliminate interfund transfers between the general fund and the following:	
Expendable trust	(206,629)
Land use change	(78,915)
On-behalf retirement contributions made by the State of New Hampshire recognized as revenue on the GAAP basis, but not on the budgetary basis	336,995
Per Exhibit C-3 (GAAP basis)	<u>\$ 22,360,762</u>
Expenditures and other financing uses:	
Per Exhibit D-1 (budgetary basis)	\$ 22,153,311
Adjustment:	
Basis differences:	
Capital lease inception	28,400
Encumbrances, beginning	374,959
Encumbrances, ending	(443,252)
GASB Statement No. 54:	
To record expenditures incurred in the following during the year:	
Library	935,003
Conservation commission	33,039
To eliminate interfund transfers between the general fund and the following:	
Library	(925,120)
Expendable trust	(303,143)
Conservation commission	(17,602)
To record the interfund transfer between the expendable trust fund and the sewer fund	105,996
On-behalf retirement contributions made by the State of New Hampshire recognized as an expenditure on the GAAP basis, but not on the budgetary basis	336,995
Per Exhibit C-3 (GAAP basis)	<u>\$ 22,278,586</u>

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The following reconciles the water fund budgetary basis to the GAAP basis:

Revenues:	
Per Exhibit D-2 (budgetary basis)	\$ 3,770,789
Adjustment:	
Basis difference:	
GASB Statement No. 54:	
To record revenue earned in the expendable trust funds during the year	
	25,248
Per Exhibit C-3 (GAAP basis)	<u>\$ 3,796,037</u>
Expenditures and other financing uses:	
Per Exhibit D-2 (budgetary basis)	\$ 3,689,581
Adjustment:	
Basis differences:	
GASB Statement No. 54:	
To eliminate the interfund transfer with the expendable trust funds	
	(210,000)
Per Exhibit C-3 (GAAP basis)	<u>\$ 3,479,581</u>

The following reconciles the sewer fund budgetary basis to the GAAP basis:

Revenues and other financing sources:	
Per Exhibit D-3 (budgetary basis)	\$ 1,447,002
Adjustment:	
Basis difference:	
GASB Statement No. 54:	
To record revenue earned in the expendable trust funds during the year	
	900,490
To eliminate the interfund transfer with the expendable trust funds	
	(30,883)
Per Exhibit C-3 (GAAP basis)	<u>\$ 2,316,609</u>

**DETAILED NOTES ON ALL FUNDS**

**NOTE 3 – CUSTODIAL CREDIT RISK**

Custodial credit risk is the risk that in the event of a bank failure, a government's deposits may not be returned to it. As of June 30, 2011, none of the Town's bank balances of \$31,554,370 was exposed to custodial credit risk as uninsured and uncollateralized.

Cash and cash equivalents reconciliation:

Cash and cash equivalents per statement of net assets (Exhibit A)	\$ 30,391,666
Cash and cash equivalents per statement of fiduciary net assets (Exhibit E)	<u>1,342,535</u>
Total cash and cash equivalents	<u>\$ 31,734,201</u>

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**NOTE 4 – INVESTMENTS**

The Town maintains a portfolio of short-term maturity investments, including money market investments and repurchase agreements, which are reported at amortized cost. The Town also maintains a portfolio of intermediate maturity investments that are reported at fair value, based on quoted market prices. The Town's fiscal agent or custodian provides the fair value of all intermediate maturity investments. As of June 30, 2011, the Town had the following investments:

Certificate of deposit	\$ 7,436,546
Common stocks:	
Technology	348,372
Healthcare	240,251
Transportation	151,452
Capital goods	826,974
Consumer	705,356
Utilities	138,155
Financial	234,049
Telecommunications	27,945
Energy	242,647
Other	200,215
US Government obligations	575,414
Municipal obligations	27,548
Foreign government obligations	41,945
Corporate bonds	614,914
Mutual funds:	
Index	75,197
Growth	159,422
Other	370,268
	<u>\$ 12,416,670</u>

Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in values of investment securities will occur in the near term and that change could materially affect the amounts reported in the statement of net assets.

*Interest Rate Risk* – This is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment the greater the sensitivity of its fair value to changes in market interest rates. As of June 30, 2011 the Town's investments had the following maturities:

Type of investment:	Fair Value	Investment Maturities (in Years)			
		Less than 1	1-5	6-10	Thereafter
Certificate of deposit	\$ 7,268,178	\$ 168,368	\$ -	\$ -	\$ -
Common stocks	3,115,416	-	-	-	-
US Government obligations	-	-	383,776	185,297	6,341
Municipal obligations	-	-	-	27,548	-
Foreign government obligations	-	-	41,945	-	-
Corporate bonds	-	27,781	305,862	175,236	106,035
Mutual funds	604,887	-	-	-	-
	<u>\$ 10,988,481</u>	<u>\$ 196,149</u>	<u>\$ 731,583</u>	<u>\$ 388,081</u>	<u>\$ 112,376</u>

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*Credit Risk* – The Town’s investment pool had the following credit risk structure at June 30, 2011:

Investment Type	Credit Rating <sup>(1)</sup>	Fair Value	Percent of Grand Total
Corporate bonds:			
AT&T	A-	\$ 15,265	1.21%
Bank of America Corp.	A	25,684	2.04%
Bear Stearns	A+	51,148	4.06%
Berkshire Hathaway Inc.	AA+	27,731	2.20%
Cisco Systems Inc.	A+	16,287	1.29%
ConocoPhillips	A	27,279	2.17%
General Electric Capital Corp.	AA+	71,969	5.71%
General Electric Capital Internotes	AA+	73,262	5.82%
General Electric Co.	AA+	15,921	1.26%
Hewlett Packard Co.	A	27,282	2.17%
John Hancock Life Insurance Co.	AA-	45,965	3.65%
JP Morgan Chase	A+	27,804	2.21%
PepsiCo Inc.	A	41,987	3.33%
SBC Communications	A-	16,484	1.31%
The Bank of Nova Scotia	AA-	25,716	2.04%
The Coca Cola Co.	A+	24,544	1.95%
WalMart Stores Inc.	AA	52,971	4.20%
Wells Fargo & Co.	AA-	27,615	2.19%
Total corporate bonds		<u>614,914</u>	<u>48.81%</u>
Municipal bond:			
New Hampshire Hlth&Ed Facs Auth	Various	27,548	2.19%
Foreign bond:			
Province of Ontario	AA-	41,945	3.33%
US Government obligations:			
Federal agency:			
Federal Home Loan Mortgage Corp.	AA+	6,341	0.50%
Federal Home Loan Bank	AA+	122,879	9.75%
Federal National Mortgage Corp.	AA+	29,135	2.31%
US Treasury bond	AA+	125,250	9.94%
US Treasury note	AA+	291,809	23.16%
Total federal agency		<u>575,414</u>	<u>45.67%</u>
		<u>\$ 1,259,821</u>	<u>100.00%</u>

<sup>(1)</sup> Per Standard & Poor's

*Concentration of Credit Risk* – The Town places no limit on the amount it may invest in any one issuer. The Town did invest more than 5% of its investments in General Electric Capital Corp., General Electric Capital Internotes, the Federal Home Loan Bank, US Treasury bond, and a US Treasury note as indicated above.

*Custodial Credit Risk* – The custodial credit risk is the risk that the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party if the counterparty fails. Of the Town’s \$12,416,670 in investments at June 30, 2011, \$4,980,124 of the underlying securities are held by the investment counterparties trust department, not in the name of the Town.

Investment reconciliation:

Investments per statement of net assets (Exhibit A)	\$ 11,687,853
Investments per statement of fiduciary net assets (Exhibit E)	728,817
Total investments	<u>\$ 12,416,670</u>

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**NOTE 5 – RESTRICTED ASSETS**

Certain Town assets are restricted for the following purposes:

Cash and cash equivalents:	
General fund:	
Library	\$ 187,095
Library capital improvements	146,356
Library expendable trust	81,489
Expendable trust	276,567
Conservation commission	661,031
Land use change	201,020
Sewer fund:	
Expendable trust	238,803
Total cash and cash equivalents	1,792,361
Investments:	
General fund:	
Expendable trust	1,714,840
Water fund:	
Expendable trust	1,710,736
Sewer fund:	
Expendable trust	8,011,139
Total investments	11,436,715
Taxes receivable:	
General fund:	
Land use change	28,000
Total restricted assets	\$ 13,257,076

**NOTE 6 – TAXES RECEIVABLE**

The property tax year is from April 1 to March 31 and all property taxes are assessed on the inventory taken in April of that year. The net assessed valuation as of April 1, 2010, upon which the 2010 property tax levy was based is:

For the New Hampshire education tax	\$ 2,792,694,088
For all other taxes	\$ 2,911,618,088

The Town subscribes to the semi-annual method of tax collection as provided for by RSA 76:15-a. Taxes were levied on November 9, 2010 and May 15, 2011 with payment due on December 15, 2010 and July 1, 2011. Interest accrues at a rate of 12% on bills outstanding after the due dates. The first billing is considered an estimate only and is one half of the previous year's tax billing. The remaining balance of taxes due is billed in the fall after the New Hampshire Department of Revenue Administration has calculated and approved the Town's tax rate for the fiscal year.

In connection with the setting of the tax rate, Town officials, with the approval of the Department of Revenue Administration, establish and raise through taxation an amount for abatements and refunds of property taxes, known as overlay. This amount is reported as a reduction in tax revenue and is adjusted by management for any tax allowance at year-end. The property taxes collected by the Town include taxes levied for the State of New Hampshire, Hudson School District, and Hillsborough County, which are remitted as required by law. The ultimate responsibility for the collection of taxes rests with the Town.

**TOWN OF HUDSON, NEW HAMPSHIRE**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**AS OF AND FOR THE FISCAL YEAR ENDED**  
**JUNE 30, 2011**

The tax rates and amounts assessed for the year ended June 30, 2011 were as follows:

	Per \$1,000 of Assessed Valuation	Property Taxes Assessed
Municipal portion	\$5.19	\$ 15,115,884
School portion:		
State of New Hampshire	\$2.20	6,149,624
Local	\$7.75	22,556,152
County portion	\$0.97	2,822,875
Total		\$ 46,644,535

During the current fiscal year, the tax collector executed a lien on May 6, 2011 for all uncollected 2010 property taxes.

Taxes receivable at June 30, 2011, are as follows:

Property:		
Levy of 2011		\$ 3,498,235
Unredeemed (under tax lien):		
Levy of 2010		961,058
Levy of 2009		406,741
Levies of 2008 and prior		63,755
Yield		3,720
Land use change		28,000
Less: allowances for estimated uncollectible taxes		(130,938)
Net taxes receivable		\$ 4,830,571

**NOTE 7 – OTHER RECEIVABLES**

Receivables at June 30, 2011, consisted of accounts (billings for police details, water, sewer, ambulance, and other user charges) and intergovernmental amounts arising from gasoline usage charges due from other governments.

Receivables are recorded on the Town's financial statements to the extent that the amounts are determined to be material and substantiated not only by supporting documentation, but also by a reasonable, systematic method of determining their existence, completeness, valuation, and collectability.

Receivables as of June 30, 2011 for the Town's individual major funds and nonmajor funds in the aggregate, including applicable allowances for uncollectible accounts, are as follows:

	General Fund	Water Fund	Sewer Fund	Total
Receivables:				
Accounts	\$ 716,558	\$ 318,283	\$ 80,146	\$ 1,114,987
Intergovernmental	5,165	-	-	5,165
Special assessments	-	-	1,388,993	1,388,993
Voluntary tax liens	72,312	-	-	72,312
Gross receivables	794,035	318,283	1,469,139	2,581,457
Less: allowances for uncollectible	(550,675)	(129,000)	(1,244,232)	(1,923,907)
Net total receivables	\$ 243,360	\$ 189,283	\$ 224,907	\$ 657,550

**NOTE 8 – PREPAID ITEMS**

Prepaid items at June 30, 2011 in the amount of \$3,768 in the general fund, consists of prepaid postage.

**TOWN OF HUDSON, NEW HAMPSHIRE**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE FISCAL YEAR ENDED**  
**JUNE 30, 2011**

**NOTE 9 – INTERFUND BALANCES AND TRANSFERS**

Interfund receivable and payable balances consisting of overdrafts in pooled cash and budgetary transfers at June 30, 2011, are as follows:

Receivable Fund	Payable Fund	Amount
General	Water	\$ 33,263
	Sewer	196,679
Water	Sewer	90,100
		\$ 320,042

Interfund transfers during the year ended June 30, 2011 are as follows:

	Transfer In:
	Sewer
	Fund
Transfer out:	
General fund	\$ 105,996

Transfers are used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; and (2) use unrestricted revenue collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

**NOTE 10 – INTERGOVERNMENTAL PAYABLES**

The amount due to other governments at June 30, 2011, on the statement of net assets includes the most recent tax commitment due to the School District and County, totaling \$15,600,235. Also included are intergovernmental payables totaling \$94,576 as follows:

General fund:	
Retirement for June 2011 due to the New Hampshire Retirement System	\$ 72,709
Payroll taxes for June 2011 due to State of Massachusetts	1,271
Fees due to the State of New Hampshire Department of Motor Vehicles	18,261
Balance of Justice Grant due to State of New Hampshire	2,335
Total	\$ 94,576

Intergovernmental payables in the amount of \$671,043 in fiduciary funds consist of expendable trust funds belonging to the Hudson School District.

**NOTE 11 – DEFERRED/UNEARNED REVENUE**

Deferred/unearned revenue of \$24,778,378 at June 30, 2011 consists of the following:

General fund:	
Property taxes levied prior to their due date	\$ 22,941,522
Water fund:	
Hookup fees not currently available	1,707,759
Sewer fund:	
Betterment assessments not currently available	129,097
Total all funds	\$ 24,778,378

**TOWN OF HUDSON, NEW HAMPSHIRE**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE FISCAL YEAR ENDED**  
**JUNE 30, 2011**

**NOTE 12 – LONG-TERM LIABILITIES**

Changes in the Town's long-term obligations consisted of the following for the year ended June 30, 2011:

	General Obligation Bonds Payable	Capital Leases Payable	Compensated Absences Payable	Accrued Landfill Postclosure Care Costs Payable	Total
Balance, beginning	\$ 18,270,000	\$ 271,039	\$ 1,417,676	\$ 319,000	\$ 20,277,715
Additions	-	28,400	73,129	-	101,529
Reductions	(1,065,000)	(138,672)	-	(29,000)	(1,232,672)
Balance, ending	<u>\$ 17,205,000</u>	<u>\$ 160,767</u>	<u>\$ 1,490,805</u>	<u>\$ 290,000</u>	<u>\$ 19,146,572</u>

Long-term liabilities payable are comprised of the following:

	Original Amount	Issue Date	Maturity Date	Interest Rate %	Outstanding at June 30, 2011	Current Portion
General obligation bonds payable:						
Water utility	\$ 2,272,337	2002	2025	3.00-5.00	\$ 1,585,000	\$ 115,000
Water utility	\$ 18,872,663	2005	2028	3.00-5.00	15,620,000	945,000
					<u>17,205,000</u>	<u>1,060,000</u>
Capital leases payable:						
Five highway trucks	\$ 163,196	2007	2012	6.01	34,483	34,483
Kubota tractor and mower	\$ 72,700	2007	2012	5.40	15,283	15,283
2009 Chevy Tahoe service vehicle	\$ 32,000	2009	2012	5.76	8,211	8,211
Volvo motor grader	\$ 201,995	2009	2013	3.48	81,980	40,397
2011 Chevy Tahoe service vehicle	\$ 28,400	2011	2014	4.65	20,810	6,624
					<u>160,767</u>	<u>104,998</u>
Compensated absences payable:						
Vested vacation/sick time					305,034	-
Vested earned time					1,185,771	65,206
					<u>1,490,805</u>	<u>65,206</u>
Accrued landfill postclosure care costs					290,000	29,000
Total					<u>\$ 19,146,572</u>	<u>\$ 1,259,204</u>

The annual requirements to amortize all general obligation bonds outstanding as of June 30, 2011, including interest payments, are as follows:

Fiscal Year Ending June 30,	Principal	Interest	Total
2012	\$ 1,060,000	\$ 805,330	\$ 1,865,330
2013	1,060,000	752,330	1,812,330
2014	1,060,000	699,330	1,759,330
2015	1,060,000	646,330	1,706,330
2016	1,065,000	593,330	1,658,330
2017-2021	5,220,000	2,270,032	7,490,032
2022-2026	4,925,000	1,114,940	6,039,940
2027-2028	1,755,000	127,100	1,882,100
Totals	<u>\$ 17,205,000</u>	<u>\$ 7,008,722</u>	<u>\$ 24,213,722</u>

All debt is general obligation debt of the Town, which is backed by its full faith and credit. The water bonds are being serviced by the water fund, while the capital leases are being charged to the funds benefiting from the acquisitions.

**TOWN OF HUDSON, NEW HAMPSHIRE**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE FISCAL YEAR ENDED**  
**JUNE 30, 2011**

**Accrued Landfill Postclosure Care Costs**

The Town ceased operating its landfill in 1991. Federal and State laws and regulations require that the Town continue to perform certain maintenance and monitoring functions at the landfill site after closure. A liability is being recognized based on the future postclosure care costs that will be incurred. The estimated liability for landfill postclosure care costs has a balance of \$290,000 as of June 30, 2011. The estimated total current cost of the landfill postclosure care is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor and maintain the landfill were acquired as of June 30, 2011. However, the actual cost of postclosure care may be higher or lower due to inflation, changes in technology, or changes in landfill laws and regulations.

**NOTE 13 – CAPITAL LEASES**

The Town has entered into certain capital lease agreements under which the related equipment will become the property of the Town when all the terms of the lease agreements are met.

	Standard Interest Rate	Present Value of Remaining Payments as of June 30, 2011
Five highway trucks	6.01%	\$ 34,483
Kubota tractor and mower	5.40%	15,283
2009 Chevy Tahoe service vehicle	5.76%	8,211
Volvo motor grader	3.48%	81,980
2011 Chevy Tahoe service vehicle	4.65%	20,810
Total capital lease obligations		\$ 160,767

The annual requirements to amortize capital leases payable as of June 30, 2011, including interest payments, are as follows:

Fiscal Year Ending December 31,	Governmental Activities
2012	\$ 112,190
2013	50,842
2014	7,591
Total requirements	170,623
Less: interest	(9,856)
Present value of remaining payments	\$ 160,767

**TOWN OF HUDSON, NEW HAMPSHIRE**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE FISCAL YEAR ENDED**  
**JUNE 30, 2011**

**NOTE 14 – ENCUMBRANCES**

Encumbrances outstanding of \$542,277 at June 30, 2011, are as follows:

Description	
General fund:	
Pelham Road Dam design and reconstruction	\$ 234,443
Computer upgrades	9,897
Cable committee	4,390
Information technology	5,690
Assessing	14,000
Computer software maintenance	11,500
Police department patrol	98,301
Police department support services	838
Police department information technology	6,237
Fire department maintenance	12,554
Fire department communications	25,472
Fire suppression	4,050
Ambulance equipment and repairs	1,021
Emergency management	10,865
Small equipment	3,994
Total general fund	443,252
Sewer fund:	
Sewer operation and maintenance	99,025
Total encumbrances	\$ 542,277

**NOTE 15 – GOVERNMENTAL ACTIVITIES NET ASSETS**

Governmental activities net assets reported on the government-wide statement of net assets at June 30, 2011 include the following:

Restricted for special purposes:	
Donations	\$ 86,925
Library	161,442
Library capital improvements	146,356
Sewer capital assessments	8,165,807
Permanent fund	119,988
Total restricted for special purposes	8,680,518
Unrestricted	1,242,223
Total net assets	\$ 9,922,741

**TOWN OF HUDSON, NEW HAMPSHIRE**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE FISCAL YEAR ENDED**  
**JUNE 30, 2011**

**NOTE 16 – GOVERNMENTAL FUND BALANCES**

Governmental fund balances reported on the fund financial statements at June 30, 2011 include the following:

Nonspendable:		
Major funds:		
General:		
Inventory	\$ 22,637	
Prepaid items	3,768	
Tax deceded property subject to resale	25,869	
	<u>52,274</u>	
Nonmajor fund:		
Permanent:		
Principal portion of endowment funds	82,128	
Total nonspendable fund balance		\$ 134,402
Restricted:		
Major funds:		
General:		
Donations	86,925	
Library	161,442	
Library capital improvements	146,356	
	<u>394,723</u>	
Sewer:		
Capital assessments	8,165,807	
Nonmajor fund:		
Permanent:		
Income portion of endowments	119,988	
Total restricted fund balance		8,680,518
Committed:		
Major funds:		
General:		
Warrant Article No. 12, dated March 8, 2011	50,000	
Library expendable trust	81,489	
Expendable trust	2,039,786	
Conservation commission	759,967	
Land use change	156,942	
	<u>3,088,184</u>	
Water:		
Expendable trust	1,710,736	
Sewer:		
Expendable trust	147,570	
Nonmajor funds:		
Capital impact fees	319,064	
Police forfeiture	139,240	
	<u>458,304</u>	
Total committed fund balance		5,404,794

*(Continued)*

**TOWN OF HUDSON, NEW HAMPSHIRE**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE FISCAL YEAR ENDED**  
**JUNE 30, 2011**

Governmental fund balances continued:

Assigned:			
Major funds:			
General:			
Contingency	124,000		
Encumbrances	443,252		
Total general fund balance	567,252		
Sewer	580,958		
Water	1,613,255		
Total assigned fund balance		2,761,465	
Unassigned:			
Major funds:			
General		4,981,006	
Total fund balance		\$ 21,962,185	

**NOTE 17- PRIOR PERIOD ADJUSTMENTS**

Fund equity at July 1, 2010 was restated to give retroactive effect to the following prior period adjustments:

	Government- wide Statements	General Fund	Other Governmental Funds	Total
To record funds previously reported separately, that under GASB 54 are now considered part of another fund:				
Expendable trust	\$ -	\$ 2,026,271	\$ (2,026,271)	\$ -
Rodgers Memorial library	-	162,719	(162,719)	-
Library expendable trust	-	81,411	(81,411)	-
Conservation commission	-	656,508	(656,508)	-
Land use change	-	114,294	(114,294)	-
Library building capital project	-	134,960	(134,960)	-
To adjust beginning fund balance in the land use change fund	28,432	28,432	-	56,864
Net assets/fund balance, as previously reported	6,073,525	5,796,668	14,810,074	26,680,267
Net assets/fund balance, as restated	\$ 6,101,957	\$ 9,001,263	\$ 11,633,911	\$ 26,737,131

**NOTE 18 – EMPLOYEE RETIREMENT PLAN**

The Town participates in the New Hampshire Retirement System (the System) which is the administrator of a cost-sharing multiple-employer contributory pension plan and trust established in 1967 by RSA 100-A:2 and is qualified as a tax-exempt organization under Sections 401(a) and 501(a) of the Internal Revenue Code. The plan is a contributory, defined benefit plan providing service, disability, death, and vested retirement benefits to members and their beneficiaries. Provision for benefits and contributions are established and can be amended by the New Hampshire Legislature. The System issues a publicly available financial report that may be obtained by writing the New Hampshire Retirement System, 54 Regional Drive, Concord, NH 03301.

The System is financed by contributions from both the employees and the Town. Member contribution rates are established and may be amended by the State legislature while employer contribution rates are set by the System trustees based on an actuarial valuation. All employees except police and firefighters are required to contribute 5% of earnable compensation. For fiscal year 2011, the Town contributed 14.63% for police, 18.52% for fire, and 9.16% for other employees. The contribution requirements for the Town of Hudson for the fiscal years 2009, 2010, and 2011 were \$1,261,603, \$1,364,465, and \$1,319,893, respectively, which were paid in full in each year.

The State of New Hampshire funds 25% of the total employer normal contribution rate for police officers and firefighters employed by the Town during the period. This amount, \$336,995, is reported as an “on-behalf payment,” as an expenditure and revenue on the governmental funds statement of revenues, expenditures, and changes in fund balances, and as an expense and revenue on the statement of activities.

**TOWN OF HUDSON, NEW HAMPSHIRE**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE FISCAL YEAR ENDED**  
**JUNE 30, 2011**

**NOTE 19 – OTHER POSTEMPLOYMENT BENEFITS (OPEB)**

In addition to pension benefits described in Note 18, the Town provides a postemployment benefit option for health care to eligible retirees, terminated employees, and their dependents. The benefits are provided in accordance with the Town's personnel policies and the Consolidated Omnibus Budget Reconciliation Act of 1985 (COBRA). However, the premiums paid by retirees may be lower than they would have been if the retirees were insured separately. This is called an implicit rate subsidy and should be included by the Town as an "other postemployment benefit."

The Governmental Accounting Standards Board (GASB) issued Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*. GASB Statement No. 45, which was effective for the Town on July 1, 2009, requires that the long-term cost of retirement health care and obligations for other postemployment benefits (OPEB) be determined on an actuarial basis and reported on the financial statements. The Town has not implemented GASB Statement No. 45 at June 30, 2011 or contracted with an actuarial firm to assist in evaluating the impact of this new standard on the Town. The amounts that should be recorded as the annual required contribution/OPEB cost and the net OPEB obligation is unknown.

**NOTE 20 – RISK MANAGEMENT**

The Town is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors or omissions; injuries to employees; or natural disasters. During fiscal year 2011, the Town was a member of the Local Government Center Property-Liability Trust, LLC, and the New Hampshire Public Risk Management Exchange (Primex<sup>3</sup>) Workers' Compensation Program. These entities are considered public entity risk pools, currently operating as common risk management and insurance programs for member Towns and cities.

The Local Government Center Property-Liability Trust, LLC, is a Trust organized to provide certain property and liability insurance coverages to member Towns, cities and other qualified political subdivisions of New Hampshire. As a member of the Local Government Center Property-Liability Trust, LLC, the Town shares in contributing to the cost of, and receiving benefits from, a self-insured pooled risk management program. The membership and coverage run from July 1 to June 30. The program maintains a self-insured retention above which it purchases reinsurance and excess insurance. This policy covers property, auto physical damage, crime, general liability, and public officials' liability subject to a \$1,000 deductible.

Contributions paid in fiscal year ending June 30, 2011, to be recorded as an insurance expenditure totaled \$212,730. There were no unpaid contributions for the year ended June 30, 2011. The trust agreement permits the Trust to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. At this time, the Trust foresees no likelihood of any additional assessments for past years.

The New Hampshire Public Risk Management Exchange (Primex<sup>3</sup>) Workers' Compensation Program is a pooled risk management program under RSAs 5-B and 281-A. Coverage was provided from July 1 to June 30, 2011 by Primex<sup>3</sup>, which retained \$1,000,000 of each workers' compensation loss. The Board has decided to self-insure the aggregate exposure and has allocated funds based on actuarial analysis for that purpose. The estimated net contribution from the Town of Hudson billed and paid for the year ended June 30, 2011 was \$147,240. The self-insurance membership agreement permits Primex<sup>3</sup> to make additional assessments to members should there be a deficiency in contributions for any member year, not to exceed the member's annual contribution. GASB Statement No. 10 requires members of a pool with a sharing risk to disclose if such an assessment is probable, and a reasonable estimate of the amount, if any. At this time, Primex<sup>3</sup> foresees no likelihood of any additional assessment for this or any prior year.

**NOTE 21 – CAFETERIA BENEFIT PLAN**

Effective January 1991, the Town implemented a cafeteria benefit plan pursuant to Section 125 of the IRS code. Under this plan, eligible employees may direct a contribution, made by the Town, into any combination of the following benefit categories:

1. Out of Pocket Medical Spending Account; or
2. Dependent Care Spending Account

Eligible employees may elect to contribute pre-tax dollars to these categories. Under no circumstances may an employee direct more than \$5,000 annually into the Dependent Care Spending Account, and \$1,000 into the medical spending account.

**TOWN OF HUDSON, NEW HAMPSHIRE**  
**NOTES TO THE BASIC FINANCIAL STATEMENTS**  
**FOR THE FISCAL YEAR ENDED**  
**JUNE 30, 2011**

**NOTE 22 – CONTINGENT LIABILITIES**

There are various legal claims and suits pending against the Town which arose in the normal course of the Town's activities. In the opinion of management, the ultimate disposition of these various claims and suits will not have a material effect on the financial position of the Town.

The Town has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies or their designee. These audits could result in a request for reimbursement from the grantor agency for costs disallowed under terms of the grant. Based on prior experience, the Town believes such disallowances, if any, will be immaterial.

**NOTE 23 – IMPLEMENTATION OF NEW GASB PRONOUNCEMENTS**

In March 2009 the GASB issued Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. The requirements of Statement No. 54 are mandatory for the Town for fiscal year ended June 30, 2011, and accordingly have been implemented. GASB Statement No's 60 through 64 issued during this period are not effective for financial statements until the subsequent years.

**NOTE 24 – SUBSEQUENT EVENTS**

Subsequent events are events or transactions that occur after the balance sheet date, but before the financial statements are issued. Recognized subsequent events are events or transactions that provided additional evidence about conditions that existed at the balance sheet date, including the estimates inherent in the process of preparing the financial statements. Nonrecognized subsequent events are events that provide evidence about conditions that did not exist at the balance sheet date, but arose after the date. Management has evaluated subsequent events through January 23, 2012, the date the June 30, 2011 financial statements were issued, and no events occurred requiring recognition or disclosure.

***COMBINING AND INDIVIDUAL FUND SCHEDULES***

**SCHEDULE 1**  
**TOWN OF HUDSON, NEW HAMPSHIRE**  
**Major General Fund**  
*Schedule of Estimated and Actual Revenues (Non-GAAP Budgetary Basis)*  
**For the Fiscal Year Ended June 30, 2011**

	Estimated	Actual	Variance Positive (Negative)
<b>Taxes:</b>			
Property	\$ 14,393,034	\$ 14,484,899	\$ 91,865
Timber	3,000	14,730	11,730
Excavation	6,500	6,514	14
Interest and penalties on taxes	213,000	336,594	123,594
Total from taxes	<u>14,615,534</u>	<u>14,842,737</u>	<u>227,203</u>
<b>Licenses, permits and fees:</b>			
Business licenses, permits and fees	13,000	12,766	(234)
Motor vehicle permit fees	3,800,000	3,653,362	(146,638)
Building permits	100,000	145,044	45,044
Other	116,286	133,727	17,441
Total from licenses, permits and fees	<u>4,029,286</u>	<u>3,944,899</u>	<u>(84,387)</u>
<b>Intergovernmental:</b>			
State:			
Meals and rooms distribution	1,096,917	1,096,917	-
Highway block grant	536,356	536,855	499
Federal:			
Other	38,075	58,277	20,202
Total from intergovernmental	<u>1,671,348</u>	<u>1,692,049</u>	<u>20,701</u>
<b>Charges for services:</b>			
Income from departments	<u>1,064,542</u>	<u>1,106,090</u>	<u>41,548</u>
<b>Miscellaneous:</b>			
Sale of municipal property	600	4,288	3,688
Interest on investments	60,000	33,698	(26,302)
Rent of property	2,000	8,082	6,082
Insurance dividends and reimbursements	9,545	29,985	20,440
Contributions and donations	11,563	14,283	2,720
Other	2,000	92,585	90,585
Total from miscellaneous	<u>85,708</u>	<u>182,921</u>	<u>97,213</u>
<b>Other financing sources:</b>			
Transfers in	<u>226,380</u>	<u>285,543</u>	<u>59,163</u>
Total revenues and other financing sources	21,692,798	<u>\$ 22,054,239</u>	<u>\$ 361,441</u>
Unassigned fund balance used to reduce tax rate	718,100		
Total revenues, other financing sources and use of fund balance	<u>\$ 22,410,898</u>		

**SCHEDULE 2**  
**TOWN OF HUDSON, NEW HAMPSHIRE**  
**Major General Fund**  
*Schedule of Appropriations, Expenditures, and Encumbrances (Non-GAAP Budgetary Basis)*  
**For the Fiscal Year Ended June 30, 2011**

	Encumbered from Prior Year	Appropriations	Expenditures	Encumbered to Subsequent Year	Variance Positive (Negative)
Current:					
General government:					
Executive	\$ 1,850	\$ 424,674	\$ 425,933	\$ 4,390	\$ (3,799)
Election and registration	-	369,784	371,828	1,990	(4,034)
Financial administration	2,218	801,920	793,142	3,700	7,296
Revaluation of property	450	312,321	282,639	25,500	4,632
Legal	-	142,300	196,098	-	(53,798)
Planning and zoning	-	486,718	472,496	-	14,222
General government buildings	11,000	140,218	155,118	-	(3,900)
Cemeteries	-	1,260	4	-	1,256
Insurance, not otherwise allocated	-	371,700	361,335	-	10,365
Other	16,998	327,704	277,762	-	66,940
Total general government	<u>32,516</u>	<u>3,378,599</u>	<u>3,336,355</u>	<u>35,580</u>	<u>39,180</u>
Public safety:					
Police	70,871	6,465,780	6,351,818	105,376	79,457
Ambulance	-	97,942	70,364	57,957	(30,379)
Fire	8,785	4,964,510	4,968,122	-	5,173
Building inspection	-	109,957	104,623	-	5,334
Emergency management	-	10,670	3,818	-	6,852
Total public safety	<u>79,656</u>	<u>11,648,859</u>	<u>11,498,745</u>	<u>163,333</u>	<u>66,437</u>
Highways and streets:					
Engineering	-	216,901	252,724	-	(35,823)
Highways and streets	-	3,303,260	3,276,079	-	27,181
Total highways and streets	<u>-</u>	<u>3,520,161</u>	<u>3,528,803</u>	<u>-</u>	<u>(8,642)</u>
Sanitation:					
Solid waste collection	-	1,661,312	1,579,940	-	81,372
Health:					
Pest control	-	94,719	93,201	-	1,518
Welfare:					
Direct assistance	-	133,900	90,773	-	43,127
Culture and recreation:					
Parks and recreation	-	355,466	350,633	-	4,833
Patriotic purposes	-	5,600	4,000	-	1,600
Total culture and recreation	<u>-</u>	<u>361,066</u>	<u>354,633</u>	<u>-</u>	<u>6,433</u>
Capital outlay:					
Fire truck	-	270,000	267,037	-	2,963
Pelham Road Dam repairs	250,178	-	15,735	234,443	-
Building improvements	12,609	24,780	14,759	9,896	12,734
Grants projects	-	-	59,172	-	(59,172)
Total capital outlay	<u>262,787</u>	<u>294,780</u>	<u>356,703</u>	<u>244,339</u>	<u>(43,475)</u>
Other financing uses:					
Transfers out	-	1,317,502	1,245,865	-	71,637
Total appropriations, expenditures, other financing uses, and encumbrances	<u>\$ 374,959</u>	<u>\$ 22,410,898</u>	<u>\$ 22,085,018</u>	<u>\$ 443,252</u>	<u>\$ 257,587</u>

**SCHEDULE 3**  
**TOWN OF HUDSON, NEW HAMPSHIRE**  
**Major General Fund**  
*Schedule of Changes in Unassigned Fund Balance (Non-GAAP Budgetary Basis)*  
*For the Fiscal Year Ended June 30, 2011*

Unassigned fund balance, beginning		\$ 5,081,787
Changes:		
Unassigned fund balance used to reduce 2011 tax rate		(618,100)
Voted from surplus		(100,000)
2010-11 Budget summary:		
Revenue surplus (Schedule 1)	\$ 361,441	
Unexpended balance of appropriations (Schedule 2)	<u>257,587</u>	
2010-11 Budget surplus		619,028
Increase in nonspendable fund balance		(52,274)
Increase in restricted fund balance		(2,720)
Decrease in assigned fund balance		<u>53,285</u>
Unassigned fund balance, ending		<u><u>\$ 4,981,006</u></u>

**SCHEDULE 4**  
**TOWN OF HUDSON, NEW HAMPSHIRE**  
**Nonmajor Governmental Funds**  
**Combining Balance Sheet**  
**June 30, 2011**

	Special Revenue Funds				Total
	Capital	Police Forfeiture	Permanent Funds		
	Impact Fees		Other	Library	
<b>ASSETS</b>					
Cash and cash equivalents	\$ 319,064	\$ 29,585	\$ 57,000	\$ 3,633	\$ 409,282
Investments	-	109,655	45,606	95,877	251,138
Total assets	<u>\$ 319,064</u>	<u>\$ 139,240</u>	<u>\$ 102,606</u>	<u>\$ 99,510</u>	<u>\$ 660,420</u>
<b>FUND BALANCES</b>					
Nonspendable	\$ -	\$ -	\$ 82,128	\$ -	\$ 82,128
Restricted	-	-	20,478	99,510	119,988
Committed	319,064	139,240	-	-	458,304
Total fund balances	<u>\$ 319,064</u>	<u>\$ 139,240</u>	<u>\$ 102,606</u>	<u>\$ 99,510</u>	<u>\$ 660,420</u>

**SCHEDULE 5**  
**TOWN OF HUDSON, NEW HAMPSHIRE**  
*Nonmajor Governmental Funds*  
**Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances**  
**For the Fiscal Year Ended June 30, 2011**

	<u>Special Revenue Funds</u>				<u>Total</u>
	<u>Capital</u>		<u>Permanent Funds</u>		
	<u>Impact Fees</u>	<u>Police Forfeiture</u>	<u>Other</u>	<u>Library</u>	
Revenues:					
Miscellaneous	\$ 9,284	\$ 7,052	\$ 832	\$ 18,522	\$ 35,690
Expenditures:					
Current:					
General government	-	-	14	58	72
Public safety	-	7,092	-	-	7,092
Capital outlay	129,314	-	-	-	129,314
Total expenditures	129,314	7,092	14	58	136,478
Net change in fund balances	(120,030)	(40)	818	18,464	(100,788)
Fund balances, beginning	439,094	139,280	101,788	81,046	761,208
Fund balances, ending	<u>\$ 319,064</u>	<u>\$ 139,240</u>	<u>\$ 102,606</u>	<u>\$ 99,510</u>	<u>\$ 660,420</u>

# Town Warrant 2012



Hudson,  
New Hampshire

# BUDGET OF THE TOWN WITH A MUNICIPAL BUDGET COMMITTEE

Town of Hudson, NH

BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED  
THE PROVISIONS OF RSA 32:14 THROUGH 32:24

Appropriations and Estimates of Revenue for Fiscal Year From July 1, 2012 to June 30, 2013

### IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the operating budget and all special and individual warrant articles in the appropriate recommended and not recommended area. All proposed appropriations must be on this form.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address below within 20 days after the meeting.

This form was posted with the warrant on (Date): January 25, 2012

### BUDGET COMMITTEE

*Please sign in ink.*

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

*[Handwritten Signature]*  
 \_\_\_\_\_  
*Charlotte Schweiss*  
 \_\_\_\_\_  
*Jerry Woodman*  
 \_\_\_\_\_  
*[Handwritten Signature]*  
 \_\_\_\_\_  
 \_\_\_\_\_

*[Handwritten Signature]*  
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*[Handwritten Signature]*  
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 \_\_\_\_\_

**THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT**

FOR DRA USE ONLY

NH DEPARTMENT OF REVENUE ADMINISTRATION  
MUNICIPAL SERVICES DIVISION  
P.O. BOX 487, CONCORD, NH 03302-0487  
(603)230-5090

1	2	3	4	5	6	7	8	9*
ACCT.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	OP Bud. Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Recommended)	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Not Recommended)	BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year (Recommended)	BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year (Not Recommended)
<b>GENERAL GOVERNMENT</b>								
4130-4139	Executive		424,169	425,930	413,883		413,883	
4140-4149	Election, Reg. & Vital Statistics		373,633	371,828	384,631		384,631	
4150-4151	Financial Administration	12	843,796	793,142	843,945		843,945	
4152	Revaluation of Property		323,643	282,639	326,220		326,220	
4153	Legal Expense		142,300	196,098	142,100		142,100	
4155-4159	Personnel Administration							
4191-4193	Planning & Zoning		492,550	472,496	489,253		489,253	
4194	General Government Buildings		134,914	155,118	180,591		180,591	
4195	Cemeteries		1,260	4	1,260		1,260	
4196	Insurance		371,700	361,335	371,700		371,700	
4197	Advertising & Regional Assoc.							
4199	Other General Government		467,626	277,762	568,025	(74,822)	568,025	
<b>PUBLIC SAFETY</b>								
4210-4214	Police		6,506,489	6,351,818	6,568,861		6,568,861	
4215-4219	Ambulance		94,180	70,364	131,347		131,347	
4220-4229	Fire		5,017,261	4,968,122	5,024,694		5,024,694	
4240-4249	Building Inspection		101,324	104,623	100,286		100,286	
4290-4298	Emergency Management		10,670	3,819	9,230		9,230	
4299	Other (Including Communications)							
<b>AIRPORT/AVIATION CENTER</b>								
4301-4309	Airport Operations							
<b>HIGHWAYS &amp; STREETS</b>								
4311	Administration		214,039		251,091		251,091	
4312	Highways & Streets		3,399,805	3,528,803	3,415,113		3,415,113	
4313	Bridges							

1	2	3	4	5	6	7	8	9
ACCT.#	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	OP Bud. Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Recommended)	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Not Recommended)	BUDGET COMM. APPROPRIATIONS Ensuing Fiscal Year (Recommended)	BUDGET COMM. APPROPRIATIONS Ensuing Fiscal Year (Not Recommended)
<b>HIGHWAYS &amp; STREETS (cont.)</b>								
4316	Street Lighting							
4319	Other							
<b>SANITATION</b>								
4321	Administration		43,670		43,670		43,670	
4323	Solid Waste Collection		1,600,000	1,579,940	1,500,000		1,500,000	
4324	Solid Waste Disposal							
4325	Solid Waste Clean-up							
4326-4329	Sewage Coll. & Disposal & Other							
<b>WATER DISTRIBUTION &amp; TREATMENT</b>								
4331	Administration							
4332	Water Services							
4335-4339	Water Treatment, Conserv. & Other							
<b>ELECTRIC</b>								
4351-4352	Admin. and Generation							
4353	Purchase Costs							
4354	Electric Equipment Maintenance							
4359	Other Electric Costs							
<b>HEALTH/WELFARE</b>								
4411	Administration							
4414	Pest Control		96,845	93,201	95,384		95,384	
4415-4419	Health Agencies & Hosp. & Other							
4441-4442	Administration & Direct Assist.		120,900	90,773	120,900		120,900	
4444	Intergovernmental Welfare Payemnts							
4445-4449	Vendor Payments & Other							

1	2	3	4	5	6	7	8	9
ACCT.#	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	OP Bud. Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Recommended)	(Not Recommended)	BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year (Recommended)	(Not Recommended)
<b>CULTURE &amp; RECREATION</b>								
4520-4529	Parks & Recreation		358,110	350,633	358,323		358,323	
4550-4559	Library		980,281	935,005	1,018,629		1,018,629	
4583	Patriotic Purposes		5,600	4,000	5,600		5,600	
4589	Other Culture & Recreation							
<b>CONSERVATION</b>								
4611-4612	Admin. & Purch. of Nat. Resources							
4619	Other Conservation		23,539		23,539		35,639	
<b>REDEVELOPMENT AND HOUSING</b>								
4631-4632	Redevelopment and Housing							
4651-4659	Economic Development							
<b>DEBT SERVICE</b>								
4711	Princ.- Long Term Bonds & Notes		1,060,000	1,065,000	1,060,000		1,060,000	
4721	Interest-Long Term Bonds & Notes		805,331	847,930	752,331		752,331	
4723	Int. on Tax Anticipation Notes							
4790-4799	Other Debt Service							
<b>CAPITAL OUTLAY</b>								
4901	Land			15,735				
4902	Machinery, Vehicles & Equipment			281,796				
4903	Buildings							
4909	Improvements Other Than Bldgs.			59,173				
<b>OPERATING TRANSFERS OUT</b>								
4912	To Special Revenue Fund			17,602				
4913	To Capital Projects Fund							
4914	To Enterprise Fund							
	- Sewer		2,394,403	1,290,790	2,255,980		2,255,980	
	- Water		1,848,119	1,776,921	1,981,510		1,981,510	

1	2	3	4	5	6	7	8	9
ACCT.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	OP Bud. Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Recommended)	SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Not Recommended)	BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year (Recommended)	BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year (Not Recommended)
	<b>OPERATING TRANSFERS/OUT (cont.)</b>							
4915	Transfers to Capital Reserve Fund			303,143				
	- Electric							
	- Airport							
4918	To Nonexpendable Trust Funds							
4919	To Fiduciary Funds							
	<b>OPERATING BUDGET TOTAL</b>		28,256,157	27,075,543	28,438,096	-	28,450,196	



1	2	3	4	5	6
ACCT.#	SOURCE OF REVENUE	Warr. Art.#	Actual Revenues Prior Year	Selectmen's Estimated Revenues	Budget Committee's Est. Revenues
<b>TAXES</b>					
3120	Land Use Change Taxes - General Fund				
3180	Resident Taxes				
3185	Timber Taxes		14,730	15,000	15,000
3186	Payment in Lieu of Taxes				
3189	Other Taxes			15,000	15,000
3190	Interest & Penalties on Delinquent Taxes		336,594	324,900	324,900
	Inventory Penalties				
3187	Excavation Tax (\$.02 cents per cu yd)		6,514	6,500	6,500
<b>LICENSES, PERMITS &amp; FEES</b>					
3210	Business Licenses & Permits		12,766		
3220	Motor Vehicle Permit Fees		3,653,362	3,700,000	3,700,000
3230	Building Permits		145,044	154,000	154,000
3290	Other Licenses, Permits & Fees		133,727	138,480	138,480
3311-3319	<b>FROM FEDERAL GOVERNMENT</b>		58,277	19,500	31,500
<b>FROM STATE</b>					
3351	Shared Revenues				
3352	Meals & Rooms Tax Distribution		1,096,917	1,092,925	1,092,925
3353	Highway Block Grant		536,855	549,799	549,799
3354	Water Pollution Grant				
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)				
3379	<b>FROM OTHER GOVERNMENTS</b>		100,000	100,000	100,000
<b>CHARGES FOR SERVICES</b>					
3401-3406	Income from Departments		1,006,088	1,153,393	1,153,393
3409	Other Charges				
<b>MISCELLANEOUS REVENUES</b>					
3501	Sale of Municipal Property		4,288	500	500
3502	Interest on Investments		33,698	7,000	7,000
3503-3509	Other		164,940	2,000	2,000
<b>INTERFUND OPERATING TRANSFERS IN</b>					
3912	From Special Revenue Funds		78,914	33,000	33,000
3913	From Capital Projects Funds				

1	2	3	4	5	6
ACCT.#	SOURCE OF REVENUE	Warr. Art.#	Actual Revenues Prior Year	Selectmen's Estimated Revenues	Budget Committee's Est. Revenues
<b>INTERFUND OPERATING TRANSFERS IN (cont.)</b>					
3914	From Enterprise Funds				
	Sewer - (Offset)		1,290,790	2,255,980	2,255,980
	Water - (Offset)		3,689,851	3,793,841	3,793,841
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds		206,629	113,634	120,634
3916	From Trust & Fiduciary Funds				
3917	Transfers from Conservation Funds				
<b>OTHER FINANCING SOURCES</b>					
3934	Proc. from Long Term Bonds & Notes				
	Amounts Voted From Fund Balance			351,366	351,366
	Estimated Fund Balance to Reduce Taxes		618,100	600,000	600,000
<b>TOTAL ESTIMATED REVENUE &amp; CREDITS</b>			<b>13,188,084</b>	<b>14,426,818</b>	<b>14,445,818</b>

**\*\*BUDGET SUMMARY\*\***

	PRIOR YEAR ADOPTED BUDGET	SELECTMEN'S RECOMMENDED BUDGET	BUDGET COMMITTEE'S RECOMMENDED BUDGET
Operating Budget Appropriations Recommended (from pg. 5)	28,256,157	28,438,096	28,450,196
Special Warrant Articles Recommended (from pg. 6)	150,000	465,000	465,000
Individual Warrant Articles Recommended (from pg. 6)	89,000	581,898	581,898
<b>TOTAL Appropriations Recommended</b>	<b>28,495,157</b>	<b>29,484,994</b>	<b>29,497,094</b>
Less: Amount of Estimated Revenues & Credits (from above)	14,141,111	14,426,818	14,445,818
Estim Amt of Taxes to be Raised (without Overlay \$ War Serv Credits)	14,354,046	15,058,176	15,051,276

Maximum Allowable Increase to Budget Committee's Recommended Budget per RSA 32:18: \$2,768,476  
(See Supplemental Schedule With 10% Calculation)

# BUDGET COMMITTEE SUPPLEMENTAL SCHEDULE

(For Calculating 10% Maximum Allowable Increase)

(RSA 32:18, 32:19, & 32:21)

Use VERSION #2 if budget includes Collective Bargaining Cost Items or RSA 32:18-a Bond Override

LOCAL GOVERNMENTAL UNIT: Town of Hudson, NH      Fiscal Year End: June 2013

Col. A

	<b>RECOMMENDED AMOUNT</b>		
1. Total <b>RECOMMENDED</b> by Budget Committee (see budget MS-7, 27, or 37)	\$29,497,094		
LESS EXCLUSIONS:			
2. Principal: Long-Term Bonds & Notes	1,060,000		
3. Interest: Long-Term Bonds & Notes	752,331		
4. Capital Outlays Funded From Long-Term Bonds & Notes per RSA 33:8 & 33:7-b	n/a		
5. Mandatory Assessments	n/a		
6. TOTAL EXCLUSIONS (Sum of rows 2-5)	(1,812,331)		
7. Amount <b>recommended</b> less recommended exclusion amounts (Line 1 less Line 6)	\$27,684,763		
8. Line 7 times 10%	2,768,476		Column C
9. Maximum allowable appropriation prior to vote (Line 1 + 8)	\$32,265,570	Column B	(Column B-A)
10. Collective Bargaining Cost Items, RSA 32:19 & 273-A:1, IV, (Complete Column A prior to meeting & Column B and Column C at meeting)	Cost items recommended (Also included in line 1) \$80,067	Cost items voted \$80,067	Amount voted over recommended amount \$0
11. Bond Override RSA 32:18-a	XXXXXXXXXX	XXXXXXXXXX	Amount voted

**MAXIMUM ALLOWABLE APPROPRIATIONS VOTED**

At meeting, add Line 9 + amounts in Column C.

\$32,265,570

Line 8 plus any amounts in Column C (amounts voted above recommended amount) is the allowable increase to budget committee's recommended budget.

**Attach a copy of this completed supplemental schedule to the back of the budget form.**

# DEFAULT BUDGET OF THE TOWN

Hudson, NH

Fiscal Year From July 1, 2012 through June 30, 2013

RSA 40:13, IX (b) "Default budget" as used in this subdivision means the amount of the same appropriations as contained in the operating budget authorized for the previous year, reduced and increased, as the case may be, by debt service, contracts, and other obligations previously incurred or mandated by law, and reduced by one-time expenditures contained in the operating budget. For the purposes of this paragraph, one-time expenditures shall be appropriations not likely to recur in the succeeding budget, as determined by the governing body, unless the provisions of RSA 40:14-b are adopted, of the local political subdivision.

1. Use this form to list the default budget calculation in the appropriate columns.
2. Post this form or any amended version with proposed operating budget (MS-6 or MS-7) and the warrant.
3. Per RSA 40:13, XI, (a), the default budget shall be disclosed at the first budget hearing.

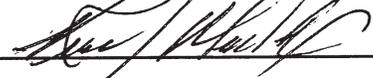
GOVERNING BODY (SELECTMEN)

or

Budget Committee if RSA 40:14-b is adopted

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

  
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NH DEPARTMENT OF REVENUE ADMINISTRATION  
 MUNICIPAL SERVICES DIVISION  
 P.O. BOX 487, CONCORD, NH 03302-0487  
 (603)230-5090

Default Budget - Town of Hudson

Fiscal Year 2013

1	2	3	4	5	6
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1-Time Appropriations	DEFAULT BUDGET
<b>GENERAL GOVERNMENT</b>					
4130-4139	Executive	424,169	932		425,101
4140-4149	Election,Reg.& Vital Statistics	373,633	1,956		375,589
4150-4151	Financial Administration	843,796	(10,893)		832,903
4152	Revaluation of Property	323,643	(2,149)		321,494
4153	Legal Expense	142,300			142,300
4155-4159	Personnel Administration				
4191-4193	Planning & Zoning	492,550	1,916		494,466
4194	General Government Buildings	134,914	(553)		134,361
4195	Cemeteries	1,260			1,260
4196	Insurance	371,700			371,700
4197	Advertising & Regional Assoc.				
4199	Other General Government	467,626			467,626
<b>PUBLIC SAFETY</b>					
4210-4214	Police	6,506,489	48,141	(7,150)	6,547,480
4215-4219	Ambulance	94,180			94,180
4220-4229	Fire	5,017,261	49,710	(4,265)	5,062,706
4240-4249	Building Inspection	101,324			101,324
4290-4298	Emergency Management	10,670			10,670
4299	Other (Incl. Communications)				
<b>AIRPORT/AVIATION CENTER</b>					
4301-4309	Airport Operations				
<b>HIGHWAYS &amp; STREETS</b>					
4311	Administration	214,039	(1,671)		212,368
4312	Highways & Streets	3,399,805	28,709	(28,956)	3,399,558
4313	Bridges				
4316	Street Lighting				
4319	Other				
<b>SANITATION</b>					
4321	Administration	43,670			43,670
4323	Solid Waste Collection	1,600,000	(100,000)		1,500,000
4324	Solid Waste Disposal				
4325	Solid Waste Clean-up				
4326-4329	Sewage Coll. & Disposal & Other				

Default Budget - Town of Hudson

Fiscal Year 2013

1	2	3	4	5	6
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1-Time Appropriations	DEFAULT BUDGET
<b>WATER DISTRIBUTION &amp; TREATMENT</b>					
4331	Administration				
4332	Water Services				
4335-4339	Water Treatment, Conserv. & Other				
<b>ELECTRIC</b>					
4351-4352	Admin. and Generation				
4353	Purchase Costs				
4354	Electric Equipment Maintenance				
4359	Other Electric Costs				
<b>HEALTH</b>					
4411	Administration				
4414	Pest Control	96,845	(1,461)		95,384
4415-4419	Health Agencies & Hosp. & Other				
<b>WELFARE</b>					
4441-4442	Administration & Direct Assist.	120,900			120,900
4444	Intergovernmental Welfare Pymnts				
4445-4449	Vendor Payments & Other				
<b>CULTURE &amp; RECREATION</b>					
4520-4529	Parks & Recreation	358,110	1,727		359,837
4550-4559	Library	980,281	(11,348)		968,933
4583	Patriotic Purposes	5,600			5,600
4589	Other Culture & Recreation				
<b>CONSERVATION</b>					
4611-4612	Admin. & Purch. of Nat. Resources				
4619	Other Conservation	23,539			23,539
4631-4632	<b>REDEVELOPMENT &amp; HOUSING</b>				
4651-4659	<b>ECONOMIC DEVELOPMENT</b>				
<b>DEBT SERVICE</b>					
4711	Princ.- Long Term Bonds & Notes	1,060,000			1,060,000
4721	Interest-Long Term Bonds & Notes	805,331	(53,000)		752,331
4723	Int. on Tax Anticipation Notes				
4790-4799	Other Debt Service				

Default Budget - Town of Hudson

Fiscal Year 2013

1	2	3	4	5	6
Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1-Time Appropriations	DEFAULT BUDGET
<b>CAPITAL OUTLAY</b>					
4901	Land				
4902	Machinery, Vehicles & Equipment				
4903	Buildings				
4909	Improvements Other Than Bldgs.				
<b>OPERATING TRANSFERS OUT</b>					
4912	To Special Revenue Fund				
4913	To Capital Projects Fund				
4914	To Enterprise Fund				
	Sewer-	2,394,403	(160,425)	(7,600)	2,226,378
	Water-	1,848,119	54,568		1,902,687
	Electric-				
	Airport-				
4917	To Health Maint. Trust Funds				
4918	To Nonexpendable Trust Funds				
4919	To Fiduciary Funds				
<b>TOTAL</b>		28,256,157	(153,841)	(47,971)	28,054,345

Please use the box below to explain increases or reductions in columns 4 & 5.

Acct #	Explanation for Increases	Acct #	Explanation for Reductions
	SEE ATTACHED		

Town of Hudson NH  
Default Budget Fiscal Year 2013

**Town Meeting Approved Fiscal Year 2012** **\$28,256,157**

**Adjustments:**

<b>Less:</b>	Water Debt Service FY 2012	(\$1,865,331)
	Lease/Purchase Highway Pickups Complete	(\$36,556)
	Police Complaint Printer Replacement	(\$4,000)
	Police Storage Cage for Evidence	(\$3,150)
	Fire Radio Repair - Alvirne Conversion to Fiber	(\$4,265)
	Solid Waste Contract	(\$100,000)
	Health Insurance Benefits	(\$10,732)
	Sewer - Nashua Sewer Treatment Plant	(\$158,717)
<b>Add:</b>	Water Debt Service FY 2013	\$1,812,331
	Water - Pennichuck Operations & Maintenance	\$15,675
	Water - Purchased from Pennichuck	\$39,943
	Retirement Benefits	\$68,087
		<hr/>
	Net Adjustment	(\$246,715)
		<hr/>

**Adjusted Town Meeting Approved Fiscal Year** **\$28,009,442**

**Add: Recurring Items from Approved Prior Fiscal Year's Warrant Articles:**

Hudson Highway AFSCME Local 1801 Warrant Article # 7 (FY11)	\$43,903
Fire Equipment Capital Reserve Fund Warrant Article # 14 (FY12)	\$1,000
	<hr/>

**Total Default Budget** **\$28,054,345**

**2012 Town Meeting Warrant  
Hudson, New Hampshire**

To the inhabitants of the Town of Hudson, in the County of Hillsborough, State of New Hampshire, qualified to vote in town affairs. You are hereby notified to meet at the Hudson Community Center, 12 Lions Avenue, commencing at 9:00 a.m. on Saturday, February 11, 2012 for the transaction of all business, other than voting by official ballot. This first session of the Annual Town Meeting shall consist of explanation, discussion and debate of each warrant article. Warrant articles may be amended at the first session, subject to the restrictions set forth in NH RSA 40:13, IV.

You are hereby further notified that the second session of the Annual Meeting shall be held at Hudson Community Center, 12 Lions Avenue, between the hours of 7:00 a.m. and 8:00 p.m. on Tuesday, March 13, 2012, to elect Town officers and to vote by official ballot on all articles set forth in this Warrant, as may be amended by act of the first session meeting.

**Election of Town Officers**

**Article 1**            To choose all necessary Town Officers for the coming year.

**Zoning Amendments**

**Article 2**            **Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**  
Amend Article III, General Regulations, §334-16.A by exempting fences eight (8) feet in height or less from the requirement of obtaining a building permit. (Unanimously Approved by the Planning Board)

**Article 3**            **Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows?**  
Amend Article III, General Regulations, §334-16.C (2) (d) by providing that Multifamily residential buildings have a minimum per unit size of 750 square feet. (Unanimously approved by the Planning Board)

**Petitioned Zoning Amendment**

**Article 4**            **Are you in favor of the adoption of Amendment No. 4 as proposed by Petition for Rezoning as follows?**  
Amend the Official Zoning Map of the Town of Hudson by rezoning Tax Map 222, Lot 018 from being in the Residential-Two (R-2) to being in the Business (B) District. Said parcel is located at 220 Lowell Road (known locally as the DeMoulas Market Basket Shopping Center Property) at the intersection of Wason Road and Lowell Road. (Unanimously approved by the Planning Board)

Selectmen's Articles

**Article 5            Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association, for Wage & Benefit Increases.**

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association, which calls for the following increase in salaries and benefits:

Year	Amount
7/1/11 – 6/30/12	\$0
7/1/12 – 6/30/13	\$50,201
7/1/13 – 6/30/14	\$35,868

and further to raise and appropriate the sum of \$50,201 for the 2012-2013 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 9-1)

**Article 6            Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Town of Hudson Support Staff Union, AFSCME Local 1801, for Wage & Benefit Increases.**

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Town of Hudson Support Staff Union, AFSCME 1801, which calls for the following increase in salaries and benefits:

Year	Amount
7/1/10 – 6/30/11	\$0
7/1/11 – 6/30/12	\$0
7/1/12 – 6/30/13	\$29,866
7/1/13 – 6/30/14	\$25,709

and further to raise and appropriate the sum of \$29,866 for the 2012-2013 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 10-0)

**Article 7 Wage and Benefit Increase for Town Clerk/Tax Collector**

Shall the Town of Hudson vote to raise and appropriate the sum of \$1,831, which represents a 3.0% increase in wages and benefits for the Town Clerk/Tax Collector? (This appropriation is in addition to Article 8, the Operating Budget). (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 8-2)

**Article 8 Operating Budget**

Shall the Town of Hudson raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$28,443,196? Should this article be defeated, the operating budget shall be \$28,054,345, which is the same as last year, with certain adjustments required by previous action of the Town of Hudson or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 10-0)

**Article 9 Funding for Senior Center Capital Reserve Fund**

Shall the Town of Hudson vote to raise and appropriate the sum of three hundred thousand dollars (\$300,000) to be added to the Future Senior Center Capital Reserve Fund previously established? This sum to come from the June 30th General Fund Balance available for transfer on July 1st. No amount to be raised from taxation. (This appropriation is in addition to Article 8, the Operating Budget). (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 10-0)

**Article 10 Replacement Ambulance**

Shall the Town of Hudson vote to raise and appropriate the sum of One Hundred Sixty Five Thousand Dollars (\$165,000) gross budget for the purpose to purchase a new ambulance, and to authorize the withdrawal of \$113,634 from the Ambulance Capital Reserve Fund and to appropriate \$51,366 from the 2011-2012 unencumbered budget surplus? This account was created for the purpose of purchasing new replacement Ambulances for the Town and has been used to replace other units already. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 10-0)

**Article 11 Town Wide Paving**

Shall the Town of Hudson vote to raise and appropriate the sum of Five Hundred Thousand (\$500,000) for the purpose of Town wide paving? (This appropriation is in addition to Article 8, the Operating Budget). (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 10-0)

**Article 12 Information Technology MS Exchange Software Upgrade**

Shall the Town of Hudson vote to raise and appropriate the sum of seven thousand dollars (\$7,000), gross budget for the purpose of purchasing the necessary licenses to upgrade town-wide email and its Microsoft Exchange Server to the latest software and to authorize the withdrawal of seven thousand dollars (\$7,000.00) from the Information Services Capital Reserve Fund created for that purpose? (This appropriation is in addition to Article 8, the Operating Budget). There is no impact to the tax rate for this appropriation. (Majority Vote required.) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 10-0)

**Article 13 Information Services Capital Reserve Fund Agents to Expend**

Shall the Town of Hudson vote to appoint the Board of Selectmen as agents to expend from the Information Services Capital Reserve Fund previously established in 2006? This Capital Reserve Fund is for the procurement of Information Services equipment and/or technology. (Majority vote required) (Recommended by the Board of Selectmen 5-0)

**Article 14 Ratification of Agreement between the Board of Selectmen and the Friends of Benson Park**

Shall the Town of Hudson, pursuant to RSA 41:11-a, vote to ratify an agreement between the Board of Selectmen and the Friends of Benson Park (FOBP) according to which the FOBP will use the building known as the Elephant Barn at Benson Park as a museum to display Benson's Wild Animal Farm memorabilia beginning April 1, 2012 and ending March 31, 2062? Copies of the full text of the Agreement are available at the Town Clerk's office. (Recommended by the Board of Selectmen 5-0)

**Article 15 Benson Park Funding (By Petition)**

Shall the town of Hudson vote to further reduce the tax burden on its residents by installing parking meters and associated parking fines at the Benson park facility to generate revenue for the sole purpose of maintaining the park and its facilities and providing Hudson Residents free yearly parking passes waiving any parking fees and associated parking fines for residents utilizing the Benson park facility. (Not Recommended by the Board of Selectmen 5-0)

**Article 16 Purchase and Contract Reform (By Petition)**

Shall the town of Hudson vote to require all town offices and departments to standardize their contracting and purchase requests by requiring a minimum of 3 estimates for any purchase or contract over \$250 and taking into consideration overall cost, Locality of business, and quality/reputation of business to the benefit of Hudson Residents and its Taxpayers. (Not Recommended by the Board of Selectmen 5-0)

**Article 17      Town Waste, Fraud and Abuse Incentive (By Petition)**

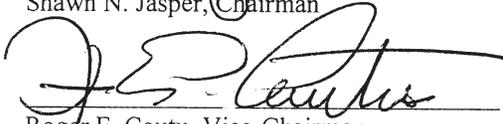
Shall the town of Hudson vote to require all town departments and employees to have a responsibility to reduce waste fraud and abuse of town resources, and by also rewarding any such town department found to reduce its annual approved budget greater than all other town departments by recognizing that department with an award paid for with a small portion of the departments monetary savings to the Hudson taxpayer. Examples of awards are vacation time, department cookout, or small Holiday bonus determined by a voting majority of recognized department employees. (Not Recommended by the Board of Selectmen 5-0)

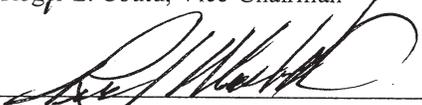
**GIVEN UNDER OUR HANDS AND SEALS AT SAID HUDSON ON THE 24<sup>TH</sup> DAY OF JANUARY, 2012.**

**A TRUE COPY ATTEST:**

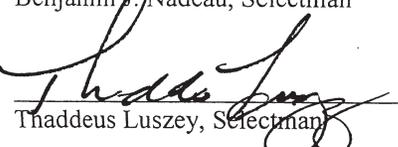
**HUDSONBOARD OF SELECTMEN**

  
\_\_\_\_\_  
Shawn N. Jasper, Chairman

  
\_\_\_\_\_  
Roger E. Coutu, Vice-Chairman

  
\_\_\_\_\_  
Richard J. Maddox, Selectman

  
\_\_\_\_\_  
Benjamin J. Nadeau, Selectman

  
\_\_\_\_\_  
Thaddeus Luszey, Selectman





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Yes  No

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Yes  No

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Yes  No

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Yes  No

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Yes  No

**Article 12**

**Information Technology MS Exchange Software Upgrade**

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Yes  No

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Yes  No

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Yes  No

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Yes  No

**Article 16 Purchase and Contract Reform (By Petition)**

Shall the Town of Hudson vote to require all town offices and departments to standardize their contracting and purchase requests by requiring a minimum of 3 estimates for any purchase or contract over \$250 and taking into consideration overall cost, Locality of business , and quality/reputation of business to the benefit of Hudson Residents and its Taxpayers. Passage of this article would be advisory only and would result in a policy that requires significant staff resources to implement and, due to its lack of clarity in definition, could result in significant additional expense. (Not Recommended by the Board of Selectmen 5-0)

Yes  No

**Article 17 Town Waste, Fraud and Abuse Incentive (By Petition)**

Shall the Town of Hudson vote to require all town departments and employees to have a responsibility to reduce waste fraud and abuse of town resources, and by also rewarding any such town department found to reduce its annual approved budget greater than all other town departments by recognizing that department with an award paid for with a small portion of the departments monetary savings to the Hudson taxpayer. Examples of awards are vacation time, department cookout, or small Holiday bonus determined by a voting majority of recognized department employees. Passage of this article would be advisory only. Implementation of this article is impractical as the article does not consider the different size of each budget or the extent to which events outside of the control of employees effect expenditures; such as a lack of snow. (Not Recommended by the Board of Selectmen 5-0)

Yes  No

